

Agenda

Planning Committee

Anderson Room, City Hall 6911 No. 3 Road Tuesday, June 4, 2019 4:00 p.m.

Pg. # ITEM

MINUTES

PLN-4 Motion to adopt the minutes of the meeting of the Planning Committee held on May 22, 2019.

NEXT COMMITTEE MEETING DATE

June 18, 2019, (tentative date) at 4:00 p.m. in the Anderson Room

COMMUNITY SERVICES DIVISION

1. **AFFORDABLE HOUSING STRATEGY (2017–2027) – 2018 UPDATE** (File Ref. No. 01-0095-20-5006) (REDMS No. 6090737 v. 4; 6189949)

PLN-11

See Page PLN-11 for full report

Designated Speaker: Cody Spencer

STAFF RECOMMENDATION

That the Affordable Housing Strategy (2017–2027) – 2018 Update be distributed to key stakeholders and posted on the City website.

Pg. # ITEM

2. BUILDING OUR SOCIAL FUTURE – A SOCIAL DEVELOPMENT STRATEGY FOR RICHMOND (2013–2022): PROGRESS REPORT FOR 2017 AND 2018

(File Ref. No. 07-3375-01) (REDMS No. 5805953 v. 16)

PLN-49

See Page PLN-49 for full report

Designated Speakers: Heather Muter and Kim Somerville

STAFF RECOMMENDATION

That the Building Our Social Future – A Social Development Strategy for Richmond (2013–2022): Progress Report for 2017 and 2018 be distributed to key stakeholders and posted on the City website.

PLANNING AND DEVELOPMENT DIVISION

3. APPLICATION BY MATTHEW CHENG ARCHITECT INC. FOR REZONING AT 7391 MOFFATT ROAD FROM THE "MEDIUM DENSITY LOW RISE APARTMENTS (RAM1)" ZONE TO THE "HIGH DENSITY TOWNHOUSES (RTH1)" ZONE

(File Ref. No. 12-8060-20-009894; RZ 17-777664) (REDMS No. 6162857; 5881819)

PLN-100

See Page PLN-100 for full report

Designated Speakers: Wayne Craig and Jordan Rockerbie

STAFF RECOMMENDATION

That Richmond Zoning Bylaw 8500, Amendment Bylaw 9894, for the rezoning of 7391 Moffatt Road from the "Medium Density Low Rise Apartments (RAM1)" zone to the "High Density Townhouses (RTH1)" zone, be introduced and given First Reading.

4. APPLICATION BY RAMAN KOONER FOR REZONING AT 10200/10220 RAILWAY AVENUE FROM THE "TWO-UNIT DWELLINGS (RD1)" ZONE TO THE "COACH HOUSES (RCH1)" ZONE

(File Ref. No. 12-8060-20-010035; RZ 17-784927) (REDMS No. 5997730; 6182914)

PLN-132

See Page PLN-132 for full report

Designated Speakers: Wayne Craig and Jordan Rockerbie

STAFF RECOMMENDATION

- (1) That the following recommendation be forwarded to a Public Hearing:
 - (a) That Single-Family Lot Size Policy 5420 for the area generally bounded by Steveston Highway, Railway Avenue, Williams Road and the rear property lines of the properties located along No. 2 Road, in a portion of Section 36 Block 4 North Range 7 West, be amended as shown in the proposed draft Single-Family Lot Size Policy 5420 (Attachment 5); and
- (2) That Richmond Zoning Bylaw 8500, Amendment Bylaw 10035, for the rezoning of 10200/10220 Railway Avenue from the "Two-Unit Dwellings (RD1)" zone to the "Coach Houses (RCH1)" zone, be introduced and given First Reading.
- 5. FARMING FIRST: PROPOSED UPDATE TO RICHMOND'S 2003 AGRICULTURAL VIABILITY STRATEGY (AVS) (File Ref. No. 08-4050-10) (REDMS No. 6061053 v. 5; 919127)

PLN-173

See Page PLN-173 for full report

Designated Speaker: Barry Konkin

STAFF RECOMMENDATION

That staff be directed to conduct public consultation regarding the update to the Agricultural Viability Strategy, and report back to Planning Committee.

6. MANAGER'S REPORT

ADJOURNMENT

Pg. # ITEM



Planning Committee

Date:	Wednesday, May 22, 2019
Place:	Anderson Room Richmond City Hall
Present:	Councillor Linda McPhail, Chair Councillor Bill McNulty Councillor Carol Day – entered at 4:02 p.m. Councillor Alexa Loo Councillor Harold Steves
Also Present:	Councillor Michael Wolfe
Call to Order:	The Chair called the meeting to order at 4:00 p.m.

MINUTES

It was moved and seconded That the minutes of the meeting of the Planning Committee held on May 7, 2019, be adopted as circulated.

CARRIED

Minutes

NEXT COMMITTEE MEETING DATE

June 4, 2019, (tentative date) at 4:00 p.m. in the Anderson Room

AGENDA ADDITION

It was moved and seconded That a referral on Non-Profit Organizations' Current and Future Space Needs be added to the agenda.

CARRIED

1.

COMMUNITY SERVICES DIVISION

1. RICHMOND COMMUNITY SERVICES ADVISORY COMMITTEE NON-PROFIT SOCIAL SERVICE AGENCY SPACE NEEDS REVIEW (File Ref. No. 01-0100-30-RCSA1-03) (REDMS No. 6126961 v. 5)

Councillor Day entered the meeting (4:02 p.m.).

In reply to queries from Committee, Kim Somerville, Manager, Community Social Development, advised that (i) one of the recommendations of the Richmond Community Services Advisory Committee Non-Profit Social Service Agency Space Needs Review is to examine the biannual review and analyze in what manner the data and questions from this survey can be refined in order to move forward, (ii) there will be opportunities for Non-Profit Social Service Agencies (NPOs) to examine co-location of common services, and (iii) staff recommend working with the current policies in place and examining opportunities as community amenities are acquired.

Rick Dubras and Janice Barr, Richmond Community Services Advisory Committee (RCSAC), Representatives, spoke to the NPO Space Needs Brief dated May 17, 2019 (attached to and forming part of these minutes as Schedule 1) and noted the following:

- co-location is important in combining services to create easier access to numerous services;
- discussions are continually taking place with community partners to examine where resources can be shared and funding can be obtained;
- co-locating is feasible and encouraged; however it does not alleviate the issues of availability and affordability of space in Richmond's City Centre as well as discrimination from landlords with regard to NPOs;
- RCSAC has had discussions with regard to examining bylaws similar to that of Affordable Housing to support NPO space needs; and
- the early childhood development hubs will allow for some multipurpose and meeting room space for other NPOs; however they require permanency and stability to provide beneficial services.

Discussion took place with regard to providing a current list of agencies, the current list of space, what is required for the future in the City Centre area and using community space acquired through development for NPOs. Discussion further ensued regarding a specific policy for space allocation for NPOs.

In reply to queries from Committee, Mr. Dubras and Ms. Barr advised that (i) the second version of the survey will be posted on Let's Talk Richmond, (ii) should a working committee be formed to address these issues, representatives from NPOs should be involved to ensure their concerns and needs are addressed, (iii) creating an inventory of all the space needs for every NPO that operates in Richmond would not be feasible and would be difficult to maintain, however a working committee that could vet issues for agencies that put their information forward for current or future space needs would be beneficial, and (iv) a mix of space is beneficial to ensure all aspects of the service delivery are considered.

It was moved and seconded

- (1) That support be extended for the RCSAC to develop a database on space needs of non-profit social service agencies, to be updated and maintained biannually through surveys of agencies; and
- (2) That staff investigate potential options available to increase the supply of affordable non-profit social service agency space in the City Centre and other appropriate locations and report back.

CARRIED

Discussion then took place on NPOs current space allocation and future space requirements to ensure Committee better understands current and future space needs and a staff memorandum dated May 21, 2019, was referenced with regard to a referral on a Replacement/Accommodation Policy for commercial, recreational, non-profit, and industrial businesses.

In reply to questions from Committee regarding the referral, Joe Erceg, General Manager, Planning and Development, advised that Planning staff would provide input with Community Services to ensure that all aspects of the referral have been addressed in the report back to Committee. He noted that there is a limit to how far density bonuses can be taken and should Council wish to add requirements to the list, staff would need to examine whether it is physically and economically feasible.

As a result of the discussion, the following **referral motion** was introduced:

It was moved and seconded

That staff work with the Richmond Community Services Advisory Committee to provide a list of members' current and future space needs and report back.

CARRIED

PLANNING AND DEVELOPMENT DIVISION

 APPLICATION BY 1132865 BC LTD FOR REZONING AT 7464, 7480, 7500, 7520, 7540, 7560/7580 AND 7600 NO. 1 ROAD FROM "SINGLE FAMILY DETACHED (RS1/E)" AND "TWO UNIT DWELLING (RD1)" TO "MEDIUM DENSITY TOWNHOUSE (RTM2) (File Ref. No. RZ 17-794287; 12-8060-20-009983) (REDMS No. 6065565 v. 3; 6067594)

(File Ref. No. RZ 17-794287; 12-8060-20-009983) (REDWS No. 6065565 V. 3; 6067594)

David Brownlee, Planner 2, highlighted the following information:

- the application is a consolidation of seven properties to accommodate future development of 30 townhouse units, with 18 three-storey units fronting on No. 1 Road and 12 two-storey units.
- the project proposes to include three convertible units and three lock-off suites;
- the applicant will be seeking a variance to reduce the front yard setback from 6.0 m to 4.5 m;
- the project will include over 2000 square feet of outdoor amenity space and in lieu of indoor amenity space the applicant will provide a cash contribution.
- other contributions include: affordable housing, public art, and traffic and pedestrian signal upgrades;
- due to poor the condition of some trees they will not be retained; however one tree will be relocated if possible.

In reply to queries from Committee, Mr. Brownlee advised that all the units on the east side are two-storey.

In reply to further queries from Committee, Wayne Craig, Director, Development, advised that convertible units are not registered on title, however staff are working internally to create a long-term database. He then noted that as the application was received prior to July 2018, and they are able to meet the pre-step code energy compliance path if a Building Permit is issued before December 31, 2019.

Committee encouraged staff to work with the applicant to ensure that the proposed children's play area be of a high quality.

It was moved and seconded

That Richmond Zoning Bylaw 8500, Amendment Bylaw 9983, for the rezoning of 7464, 7480, 7500, 7520, 7540, 7560/7580 and 7600 No. 1 Road from "Single Family Detached (RS1/E)" and "Two Unit Dwelling (RD1)" to "Medium Density Townhouse (RTM2)" to permit the development of 30 townhouse units, be introduced and given first reading.

CARRIED

3. APPLICATION BY GURSHER S. RANDHAWA FOR REZONING AT 5428 CHEMAINUS DRIVE FROM THE "SINGLE DETACHED (RS1/E)" ZONE TO THE "SINGLE DETACHED (RS2/B)" ZONE (Eile Ref. No. R7, 19-850544; 12-8060, 20-010028) (REDMS No. 6159780)

(File Ref. No. RZ 19-850544; 12-8060-20-010028) (REDMS No. 6159780)

The applicant, Grusher Randhawa, spoke to Committee regarding the application and frontage improvements.

Discussion took place regarding referring the application back to staff for further analysis.

It was moved and seconded

That Richmond Zoning Bylaw 8500, Amendment Bylaw 10028, for the rezoning of 5428 Chemainus Drive from the "Single Detached (RS1/E)" zone to the "Single Detached (RS2/B)" zone, be introduced and given First Reading.

CARRIED

4. MANAGER'S REPORT

(i) Community Information Sessions

Mr. Craig highlighted that the second of four Community Information Sessions was held on May 16, 2019. He advised that attendance was not as robust as hoped and that staff are working with Corporate Communications on initiatives to improve attendance at the meeting in June 13, 2019.

(ii) Draft Homelessness Strategy Consultation

Ms. Somerville highlighted that the consultation will begin May 27, 2019, and the public engagement session open house will take place on June 5, 2019 at the Richmond Cultural Centre from 4 p.m. to 8 p.m.

(iii) Residential Rental Tenure Zoning Consultation

Barry Konkin, Manager, Policy Planning, highlighted that the Residential Rental Tenure Zoning Public and Stakeholder consultation is currently underway.

ADJOURNMENT

It was moved and seconded *That the meeting adjourn (4:55 p.m.).*

CARRIED

Certified a true and correct copy of the Minutes of the meeting of the Planning Committee of the Council of the City of Richmond held on Wednesday, May 22, 2019.

Councillor Linda McPhail Chair

Sarah Goddard Recording Secretary Schedule 1 to the Minutes of the Planning Committee meeting of – Richmond City Council held on Wednesday, May 22, 2019. **ON TABLE ITEM**

Date: May 22,2019 Meeting: <u>Planning Committee</u> Item: #1

NPO Space Needs Brief on Primary Issues and Possible Misconceptions May 17, 2019

In order to address the NPO Space Needs problem in Richmond, it is important to understand the primary issues and commonly held misconceptions regarding this matter. Therefore, the comments below are intended to offer clarification and augment the information contained in the NPO Space Needs Report.

Affordability – Most social service agencies receive some core funding from municipal, provincial or federal governments. This funding is often augmented by other revenue sources from fundraising activities and grants. Consequently, *social service agencies are not seeking free space but need to be able to acquire affordable space.* The cost of commercial space in Richmond has steadily increased over the years and is now unaffordable for many non-profit organizations. Non-profit organizations need assistance to obtain affordable leased space or purchase cost effective space.

Accessibility – Social service agencies need to acquire space that is accessible to the people they serve. *City centre is the preferred location* by most organizations because it is well serviced by transit and close to other amenities. In addition to the geographical location, many organizations need *physically accessible* locations with ground floor access and wheelchair accessible facilities, such as washroom. Lastly, *non-profit organizations face discrimination* by landlords concerned about the clients served by social service organizations. Although, these concerns may not be realized and may be based in misunderstandings and lack of information, discrimination has increasingly become an issue for some non-profit organizations.

Permanency and Sustainability – Social service organizations require *permanent location* to delivery service and conduct their business. Although intermittent use of meeting space and recreational facilities are, at times, useful, they do not meet core needs of most organizations. Social service agencies need *long-term sustainable office/commercial space*. Temporary arrangements or space with demolition clauses cause instability for non-profit organizations and the people they serve. As many non-profit agencies are not funded for capital expenditures, leasehold improvements or relocations costs coupled with short term lease arrangements are problematic.



Richmond Community Services Advisory Committee



Report to Committee

То:	Planning Committee	Date:	May 8, 2019
From:	Kim Somerville Manager, Community Social Development	File:	01-0095-20-5006/Vol 01
Re:	Affordable Housing Strategy (2017–2027) – 2018	Update	

Staff Recommendation

That the Affordable Housing Strategy (2017-2027) - 2018 Update be distributed to key stakeholders and posted on the City website.

Kim Somerville Manager, Community Social Development (604-247-4671)

Att. 2

REPORT CONCURRENCE						
ROUTED TO:	CONCURI	RENCE	CONCURRENCE OF GENERAL MANAGER			
Real Estate Development Applications Policy Planning Corporate Communications	I	N	gren.			
REVIEWED BY STAFF REPORT / AGENDA REVIEW SUBCOMMITTEE			APPROVED BY CAO			

Staff Report

Origin

In March 2018, City Council approved the City of Richmond Affordable Housing Strategy (2017–2027), an action-oriented framework that guides the City response to creating and maintaining safe, suitable and affordable housing options for Richmond's current and future residents. To accomplish this, the Strategy defines five strategic directions and over 60 actions for implementation over a 10 year period (2017–2027).

This report provides an update on the implementation of the Affordable Housing Strategy (2017–2027) for 2018, with particular emphasis on the progress made on short term and ongoing actions (Attachment 1).

This report supports the Social Development Strategy Goal #1: Enhance Social Equity and Inclusion:

Strategic Direction #1: *Expand Housing Choices Action 1 – Implement, monitor, and enhance the Richmond Affordable Housing Strategy.*

This report also supports the Affordable Housing Strategy's Strategic Direction #5, Building Awareness and Information Sharing:

Action 5.2: Monitoring and Reporting:

- (a) Publish an updated annual report (housing report card) on affordable housing targets and track progress achieved to date; and
- *(b) Continue to update the City's affordable housing website reporting out on projects and initiatives.*

Analysis

Housing affordability continues to be a critical challenge for many households in Richmond. This impacts a diverse mix of households, including individuals living alone, families, youth, seniors and individuals experiencing or at risk of homelessness.

Within this context, the City of Richmond is committed to playing a leadership role within the affordable housing sector. Since 2017, the City has used a range of tools, including policies, City funding, land contributions and partnerships, to secure more than 2,000 new affordable housing units comprised of:

- 799 Low-End Market Rental units;
- 37 ARTS units, affordable housing units for artists in Richmond;
- 726 market rental units;
- 535 non-market housing units;
- 304 secondary suites secured through rezoning; and
- 25 entry level home ownership units.

As of 2019, the City is involved in meeting a range of housing needs at most points along the housing continuum, including emergency shelters, supportive housing, non-market housing, low-end market rental and market rental (Table 1).

- 3 -

	Short-Term nodation	n Affordable Housing		Market	Housing		
Emergency Shelter (including Extreme Weather Response Shelters)	Transitional Housing	Supportive Housing	Non- Market/ Social Housing	Low-End Market Rental Housing	Affordable Homeown- ership	Market Rental (including purpose built and secondary market)	Market Homeown- ership

Table 1: C	City of Richmon	d Housing	Continuum
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Note: this Housing Continuum was updated in April 2019 to include Supportive Housing.

Affordable Housing Strategy 2017-2027

A significant milestone achieved in 2018 was City Council's adoption of the City's Affordable Housing Strategy 2017–2027. The purpose of this updated Strategy is to ensure that the City's response to housing affordability challenges remains relevant and reflects the key priority groups in need and housing gaps. To provide long-term focus, the Strategy is guided by the following vision statement:

Ensure that Richmond remains a liveable, sustainable community and that the City continues to take an active role to maintain, create, and facilitate diverse and affordable housing choices for current and future residents.

To carry out this vision, five strategic directions with more than 60 specific actions have been developed. The five strategic directions are as follows:

- 1. Use the City's regulatory tools to encourage a diverse mix of housing types;
- 2. Maximize use of the City resources and financial tools;
- 3. Build capacity with non-profit housing and service providers;
- 4. Facilitate and strengthen partnership opportunities; and
- 5. Increase advocacy, awareness and education roles.

2018 Highlights

The Affordable Housing Strategy (2017–2027) – 2018 Update (Attachment 1) highlights a variety of achievements made during the Strategy's first year of implementation. Through collaborative actions with a range of local stakeholders and the provincial government, significant progress has been made in achieving a number of the actions identified in the Strategy. Highlights of 2018 achievements include the following:

- Throughout 2018, the City worked with BC Housing and The Salvation Army to support the renovation of a building to provide a new emergency shelter at 12040 Horseshoe Way. This shelter will provide 30 accessible beds for men and women experiencing homelessness in Richmond. The City continues to work with project partners on the development of the shelter, which is expected to open in mid-2019;
- The City worked with BC Housing to support the development of the Temporary Modular Supportive Housing, a 40-unit building that provides both housing and on-site services for individuals experiencing homelessness in Richmond. This type of housing fills a significant housing gap for individuals seeking to exit the shelter system or streets, and move towards housing independence and improved quality of life;
- The Storeys development was awarded the Canadian Planning Institute Award for Planning Excellence in Social Planning. The Storeys development exemplifies a unique partnership between all three levels of government and five non-profit housing providers to create 129 units of supportive and affordable housing units. This national award recognizes Richmond's continued innovation in addressing housing affordability needs;
- City Council approved updates to the Low-End Market Rental program. These updates included increasing the built affordable housing contribution for the Low-End Market Rental program from 5 percent to 10 percent of a development's total residential floor area. From 2007–2017, on average the City secured 45 affordable housing units annually. In contrast, the City secured 168 units in 2018;
- The City increased the Cash-in-Lieu contributions associated with the Low End Market Rental program. The Affordable Housing Strategy 2017–2027 sets a target of \$1.5 million in annual cash-in-lieu contributions. In 2018, the City exceeded this goal and secured a total of \$1.8 million; and
- In 2018, the City initiated a process to update the Richmond Homelessness Strategy. Updating the Strategy will include a series of steps, including analysis of statistics, best practice research, meetings with a Steering Committee created for the project, and public engagement activities. The Strategy, which will guide the work of the City and key stakeholders over the next ten years, is anticipated to be completed in summer 2019.

Next Steps

The Affordable Housing Strategy (2017-2027) - 2018 Update will be used to inform the public and key stakeholders about the City's affordable housing achievements. Following City Council approval, staff will distribute the report to key stakeholders and post the 2018 Update document on the City's website.

Financial Impact

None.

Conclusion

In 2018, the City worked proactively with its partners to advance several key affordable housing initiatives, including policy updates and the Temporary Modular Supportive Housing project. The City also continues to play a leadership role in securing Low-End Market Rental units, working with non-profit organizations to develop stand-alone affordable housing buildings and working with other levels of government to advocate for increased affordable housing in Richmond.

Through these and other actions, the City of Richmond remains committed to increasing housing choices for Richmond residents. In addition to numerous social benefits, affordable housing provides direct and indirect benefits to the local economy by catalyzing construction activity, and providing a crucial supply of workforce housing, which supports a healthy business mix in the city. In total, investments in affordable housing are crucial to creating a diverse, inclusive and strong community in Richmond.

Cody Sm

Cody Spencer Program Manager, Affordable Housing (604-247-4916)

Att. 1: Affordable Housing Strategy 2017–2027: 2018 Update Att. 2: Status of Actions (2018)

CITY OF RICHMOND AFFORDABLE HOUSING STRATEGY

2017–2027 2018 UPDATE



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Introduction

Affordable housing is fundamental to the physical, economic and social wellbeing of individuals and families, and is an important component of diverse and inclusive communities. The City of Richmond is known as a leader in addressing affordable housing issues. After being the first municipality in Metro Vancouver to establish an Affordable Housing Reserve Fund in the mid-1990s, the City has consistently used a range of tools to facilitate the development of affordable housing for a range of social and demographic groups.

This 2018 Update report provides a high-level summary of what the City and community partners achieved regarding affordable housing in 2018. Work accomplished in 2018 was guided by the *Affordable Housing Strategy 2017–2027*, an action-oriented framework that guides the City's actions to maintain and create safe, suitable and affordable housing options for Richmond's residents. Since the Strategy was adopted by City Council in March 2018, there has been significant progress in addressing short-term (1-3 years) and ongoing actions.

In particular, the City continued to demonstrate its leadership role in the affordable housing sector through:

- Partnering with senior levels of government, the private and non-profit sectors on the development of much needed affordable housing options in Richmond;
- Various financial contributions, such as the use of municipal land, direct funding, and relief from various development fees (e.g. development cost charges);
- Regulatory policies to mandate affordable housing, specifically the Inclusionary Housing Policy; and
- Education and advocacy to help raise community awareness of local affordable housing issues, and to encourage an increased role and greater support by senior levels of government.

Through these and other actions, the City of Richmond remains committed to increasing housing choices for Richmond residents. In addition to numerous social benefits, affordable housing provides direct and indirect benefits to the local economy by catalyzing construction activity, and providing a crucial supply of workforce housing, which supports a healthy business mix in the city. In total, investments in affordable housing are crucial to creating a diverse, inclusive and strong community in Richmond.



About the Strategy

A significant milestone achieved in 2018 was City Council's adoption of the City's *Affordable Housing Strategy 2017–2027*. The Strategy is an actionoriented framework that guides the City's response to create and maintain safe, suitable and affordable housing options for Richmond's current and future residents. The Strategy is the result of a multi-phase process, which included a review of former policies and practices in Richmond, best practice research from other cities, economic analysis, and comprehensive stakeholder and public engagement.

The purpose of the Affordable Housing Strategy 2017–2027 is to ensure that the City's response to housing affordability challenges remains relevant and reflects the key priority groups in need, as well as housing gaps. As defined in the Affordable Housing Strategy 2017–2027, the priority groups in need of affordable housing are as follows:

- Families, including lone-parent families, families with children, and multigenerational families;
- Low and moderate income earners, including seniors, families, singles, couples, and students;
- Persons with disabilities;
- Low and moderate-income seniors; and
- Vulnerable populations, including households on fixed incomes, persons experiencing homelessness, women and children experiencing family violence, individuals with mental health or addiction issues, and indigenous people.

In combination with the City's Social Development Strategy, the Market Rental Housing Policy, and the Richmond Homelessness Strategy, the *Affordable Housing Strategy 2017–2027* enables the City to use a range of tools and approaches to increase the supply of affordable housing for Richmond residents.

To provide long-term focus, the Strategy is guided by the following vision statement:

Ensure that Richmond remains a liveable, sustainable community and that the City continues to take an active role to maintain, create, and facilitate diverse and affordable housing choices for current and future residents.

To carry out this vision, five strategic directions with more than 60 specific actions have been developed. The five strategic directions are as follows:

- 1. Use the City's regulatory tools to encourage a diverse mix of housing types;
- 2. Maximize use of the City resources and financial tools;
- 3. Build capacity with non-profit housing and service providers;
- 4. Facilitate and strengthen partnership opportunities; and
- 5. Increase advocacy, awareness and education roles.

The following sections of this report supplement the information provided in the Strategy, with greater emphasis on the City's overall role in affordable housing, current funding programs, the affordable housing needs of Richmond residents, and a summary of achievements completed in 2018.

For a glossary of Richmond affordable housing terms, see Appendix A.

City Role in Affordable Housing

Housing affordability continues to be a critical challenge facing Richmond and Metro Vancouver. Solutions to housing affordability are complex and cannot be solved by any single organization or level of government. Collaboration and partnerships among many partners, including all levels of government, the private and non-profit sectors, is essential for the creation of affordable housing units in Richmond.

Within this context, the City of Richmond is committed to playing a leadership role to increase the supply of affordable housing in Richmond. Over the past 10 years, the City has used a range of tools, including policies, City funding, land contributions, and partnerships, to secure more than 2,000 new affordable housing units comprised of Low-End Market Rental, non-market housing, secondary suites, market rental units, and entry level home ownership units. The City also works proactively to lead research, planning, and communication initiatives to ensure all residents and stakeholders are informed about affordable housing best practices and local housing needs.

Increasing the supply of affordable housing requires dedicated, sustainable sources of funding, which must be provided by all levels of government. Accordingly, the City works to provide land and capital contributions, which are intended to leverage significant levels of funding from the provincial and federal governments. On an ongoing basis, City staff work with BC Housing and staff from the Government of Canada to advocate for sources of funding for affordable housing developments in Richmond.

As guided by the Affordable Housing Strategy and the Social Development Strategy, the City acknowledges that a broad range of housing choices are required to meet the needs of Richmond residents. As of 2018, the City is involved in housing projects along the housing continuum—from emergency shelters to supportive housing and market rental housing—to help ensure that all residents have access to housing that meets their unique needs (see Figure 1).



4 | City of Richmond Affordable Housing Strategy

Figure 1: City of Richmond	Housing Continuum
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Subsidized Short-Term Accommodation		Affordable	Housing	Market Housing			
Emergency Shelter (including Extreme Weather Response Shelters)	Transitional Housing	Supportive Housing	Non- Market/ Social Housing	Low-End Market Rental Housing	Affordable Homeown- ership	Market Rental (including purpose built and secondary market)	Market Homeown- ership

Note: This Housing Continuum was updated in April 2019 to include Supportive Housing.

A Changing Funding Climate

Since 2017, the federal and provincial governments have launched both new housing strategies and affordable housing funding programs. For example, in November 2017, the federal government released *A Place to Call Home: Canada's National Housing Strategy*, the first strategy to focus on housing affordability needs at the national level. The Strategy introduced several new grant funding programs and established a target of developing 60,000 new affordable housing units across the country over a ten-year period.

In 2018, the provincial government released Homes for *B.C.: A 30-Point Plan for Housing Affordability in British Columbia*. In support of this plan, BC Housing announced funding for the development of more affordable housing with a focus on supportive housing, women's transition housing, and Indigenous housing. All funding opportunities are centred on a partnership model and municipalities are encouraged to provide available land.

The City continues to work with other levels of government to advocate for increased affordable housing investments that meet the needs of Richmond residents. The City also continues to monitor new provincial and federal funding programs to identify opportunities to partner with local organizations to increase the supply of affordable housing in Richmond.

Richmond Housing Affordability Profile

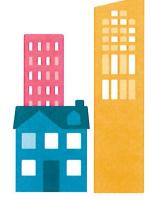
Housing affordability is a relative term that associates housing costs to a household's total income. Housing affordability guidelines established by the federal government through the Canadian Mortgage and Housing Corporation state that housing costs should not exceed 30 percent of a household's annual before-tax income. In 2016, 8,870 renter households in Richmond spent more than 30 percent of their household income on shelter costs. Of these households, 5,060 spent more than 50 percent of their income on housing, meaning they likely experienced "severe" housing affordability challenges.

The 8,870 renter households experiencing housing affordability challenges in Richmond are comprised of a diverse mix of social and demographic groups. Based on 2016 Census data, key trends for these renter households include:

- All household types are experiencing housing affordability issues. For example, 41% of the 8,870 households are one-person households (individuals living alone), while 20% are couple families with children, and 14% are lone-parent families with children. These statistics suggest that a balanced mix of unit sizes (1 bedroom, 2 bedrooms, 3 bedrooms, etc.) is required;
- The majority of households experiencing housing affordability issues have low or very low incomes. In 2016, 40% of these households earned less than \$20,000 and 36% earned between \$20,000 and \$40,000. These numbers suggest that there is significant need for additional non-market housing units in Richmond, with additional demand for low-end market rental and market rental units; and
- All age groups, including youth and seniors, are experiencing housing affordability challenges. 11% of the identified households are youth between the ages of 15 and 24; 50% are between 25 and 55; and 39% are 55 years and over.

Other key housing affordability trends include:

- In 2018, 858 Richmond households were waiting for affordable housing units managed by BC Housing. Households often wait between 5-7 years before receiving affordable housing;
- According to the Metro Vancouver Homeless Count, there were 70 Richmond residents experiencing homelessness in 2017. This number represents an 84% increase compared to the data from the 2014 Homeless Count. In 2018, local services providers estimated that over 120 residents are experiencing homelessness;
- Richmond's rental market continues to be challenging for renter households. For example, average market rent in Richmond increased by 25% over the past five years—from \$1,060 a month in 2013 to \$1,323 in 2018; and
- In 2018, the private-market rental vacancy rate in Richmond was 0.7%. A vacancy rate of 3% is considered the minimum for a balanced or healthy rental market where renter households have sufficient choice in housing types and price points.
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Progress and Key Achievements

The Affordable Housing Strategy 2017–2027 outlines over 60 actions to be implemented over a ten year period. The purpose of this section is to provide an overview of accomplished highlights in short-term (1-3 years) and ongoing actions that have occurred in 2018.

Strategic Direction 1: Use the City's Regulatory Tools to Encourage a Diverse Mix of Housing Types

Why is this direction important?

The City's most effective tool within its legislative authority to address housing affordability is long-term land use planning and the review of development applications to ensure a diverse mix of housing types are built. Under the Provincial Municipal Government Act, cities can require developers to make affordable housing contributions in exchange for additional density beyond what is permitted under the Zoning Bylaw (e.g. Inclusionary Zoning Policy). This is an important tool as it helps to create mixed income and socially inclusive communities.

Highlighted Achievements:

- On July 24, 2017, City Council approved updates to the Low-End Market Rental program. Units secured through this program are intended to provide rental housing option for low-moderate families and individuals earning between \$34,000-\$58,000 annually. Program updates included increasing the built affordable housing contribution for the Low-End Market Rental program from 5% to 10% of a development's total residential floor area. From 2007–2017, on average the City secured 45 affordable housing units annually. In contrast, the City secured 168 units in 2018. Since the City's previous Affordable housing Strategy was adopted in 2007 until 2018, the City secured 620 Low-End Market Rental units through development.
- The City continues to require the inclusion of family-friendly housing units in Low-End Market Rental developer contributions. This policy helps ensure that family appropriate housing continues to be available in Richmond so that households can remain within their community as they grow. In 2018, the City secured 100 family-friendly 2 and 3 bedroom units through the Low-End Market Rental program. This number represents almost 60% of the total Low-End Market Rental units secured in 2018.
- The City continues to monitor program requirements for Low-End Market Rental units through a regular Statutory Declaration process. Through this process, the City works with property managers of the Low-End Market Rental units to ensure that the units are tenanted by qualifying households and that they are rented at affordable rates as per the direction provided in the Affordable Housing Strategy 2017–2027.



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- On July 24, 2017, the City updated the Cash-in Lieu contribution rates for the Low-End Market Rental Program. The Affordable Housing Strategy 2017–2027 sets a target to secure \$1.5 million annually through developer contributions. In 2018, the City exceeded this goal and secured a total of \$1.8 million. Cash-in lieu contributions are vital to the City's ability to support innovative affordable housing projects, such as the Storeys project (129 affordable rental units for vulnerable families and individuals) and the Kiwanis Towers (296 affordable rental units for low-income seniors). In total, the City has supported the development of 575 non-market housing units between 2007 and 2018.
- The Affordable Housing Strategy establishes a target of securing 85% of all Low-End Market Rental units as Basic Universal Housing. In 2018, the City exceeded this target—98% of all Low-End Market Rental units were secured as Basic Universal Housing. This housing standard enables apartment units to be visited or occupied by a person with accessibility requirements. Basic Universal Housing also enables individuals to remain in their homes as they age.
- The City continues to accept secondary suites in single-family developments as part of an applicant's affordable housing contribution. The purpose of secondary suites is to create rental options in neighbourhoods where homeownership is the primary housing tenure. In 2018, 24 secondary suites were secured through this process.
- The City's Market Rental Housing Policy was adopted by Council in September 2018. This policy aims to protect and enhance Richmond's market rental housing stock by providing incentives to the private sector for the development of market rental units. This policy complements the Affordable Housing Strategy 2017–2027, as it works to ensure this market rental housing remains part of Richmond's housing options.

Strategic Direction 2: Maximize Use of City Resources and Financial Tools

Why is this direction important?

Currently, the most challenging barrier to the development of affordable housing is the high cost of land. The City makes use of its resources, including land and cash contributions gained through development, to best address the housing needs of Richmond's residents and partner with other stakeholders to build innovative affordable housing developments. In addition, the City can utilize financial tools within the municipal jurisdiction to mitigate costs associated with development of affordable housing, such as waiving permit fees and development cost charges.

Highlighted Achievements:

 Throughout 2017 and 2018, the City acquired the property at 12040 Horseshoe Way and worked with BC Housing and the Salvation Army to support the renovation of a new emergency shelter. This shelter will provide 30 accessible beds for men and women experiencing homelessness in Richmond. The shelter will help address a significant shortage of shelter

beds, and will significantly increase the resources available to women experiencing homelessness in the community. The new emergency shelter is anticipated to open in June 2019.

- The City worked in partnership with BC Housing to support the development of the Temporary Modular Supportive Housing on City-owned land at 6999 Alderbridge Way, a 40-unit building that provides housing and on-site services for individuals experiencing homelessness in Richmond. This type of housing fills a significant housing gap for individuals seeking to exit the shelter system or streets and move towards housing independence and improved quality of life. The Temporary Modular Supportive Housing opened in April 2019, and is managed by RainCity Housing, an experienced supportive housing operator.
- In 2018, the City partnered with BC Housing and The Salvation Army to use the South Arm Outdoor Pool facility for an Extreme Weather Response Shelter from November 2018 to March 2019. Extreme Weather Response Shelters are operated in communities across BC and are activated when weather conditions are deemed severe enough to present a substantial threat to the health of residents experiencing homelessness. During the 2018-2019 season, the extreme weather shelter was activated a total of 105 nights, averaging 20 individuals a night and received a total of 1,417 nightly visits. Note these numbers reflect the total clients served and not individual clients.
- The City continues to meet regularly with the Urban Development Institute and other representatives of the development community to explore opportunities to further enhance the impact of affordable housing developer contributions. These meetings enable opportunities to explore innovative options related to meet the housing affordability needs of Richmond residents.

Strategic Direction 3: Build Capacity with Non-profit Housing and Service Providers

Why is this direction important?

Non-profit organizations play a critical role in meeting the needs of groups or households that may experience barriers to housing. Non-profit housing providers have expertise in development, tenant selection, as well as ongoing occupancy management. Further, wraparound services such as employment training, education, addictions recovery and immigration services can be integrated into housing projects that are managed by non-profit housing providers. Actions under this direction ensure that the City supports non-profit housing and social service providers to ensure they have the right tools and resources to meet the needs of their clients.



Highlighted Achievements:

- On an ongoing basis, the City encourages developers to partner with nonprofit housing providers for the management of Low-End Market Rental units. This partnership arrangement benefits tenants living in these units, as non-profit housing providers bring expertise in working with low-tomoderate income households. In 2018, 21 Low-End Market Rental units secured through development will be managed by non-profit housing providers.
- Annually, the City provides funding to non-profit organizations for programs that improve the quality of life for Richmond residents through the Health, Social & Safety Grant Programs. In 2018, the City provided \$598,464 to local programs that support services for vulnerable households, including outreach support. For example, the Parish of St. Alban's received a grant to support homeless individuals by providing a community meal, shower program, and information and referral services. Turning Point Recovery Society received a grant to support Drop-in Centre clients with outreach support and continuing after-care for those transitioning to housing at Storeys.
- In 2018, the City partnered with non-profit organizations to form a steering committee to support the development of the City's draft *Homelessness Strategy 2019–2029*. The draft Strategy, brought forward for Council consideration in May 2019, is intended to guide the collaborative work within the homeless-serving system in Richmond over the next ten years. The steering committee was fundamental in shaping the general direction of the Strategy by highlighting current needs and potential gaps, and discussing opportunities to enhance existing local services.
- The City continues to enhance its practices for providing compassionate services at community facilities to residents experiencing homelessness. This includes exploring options to expand service provision (e.g. access to showers for people who are experiencing homelessness) to helping City facilities remain inclusive and provide opportunities for healthy, active living for all Richmond residents. In addition, the City is currently exploring opportunities to train frontline workers about homelessness and poverty. This training may include skills to interact with persons experiencing homelessness and an understanding of self-care for frontline workers.

Strategic Direction 4: Facilitate and Strengthen Partnership Opportunities

Why is this direction important?

A partnership approach is essential to address the complexity of housing affordability. As a leader, the City is well-positioned to facilitate collaboration among key stakeholders to encourage the development of affordable housing. This strategic direction guides the City to capitalize on partnership opportunities ensuring that additional affordable housing options for priority groups in need are available, in addition to units secured through development contributions.

Highlighted Achievements:

- In 2018, the City played a key role in two partnership projects for the development of affordable housing (e.g. Emergency Shelter at 12040 Horseshoe Way and Temporary Supportive Modular Housing at 6999 Alderbridge Way). The City also played a key role in facilitating collaborative efforts among a variety of partners (e.g. non-profit housing and service providers, BC Housing, Vancouver Coastal Health and the Richmond RCMP) to enable successful outcomes for the tenants living in the supportive housing. The City continues to take a leadership role in coordinating and facilitating community engagement regarding affordable housing developments.
- In 2016, City Council approved funding to hire a contract Homelessness Liaison in Richmond. In 2018, the Homelessness Liaison, hired through the British Columbia Non-Profit Housing Association, worked with local agencies that serve individuals experiencing homelessness. Primarily, this work focused on collaborative local data collection of residents experiencing homelessness. This data collection will support decision making regarding service provision to ensure that services are meeting the needs of the community. By expanding on the information collected through the Metro Vancouver Homeless Count, the City and its partners will be able to make effective, evidence-based decisions that best address housing affordability issues for Richmond residents.
- In 2018, the City continued to meet with local non-profit housing and service providers to learn about the changing needs of the community and to discuss opportunities to build capacity among existing services, including the Drop-in Centre and other outreach based support services. These meetings helped inform the development of the draft Richmond Homelessness Strategy, and will support future work with local housing providers.
- In 2018, the City continued to work in partnership with outreach workers and service providers to evaluate and respond to the needs of residents experiencing homelessness throughout the community. The City's Joint Operations Team meets regularly to discuss vulnerable individuals in Richmond that may have complex needs and require a number of supports. This team is made up of individuals from the City, Richmond RCMP, Richmond Fire Rescue, BC Ambulance and Vancouver Coastal Health. PLN - 29



Strategic Direction 5: Increase Advocacy, Awareness and Education Roles

Why is this direction important?

The City of Richmond is well-positioned to understand the housing needs of Richmond residents. Accordingly, the City has prioritized working with the provincial and federal governments to advocate for increased funding for affordable housing developments in Richmond. The City also has the expertise and resources to play a primary role in educating and informing all Richmond residents about the importance of affordable housing for low-income residents and the community as a whole.

Highlighted Achievements:

- In 2018, the Storeys development was awarded the Canadian Planning Institute Award for Planning Excellence in Social Planning. The Storeys development exemplifies a unique partnership between all three levels of government and five non-profit housing providers with the creation of 129 units of supportive and affordable housing units. This national award recognizes Richmond's continued innovation in addressing housing affordability needs.
- The City continued to provide public engagement opportunities to inform the community about specific policies, program and projects and the benefits of providing affordable housing in an inclusive community. In 2018, the City facilitated four public open houses, 10 public forums, and two Let's Talk Richmond public surveys regarding affordable housing and homelessness. The majority of these events were coordinated to support the Richmond Temporary Modular Supportive Housing engagement process.
- The City continued to provide accurate information to the public regarding affordable housing options in Richmond. In 2018, the City updated the Richmond Affordable Housing Guide, which provides a listing of all affordable housing options in Richmond, and all related website content to ensure that Richmond residents have accurate information when searching for housing that meets their needs.
- In 2018, the City continued to meet with key stakeholders to evaluate local affordable housing and service provision needs. These meetings help ensure that City policies and programs are effective and adaptive to meeting changing community needs. The City also continued to maintain a detailed list of affordable housing units secured through development to ensure that information is accurately communicated to stakeholders and the public. On an ongoing basis, the City tracks information regarding the housing types, bedroom sizes, date of occupancy and other characteristics for these units.
- In 2018, the City continued to prioritize building partnerships and advocate to other levels of government. For example, the City participated in two Metro Vancouver committees regarding affordable housing and homelessness to share information about the housing affordability needs of Richmond residents. These committees provide an opportunity for the City to highlight innovative Richmond based programs and to learn about emerging regional practices that may help increase the affordable housing

supply in Richmond. The City also participated in various workshops hosted by the federal and provincial governments to advocate for more affordable housing funding and to share information on how senior government housing policies and funding initiatives can be refined to better meet the needs of Richmond residents.

In 2018, The City continued to research best practices regarding affordable housing development and homeless service provision to ensure that Richmond's programs and practices are effective to meeting the changing needs of the community. Specifically in 2018, the City provided background research on co-operative housing models and the expiration of federal operating agreements. This research was used to support the Rental Tenure Zoning work, which was brought forward for Council review in April 2019.





Next Steps

Affordable housing benefits the entire community, offering both social and economic benefits. With continued leadership from the City of Richmond, and a commitment from the provincial and federal governments, the development of diverse affordable housing options will continue to ensure that Richmond remains a liveable community.

To further the work done to date, the City will continue to work on actions identified in the *Affordable Housing Strategy 2017–2027's* Implementation Plan. Priority work for 2019–2020 includes:

- Regularly monitoring existing units secured through the Low-End Market Rental program to ensure compliance with City policies and that the units are meeting the needs of low-moderate income households;
- Reviewing the Low-End Market Rental program requirements as directed by the Affordable Housing Strategy;
- Partnering with BC Housing and non-profit housing providers to continue to develop affordable housing for the identified priority groups in need;
- Initiating a public awareness campaign to inform Richmond residents about housing affordability issues, as well as the importance of providing affordable housing to low and moderate income households; and
- Undertaking financial analysis regarding the potential to implement new types of incentives to secure additional affordable housing units in Richmond.

Conclusion

Guided by the Affordable Housing Strategy 2017–2027, the City of Richmond remains committed to meeting the diverse housing needs of Richmond residents. In 2018, innovative short-term actions (1-3 years) and ongoing actions were taken to increase the opportunities for Richmond residents to access a variety of affordable housing options. Some of these highlights include securing 168 low-end market rental units for low-moderate income households through development; securing \$1.8 million in cash-in-lieu contributions through development to direct towards future affordable housing projects; initiating two partnership projects that will lead to the creation of 30 inclusive and accessible shelter beds and 40 units of temporary supportive housing; and collaborating with key stakeholders to provide affordable housing options and services to Richmond low-income residents.

Moving forward, the City and its community partners will continue to work in collaboration to increase the supply of affordable housing in Richmond, educate Richmond residents about local housing issues, and work with the provincial and federal governments to advocate for additional funding to meet the needs of low-and-moderate income households.

Appendix A: Glossary of Richmond Affordable Housing Terms

The following definitions have been developed based on standards set by the Canada Mortgage and Housing Corporation, BC Housing, and previous work completed by the City of Richmond.

Affordable Housing Continuum

Affordable Housing is defined as rental or homeownership housing that requires up-front and/or ongoing direct government funding to meet the housing needs of households who are not able to find suitable housing in the market. Government funding ensures that affordable housing options have rental or mortgage payments below average market costs and are intended for households with very low, low or moderate incomes.

Subsidized Short-Term Accommodation	Affordable	Housing	196.5	28-30-32 2013	Market Hou	ising
Emergency Transitional Shelter Housing (including Extreme Weather Response Shelters)	Supportive Housing	Non- Market/ Social Housing	Low-End Market Rental Housing	Affordable Homeown- ership	Market Rental (including purpose built and secondary market)	Market Homeown- ership

Note: This housing continuum was updated in April 2019 to include Supportive Housing.

Definitions

The City of Richmond uses the following definitions to refer to affordable housing options available in the community.

Subsidized Short-Term Accommodation

Emergency Shelters: Emergency shelter spaces provide temporary accommodation to residents experiencing homelessness. Emergency shelters provide programming, such as hot meals and referrals to physical and mental health supports, and are generally managed by non-profit service providers. During the winter months, additional Extreme Weather Response Shelter beds are activated in Richmond when weather conditions are deemed severe enough to present a substantial threat to the health of residents sleeping outdoors.

Transitional Housing: Transitional housing buildings provide temporary housing units and may provide various types of on-site supports. This type of housing is intended for individuals who require affordable housing to achieve stability in their lives but are expected to transition to other forms of housing, such as affordable housing or market rental housing. Examples of transitional housing include short-term accommodation provided to victims of domestic violence.





Affordable Housing

Supportive Housing: Supportive housing provides self-contained housing units and on-site supports including daily meals, life-skills training and access to health services, and is intended for people who are very-low income and have experienced homelessness or periods of housing instability. Unlike transitional housing, supportive housing does not have a maximum length of stay and tenants are generally able to remain as long as needed. Although many supportive housing tenants will transition to other housing types, others will require on-site supports on a long-term basis to maintain housing stability.

Non-market or Social Housing: Long-term rental housing for residents who have low incomes. Monthly rents are generally charged at rent-geared-to-income rates (30% of a households income) or at 75% of average market rent. Nonmarket buildings generally do not provide on-site supports, although tenants can often access off-site programming and services. This housing type is also known as social housing community housing, and public housing.

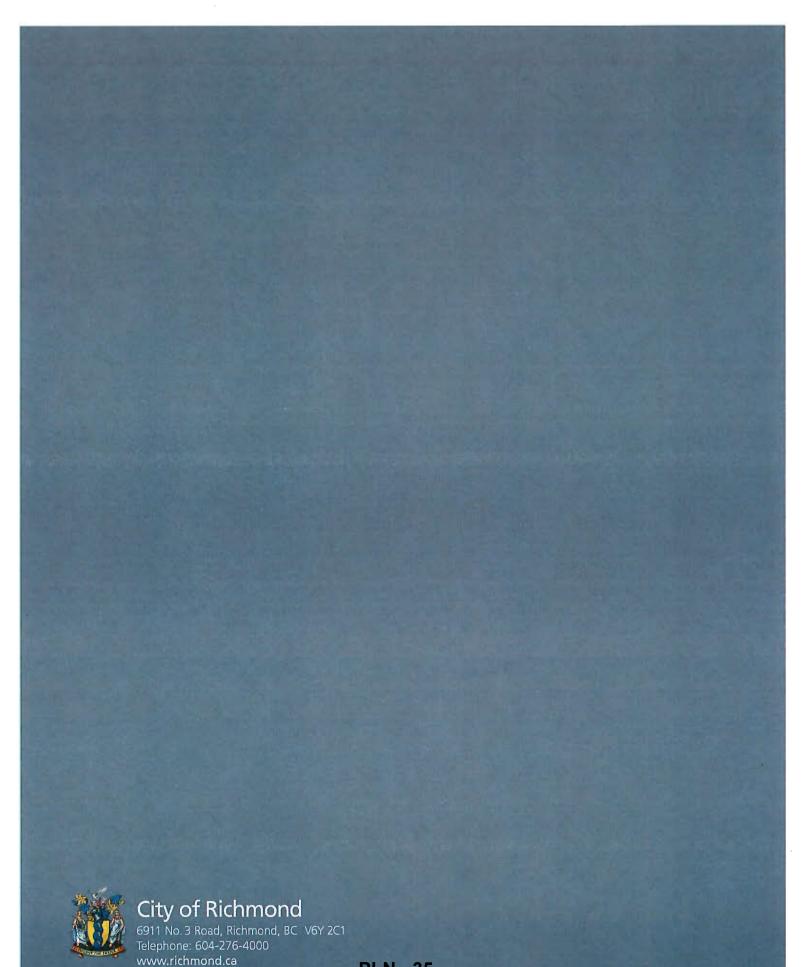
Low-End Market Rental Housing: Low-End Market Rental Housing units are secured by the City of Richmond through an exchange for a density bonus through the Rezoning process. These units provide rents 10% below the average Canada Mortgage and Housing Corporation rents for Richmond and are intended for long-term occupancy for low-moderate income households that earn a maximum of 10% below the Housing Income Limits established by BC Housing.

Affordable Homeownership: Affordable homeownership refers to modest housing that is affordable for households who are independent and have earnings which are less than the median income and who are not otherwise able to purchase a housing unit in the market. These types of units do not require an ongoing government subsidy and mortgage payments can be made affordable with flexible lending terms, longer loan periods, or enforced caps placed on the selling price of the housing unit.

Market Housing

Market Rental: Rental units provided by the private market with no direct government capital grant funding. Richmond's supply of market rental includes purpose-built rental buildings, secondary suites provided in single-detached houses, and condominium units rented by individual owners.

Market Homeownership: Ownership units provided by the private market with no direct government capital grant funding.



Affordable Housing Strategy (2017–2027) - Status of Actions (2018)

The following table provides a status update on the actions defined in the Affordable Housing Strategy 2017–2027 as of December 31, 2018.

Strategic	Policy	Recommended short-term and ongoing	Status
Direction	Direction actions		
1. Use regulation tools to encourage a diverse mix of housing types and tenures	1.1 Low-End of Market (LEMR) unit contribution	• Amend the LEMR policy to include: increase the built affordable contribution from 5% to 10% of total residential floor area, decrease in the threshold from 80 units to 60 units, flexibility to cluster or disperse LEMR units, and set minimum unit size targets so the LEMR units are not smaller than the average size of a comparable market unit in the development (Short-term)	Completed
		• Undertake further analysis on occupancy management practices and review potential LEMR policy changes (Short-term)	In progress
		• Work with other municipalities in Metro Vancouver to explore a coordinated approach to incentivize non-profit management of units secured through development (Short- term)	Not yet complete. To be initiated in 2020
		• Review bi-annually the LEMR program (Ongoing)	In progress
		• Review occupancy management challenges and opportunities as they arise, and review policies regularly to ensure issues are addressed (Ongoing)	In progress
	1.2 Cash-in Lieu Contribution	Increase the cash-in-lieu contributions (Short-term)	Completed
		• Continue to accept cash contributions for all townhouse developments and multi- family developments below	In progress

Strategic Direction	Policy	Recommended short-term and ongoing actions	Status
		the 60 unit threshold (Ongoing)	
		 Review bi-annually cash-in lieu contributions and assess with changing market conditions (Ongoing) 	In progress
			In progress
		 Work collaboratively with partners to help ensure other levels of government funding is directed towards non-market housing development, lowering the rents of LEMR units, or creating additional units above the 10% City requirement (Ongoing) 	
	1.3 Family- Friendly Housing	• Adopt policy to require a minimum of 15% two bedrooms and 5% three plus bedrooms for all units secured through development to accommodate low-to-moderate income families (Short-term)	Completed
		• Review family-friendly targets for developments providing 30+ LEMR units and adjust if necessary (Short- term)	Completed
		• Continue with the practice of negotiating the follow unit breakdowns: 10% studio; 30% one-bedroom; 30% two-bedroom; 30% three-bedroom (Short-term)	In progress
		 Monitor the success of the policy and consider applying the same percentages of family-friendly units in all market developments (Medium-term) 	Not yet complete
		• Review bi-annually the family- friendly policy for LEMR units secured through development and assess with changing market	In progress

Strategic Direction	Policy	Recommended short-term and ongoing actions	Status
		conditions (Ongoing)	
	1.4 Secondary Suites	• For single-family rezonings, continue to review development applications and secure one of the following: (a) secondary suites on 100% of new lots developed, (b) secondary suites on 50% of new lots developed and a cash contribution on the remaining 50% of new lots created, or (c) a cash contribution on 100% of the new lots developed (Short-term)	In progress
		• As part of the forthcoming Market Rental Policy, consider implementing a policy to facilitate "lock-off suites," or secondary suites, in townhouse developments (Short-term)	Completed
•		 Track data on secondary suites that are lost through redevelopment, and continue to track suites gained through rezoning or sub division (Short-term) 	In progress
	1.5 Market Rental Housing	• As per the Market Rental Policy, continue to require replacement of existing market rental housing lost through redevelopment or stratification as LEMR units (Short- term)	Completed
		• As per the Market Rental Policy, consider policy options to protect existing market rental housing stock and tenants from displacement due to renovation/redevelopment (Short- term)	Completed
		• As per the Market Rental Policy, consider policy options to increase the supply of market rental units in Richmond (Short-term)	Completed

Strategic Direction	Policy	Recommended short-term and ongoing actions	Status
Direction	1.6 Basic Universal Housing	 Set a target of securing 85% of all LEMR and non-market units as Basic Universal Housing (Short-term) 	Completed
		• Secure LEMR and non-market units with Basic Universal Housing features (Ongoing)	In progress
		• Encourage market developments to be built with Basic Universal Housing features (Ongoing)	In progress
		• Facilitate potential partnerships with non-profit housing providers and developers in the pre- application/rezoning stage of development to ensure that some LEMR units are designed with adaptable features to support the priority groups in need (i.e. persons with disabilities) (Ongoing)	In progress
	1.7 Micro- Unit Rental Housing (Compact Living Rental Units)	• Develop policy to determine appropriate locations, livability regulations and any other requirements for micro-units in Richmond (Short-term)	Not yet complete. To be initiated in 2020
	Omisj	• Look at best practices where micro- units have been implemented successfully in developments in other jurisdictions (Short-term)	Not yet complete. To be initiated in 2020
		• Explore a potential pilot project involving micro-units in Richmond (Short-term)	Not yet complete. To be initiated in 2020
	1.8 Transit- Oriented Affordable Housing Development	Revisit parking requirements for LEMR units located along the Frequent Transit Network (Short- term)	Not yet complete. To be initiated in 2020

Strategic Direction	Policy	Policy Recommended short-term and ongoing actions	
		 Explore opportunities to acquire land along the Frequent Transit Network (e.g. close proximity to the Canada Line) for an affordable housing project (Long-term) 	Not yet complete
		• Continue to encourage diverse forms of housing along the Frequent Transit Network (Ongoing)	In progress
		• Through the development applications process, consider further parking relaxations for non-profit owned projects along transit corridors that are oriented towards priority group households based on further traffic studies (Ongoing)	In progress
2. Maximize use of City Resources and Financial Tools	2.1 Maximize use of City resources and financial tools	• Review affordable housing land acquisition needs during the annual review of the City's Strategic Real Estate Investment Plan (Short-term)	In progress
		• Explore opportunities to secure a site for a transitional housing project (bridging the gap between the emergency shelter and permanent supportive housing) (Medium-term)	Not yet complete
		• Work with senior levels of government and non-profit housing providers to develop an affordable family-friendly housing project on City-owned land (Long-term)	Not yet complete
		• Prioritize opportunities with City- owned land to secure a site for a permanent supportive housing project (Long-term)	Not yet complete
		 Seek opportunities to allocate City- owned land specifically for the use of affordable housing development (Ongoing) PI N - 40 	In progress

Strategic Direction	Policy	Recommended short-term and ongoing actions	Status
		• Review practices around use of City- owned land to achieve affordable housing objectives (Ongoing)	In progress
	2.2 Affordable Housing Reserve Fund	• Set a target of securing \$1.5 million in developer cash contributions annually in order to support affordable housing projects and leverage partnership opportunities (Short-term)	Completed
		• Review the Affordable Housing Reserve Fund Policy to determine if criteria still allows the City to meaningfully respond to partnership opportunities and housing needs (Medium-term)	Not yet complete
		• Utilize cash-in-lieu contributions in the Affordable Housing Reserve Fund for affordable housing land acquisition (Long-term)	Not yet complete
		• Continue to use the Affordable Housing Reserve Fund for capital contributions towards innovative non-market housing projects that involve partnerships with other levels of government, and includes supportive programming, to meet the requirements of the identified priority groups in need (Ongoing)	In progress
	2.3 Financial Incentives	• Undertake an analysis on best practices to waive development cost charges and municipal permit fees for new affordable housing developments that are owned/operated by a non- profit and where affordability is secured in perpetuity (Short-term)	Underway, completion anticipated 2019
		• Explore various opportunities for the City to provide capital funding contributions towards standalone	Not yet complete

Strategic Direction	Policy	Recommended short-term and ongoing actions	Status
		non-profit housing developments (Medium-term)	
		• Undertake a best practice analysis of waiving development cost charges for low-end market rental units purchased by non-profit housing provider to incentivize non-profit ownership (Short-term)	In progress
	2.4 Special Development Circumstances and Value Transfer	• Use the Affordable Housing Reserve Fund for capital contributions when partnership opportunities become available (Ongoing)	In progress
		• Allow flexibility for large scale developments (or combination of developments) to cluster LEMR units in one, stand-alone building if a partnership with a non-profit housing provider is established (Ongoing)	In progress
		• Encourage innovation (i.e. rental structure that allows a variety of subsidized rents) in clustered projects that are 100% rental and non-profit driven (Ongoing)	In progress
		• Facilitate potential partnerships with non-profit housing providers and developers in the pre- application/rezoning stage of development (Ongoing)	In progress
	2.5 Rent Bank Initiatives	• Undertake a review and best practice analysis of opportunities to support local rent bank initiatives (Short- term)	Not yet complete. To be initiated in 2019
		• Connect with local financial institutions to determine how a rent bank initiative could be supported and remain financially sustainable (Short-term)	Not yet complete. To be initiated in 2019

	rategic rection	Policy	1	ecommended short-term and ongoing tions	Status
			•	Determine the feasibility of implementing a rent bank initiative (Medium-term)	Not yet complete
3.	Build capacity with non-profit housing and service providers	3.1 Non-profit housing development	•	Adopt criteria for reviewing and fast- tracking City-supported non-profit housing projects (i.e. federal and provincial government funding, partnerships, the ability to offer rents close to the shelter/income assistance rate and programming to support the priority groups in housing need) (Short-term)	Not yet complete. To be initiated in 2019
			•	In non-profit driven standalone projects with 100% affordable rental, permit flexibility for non-profit housing providers to implement a mix of rents (e.g. non-market, low- end market, near market) to allow cross-subsidization of units and more opportunities to offer lower rents (Short-term)	Complete
			•	Review City incentives, such as reduced parking requirements and municipal fees for non-profit driven affordable housing projects (Medium-term)	Not yet complete
			•	Undertake best practice research on non-profit housing development in other jurisdictions, and determine the municipal role (Long-term)	Not yet complete
			•	Work with non-profit organizations to determine the feasibility of developing an integrated housing model (e.g. a combination of emergency shelter spaces and supportive housing with wraparound services on one site) (Long-term)	Not yet complete

Strategic Direction	Policy	Recommended short-term and ongoing actions	Status	
		• Build relationships with established non-profit housing providers throughout Richmond and Metro Vancouver that have expertise in housing the Strategy's priority groups in need (Ongoing)	In progress	
		• Permit greater flexibility for innovative rent structures that support a mix of affordable rental rates (Ongoing)	In progress	
	3.2 Facilitating stakeholder partnerships	• Develop a list of pre-qualified non- profit housing providers for partnering on potential housing projects (Short-term)	In progress	
		• Consider waiving development cost charges for low-end market rental units purchased by a non-profit housing provider to incentivize non- profit ownership if feasible (Short- term)	In progress	
		• Work with other municipalities and stakeholders to examine management practices of units secured through development (Short-term)	Not yet complete	
		 Review and update pre-qualified list of non-profit housing providers (Ongoing) 	Ongoing	
		• Identify potential opportunities for partnership with the private sector to facilitate the development of affordable housing (e.g. Kiwanis Towers) (Ongoing)	Ongoing	
	3.3. Renew Non-profit housing	• Track non-profit agencies and co-op organizations that have expiring operating agreements (Short-term)	Not yet complete	

Strategic Direction	Policy	Recommended short-term and ongoing actions	Status
		• Identify options and mechanisms to preserve affordable housing units throughout future redevelopment opportunities (Short-term)	Not yet complete
		• Review research undertaken by BC Housing and BC Non-Profit Housing Association regarding the expiry of operating agreements and identify opportunities to partner (Short-term)	Completed
		• Develop a set of guidelines to support faith-based organizations to redevelop lands with a component of affordable housing (Medium-term)	Not yet complete
		• Develop a set of guidelines to support co-op and non-profit organizations considering redevelopment upon expiry of operating agreements (Medium-term)	Not yet complete
		• At the time of agreement expiry, continue working with organizations to preserve and potentially increase the number of affordable housing units through redevelopment (Long- term)	Not yet complete
	3.4 Encourage Accessible Housing	• Build relationships with non-profit organizations to obtain input into housing needs and design for program clients that require accessibility features (Ongoing)	In progress
		• Facilitate potential partnerships with non-profit housing providers and developers in the pre- application/rezoning stage of development to ensure that some LEMR units are designed with adaptable features to accommodate people with disabilities (Ongoing)	In progress

Strategic Direction	Policy	Recommended short-term and ongoing actions	Status
4. Facilitate and strengthen partnership opportunities	4.1 Co- location of non-market and community assets	• Consider the needs of non-profit supportive services (i.e. amenity space for programming) within co- location opportunities to accommodate the Strategy's priority groups in need (Short-term)	In progress
		• Review successful examples of co- location in other jurisdictions and develop a set of guidelines for co- locating affordable housing and community amenities (Medium- term)	Not yet complete
		• Explore project opportunities to co- locate affordable housing with community assets (existing or new) and facilitate potential partnerships with non-profit housing providers (Ongoing)	In progress
	4.2 Community Land Trust	• Review best practices of community land trusts in other jurisdictions and determine municipal involvement (Short-term)	Not yet complete
		• Consider conducting a feasibility study for the purpose of initiating a Richmond-based community land trust (Short-term)	Not yet complete
		• Explore opportunities to maintain land affordability and projects involving community land trusts (Ongoing)	In progress
5. Increasing advocacy, awareness and education	5.1 Building Awareness and Information Sharing	• Advocate to senior levels of government to request funding or resources to meet the housing needs of the community (Ongoing)	In progress
roles		• Communicate the needs of non-profit housing and service providers to federal and provincial governments,	In progress

Strategic Direction	Policy	Recommended short-term and ongoing actions	Status
		key stakeholders, and Richmond's residents (Ongoing)	
		• Participate at regional, provincial and national housing tables and conferences to bring awareness to Richmond's work in affordable housing (Ongoing)	In progress
		• Submit applications for awards to recognize Richmond's continued innovation in addressing housing affordability (Ongoing)	In progress
		• Organize and/or support housing- related events and workshops to encourage information sharing and building awareness of housing issues in Richmond (Ongoing)	In progress
		• Advocate to senior levels of government to implement policies and actions regarding foreign ownership, speculation, and empty homes which may contribute to increasing home purchase prices and low vacancy rates (Ongoing)	In progress
	5.2 Monitoring and reporting	• Publish an updated annual report (housing report card) on affordable housing targets and track progress achieved to date (Ongoing)	In progress
		• Continue to update the City's affordable housing website reporting out on projects and initiatives (Ongoing)	In progress
	5.3 Prepare position papers	• Draft position papers on housing affordability issues to send to senior levels of government, and communicate through forums such as the Federation of Canadian Municipalities (FCM) or Union of	In progress

Strategic	Policy	Recommended short-term and ongoing	Status
Direction		actions	
		BC Municipalities (UBCM)	
		(Ongoing)	

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Report to Committee

То:	Planning Committee	Date:	May 9, 2019
From:	Kim Somerville Manager, Community Social Development	File:	07-3375-01/2019-Vol 01
Re:	Building Our Social Future – A Social Development Strategy for Richmond (2013–2022): Progress Report for 2017 and 2018		

Staff Recommendation

That the Building Our Social Future – A Social Development Strategy for Richmond (2013–2022): Progress Report for 2017 and 2018 be distributed to key stakeholders and posted on the City website.

Kim Somerville Manager, Community Social Development (604-247-4671)

Att. 2

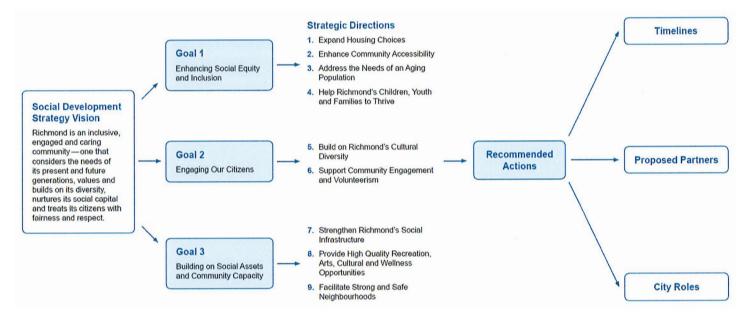
REPORT CONCURRENCE					
ROUTED TO:	CONCURRENCE	CONCURRENCE OF GENERAL MANAGER			
Arts, Culture & Heritage Parks Services Recreation Services Policy Planning Transportation Library Services	\mathbb{Z}	Fire			
REVIEWED BY STAFF REPORT / AGENDA REVIEW SUBCOMMITTEE		APPROVED BY CAO			

Staff Report

Origin

Building Our Social Future – A Social Development Strategy (2013–2022) for Richmond was adopted by Council on September 9, 2013. The Social Development Strategy guides the City on social development matters, is a resource for external stakeholders and is in effect from 2013 to 2022. The Strategy consists of a vision, three goals, nine strategic directions and 53 recommended actions. The City's role with respect to each action is defined in the Strategy, as are timelines and proposed partners.

Social Development Strategy Framework



The purpose of this report is to provide an update on the implementation of the Social Development Strategy for 2017 and 2018.

This report supports the 2013–2022 Social Development Strategy's commitment to:

Measure progress in achieving goals with an annual report featuring progress on the nine Strategic Directions.

This report also supports the 2018–2023 Community Wellness Strategy's Focus Areas:

#2: Enhance physical and social connectedness within and among neighbourhoods and communities.

#3: Enhance equitable access to amenities, services and programs within and among neighbourhoods.

Analysis

Since the Social Development Strategy was adopted in late 2013, the City, Community Partners, residents and other stakeholders have used it as a roadmap to improve the quality of life for residents in Richmond. Achievements over the first three years (2014, 2015, and 2016) of implementation were detailed in an initial progress report received by Council in Fall 2017. This report provides a high-level summary of the City and community achievements in meeting the goals, directions and actions of the Social Development Strategy in 2017 and 2018. It is important to note that, as the Social Development Strategy is implemented, some actions have timelines that, due to community context, may no longer be considered short-term and are better suited to be ongoing actions.

Highlighted Achievements for 2017 and 2018

The following are some of the highlighted achievements in implementing Building Our Social Future – A Social Development Strategy for Richmond (2013–2022) in 2017 and 2018:

Goal 1: Enhancing Social Equity and Inclusion

Strategic Direction 1: Expand Housing Choices

- The City purchased 12040 Horseshoe Way in 2017 for use as an emergency shelter in a joint partnership with BC Housing and The Salvation Army (to open June 2019);
- City Council adopted the new Affordable Housing Strategy (2017–2027) in 2018 confirming the City's commitment to meeting the affordable housing needs of Richmond residents; and
- City Council approved a temporary modular supportive housing project in 2018, in partnership with BC Housing and RainCity Housing Society, which provides 40 units with on-site supports for individuals experiencing homelessness in Richmond (opened April 2019).

Strategic Direction 2: Enhance Community Accessibility

- In 2017, the City received the national Accessible Cities Award from the Rick Hansen Foundation (RHF) and the Richmond Olympic Oval was inducted into the RHF Accessible Cities' Circle of Excellence as a "best in class" example of an accessible community space;
- An updated and more inclusive Recreation Fee Subsidy Program for Richmond residents of all ages who are experiencing financial hardship was adopted in 2017 by City Council; and
- The Enhanced Accessibility Design Guidelines and Technical Specifications, which provide City staff and the development community a standard to incorporate accessibility features into public buildings, were adopted in 2018 by City Council.

Strategic Direction 3: Address the Needs of an Aging Population

• Over 500 at-risk, isolated and frail seniors (245 in 2017 and 291 in 2018) participated in outreach programming delivered by the City and Community Partners at various community centres;

- In 2017, the City was awarded an Age-Friendly BC grant from the Union of BC Municipalities to prepare a Dementia-Friendly Community Action Plan that will facilitate the creation of a more age-friendly and inclusive community; and
- Unveiled in 2018, the Minoru Seniors Legacy Stories Public Art Project *Looking Back, Looking Forward* gathered stories, created collages, art and digital media that documented the history and impact of the Minoru Seniors Society as told by its members.

Strategic Direction 4: Help Richmond's Children, Youth and Families to Thrive

- In 2017, City Council adopted the Child Care Needs Assessment and Strategy (2017–2022) confirming the City's commitment to addressing the need for quality, affordable and accessible child care spaces in Richmond;
- In 2017, the City acquired the Willow Early Care and Learning Centre and in 2018, the City received the Gardens Children's Centre and the Seasong Child Care Centre, each providing 37 new childcare spaces (12 infant/toddler and 25 of 3–5 year care); and
- In 2018, the Youth U-ROC (Richmond Outstanding Community) Awards celebrated its 20th Anniversary recognizing outstanding youth for their mentorship, leadership and teamwork and adult asset champions, who mentor, support and make a difference in the lives of youth.

Goal 2: Engaging Our Citizens

Strategic Direction 5: Build on Richmond's Cultural Diversity

- Community events and festivals such as the World Festival showcased the City's cultural diversity, connected residents and attracted over 523,035 people (306,517 in 2017 and 216,518 in 2018);
- The Richmond Intercultural Advisory Committee's Intercultural Strategic Plan (2017–2022) was updated with the vision "for Richmond to be the most welcoming, inclusive and harmonious community in Canada"; and
- The Annual Diversity Symposium provided the opportunity for over 250 professionals and community leaders (101 in 2017 and 168 in 2018) to explore best practices in reducing barriers to involvement and promoting a shared sense of community.

Strategic Direction 6: Support Community Engagement and Volunteerism

- Through the City's LetsTalkRichmond community engagement web portal, Richmond residents completed 5,972 surveys (2,660 in 2017 and 3,312 in 2018) providing valuable input on numerous Council and City initiatives;
- The Youth at the Booth initiative created 88 positions for youth (15 to 18 years) to serve as election officials for the 2018 Richmond Municipal and School Board Elections; and
- City Council adopted the Volunteer Management Strategy (2018–2021) in 2018, confirming the City's commitment to supporting volunteers and those who work with volunteers.

Goal 3: Building on Social Assets and Community Capacity

Strategic Direction 7: Strengthen Richmond's Social Infrastructure

- The City received the 2017 Bill Woycik Outstanding Facility Award from the Recreation Facilities Association of BC for City Centre Community Centre;
- The City of Richmond was announced as a finalist in the Government of Canada's nationwide Smart Cities Challenge and received a \$250,000 grant to further develop ideas into a final proposal to compete for the \$10 million prize; and
- City Council approved the distribution of over \$1.7 million in community grants (\$882,229 in 2017 and \$858,851 in 2018) to Richmond organizations in the areas of Health, Social and Safety; Child Care; Arts and Culture; and Parks, Recreation and Community Events.

Strategic Direction 8: Provide High Quality Recreation, Arts, Cultural and Wellness Opportunities

- City Council adopted the Community Wellness Strategy (2018–2023) in 2018, confirming the City's commitment in improving wellness outcomes for residents. The Strategy was developed in partnership with Vancouver Coastal Health and the Richmond School District;
- The Recreation and Sport Strategy (2019–2024) was adopted by City Council in 2018 with the aim to encourage Richmond citizens of every age to enjoy the benefits of an active lifestyle; and
- Richmond won the bid for the 2020 Canadian Adult Recreational Hockey Association (CARHA) World Cup, the largest amateur hockey tournament in the world. Planning is currently underway.

Strategic Direction 9: Facilitate Strong and Safe Neighbourhoods

- The City of Richmond was designated a World Leisure Community of Excellence for 2017 by the World Leisure Organization (WLO) recognizing Richmond's innovative and successful use of leisure to improve its citizens' quality of life;
- In 2018, the City was recognized in the inaugural Global Active Cities designation recognizing Richmond's commitment in offering all residents the opportunity to have active and healthy lifestyles; and
- In 2017, the Richmond Canada 150 Community Celebration Grant Program awarded \$146,300 to 47 projects delivered by Richmond-based non-profit organizations, Community Partners and neighbourhood groups for activities and events that created lasting memories of Canada 150.

The 2017 and 2018 highlights above showcase the progress towards the achievement of actions outlined in the Social Development Strategy. Within the Strategy, nine strategic directions continue to provide a framework that guide the City's decisions and resource allocations on social matters.

Additional details on the highlights noted above are available in Attachment 1. A summary of the progress made on all of the Social Development Strategy's actions is available in Attachment 2.

Financial Impact

None.

Next Steps

Building Our Social Future – A Social Development Strategy for Richmond (2013–2022): Progress Report for 2017 and 2018 highlights the City's progress on the Social Development Strategy's actions during these two years. The Progress Report will be used to inform the public and key stakeholders about what has been achieved and will be distributed through a variety of communication channels including the City's website, social media channels and distributed to key stakeholders.

Conclusion

Since its adoption in 2013, the Social Development Strategy has proven to be an effective resource in guiding the City's approach to social development priorities in the community. Implementation of the Strategy is at the midpoint of its anticipated timeline and there has been significant progress in the list of actions. As social development priorities in the community are addressed, the quality of life in Richmond continues to be enriched and the City further realizes the Social Development Strategy's vision for Richmond to be an inclusive, engaged and caring community.

Heather Muter Program Manager, Community Social Development (604-204-8599)

- Att. 1: Building Our Social Future A Social Development Strategy for Richmond (2013–2022): Progress Report for 2017 and 2018
 - 2: Social Development Strategy (2013-2022): All Actions Current Status

City of Richmond

Building Our Social Future A Social Development Strategy for Richmond (2013–2022)

Progress Report for 2017 and 2018



Introduction

The City of Richmond's vision is to be the most appealing, livable, and well-managed community in Canada. To realize this vision, the City has developed policies and strategies that provide guidance for Council, staff, and the community. The purpose of Building Our Social Future – A Social Development Strategy for Richmond (2013–2022) is to:

- 1. Identify social development priorities for attention;
- Clarify the roles of the City and other stakeholders; and
- 3. Provide a foundation for more integrated, coordinated, and sustainable approaches to social development issues for the future.

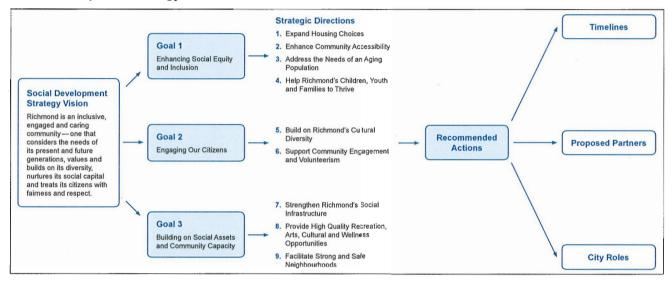
Adopted by Richmond City Council on September 9, 2013, the Social Development Strategy was prepared following broad-based engagement with residents and stakeholders. The Strategy consists of a vision, three major goals, nine strategic directions, and recommended actions. The actions are divided into short term, medium term, long term, and ongoing timelines. City roles are specified for each action, and opportunities for collaboration with Community Partners are also identified. The concept of partnerships is critical as many of the challenges addressed in the Social Development Strategy can only be approached in collaboration with the community, including residents, non-profit agencies, senior levels of government and other stakeholders.

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About the Strategy

Social Development Strategy Framework



Guiding Principles

The following principles were adopted to guide the Strategy and its implementation:

- 1. **Support the City's Corporate Vision:** Taken collectively, the Strategy's policies will contribute to Richmond's corporate vision: for the City of Richmond to be the most appealing, livable, and well-managed community in Canada.
- 2. Enhance Social Sustainability: The Strategy will reflect sustainability principles, and address current and future social needs while also being financially viable and environmentally friendly. It will also clarify the social component of the City's broader Sustainability Framework.
- 3. Engage the Community: Both in developing and implementing the Strategy, diverse and targeted approaches have and will continue to be used to actively engage and solicit views from a broad cross section of the community.
- 4. **Complement interests, policies, programs, services and funding priorities:** In addition to setting the social development direction for Richmond, the Strategy will aim to complement other key City and non-City interests, policies, programs, services and funding priorities (e.g. OCP, sustainability initiatives, School District, Vancouver Coastal Health, BC Housing)—in short, it will seek synergies and build on existing efforts and initiatives.
- 5. **Be strategic, visionary and realistic:** While being progressive and setting a strategic and visionary social development direction for Richmond, the Strategy will also be pragmatic—identifying appropriate, realistic, and cost effective roles for the City (and its partners) for addressing social issues.
- 6. Focus on assets and recognize social capital: Rather than merely identifying the challenges or problems confronting Richmond, the Strategy will build on the City's and community's social capital, strengths, and initiatives (e.g. residents' knowledge and capabilities and connections within and among social networks).
- Be flexible and resilient: While providing a progressive and sustainable social direction for Richmond, the Strategy will also recognize that unforeseen circumstances may arise, hence requiring flexibility and adaptability as implementation proceeds.
- 8. Provide benefits to Richmond residents and external stakeholders: In addition to assisting the City with its social development efforts, the Strategy will also provide a useful resource and planning tool for Richmond residents and external stakeholders.

Implementation Priorities

When the Strategy was adopted it recognized that all of the recommended actions were important, however five key areas were a priority for the future:

- 1. Cultural Diversity
- 2. Aging of the Population
- 3. Social Capital and Infrastructure
- 4. Children, Families and Youth
- 5. Affordable Housing and Affordable Living

These areas are as much of a priority today as they were upon the Strategy's adoption and remain a focus for implementation. A summary of all of the Social Development Strategy Actions are presented in Appendix A.

Since the Social Development Strategy was adopted, there has been significant progress in addressing its actions. Achievements over the first three years of implementation were detailed in an Initial Progress report that is available on the City's website. This report provides a high-level summary of what the City and community have been able to achieve in advancing the Goals, Directions and Actions of the Social Development Strategy in 2017 and 2018.



Building Our Social Future – Progress Snapshot 2017 and 2018

Strategic Direction	Indicator	2017	2018
1. Expand Housing Choices	Number of Low-end Market Rental (LEMR) Units Secured with Housing Agreements	20	168
	New Cash-in-Lieu Contributions to the Affordable Housing Reserve Fund	\$1,129,319	\$1,846,049
2. Enhance Community Accessibility	Number of Individuals Receiving Subsidy in the Recreation Fee Subsidy Program ¹	446	1,013
	Number of Accessible Pedestrian Features added to Traffic Signals and Special Crosswalks (New and Retrofit)	34	66
	Number of Positions in the City's Customized Employment Program for People with Disabilities	12	15
3. Address the Needs of an Aging Population	Number of Participants in 55+ Recreation and Sport Registered Programs	14,432	15,036
	Number of 55+ Fitness, Sports, and Game Room Passes Scanned at Community Centres	251,663	271,387
	Number of 55+ Wellness Clinic Participants	5,425	5,592
4. Help Richmond's Children, Youth and Families to Thrive	Number of Operational Licensed Child Care Spaces in Purpose Built City-Owned Child Care Facilities	233	307
	Number of Youth Week Participants	1,200	1,300
5. Building on Richmond's Cultural	Number of Diversity Symposium Participants	101	168
Diversity	Attendance at City Festivals that Showcased Richmond's Cultural Diversity ²	46,000	58,000
6. Support Community Engagement and Volunteerism	Number of Hours of Volunteer Service Contributed Through the "I Can Help" Volunteer Database	96,016	82,246
	Number of People Engaged on LetsTalkRichmond.ca on the City Website	2,660	3,100
7. Strengthen Richmond's Social	Value of Health, Social and Safety Grants	\$586,095	\$598,464
Infrastructure	Value of Child Care Grants	\$83,130	\$40,093
	Value of Parks, Recreation, and Community Event Grants	\$103,250	\$108,235
	Value of Arts & Culture Grants	\$109,754	\$112,059

The revised Recreation Fee Subsidy Program expanded to all ages effective July 2018.
 Includes the Cherry Blossom Festival and World Festival Events.

Progress Report for 2017 and 2018

Strategic Direction	Indicator	2017	2018
8. Provide High Quality Recreation, Arts,	Participation in Recreation ³	2,391,959	2,441,227
Cultural and Wellness Opportunities	Attendance at City Festivals ⁴	306,517	216,518
	Participation in Arts Education Programs ⁵	85,467	89,966
	Number of New Permanent Public Art Installations	15	18
	Number of Library Visits	1,468,967	1,445,150
	Number of Pop-up Library Interactions with Community Members	3,418	4,590
	Public Swim Attendance	655,593	639,747
9. Facilitation of Strong and Safe	Total Kilometres of Bike Routes	72.6	74.5
Neighbourhoods	Number of Community Policing Volunteers	228	229



Includes participation in registered and drop-in programs; fitness, sports and games room passes; swimming pool pass visits; and skating pass visits for all ages.
 Includes Children's Arts Festival, Cherry Blossom Festival, Doors Open, Ships to Shore, Salmon Festival, Maritime Festival, Farm Fest, World Festival and Public Works Open House.

⁵ Includes participation in registered arts programs; dance, music, performing and visual arts for all ages. PLN - 60

Social Development Strategy Highlights 2017 and 2018 Goal 1: Enhancing Social Equity and Inclusion

Strategic Direction 1: Expand Housing Choices

Shelter is an essential human need and local governments can play a critical role in ensuring that the right mix of affordable housing options are available to meet the needs of a diverse population. The City acknowledges that every household should have access to housing that is affordable, adequate, and suitable for their needs.

Housing affordability remains a significant issue across Metro Vancouver and in Richmond. Some of the trends that continue to impact housing affordability in Richmond include persistently low vacancy rates, aging rental buildings and a significant and increasing gap between housing prices and household incomes. Expanding housing choices in a constrained rental and ownership market becomes increasingly important, and offers opportunities, as well as challenges, to:

- Create diversity with different housing forms and sizes to accommodate growing families, seniors, and the workforce;
- Encourage social diversity by creating options for all income levels and housing with supports for households in need;
- Support economic growth by providing local workers and residents with appropriate local housing options; and
- Reduce pressure on urban sprawl and traffic congestion to support sustainability goals.

The City continues to work in partnership with senior levels of government, non-profit agencies, for profit organizations and the community to deliver innovative projects that meet local needs in the context of limited resources.

Highlighted Achievements

 Fifteen units of non-market housing for female-led, lone-parent families were approved for occupancy in Summer 2017 in the Cressey Cadence development. The project was a partnership between the City, Atira Women's Resource Society, and Cressey Developments. In exchange for an increase in density, the developer was permitted to cluster the affordable housing on site, which provided an opportunity for Atira to manage the units and provide additional supports to a priority group in need—single-parent, female-led families. Atira was also awarded the management of the adjacent City-owned child care facility in the same development (Willow Early Care and Learning Centre), where families living in the affordable housing development have priority access to child care.

- The City of Richmond purchased 12040 Horseshoe Way in September 2017 for use as an emergency shelter in a joint partnership between the City, BC Housing, and The Salvation Army. When the shelter opens, it will provide safe and secure spaces in a supportive environment for up to 30 of Richmond's most vulnerable residents, tripling the number of shelter spaces currently available in the community. The shelter will be physically accessible, low-barrier in its approach to service delivery, and inclusive of men and women.
- The Storeys development opened in 2017 featuring 129 units of affordable rental units that house some of the City's most vulnerable residents. Storeys is a partnership between the City of Richmond, BC Housing, and a consortium of five non-profit agencies (Coast Mental Health, Pathways Clubhouse, SUCCESS, Tikva Housing Society, and Turning Point Recovery Society). Groups served include low-income families, female-led families, individuals at-risk of homelessness, individuals with mental health and/or addictions challenges and low-income seniors. In 2018, Storeys was awarded the Canadian Planning Institute Award for Planning Excellence in Social Planning. This national award recognizes Richmond's continued innovation in addressing housing affordability needs.
- Advocacy with senior government for necessary programs and funding to address priority affordable housing needs continued in 2017 and 2018. In addition to participating in consultations regarding the National Housing Strategy, staff continue to monitor funding opportunities and work with senior levels of government and the non-profit and private sectors on the development of additional affordable housing projects.

Progress Report for 2017 and 2018

- In March 2018, City Council approved the City of Richmond Affordable Housing Strategy (2017–2027). The Strategy provides a set of actions to guide City involvement in affordable housing over the next 10 years. The Strategy helps the City respond to local housing affordability challenges, reflects key priority groups in need, and addresses identified housing gaps, emerging socio-economic trends, market conditions, and the evolving role of senior government. This document confirms the City's commitment to meeting the affordable housing needs of Richmond's current and future residents.
- In May 2018, City Council approved a temporary modular supportive housing project at 6999 Alderbridge Way. This project, a partnership with BC Housing and RainCity Housing Society, provides 40 individual units with on-site supports for individuals experiencing homelessness in Richmond.
- During the 2018–2019 winter season (November 1 to March 31), the City of Richmond provided the use of the South Arm Outdoor Pool facility for the

community's Extreme Weather Response Shelter. The shelter was managed by The Salvation Army and funded by BC Housing. It provided warm shelter to men and women experiencing homelessness on nights when weather is deemed to pose a health and safety risk to those individuals who are living outdoors.

 As of December 2018, 2,071 dwelling units were secured through the Affordable Housing Strategy since 2007. This includes 620 low-end market rental units, 606 non-market rental units*, 526 market rental units, 270 secondary suites and coach houses, and 19 affordable homeownership units. In 2017 and 2018, the City also made significant cash and land contributions to assist in the realization of some of these projects.

*This includes units secured in Kiwanis Towers, Storeys, Cadence, Pathways housing project, RainCity Supportive Housing and the ARTS units located in Concord Gardens and Pinnacle Living developments.



Strategic Direction 2: Enhance Community Accessibility

The hallmark of all civil societies is the extent to which they include and engage all members of their communities. In many instances this requires a critical analysis of past practices, awareness and consideration of new approaches, and the flexibility to adapt when change is required. Municipalities continually seek innovative ways to be socially inclusive of all of their members.

The City of Richmond has been a regional and national leader in the ways that it works to be inclusive and to build a community that is accessible to all. The City's efforts have focused on eliminating physical, financial and/or attitudinal barriers to accessing services, programs, and facilities. Community accessibility is an evolving area with opportunities for innovation and improvement based on changes in technology and societal attitudes. The City will continue to seize upon these opportunities and to ensure that Richmond is a place where every resident is able to participate in their community to the greatest extent possible.

Highlighted Achievements

- The City continues to play a leadership role in physical accessibility, and consults people living with disabilities and other partners to develop and implement responsive policies and practices. The City has a strong collaborative relationship with the Richmond Centre for Disability (RCD) whereby RCD identifies accessibility issues in Richmond and brings them to the attention of the City for resolution. In 2017 and 2018, RCD participated on the City's Advisory Design Panel by providing comments on the accessibility features of specific developments and collaborate with the City or the Event Accessibility Audits by identifying barriers to participation for events including Ships to Shore, Richmond World Fest, and the Harvest Festival.
- In 2017 and 2018, 28 City-owned facilities were rated through the Rick Hansen Foundation Accessibility Certification (RHFAC) program. The RHFAC evaluates the accessibility of facilities based on the identified needs of those living with physical, visual, hearing, and cognitive impairments. RHFAC auditors assess each facility and identify areas demonstrating best practices as well as areas for improvement. All assessments are reviewed by the City to identify, prioritize and coordinate potential facility enhancements.

- In 2017, the City's efforts to increase accessibility were nationally recognized when Richmond was one of three communities across Canada to receive the Rick Hansen Foundation Accessible Cities Award. The award recognized municipalities that are leaders in planning accessibility into their built environments and encourage their communities to be more inclusive. Also in 2017, the Rick Hansen Foundation inducted the Richmond Olympic Oval into the Accessible Cities' Circle of Excellence as a "best in class" example of an accessible and inclusive community space.
- In 2018, City Council adopted the City's Enhanced Accessibility Design Guidelines and Technical Specifications. The Guidelines assist City staff and the development community in the incorporation of accessibility features in City-owned or City leased premises that go beyond the requirements of the BC Building Code for accessibility in public buildings.
- The City of Richmond works in partnership with specialized employment service organizations from the community to create employment placements for individuals with disabilities at various City operations. In 2017 and 2018, the City hired and placed individuals into 15 positions through the City's Customized Employment Program. In addition to the City's Customized Employment Program, Richmond's Community Associations/Societies have long been employing individuals with disabilities and continue to do so.
- In 2017, the City won the Employer of the Year award from Jobs West for developing a successful inclusive employment environment. Jobs West, an employment division of the Developmental Disabilities Association, is one of the many community organizations that the City partners with in order to match individuals with disabilities to employment opportunities.
- An updated and more inclusive Recreation Fee Subsidy Program (RFSP) was adopted by City Council in 2017 and launched in July 2018. Program eligibility was expanded from children and youth to include Richmond residents of all ages who are experiencing financial hardship. The updated RFSP enables greater choice in accessing recreation opportunities and allows for greater participation for the community. With the expanded eligibility, there was a 50 per cent increase in individuals accessing the Program from 446 in 2017 to 1,013 in 2018.

Strategic Direction 3: Address the Needs of an Aging Population

Today's seniors are increasingly diverse and can no longer be considered as a homogenous group. Some are healthier later in life and want to be more involved in their community. Others face challenges that can limit their ability to participate and engage in the community to the same extent that they had experienced earlier in their lives. The challenge for local governments is to develop a range of services, programs, and facilities that can accommodate the needs of a diverse population.

The City of Richmond and its Community Partners offer a variety of recreational, wellness, cultural, and educational programming, as well as social opportunities for those 55 years and older. Programming reflects the changing needs and diversity of seniors and aims to keep the community healthy, active, and productive. The focus is on making the community as age-friendly as possible so that seniors can continue to contribute to society and have the best quality of life possible.

Highlighted Achievements

- Music and wellness outreach programs reached over 500 at-risk, isolated and frail seniors (245 seniors in 2017 and 291 in 2018) living in Richmond through outreach programming for vulnerable and hard to reach seniors. The programming is a partnership between the City and several Community Partners including West Richmond, Steveston, Minoru, South Arm and East Richmond community associations. To reduce barriers, some programs were offered in Japanese and Chinese languages and each program was supported by several volunteers, who together contributed over 1,400 hours annually.
- Activate Wellness Fair 55+ was held in 2017, with a theme of *Sharing Stories to Improve Health*. The Biennial Fair featured more than 40 local agencies representing programs and services for seniors, 16 free workshops and health and wellness services sponsored by local businesses. The event attracted over 400 participants and was delivered in partnership between the City, Richmond Public Library, and Minoru Seniors Society.

- With a goal of reducing stereotypes, the Positive Aging Campaign showcased positive images of seniors focussing on their talents, contributions and participation in the community. Each year, the Campaign was launched during National Seniors Day (October 1) and included themes (2017: *Talents and Contributions* and 2018: *Positive Aging through an Intergenerational Lens*) that raised awareness about seniors' contributions and the important role they play in Canadian society. Campaign images were displayed at City Hall, Minoru Place Activity Centre and various community centres in Richmond.
- The Pioneer Luncheon, hosted by the City in 2017, was a special celebration to recognize the contributions of Richmond's longtime residents who helped shape the community. Individuals, who lived in Richmond for 50 years or longer, were invited to the luncheon which took place under tents on Richmond City Hall's north plaza. Approximately 720 guests, some who had lived in Richmond for more than 90 years, enjoyed a catered lunch, live entertainment and words from the Mayor and Richmond pioneers.
- Aging in place will be further enhanced in Richmond through the development of a Dementia-Friendly Community Action Plan. In 2017, Richmond was awarded a Union of BC Municipalities Age-Friendly BC Grant for \$25,000 to prepare an Action Plan that will enable seniors to age in place and facilitate the creation of a more age-friendly community. Project activities focussed on: Outdoor Spaces and Buildings; Respect and Social Inclusion; Social Participation; and Community Support and Health Services. The draft Dementia-Friendly Community Action Plan will be presented to City Council in 2019.
- In 2018, Minoru Seniors Legacy Stories Public Art Project entitled Looking Back, Looking Forward was unveiled to the public showcasing a 30 minute digital film that included 9 digital stories and over 60 portraits and biographies that were captured through the year-long Artist-in-Residence. Artist, Catrina Megumi Longmuir, gathered stories from past and current members of the Minoru Seniors Society through workshops and one to one sessions creating collages, art, and digital media/film pieces.

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 Planning for the new Minoru Centre for Active Living facility, a centre of excellence for active living and wellness, continued through 2017 and 2018. This innovative 110,000 sq. ft. multipurpose complex features services for seniors, aquatics and fitness and amenities to support the Minoru Park sports fields. As a service delivery partner with the City of Richmond, the Minoru Seniors Society provides a comprehensive and expanded range of programs and services for seniors at the new facility. With six bodies of water, including Canada's largest hot tub, the aquatics centre at Minoru Centre provides 60 per cent more surface water area than the current Minoru Aquatic Centre. The new facility also includes an 8,500 sq. ft. fitness centre, support spaces for the sports community, full service cafeteria and bistro, commercial kitchen, three new outdoor public plazas and two public art installations. The seniors centre and events centre within the facility opened to the public in March 2019 with the aquatics and fitness centres within Minoru Centre to be opened at a later date.



Strategic Direction 4: Help Richmond's Children, Youth and Families to Thrive

The future of any community rests with its children and youth. Children and youth that are supported from infancy to adulthood have a far greater opportunity to thrive and contribute to the community in which they live. Parents and caregivers are the foundation of family and they can be supported in raising their children with programs, services, and facilities that enhance their knowledge, abilities, and opportunities.

The City of Richmond recognizes that investments made at every stage of a child and youth's development will pay substantial dividends in the years ahead. The City continues to invest in its youngest residents in multiple ways including the development of child care facilities and services, the provision of services for youth and support for family programming. Activity in these and other focus areas demonstrate the City's dedication to ensuring that Richmond's children and youth are afforded every opportunity to succeed.

Highlighted Achievements

- Actions to support the establishment of high quality, safe, and affordable child care services in Richmond were articulated in the 2017–2022 Richmond Child Care Needs Assessment and Strategy that was adopted by Council in July 2017. The Child Care Needs Assessment and Strategy recommends the City and other stakeholders work together to address the need for quality, affordable, and accessible child care spaces in Richmond.
- The City continues to pursue the development and acquisition of new child care facilities. In 2017, the City acquired the Willow Early Care and Learning Centre which is part of the new Cressey Cadence development. In 2018, the City received the Gardens Children's Centre and the Seasong Child Care Centre, each providing 37 new childcare spaces (12 infant/ toddler and 25 of 3–5 year care).
- The City provided support for children and families through a variety of initiatives. Through Richmond Children First, the City supported the University of British Columbia's Human Early Learning Partnership research proposals to build community partnerships and to develop a Toddler Development Instrument. The City also participated in the United Way of the Lower Mainland's "Avenues of Change" project, administered by Touchstone Family Association, with

the goal of increasing community connections for low income families residing in Richmond City Centre.

- In 2017, the province announced Vancouver Coastal Health (VCH) and lead agency, Richmond Addiction Services Society (RASS) secured funding for a Foundry Youth Centre in Richmond. Foundry centres provide a one-stop-shop for young people to access mental health care, substance use services, primary care, youth and family peer supports in addition to other local service services. As a stakeholder and partner of the Foundry Project, the City participates on the Leadership Advisory Council (LAC), planning and working group meetings to provide advice and support to VCH and RASS.
- Youth Week, held annually from May 1–7, offered multiple opportunities to engage youth throughout the Community. In 2018, the UROC (Richmond Outstanding Community) Awards celebrated its 20th Anniversary awarding outstanding youth recognized for their mentorship, leadership and teamwork and adult asset champions, who mentor, support and make a difference in the lives of youth.
- In 2017 and 2018, over 350 City and Community Association/Society staff and volunteers participated annually in the Search Institute's 40 Developmental Assets training delivered by the City Youth Services as a part of summer leader training. The 40 Developmental Assets are positive supports and strengths that young people need to succeed and is the framework Richmond has adopted for working with youth. Half of the assets focus on relationships and opportunities youth need in their families, schools, and communities (external assets). The remaining assets focus on the social-emotional strengths, values, and commitments that are nurtured within young people (internal assets).
- The annual ERASE (Expect, Respect, and a Safe Education) anti-bullying campaign, also known as Pink Shirt Day, runs in collaboration with the Richmond School District. The campaign increased awareness and education in efforts to reduce the prevalence of bullying amongst children and youth. In 2017 and 2018, the City worked closely with Community Associations/Societies and the School District to promote the event through a poster and video campaign (2017 only) created by students, social media, media releases, and in-house promotions at all City facilities.

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- Arts programming for youth included the Richmond Art Gallery's "Beyond the Horizon" exhibition in 2017 featuring works from the Youth Mentorship Program. The goal of the program is to enable youth aged 14–19 years to build their skills and focus their talents by working with artists and gallery professionals in an intensive eight-month program.
- The Richmond Media Lab's signature program, the Richmond Youth Media Program (RYMP), continued to flourish with youth members learning marketable skills

and receiving mentorship and volunteer opportunities. Youth participants learned media literacy skills relevant to their interests in a supportive environment. The Program runs in partnership with Richmond Addiction Services Society, who secured a \$5,000 Vancouver Coastal Health grant in 2017 to fund a new "Artrepreneur" project to help RYMP participants create a business model and website to offer their services in Media Arts to the general public.



Goal 2: Engaging Our Citizens

Strategic Direction 5: Build on Richmond's Cultural Diversity

Valuing diversity recognizes differences between people and acknowledges that these differences are a valued asset. It respects individuality while promoting respect for others. Diversity extends far beyond race and culture to include a number of dimensions of differences. They include age, ethnicity, gender, income, physical ability and sexual orientation.

Richmond is one of the most ethnically and culturally diverse communities in Canada. According to the 2016 national Census, 36.5 per cent of Richmond residents were Canadian by birth, 60.2 per cent were immigrants, and the remaining 3.3 per cent were non-permanent residents. However, Richmond's diversity is more than ethnicity and its approaches to accessibility and inclusion address a wide range of factors from age to income to ability. The City continues to explore new ways to effectively serve all of its residents and to support opportunities for different population groups to interact and engage with each other and their community.

Highlighted Achievements

- The Richmond Intercultural Advisory Committee (RIAC) is appointed by City Council and has the mandate to enhance intercultural harmony and strengthen intercultural cooperation in Richmond. The committee's Intercultural Strategic Plan was updated in 2017 and has the vision "for Richmond to be the most welcoming, inclusive, and harmonious community in Canada." The 2017–2022 Intercultural Strategic Plan identifies six strategic focus areas: Coordination; Partnerships; Research; Education and Training; Promotion and Information; and Project Management and Planning.
- A new initiative in 2017 specifically addressed the barriers faced by new immigrant artists. The Richmond Art Gallery received a grant from the City to identify and mentor immigrant artists to introduce the Canadian art system. The \$4,000 grant funded seven professional development programs for artists provided by professional artists and curators, and served more than 150 participants in 2017 and 252 participants in 2018.
- Community events and festivals create opportunities to showcase Richmond's cultural diversity, connect residents, and celebrate all that Richmond has to

offer. The City produced six annual festivals including the Children's Arts Festival, Cherry Blossom Festival, Canada Day, Maritime Festival, Farm Fest, and World Festival. In addition, the City also hosted Doors Open, Ships to Shore and the Public Works Open House events. Over 500,000 people took part in events in Richmond throughout 2017 and 2018.

- The City's facilitation of intercultural dialogue included the Annual Diversity Symposium which provided comprehensive cultural diversity training for City and community partner staff. The Symposium provided the opportunity for community leaders (101 participants in 2017 and 168 in 2018) to share best practices in the field of community building and to promote education, awareness and networking on intercultural issues. New for 2018, 18 agencies hosted community resource tables which facilitated networking and dialogue among event participants.
- The City's diversity was showcased through the "Our Journeys Here" exhibit at the Richmond Museum from July 2017 to September 2018. Research, planning, writing, and preparations were completed for the heritage exhibit which incorporated stories from oral histories and tells of Western Canada's migration history. Visitors were invited to the Museum to participate in a conversation about what it means to be Canadian in Richmond and to tell the story of their journeys.
- The City worked with the local First Nations and the urban Aboriginal community in Richmond on opportunities for collaboration. Annually in June, in celebration of National Indigenous Peoples Day, urban Aboriginal artists connected the newcomer community and longstanding Richmond residents at City Centre Community Centre through a series of cultural exchanges and artistic expressions. The celebrations included a greeting from Elders, traditional and contemporary First Nations drumming, singing, storytelling, dancing and a community engagement art project.
- Richmond Public Library reviewed their Aboriginal services and collections which resulted in the creation of a Draft Indigenous Services Plan that provides a framework which will assist the library to better support public awareness and education on Indigenous issues and culture and make the library a welcoming place to the Indigenous community.

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- In 2017 and 2018, initiatives in support of Richmond's LGBTQ2S community were focused on Pride Week in July. City and Community Associate/Society staff, at eighteen of the City's community facilities participated in celebrations to acknowledge LGBTQ2S communities and to promote a welcoming and inclusive environment. The Richmond Youth Media Program participants painted the Richmond Cultural Centre stairs in rainbow colours for Pride Week sparking community interest.
- The City is an active member of the Organizing Against Racism and Hatred (OARH) Committee. In 2017,

OARH began to develop a protocol that will guide a coordinated and cross sectorial response approach to incidents of racism and discrimination in the community by organizations across Richmond. The committee includes representatives from the City, Richmond Public Library, RCMP, Richmond School District, Richmond Multicultural Community Services and other community stakeholders. In 2018, the draft protocol was presented to delegates at the City's Diversity Symposium for feedback and input. The final version of the protocol is expected to be completed in 2019.



Strategic Direction 6: Support Community Engagement and Volunteerism

Many people recognize that their local government has a significant impact on their day-to-day lives. Individuals get involved with their municipality in a variety of ways including volunteerism and community engagement. Volunteers are motivated to give something back, to make a difference in the lives of others, or to assist others less fortunate than themselves or those without a voice. They want to feel valued and part of a team, to spend quality time away from work, a busy lifestyle or to gain experience. Those seeking community engagement opportunities want to be involved in how their community is evolving and to participate in decisions on issues of importance to them, to their families and to their neighbours.

The City of Richmond recognizes both volunteering and community engagement as building blocks of the community. Volunteers are critical in supporting activities throughout the City and are valued for their dedication to community. Volunteers are critical in supporting activities throughout the City and are fostered with dedicated staff and financial resources. Community engagement leads to good decision making, and the City has intentionally created opportunities for consultation, removed barriers to engagement, and developed resources to ensure that those who want to be involved with their City can do so.

Highlighted Achievements

- In 2018, City Council endorsed the Volunteer Management Strategy (2018–2021) which focuses on supporting volunteers in their development and achievement of their personal goals, as well as further supporting City, partner and affiliate staff who work closely with volunteers. Much of the coordination of volunteers occurs through the "I Can Help" database which effectively matches volunteers to volunteer opportunities. Volunteers are recognized at multiple events including the annual civic Volunteer Appreciation event at City Hall and other recognition events organized by the City's Community Partners.
- Volunteers with the City's Community Partners were supported with a series of informational workshops in 2017 to assist in the transition of partner Associations and Societies to the new BC Societies Act as required by the province. Workshops were delivered to over 30 Community Association and Society Board members and 15 City staff who work closely with them.

- Through the City's LetsTalkRichmond.ca community engagement web portal, the City has increased participation in various public consultation and engagement activities by providing online access for people to learn about and provide input on Council and City initiatives. In 2017, the City offered 14 engagement projects on LetsTalkRichmond.ca. Of those, there were 8,835 project visits and 2,660 surveys completed. In 2018, the City utilized LetsTalkRichmond.ca for 21 engagement projects, each with its own survey. Of those, there were a total of 11,704 project visits and 3,312 surveys completed. With over 3,000 active registered users on LetsTalkRichmond.ca, the City offered a 33 per cent increase in online engagement opportunities from 2017 to 2018.
- Significant changes in Minoru Park, such as the new multi-use sports fields and Minoru Centre for Active Living facility, along with the rapid increase in residential population in the City Centre, sparked the need for the development of the Minoru Park Vision Plan to guide future park renewal and ensure that it remains a vibrant destination park for current and future generations. The vision and guiding principles for the Minoru Park Vision Plan were approved by Council in May 2017. Stakeholders included the Richmond Community Services Advisory Committee, Richmond Caring Place, and the Richmond Centre for Disability.
- In 2018, the City initiated the Youth on Council Appointed Advisory Committees initiative that provided opportunities for youth (aged 18–24 years) to serve on Council Appointed Advisory Committees. The two youth who were appointed to committees were given an orientation and paired with a staff liaison that provided coaching and mentoring. This youth engagement initiative provides youth with exposure to civic life and the ability to develop leadership and employment skills, which will help to serve them in the future.
- The Youth at the Booth initiative created 88 positions for youth (aged 15–18 years) to serve as Election Workers for the Richmond Municipal Local and School Election in Fall 2018. Successful youth applicants assisted voters with way finding and provided general information inside each voting facility. Recruitment for the program was launched at a Job Fair, drawing 120 interested youth applicants. Youth at the Booth participants gained valuable employment experience and provided early exposure to the democratic process with the intention of increasing youth voting interest.

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• The City's New Canadian Tours are an opportunity to assist and engage newcomers to Richmond by helping them to gain an understanding of the City and its programs and services through guided tours of City Hall and other City facilities. Translators were made available by immigrant-serving organizations, if and when needed. In 2017, 241 newcomers participated in 14 separate tours and in 2018, 10 tours were offered with 179 participants.



Goal 3: Building on Social Assets and Community Capacity

Strategic Direction 7: Strengthen Richmond's Social Infrastructure

Infrastructure typically refers to roads, sewers, and a water supply that support basic human needs. However, a community is more than the sum of its capital investments. There also needs to be social infrastructure that supports residents through the delivery of services that improve quality of life. Often a municipality's social infrastructure is delivered in partnership with nonprofit organizations that have specialized expertise and dedicated facilities. The same agencies also work with local government to ensure that the voices of their clients are heard.

The City of Richmond collaborates with a wide array of non-profit agencies that provide direct social services to Richmond residents. Collaboration takes many forms including staff support, grant programs and partnering on planning and service delivery. Many of the agencies the City works with are represented on the Richmond Community Services Advisory Committee (RCSAC), an advisory body to City Council on social, health, and community matters. It is a voice for the non-profit sector and the clients they serve, and assists the City in ensuring that Richmond's social infrastructure is meeting community needs.

Highlighted Achievements

- The RCSAC received funding from the Richmond Community Foundation and the City to develop and conduct a survey about non-profit space needs in Richmond. A preliminary report summarizing the policy context, work done to date, key issues, and next steps was submitted to Council in July 2017. In December 2017, Council approved a Council Community Initiatives one-time expenditure of \$13,000 to support the survey. In 2018, the RCSAC's Non-Profit Social Purpose Space Needs survey was prepared and hosted on LetsTalkRichmond.ca with a total of 39 organizations responding. Results were analyzed and the RCSAC presented a report to Planning Committee in January 2019. The report was referred to staff for analysis and a report back is anticipated in mid-2019.
- The City received the 2017 Bill Woycik Outstanding Facility Award for the City Centre Community Centre from the Recreation Facilities Association of BC. Each year, the award goes to one outstanding new or newly renovated recreation, sport, or leisure facility in

British Columbia that exemplifies innovation in design, energy management, operations, revenue generation, and services. Located within the Quintet residential development and connected to Trinity Western University, City Centre Community Centre is the cornerstone for activities for residents and students alike in the city's growing downtown core.

- In 2018, the City was announced as a finalist, receiving a \$250,000 grant, in the Government of Canada's nation-wide Smart Cities Challenge. Richmond's proposed Intelligent Operations Hub would link existing and new data streams and asset management platforms across jurisdictions to effectively respond to incidents that could be as small as traffic congestion due to a rain event or as big as a major earthquake. The proposal focuses on improving service delivery for all citizens, bridging communication barriers and creating a safer Richmond. As a finalist, the City is vying for a \$10 million prize in the competition that will be announced in Spring 2019.
- In 2017, the City secured the Brighouse Village Early Childhood Development (ECD) Hub through a rezoning application within the city's core. The facility will be licensed for 87 child care spaces and will also offer child development and family strengthening services. In Fall 2018, the Richmond Society for Community Living was selected as the successful operator and will operate the licensed child care spaces and wrap-around services and programming. The Brighouse Village ECD Hub is expected to complete construction and become operational in early 2022.
- The City's strong collaborative relationship with Vancouver Coastal Health (VCH) resulted in a series of free Healthy Aging Workshops delivered to 122 seniors in English and 100 seniors in Chinese languages through a partnership with the City, Richmond Public Library and Richmond Community Associations/Societies. The City, VCH, and other community stakeholders also collaborated on Richmond Children First, the Opioid Prevention and Education Network, the Resilient Streets Project, and on an Active Communities Project Grant that was secured in 2018 that explored and enhanced physical activity initiatives in the City Centre Neighbourhood.

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- The City and School District partnered on multiple initiatives including Richmond Children First, Resilient Streets Project, the Aboriginal Educational Enhancement Agreement and the annual ERASE antibullying campaign.
- The City and the Richmond Public Library partnered on many community engagement initiatives and programs. The Pop Up Library interacted with over 8,000 community members of all ages (3,418 in 2017 and 4,590 in 2018) at schools, faith centres, seniors' residences, and City facilities, bringing the library to residents who may not be close to a library branch or familiar with library services. With over 400 participants (45 in 2017 and 387 in 2018), the StoryWalks Program combined reading, physical and digital literacy, and recreational programming delivered at low-income housing complexes, community centres, the Richmond Nature Park and libraries in Richmond.
- The City's grant programs are reviewed annually to identify improvements for the following year. Recent changes to the program included adding a crossreferral to the Richmond Community Foundation program on the City's web page to ensure that applicants are aware of other funding opportunities available in the community. In 2017, Council approved a total of \$882,229 in funds to 73 organizations and in 2018, \$858,851 to 68 organizations from the following grant programs: Health, Social and Safety; Child Care; Arts and Culture; and Parks, Recreation and Community Events.
- The City's advocacy with senior levels of government included providing input on the province's new BC Child Care Plan, the need for a new acute care tower at Richmond Hospital and for the province to introduce a BC Poverty Reduction Strategy. Details include:
 - In 2017, the City hosted a roundtable meeting for staff working in Metro Vancouver municipalities on the topic of child care policy and planning sharing the results with the BC Child Care and Inclusion Policy Branch.
 - In order to support the Provincial Government with the implementation and further development of a comprehensive child care system in BC, City Staff facilitated a meeting with the Minister of State for Child Care and Richmond child care providers in 2018. This event provided an opportunity to educate and inform child care providers about recent provincial initiatives and an opportunity for the Provincial Government to gain critical perspectives of child care providers.

- In 2017, City Council sent a letter to the
 - Premier, the BC Minister of Health, and BC Minister of Finance, with copies to the Leader of the Opposition, Leader of the BC Green Party, Richmond MLAs, and the Richmond Hospital Foundation, stressing the urgency of a new acute care tower for the Richmond Hospital including the funding commitment in 2018.
 - In February 2017, City Council wrote to the Premier, Leader of the Opposition, Richmond Members of Parliament, Richmond Members of the Legislative Assembly, and Richmond Members of the Legislative Assembly candidates, providing them with the Richmond Community Services Advisory Committee Report, "Municipal Responses to Child and Youth Poverty" and requested that the Province introduce a BC Poverty Reduction Strategy.

Strategic Direction 8: Provide High Quality Recreation, Arts, Cultural and Wellness Opportunities

Arts, cultural and wellness activities have wide ranging benefits in the areas of health and well-being, skill development, social capital and economic strength. There is an extensive body of research identifying that participation in both cultural and recreational programs has been found to promote social connectedness in communities and shape civic behaviour later in life. Culture and recreation also make important economic contributions to communities that come both from direct jobs and through indirect spin-offs.

The City of Richmond's pursuit of high quality recreation, arts, cultural and wellness opportunities occurs through the implementation of a number of key plans and strategies including the Community Wellness Strategy, the Richmond Arts Strategy, the Museum and Heritage Strategy, Recreation and Sport Strategy, Parks and Open Space Strategy and the Richmond Food Charter. Working closely with Community Associations/Societies, the City implements these and other plans and strategies to provide Richmond residents with multiple opportunities to improve their physical and mental health and to develop better connections with their neighbours and their community.

Highlighted Achievements

- The Recreation and Sport Strategy (2019–202:4)
 was endorsed by City Council in January 2018. The
 vision guiding the strategy is "Richmond is a leader
 in the planning and delivery of recreation and sport
 opportunities, inspiring individuals and communities
 to be active, connected and healthy for a lifetime."
 The aim of the strategy is to build on the already
 successful foundation present in the organization to
 address new and diverse interests of stakeholders and
 to encourage all citizens of every age to enjoy the
 benefits of an active lifestyle.
- The South Arm Community Centre Fitness Centre underwent a major renovation during 2017. The project, valued at over \$2 million, was jointly funded by the City, South Arm Community Association and the Government of Canada. The renovation provided repurposed program space and upgraded building infrastructure for the Fitness Centre. The project met identified community need by expanding the fitness and wellness areas and improving accessibility for all members of the community.
- The City, with Richmond Sport Hosting and Tourism Richmond, secured the bid for the 2020 Canadian Adult Recreational Hockey Association (CARHA) World Cup.

Held every four years, the CARHA 2020 World Cup is the largest amateur hockey tournament in the world.

- The Community Wellness Strategy (2018–2023) was adopted by City Council in July 2018. With extensive community engagement, the Strategy was developed in partnership between the City of Richmond, Vancouver Coastal Health, and the Richmond School District with the purpose to take a collaborative and holistic approach to improve wellness for Richmond residents and to increase opportunities for individuals, neighbourhoods and communities to be active and healthy.
- An Arts Strategy Task Group was assembled in January 2018 to assist in updating the Richmond Arts Strategy (2012–2017). The Task Group was comprised of stakeholders and a diverse selection of community members and staff from a range of sectors, cultural backgrounds and generations to inform the overall development of the Arts Strategy. To engage the community in the development of the Strategy, a multi-platform promotional campaign branded as ArtWorks with a dedicated website at HowArtWorks. ca invited community participation and feedback via a range of channels and activities including interactive pop-up kiosks, public events, an online survey and social media. The updated Arts Strategy is expected to be presented to City Council for endorsement in 2019.
- The City worked with a number of Community Partners to facilitate food security in Richmond. The City provided land for use by The Sharing Farm Society for farming activities at Terra Nova Rural Park, collaborated with Kwantlen Polytechnic University Student Association to establish a weekly farmers market at the Minoru Plaza and signed an agreement with Kwantlen Polytechnic University to establish a five acre research and education farm at the Garden City Lands. Other City food security initiatives included an additional 18 new community garden plots at the Railway Community Garden to add to the complement of 340 community garden plots in the city.
- In 2017, the Richmond Olympic Oval became a participating organization in the updated Recreation Fee Subsidy Program that provides subsidized recreation opportunities for residents experiencing financial hardship. Through the Recreation Fee Subsidy Program, participants have access to free admission to holiday skates and subsidized registration fees for select children and youth programs offered by the Richmond Olympic Oval.

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- The City of Richmond was designated a World Leisure Community of Excellence for 2017 by the World Leisure Organization (WLO). This title recognizes Richmond's innovative and successful use of leisure to improve its citizens' quality of life. This award brings global attention to the excellence the City has achieved through working together with residents and many Community Partners to promote leisure as a means to enhance the human condition.
- In 2018, the City was recognized for its active and healthy environment in the inaugural Global Active Cities designation. This international award acknowledged the City as a global leader that embraced a management model that motivates people at risk of inactivity-related illnesses to take up regular physical activity and sport.

Strategic Direction 9: Facilitate Strong and Safe Neighbourhoods

Neighbourhoods are the building blocks of any community. Changes in technology and urban lifestyles have had implications on how and how often neighbours interact. Most people have a deep-seated desire to engage with their immediate community, to know the people that surround them, and to work with them to improve the quality of life for themselves and their loved ones. It is incumbent on municipalities to foster the development of neighbourhoods in the interest of enhancing social connections and community safety.

Richmond's neighbourhoods have evolved over time and have been enhanced by the City through the development of community gathering spaces, vibrant streetscapes, and a diverse range of amenities. Connections between neighbourhoods have been enhanced through the development of sidewalks, trails, and bicycle paths that promote active transportation and active living. Volunteers are engaged in public safety, planting trees, recycling and other activities that further enhance neighbourhoods as centres of the community.

Highlighted Achievements

- Land use planning has been supporting wellness through the creation of community gathering spaces, often through park development and improvements. Examples included:
 - In 2017, the perimeter trails and water management infrastructure of the Garden City Lands Legacy Landscape Plan were substantially completed. As well, 1,000 trees and 41,500 shrubs were planted in the Garden City Lands in 2018. Planning is underway for future phases with a focus on community gardens and preparation of more areas for active farming.
 - In 2017, the retrofit of Lang Park was completed featuring an interactive water spray feature, children's play area, new seating, and public art in addition to the existing trees and landscaped areas.
 - In 2018, the City's newest park, Aberdeen Park, was officially opened. The park features a plaza, water feature, numerous pathways, seating areas, lighting and an off-leash dog park.
 - Other initiatives to foster the development of community gathering places in 2017 and 2018 included planning for the development of the Steveston Community Park Playground,

Hollybridge Pier, added amenities at London/ Steveston Neighbourhood School Park, and the development of West Cambie Park.

- Active living is supported through the development of vibrant streetscapes, bicycle networks, and walkways that encourage physical activity, decrease reliance on single occupant vehicles, and connect residents and their neighbourhoods. Projects included:
 - Transit Shelters: In 2017, the City replaced 48 existing transit shelters with a new design; installed 22 new transit shelters featuring an address panel; installed 360 benches at bus stops; and upgraded 15 bus stops to accessible standards. In 2018, the City added 10 new transit shelters; upgraded 23 bus stops to become accessible; and added six benches at bus stops.
 - Bike Routes: In 2017, 1.6 km of bike route (local roads and off-street path through Blundell Park) with the completion of Phases 1 and 2 of Crosstown Neighbourhood Bikeway from Railway Avenue to Gilbert Road and the installation of the first on-street bike corral in Steveston at No. 1 Road and Moncton Street. In 2018, 1.9 km of new bike routes were added including Great Canadian Way (Bridgeport Road-Van Horne Way) off-street multi-use pathway, Westminster Highway (No. 8 Road-Nelson Road) off-street multi-use pathway, and the substantial completion of River Drive (No. 4 Road-Van Horne Way) off-street multi-use pathway.
 - Walkways: Pedestrian network enhancement projects improved access to and from bus stops throughout Richmond. The 2017 and 2018 projects included a new sidewalk on the east side of No. 2 Road (Granville Avenue– Westminster Highway), a new walkway on the north side of River Road (Oval Way–Brighouse Way) and new walkways on various roads in the Riverside Industrial Park.
- The City received funding from the BC Healthy Communities Society to participate in the Resilient Streets project, a dynamic and highly adaptable initiative with a focus on building social connectedness in communities. The City worked in partnership to develop the project with East Richmond Community Association, Vancouver Coastal Health, Richmond Public Library, Richmond Fire-Rescue, RCMP, Richmond School District,

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Richmond Emergency Social Services and City Centre Community Association. In 2018, the Resilient Streets project was delivered to the East and West Cambie Areas through a combination of educational workshops/events, community resources and micro grants for neighbour-led community gatherings or projects. The project promoted inclusion and a sense of belonging and highlighted Richmond residents' strong desire to meet their neighbours and to make new connections.

- The City's support for local community building initiatives included the Richmond Canada 150 Community Celebration Grant Program and the Richmond Neighbourhood Celebration Grant Program. The Richmond Canada 150 Community Celebration Grant Program helped Richmond-based non-profit organizations, Community Partners and neighbourhood groups plan and host activities and events to create lasting memories of Canada 150. In 2017, a total of \$146,300 was awarded to 47 projects including small festivals, Parent Advisory Committee events, neighbourhood celebrations and heritage projects. In 2018, the Richmond Neighbourhood Celebration Grant Program was designed to facilitate grassroots events such as picnics, BBQs, or block parties to create a sense of neighbourhood pride and identity. Overall, a total of \$55,103 funded 44 projects that will take place in 2019 throughout the various neighbourhoods in Richmond.
- The Partners for Beautification Program is an ongoing opportunity for community involvement in adoption programs relating to civic beautification, including the adoption of neighbourhood parks, trails, and streets. In 2017, 1,433 volunteers contributed 10,312 hours of voluntary service in activities such as community cleanups, shoreline cleanups, invasive species removal, tree plantings, and snow clearance. In 2018, 1,677 volunteers contributed 11,405 volunteer hours.
- The City also supported community building initiatives through the Richmond Event Application Coordination Team which approved 100 events over the course of 2017 and 106 in 2018. Each of the events were approved using an online application process allowing community event organizers to get approval for events taking place in public spaces, including parks.

- Actions to enhance community safety rely on the City's ongoing collaboration with Police Services through programs such as Community Policing, Block Watch, Business Link, a Joint Operations Team, and the RCMP Youth Team. Camp Courage, held in the summer at Cambie Community Centre, is an example of collaboration between the City and RCMP whereby children learn about the history of the RCMP, criminal law, physical training, marching, crime scene investigation (CSI) and fire safety through a positive, first-hand experience with members of the RCMP and Richmond Fire-Rescue.
- In 2017, the City, Vancouver Coastal Health and other key stakeholders participated in the Overdose Prevention and Education Network (OPEN), a provincially-funded initiative administered by the Richmond Addiction Services Society to plan a local response to the opioid overdose crisis. Two community forums were held to gain insights from the public and local service providers. In 2018, Vancouver Coastal Health received a provincial grant to further this work through the establishment of a Community Action Team (CAT). This multi-sectorial table identified three priority areas for action: (1) decreasing stigma about drug use, (2) enhancing peer support networks and (3) collaborating with local non-market housing providers to support the needs of drug-users. A report with recommendations will be completed in 2019.

Next Steps

Building Our Social Future, A Social Development Strategy for Richmond (2013–2022) sets a bold and ambitious plan for improving the guality of life for all Richmond residents. Since the Strategy was adopted in 2013, significant progress has been made in addressing its vision, goals, strategic directions, and actions. This report notes highlights that address the Social Development Strategy's actions in 2017 and 2018. Following approval, the Building Our Social Future – A Social Development Strategy for Richmond: Progress Report for 2017 and 2018 will be disseminated to the community and key stakeholders for their information and will be posted on the City website. Annual reports on the Social Development Strategy are a form of monitoring and evaluation that permit a thoughtful analysis of what is working well and where additional effort may be required. They are an invaluable component of the Social Development Strategy and will continue throughout its implementation. This will include a report next year that will reflect on the Social Development Strategy's highlighted achievements for 2019.

Conclusion

The City of Richmond is realizing its vision to be the most appealing, livable and well-managed community in Canada. It is through the collective efforts of the City, its Community Partners and residents that this vision is being fulfilled. The Social Development Strategy (2013–2022) provides a roadmap to a socially sustainable future. It continues to be an invaluable resource for setting City priorities, guiding the allocation of resources, and providing clear direction on how to enhance the quality of life for Richmond residents.



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Appendix A: Social Development Strategy 2013–2022 Goals, Strategic Directions and Actions

Goal #1: Enhancing Social Equity and Inclusion

Strategic Direction 1: Expand Housing Choices

ACTION 1: Implement, monitor, and enhance the Richmond Affordable Housing Strategy, placing priority attention on:

- 1.1 Developing a Housing Action Plan that incorporates ongoing monitoring, revisions and housing targets for people living on limited income (e.g. older adults, people on social assistance and youth-at-risk). *Short term (0–3 years)*
- 1.2 Exploring options for increasing the supply of "workforce housing" (e.g. helping people who work in Richmond to be able to afford to live in the city). *Short term (0–3 years)*
- 1.3 Enhancing policies and mechanisms for facilitating affordable homeownership in Richmond. *Short term (0–3 years)*
- 1.4 Pursuing development of an emergency shelter for women and children. *Short term (0–3 years)*
- 1.5 Updating the Homelessness Strategy, in collaboration with other Community Partners, examining housing and support service needs and options for people who are homeless or at risk of homelessness in Richmond. *Short term (0–3 years)*
- 1.6 Exploring creative financing options, to supplement developer contributions to augment the City's Affordable Housing Reserves. *Long term (7–10 years)*
- 1.7 Using the Affordable Housing Reserve Fund for strategic land acquisitions and other initiatives to facilitate provision of subsidized rental housing. **Ongoing**
- 1.8 Enhancing collaboration with non-profit societies, the faith community, private businesses and senior government to pursue innovation funding mechanisms, leveraged investment opportunities and other approaches for developing affordable housing with appropriate community support services. **Ongoing**

- 1.9 Continuing participation in local and regional homelessness initiatives. *Ongoing*
- 1.10 Continuing to advocate to Senior Government for necessary programs and funding to address priority affordable housing needs. **Ongoing**

ACTION 2: Support opportunities for people to remain in their neighbourhoods as they age, or personal circumstances or family status changes, through such means as:

- 2.1 Continuing to accommodate a variety of housing forms, with designs that facilitate aging in place, through the OCP, Zoning Bylaw and planning policies (e.g. secondary suites, laneway housing, townhouse units within high density developments; diverse unit sizes). **Ongoing**
- 2.2 Reviewing incentives to encourage homeowners to establish secondary suites, laneway housing and other desired housing forms in Richmond neighbourhoods. **Ongoing**
- 2.3 Encouraging development of housing and community spaces that incorporate physical, socioeconomic and cultural accessibility features that support liveability and aging in place. **Ongoing**
- 2.4 Continuing to pursue opportunities to increase the public's understanding of housing challenges for people with addictions, physical disabilities and mental health issues. **Ongoing**

Strategic Direction 2: Enhance Community Accessibility

ACTION 3: Continue to play a leadership role with respect to physical accessibility, consulting with people with disabilities and other partners in efforts to:

- 3.1 Implement the policies specified in the 2041 OCP pertaining to adaptable and convertible housing requirements, visitability and overall housing accessibility. *Short term (0–3 years) and then Ongoing*
- 3.2 Establish cost-effective accessibility design specifications for affordable housing developments. *Short term (0–3 years)*
- 3.3 Review and refine universal accessibility guidelines for multiple family residential dwellings, and promote the incorporation of adaptable design features in new single family developments. *Medium term (4–6 years)*
- 3.4 Establish formal targeted approaches to increase employment opportunities with the City for people living with disabilities. *Medium term* (4–6 years)
- 3.5 Promote best practices in the assessment and upgrading of accessibility features in City and non-City facilities (e.g. continued participation with the Rick Hansen Foundation and others on the promotion and enhancement of the Planat online venue accessibility rating tool). **Ongoing**
- 3.6 Develop a comprehensive plan with associated budget requirements, for undertaking necessary upgrades to further increase accessibility of existing City facilities. *Long term (7–10 years)*
- 3.7 Ensure that, to the extent possible, City facilities and the public realm (e.g. parks, sidewalks) are accessible. **Ongoing**

ACTION 4: Conduct a comprehensive review of the Recreation Fee Subsidy Program to ensure it continues to address priority needs, within the City's means, with consideration being given to:

- 4.1 Exploring program expansion to assist more low income residents (e.g. adults, older adults, people with disabilities). *Short term (0–3 years)*
- 4.2 Using technological improvements to enhance customer service and program administration. *Short term (0–3 years)*

- 4.3 Increasing available opportunities for resident participation in community recreation, arts and cultural activities. Short term (0–3 years)
- 4.4 Developing enhanced communication and marketing approaches to facilitate maximum uptake of the Recreation Fee Subsidy Program by eligible recipients. *Short term (0–3 years)*
- 4.5 Exploring alternative mechanisms for administration of the program (e.g. through a non-profit agency, funded by the City and in accordance with City guidelines). *Short term* (0–3 years)

ACTION 5: Acknowledging that income date from Statistics Canada and other sources alone do not present a complete or fully reliable picture of poverty in Richmond, work with community-based organizations, senior governments and other partners to initiate a culturally-sensitive process to:

- 5.1 Improve understanding of the characteristics and challenges of low income residents in Richmond. *Short term (0–3 years) and then Ongoing*
- 5.2 Support initiatives to help individuals and families move out of poverty, specifying the roles that the City and other partners and jurisdictions can play in pursuing viable solutions (e.g. job readiness programs, affordable housing measures). Short term (0–3 years) and then Ongoing

ACTION 6: Support and encourage communitybased initiatives that promote independence and reduce the cost of living for low income households (e.g. community gardens, community kitchens, low income resource directory, social enterprises, and community-based life skills workshops). **Ongoing**

Strategic Direction 3: Address the Needs of an Aging Population

ACTION 7: Implement, monitor and update the Older Adults Service Plan, placing priority attention on:

- 7.1 Pursuing approaches that involve planning with, not for, the older adult population. Short term (0–3 years)
- 7.2 Expanding the volunteer base to serve the older adult population, as well as providing meaningful volunteer opportunities for older adults. *Short term* (0–3 *years*)
- 7.3 Ensuring older adults and their families and caregivers are aware of available recreation, leisure, wellness and health promotion opportunities in the community. *Short term* (0–3 years)
- 7.4 Expanding recreation, leisure and wellness services and programs to frail and isolated older adults allowing them to remain in their own homes for as long as possible. **Ongoing**
- 7.5 Reviewing the pricing structure for City programs for older adults to ensure it remains equitable and sustainable, while also being affordable for those with limited incomes. *Medium term (4–6 years)*
- 7.6 Exploring partnerships with service providers, strata councils and housing providers to bring wellness outreach programs into buildings with a high concentration of older adults. Short term (0–3 years)
- 7.7 Connecting non-English speaking older adults with appropriate recreation, leisure and wellness services and programs (e.g. through the use of multilingual volunteers, translation services and partnerships with community groups). **Ongoing**
- 7.8 Developing a communication strategy to increase the awareness of the young-old (55-65 years) regarding health, wellness, the aging process, legislation, programs and benefits available to older adults. *Short term (0–3 years)*

ACTION 8: Build an expanded Minoru Place Activity Centre, ensuring that the new facility is adequate for meeting the needs of Richmond's growing and diverse older adult population, while also being flexible to accommodate other groups and respond to changing needs over time. *Short term (0-3 years)*

ACTION 9: Support aging in place initiatives and the ongoing development of Richmond as an agefriendly community through such actions as:

- 9.1 Pursuing the City of Richmond's designation as an Age-friendly City, joining the World Health Organizations Global Network of Age-friendly Cities and Communities. *Short term (0–3 years)*
- 9.2 Developing a comprehensive Aging in Place Strategy for Richmond, utilizing best practice research and an assessment of current and future community needs. *Long term* (7–10 years)
- 9.3 Collaborating with senior governments, Vancouver Coastal Health, and Community Partners in planning and delivery of programs (e.g. community wellness clinics, elder abuse prevention initiatives) which help older adults continue to live independently in their community for as long as possible. **Ongoing**
- 9.4 Collaborating with Vancouver Coastal Health and other partners to ensure that appropriate and sufficient care facilities, adult day centre spaces and other resources are available to meet the needs of older adults who are no longer able to live independently. *Ongoing*
- 9.5 Striving to ensure that City land use plans, policies and developments support aging in place (e.g. through diverse housing forms, accessible outdoor public spaces and built environments, public realm features which encourage physical activity and social connections). **Ongoing**

Strategic Direction 4: Help Richmond's Children, Youth and Families Thrive

ACTION 10: Support the establishment of high quality, safe child care services in Richmond through such means as:

- 10.1 Conducting periodic Child Care Needs Assessments, with interim monitoring to identify existing and future child care requirements, by type of care and geographic area of need. *Medium term* (4–6 years)
- 10.2 Exploring creative financing options to supplement developer contributions to augment the City's Child Care Development Reserves. Long term (7–10 years)
- 10.3 Securing City-owned child care facilities from private developers through the rezoning process for lease at nominal rates to non-profit providers. **Ongoing**
- 10.4 Encouraging the establishment of child care facilities near schools, parks and community centres. **Ongoing**
- 10.5 Encouraging private developers to contribute to the City's Child Care Development Reserve Fund, as appropriate. **Ongoing**
- 10.6 Consulting and collaborating with child care providers and other Community Partners on child care issues. *Ongoing*
- 10.7 Administering the City's Child Care Grant Program to support the provision of quality, affordable, accessible child care in Richmond. **Ongoing**
- 10.8 Advocating for senior governments to contribute funding and improve policies to address local child care needs. Ongoing

ACTION 11: Implement policies identified in the 2041 Official Community Plan to promote the establishment and maintenance of a comprehensive child care system. *Ongoing*

ACTION 12: Seek opportunities to provide support for children and families through:

- 12.1 Working with Richmond Children First and other partners to:
 - advance the objectives of Richmond's Children's Charter;

- develop and implement strategies to best support children and families. Short term (0–3 years)
- **12.2** Seeking opportunities to negotiate space for family-oriented community service hubs through the rezoning process (e.g. co-location of child care, family support and health services). **Ongoing**
- 12.3 Providing children and families with the opportunity to participate, as appropriate, in plans, policies, and programs affecting them and the community. *Ongoing*
- 12.4 Making Richmond an increasingly child and family friendly community through progressive City land use planning and design practices. **Ongoing**
- 12.5 Supporting the establishment of family-oriented affordable housing. *Ongoing*
- 12.6 Providing community grants to organizations that offer services to support children and families. Ongoing
- 12.7 Providing affordable and accessible child and family-friendly parks, recreation and cultural opportunities, including library programs and services. *Ongoing*
- 12.8 Supporting programs and initiatives that address domestic violence, poverty, mental health and addictions. *Ongoing*

ACTION 13: Monitor and update the Youth Service Plan, striving to create an environment that generates opportunities for Richmond's youth to have a safe and healthy journey into adulthood, placing priority attention on:

- 13.1 Expanding services for youth in the City Centre. Short term (0–3 years)
- 13.2 Enhancing dedicated, safe, youth-friendly spaces in various facilities throughout Richmond. *Short term (0–3 years)*
- 13.3 Engaging youth in City and community-based planning processes. *Short term (0–3 years)*
- 13.4 Promoting and applying the 40 Developmental Assets based approach to programming for youth. *Ongoing*

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- 13.5 Supporting community-based initiatives to provide children and youth from diverse backgrounds with opportunities to receive common leadership training and volunteer to serve others in the community. **Ongoing**
- 13.6 Supporting efforts of community-based groups to give Richmond school children access to nutritious meals. *Ongoing*

ACTION 14: Work with Police Services, the School District, youth serving agencies and youth groups on initiatives to:

- 14.1 Increase awareness and education in efforts to reduce the prevalence of bullying. Short term (0–3 years)
- 14.2 Improve information and referral amongst youth serving agencies in the City. *Short term* (0–3 years)
- 14.3 Reduce the lure for young people to join gangs. *Ongoing*

Goal 2: Engaging Our Citizens

Strategic Direction 5: Build on Richmond's Cultural Diversity

ACTION 15: Implement, monitor and update the Intercultural Strategic Plan and Work Program. *Medium term (4–6 years)*

ACTION 16: Improve the City's cultural competence through monitoring the intercultural sensitivity and inclusiveness of corporate policies and practices, making adjustments as necessary to:

- 16.1 Establish clear guidelines for providing translation and interpretation services to conduct City business. Short term (0–3 years)
- 16.2 Devise and implement a comprehensive cultural diversity training program for City and community partner staff. *Medium term (4–6 years)*
- 16.3 Undertake a comprehensive review of City policies and practices from a diversity perspective, identifying gaps and proposed improvements. *Long term (7–10 years)*
- 16.4 Recognize and reduce barriers faced by new immigrants in accessing City services. **Ongoing**

ACTION 17: Improve employment opportunities for immigrants with foreign training and credentials, focusing on:

17.1 Exploring opportunities to develop a pilot "apprenticeship" type program targeted at recent immigrants, for the City and stakeholders, including the business and intercultural sectors. *Medium term (4–6 years)*

ACTION 18: Increase awareness of and access to City employment opportunities by immigrant groups through:

- 18.1 Working with community agencies and other partners to publicize City employment opportunities to immigrant groups and improve mutual understanding of barriers and needs. *Medium term (4–6 years)*
- 18.2 Continuing to explore and develop outreach mechanisms to encourage individuals from cultural groups that are currently under-represented in the City workforce to apply for available employment opportunities. **Ongoing**

ACTION 19: Create opportunities to showcase Richmond's cultural diversity and facilitate intercultural dialogue by:

- 19.1 Encouraging collaborative approaches to ensure that Richmond remains a welcoming and integrated community, while respecting the desires of immigrant groups to maintain their own cultures. *Short term (0–3 years)*
- 19.2 Facilitating the development and coordination of intercultural events that provide opportunities for active learning about the traditions of different cultures. *Ongoing*
- 19.3 Researching and pursing opportunities for community-based dialogues or forums about current issues that face the community as a whole, and that build intercultural interaction and awareness regarding shared values and goals amongst residents of Richmond. **Ongoing**

ACTION 20: Consult with local First Nations and urban Aboriginal organizations and other partners to:

- 20.1 Gain a better understanding of the needs of Richmond's urban Aboriginal population, and opportunities for future collaboration. *Short term* (0–3 years)
- 20.2 Support the Richmond National Indigenous Peoples Day event and Richmond School District Aboriginal Enhancement Agreement initiatives. **Ongoing**

ACTION 21: In conjunction with community agencies and other partners, continue to advocate to senior governments on such matters as:

- 21.1 Funding levels for settlement services and English ianguage training. Short term (U–3 years) then Ongoing
- 21.2 Licensing processes and accreditation for foreigntrained professionals. *Short term (0–3 years) then Ongoing*
- 21.3 Necessary adjustments to Federal immigration policies and recruitment campaigns. *Short term* (0–3 years) then Ongoing

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ACTION 22: Collaborate with Community Partners on:

- 22.1 Developing services and strategies that recognize the needs, interests and safety of Richmond's Lesbian, Gay, Bisexual, Transgender, Queer and Two-Spirit (LGBTQ2S) communities. *Short term* (0–3 years)
- 22.2 Collaborating on developing cross-agency staff awareness training programs on LGTB issues. *Medium term (4–6 years)*

ACTION 23: Establish targeted measures to prevent and respond to incidents of racism in Richmond by:

23.1 Participating in the establishment of media watch mechanisms with stakeholders to monitor the local media, City and community communication and work to redress misperceptions created by inaccurate or insensitive references to particular cultural groups. *Short term (0–3 years)*

- 23.2 Developing an intercultural intervention resource package and subsequent training, within City and stakeholder structures, to respond to intercultural conflicts and incidents. *Medium term* (4–6 years)
- 23.3 Collaborating with the business sector and other partners to ensure racist graffiti is removed in a timely manner both from City and non-City properties in Richmond and that any wording on business signage and/or City documentation prominently includes the English language. **Ongoing**

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Strategic Direction 6 – Support Community Engagement and Volunteerism

ACTION 24: Implement, monitor and update the Richmond Community Services Volunteer Management Strategy. *Short term (0–3 years)*

ACTION 25: Develop a comprehensive communication strategy for encouraging and supporting a cross section of Richmond residents, particularly those who may face barriers to participation (e.g. recent immigrants, people with disabilities, etc.) to participate in City planning and decision making processes, whereby the City:

- 25.1 Strives to ensure that key written information is presented in plain English and in additional languages, as appropriate. *Short term* (0–3 years)
- 25.2 Works with the media, including ethnic-specific media, to disseminate information and solicit ideas from the public. *Short term (0–3 years)*
- 25.3 Increases the use of social media and other innovative communication/engagement tools (e.g. study circles, online discussion forums). Short term (0–3 years)
- 25.4 Undertakes best practice research to develop tools to improve City community engagement practices (e.g. updating and enhancing the Public Participation Toolkit). *Long term (7–10 years)*

ACTION 26: Review the City's advisory committee structure to determine:

26.1 Whether existing committee structure is the most effective for obtaining community advice on particular matters. *Medium term (4–6 years)*

- 26.2 Mechanisms for ensuring that committees are best positioned to provide helpful and timely advice to City staff and elected officials including:
 - clear Terms of Reference for each committee;
 - clear roles of elected officials and staff;
 - annual orientation program for new committee members;
 - consistent reporting procedures and feedback mechanisms;
 - mechanisms for information exchange amongst committees;
 - work programs that reflect Council Term Goals. *Medium term (4–6 years)*

ACTION 27: Support and encourage communitybased efforts to attract and develop the leadership potential of people who live or work in Richmond and, as appropriate, coordinate these efforts with the work of municipal advisory committees. **Ongoing**

ACTION 28: Expand the City's New Canadian Tours program by:

- 28.1 Seeking corporate sponsorships and expanding the partner base of the program. Short term (0–3 years)
- 28.2 Providing participants with additional information on opportunities for participation in municipal decision making processes and active involvement in civic life. *Short term (0–3 years)*

Goal 3: Building On Social Assets and Community Capacity

Strategic Direction 7 – Strengthen Richmond's Social Infrastructure

ACTION 29: Prepare an enhanced policy framework for securing community amenities (e.g. space for City services, space for lease to community agencies) through the rezoning process for new developments including:

- 29.1 Developing an administrative structure (e.g. senior staff review team) and criteria for assessing community amenity options for recommendation to Council on specific rezoning applications. *Short term (0–3 years)*
- 29.2 Establishment of a Community Amenity Reserve Policy and Fund, similar to those for affordable housing and child care, to secure cash contributions from developers for future amenity development in lieu of the provision of built amenity space. *Long term* (7–10 years)

ACTION 30: Develop and maintain a database on space needs of non-profit social service agencies to be updated annually through surveys of agencies. Short term (0–3 years)

ACTION 31: In consultation with community agencies and developers, establish a clear, consistent City policy framework for assisting community agencies to secure program and office space for their operations, with the framework specifying, among other things:

- eligibility requirements and criteria for support;
- application process with an emphasis on transparency, consistency and fairness;
- timing requirements
- clarification of responsibilities of participating parties (e.g. agencies, developers, City);
- examples of spaces that may be pursued (e.g. multi-service hubs, single agency spaces, strategic/specific agency groupings);
- alternative mechanisms for the securing or provision of space (e.g. lease of City premises, space secured through private rezonings as an amenity contribution, space secured for lease as part of a private development approvals process, space secured through City partnerships with other levels of government). Short term (0–3 years)

ACTION 32: Implement the City Centre Area Plan Policy of exploring opportunities to establish multi-use, multi-agency community service hubs in appropriate locations in the City Centre, while also pursuing other types of agency space, as appropriate, throughout Richmond. *Short term (0–3 years)*

ACTION 33: Develop mechanisms and guidelines to expand use of the City's communication channels (e.g. website) to help community agencies publicize their services, programs and events. *Short term* (0-3 years)

ACTION 34: Strengthen the City's already strong collaborative relationship with Vancouver Coastal Health, consulting on emerging health care issues facing the community, advocating for needed services, partnering on priority community and social development initiatives, and soliciting input in the health implications of key City planning matters. **Ongoing**

ACTION 35: Strengthen the City's already strong collaborative relationship with the Richmond School District, consulting with the district on emerging children, youth and education issues facing the community, advocating for needed programs, and partnering on priority community and social development initiatives. **Ongoing**

ACTION 36: Encourage the Richmond School District to:

- 36.1 Expand community access and use of its schools. Short term (0–3 years)
- 36.2 Explore the potential for working together to establish a pilot community school in the city. Long term (7–10 years)

ACTION 37: Expand opportunities for partnering with Richmond Public Library on community engagement and social development initiatives. *Ongoing*

ACTION 38: Nurture and enhance existing communication channels and networks with community agencies (e.g. through staff support to the Richmond Community Services Advisory Committee, participation in networking groups.) **Ongoing**

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ACTION 39: Administer, monitor and enhance the City Grant Program, undertaking reviews as required to ensure that the program continues to have adequate resources, targets priority community needs and makes efficient use of staff resources. **Ongoing**

ACTION 40: Continue to improve mechanisms and enhance timely interdepartmental collaboration to ensure that in City planning and decision making, social factors are given appropriate consideration, in conjunction with economic and environmental factors. **Ongoing** ACTION 41: Develop and maintain strong networks and communication channels with senior government partners to seek their policy and financial assistance in addressing Richmond social issues. **Ongoing**

ACTION 42: Participate in joint planning and networking initiatives with Community Partners (e.g. Richmond School District, Vancouver Coastal Health, Metro Vancouver, non-profit agencies), working collaboratively to address social development concerns in the community. **Ongoing**

Strategic Direction 8 – Provide High Quality Recreation, Arts, Cultural and Wellness Opportunities

ACTION 43: Implement, monitor and update the Parks, Recreation and Cultural Services Master Plan, based on updated Community Needs Assessments, developing and enhancing an appropriate range of parks, recreation and cultural facilities throughout Richmond. **Ongoing**

ACTION 44: Implement, monitor and update the Community Wellness Strategy including development of community wellness indicators in partnership with Vancouver Coastal Health. *Ongoing*

ACTION 45: Implement, monitor and update the Richmond Arts Strategy recognizing that the arts can be an important social development tool with respect to:

- education (e.g. increasing public awareness of social issues through theatre of visual media);
- engagement (e.g. providing opportunities for people to become more involved in the community);
- employment (e.g. providing jobs for people in arts related fields). **Ongoing**

ACTION 46: Facilitate food security for Richmond residents by:

- 46.1 Supporting retention of agricultural lands and efforts to make these lands economically viable. **Ongoing**
- 46.2 Encouraging development of community gardens and farmers markets. **Ongoing**
- 46.3 Supporting the Richmond Farm School as an important component for the agricultural sector in the region. *Ongoing*
- 46.4 Working with the Richmond Food Security Society and Vancouver Coastal Health to facilitate food security related initiatives. **Ongoing**

ACTION 47: Explore opportunities for use of the Richmond Olympic Oval for social development initiatives. *Medium term (4-6 years)*

Strategic Direction 9 – Facilitate Strong and Safe Neighbourhoods

ACTION 48: Ensure that the City's land use planning and transportation policies and bylaws create neighbourhoods that support Richmond's active living, social development and wellness objectives through such measures as:

- 48.1 Identifying locations, funding options, and planning mechanisms for the development of community gathering spaces in various parts of the city. *Ongoing*
- 48.2 Facilitating development of vibrant streetscapes with a diverse range of uses and amenities in appropriate neighbourhood locations throughout Richmond. **Ongoing**
- 48.3 Completing a network of bike routes and walkways linking neighbourhood hubs and gathering places to one another and to regional amenities. *Ongoing*

ACTION 49: Support local community building initiatives, focusing on:

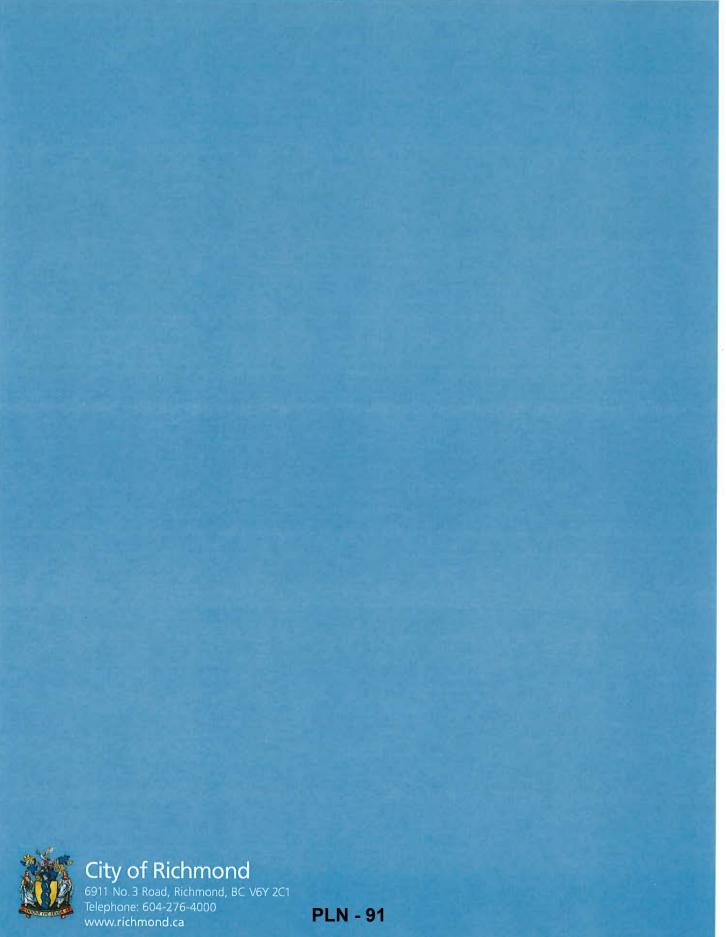
- 49.1 Developing community gardens, boulevard planting areas and other informal gathering places in local neighbourhoods through the existing Partners for Beautification Program. **Ongoing**
- 49.2 Supporting community clean up events and community arts activities. *Ongoing*

ACTION 50: Continue to co-locate recreation and other community facilities with or near school sites. *Ongoing*

ACTION 51: Encourage community agencies and faith-based groups to make spaces available in their premises at reasonable rates for local community users (e.g. meetings, drop-in programs). **Ongoing**

ACTION 52: Collaborate with Police Services and Community Partners to promote Richmond as a safe and livable community. **Ongoing**

ACTION 53: Support the efforts of government and community-based partners to address mental health, substance abuse and addiction concerns in Richmond. **Ongoing**



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Building Our Social Future – A Social Development Strategy for Richmond (2013–2022) All Actions—Current Status as of December 31, 2018

Legend:

<u>Timeline</u>

- Ongoing
- Short Term refers to 0-3 years.
- Medium Term refers to 4-6 years.
- Long Term refers to 7–10 years.

<u>Status</u>

- Ongoing or Complete
- Significant Progress: 50% or more of the work has been completed to address this Action.
- In Progress: There has been some progress towards addressing this Action, but more work remains.
- Work Not Begun: Work towards achieving this Action has not been initiated.

Note: Due to the changing community context, some Short Term Actions are better suited as Ongoing as reflected in the Status

Action	Timeline	Status
Goal #1 – Enhance Social Equity and Inclusion		
Strategic Direction #1 – Expand Housing Choices		
Action #1 – Implement, monitor, and enhance the Richmond Affordable Housing Strategy, placi	ng priority attent	tion on:
1.1 Developing a Housing Action Plan that incorporates ongoing monitoring, revisions, and housing		Complete
targets for people living on limited income (e.g. older adults, people on social assistance, and		
youth-at-risk).		
1.2 Exploring options for increasing the supply of "workforce housing" (e.g. helping people who	Short Term	Ongoing
work in Richmond to be able to afford to live in the city).		
1.3 Enhancing policies and mechanisms for facilitating affordable homeownership in Richmond.	Short Term	In Progress
	.l	
1.4 Pursuing development of an emergency shelter for women and children.	Short Term	Complete
1.5 Updating the Homelessness Strategy, in collaboration with other Community Partners,	Short Term	Significant
examining housing and support service needs and options for people who are homeless or at risk of		Progress
homelessness in Richmond.	Long Term	Significant
1.6 Exploring creative financing options, to supplement developer contributions to augment the	Long Term	Progress
City's Affordable Housing Reserves.	0	
1.7 Using the Affordable Housing Reserve Fund for strategic land acquisitions and other initiatives	Ongoing	Ongoing
to facilitate provision of subsidized rental housing.		
1.8 Enhancing collaboration with non-profit societies, the faith community, private businesses and	Ongoing	Ongoing
senior governments to pursue innovative funding mechanisms, leveraged investment opportunities		
and other approaches for developing affordable housing with appropriate community support		
services.	Ongoing	Ongoing
1.9 Continuing participation in local and regional homelessness initiatives.	Ongoing	Ongoing
1.10 Continuing to advocate to Senior Government for necessary programs and funding to address	Ongoing	Ongoing
priority affordable housing needs.		
Action #2 – Support opportunities for people to remain in their neighbourhoods as they age, or	personal circums	stances or fan
status changes, through such means as:		
2.1 Continuing to accommodate a variety of housing forms, with designs that facilitate aging in	Ongoing	Ongoing
place, through the OCP, Zoning Bylaw and planning policies (e.g. secondary suites, laneway		
housing, townhouse units within higher density developments; diverse unit sizes).		



	Timeline	Status
2.2 Reviewing incentives to encourage homeowners to establish secondary suites, laneway	Ongoing	Ongoing
housing and other desired housing forms in Richmond neighbourhoods.		
2.3 Encouraging development of housing and community spaces that incorporate physical,	Ongoing	Ongoing
socioeconomic and cultural accessibility features that support livability and aging in place.		
2.4 Continuing to pursue opportunities to increase the public's understanding of housing	Ongoing	Ongoing
challenges for people with addictions, physical disabilities and mental health issues.		
Strategic Direction #2 – Enhance Community Accessibility		
Action #3 – Continue to play a leadership role with respect to physical accessibility, consulting wi other partners in efforts to:	th people with d	lisabilities and
3.1 Implement the policies specified in the 2041 OCP pertaining to adaptable and convertible	Short Term	Significant
housing requirements, visitability and overall housing accessibility.	then Ongoing	Progress
3.2 Establish cost-effective accessibility design specifications for affordable housing	Short Term	Significant
developments.		Progress
3.3 Review and refine universal accessibility guidelines for	Medium Term	In Progress
multiple family residential dwellings, and promote the incorporation		
of adaptable design features in new single family developments.		
3.4 Establish formal targeted approaches to increase employment opportunities with the City for	Medium Term	Significant
people living with disabilities.		Progress
3.5 Promote best practices in the assessment and upgrading of accessibility features in City and	Ongoing	Ongoing
non-City facilities (e.g. continued participation with the Rick Hansen Foundation and others on the		
promotion and enhancement of the Planat online venue accessibility rating tool).		
3.6 Develop a comprehensive plan with associated budget requirements, for undertaking	Long Term	In Progress
necessary upgrades to further increase accessibility of existing City facilities.		
3.7 Ensure that, to the extent possible, City facilities and the public realm (e.g. parks, sidewalks) are accessible.	Ongoing	Ongoing
Action #4 – Conduct a comprehensive review of the Recreation Fee Subsidy Program to ensure it	continues to add	dress priority
needs, within the City's means, with consideration being given to:		
4.1 Exploring program expansion to assist more low income residents (e.g. adults, older adults,	Short Term	Complete
		•
and people with disabilities).		
and people with disabilities). 4.2 Using technological improvements to enhance customer service and program administration.	Short Term	Significant Progress
4.2 Using technological improvements to enhance customer service and program administration.		Progress
4.2 Using technological improvements to enhance customer service and program administration.4.3 Increasing available opportunities for resident participation in community recreation, arts and	Short Term Short Term	2
4.2 Using technological improvements to enhance customer service and program administration.4.3 Increasing available opportunities for resident participation in community recreation, arts and cultural activities.		Progress Ongoing
 4.2 Using technological improvements to enhance customer service and program administration. 4.3 Increasing available opportunities for resident participation in community recreation, arts and cultural activities. 4.4 Developing enhanced communication and marketing approaches to facilitate maximum 	Short Term	Progress
 4.2 Using technological improvements to enhance customer service and program administration. 4.3 Increasing available opportunities for resident participation in community recreation, arts and cultural activities. 4.4 Developing enhanced communication and marketing approaches to facilitate maximum uptake of the Recreation Fee Subsidy Program by eligible recipients. 	Short Term Short Term	Progress Ongoing Complete
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 4.2 Using technological improvements to enhance customer service and program administration. 4.3 Increasing available opportunities for resident participation in community recreation, arts and cultural activities. 4.4 Developing enhanced communication and marketing approaches to facilitate maximum uptake of the Recreation Fee Subsidy Program by eligible recipients. 4.5 Exploring alternative mechanisms for administration of the program (e.g. through a non-profit agency, funded by the City and in accordance with City guidelines). Action #5 – Acknowledging that income data from Statistics Canada and other sources alone do reliable picture of poverty in Richmond, work with community-based organizations, senior gover initiate a culturally-sensitive process to: 5.1 Improve understanding of the characteristics and challenges of low income residents in Richmond. 5.2 Support initiatives to help individuals and families move out of poverty, specifying the roles that the City and other partners and jurisdictions can play in pursuing viable solutions (e.g. job 	Short Term Short Term Short Term not present a cor nments and other Short Term and then Ongoing Short Term and	Progress Ongoing Complete Complete mplete or fully er partners to Ongoing

Action	Timeline	Status	
Strategic Direction #3 – Address the Needs of an Aging Population			
Action #7 – Implement, monitor and update the Older Adults Service Plan, placing priority attention on:			
7.1 Pursuing approaches that involve planning with, not for, the older adult population.	Short Term	Ongoing	
7.2 Expanding the volunteer base to serve the older adult population, as well as providing meaningful volunteer opportunities for older adults.	Short Term	Ongoing	
7.3 Ensuring older adults and their families and caregivers are aware of available recreation, leisure,	Short Term	Ongoing	
wellness and health promotion opportunities in the community.		ongoing	
7.4 Expanding recreation, leisure and wellness services and programs to frail and isolated older	Ongoing	Ongoing	
adults allowing them to remain in their own homes for as long as possible.			
7.5 Reviewing the pricing structure for City programs for older adults to ensure it remains equitable	Medium Term	Significant	
and sustainable, while also being affordable for those with limited incomes.		Progress	
7.6 Exploring partnerships with service providers, strata councils and housing providers to bring	Short Term	Ongoing	
wellness outreach programs into buildings with a high concentration of older adults.			
7.7 Connecting non-English speaking older adults with appropriate recreation, leisure and	Ongoing	Ongoing	
wellness services and programs (e.g. through the use of multilingual volunteers, translation			
services and partnerships with community groups).			
7.8 Developing a communication strategy to increase the awareness of the young-old (55–65	Short Term	Significant	
years) regarding health, wellness, the aging process, legislation, programs and benefits available		Progress	
to older adults.			
Action #8 – Build an expanded Minoru Place Activity Centre, ensuring that the new facility is	Short Term	Complete	
adequate for meeting the needs of Richmond's growing and diverse older adult population,			
while also being flexible to accommodate other groups and respond to changing needs over			
time.			
Action #9 – Support aging in place initiatives and the ongoing development of Richmond as an ag	ge-friendly comm	nunity through	
such actions as:			
9.1 Pursuing the City of Richmond's designation as an Age-friendly City, joining the World Health	Short Term	Complete	
Organizations Global Network of Age-friendly Cities and Communities.			
9.2 Developing a comprehensive Aging in Place Strategy for Richmond, utilizing best practice	Long Term	In Progress	
research and an assessment of current and future community needs.	3	0	
9.3 Collaborating with senior governments, Vancouver Coastal Health, and Community Partners in	Ongoing	Ongoing	
planning and delivery of programs			
(e.g. community wellness clinics, elder abuse prevention initiatives) which help older adults			
continue to live independently in their community for as long as possible.			
9.4 Collaborating with Vancouver Coastal Health and other partners to ensure that appropriate	Ongoing	Ongoing	
and sufficient care facilities, adult day centre spaces, and other resources are available to meet			
the needs of older adults who are no longer able to live independently.			
9.5 Striving to ensure that City land use plans, policies and developments support aging in place	Ongoing	Ongoing	
(e.g. through diverse housing forms, accessible outdoor public spaces and built environments,	0 0	0 0	
public realm features which encourage physical activity and social connections).			
Strategic Direction #4 – Help Richmond's Children, Youth and Families Thrive			
Action #10 – Support the establishment of high quality, safe child care services in Richmond thro	ugh such means	as:	
10.1 Conducting periodic Child Care Needs Assessments, with interim monitoring to identify	Medium Term	Significant	
existing and future child care requirements, by type of care and geographic area of need.		Progress	
10.2 Exploring creative financing options to supplement developer contributions to augment the City's Child Care Development Reserves.	Long Term	In Progress	
		Ongoing	
	Ongoing I		
10.3 Securing City-owned child care facilities from private developers through the rezoning	Ongoing	Oligoling	
	Ongoing Ongoing	Ongoing	

0.5 Encouraging private developers to contribute to the City's Child Care Development Reserve	Timeline	Status
all encouraging buyare developers to contribute to the city's child care bevelopment Reserve	Ongoing	Ongoing
und, as appropriate.		
0.6 Consulting and collaborating with child care providers and other Community Partners on	Ongoing	Ongoing
hild care issues.		
0.7 Administering the City's Child Care Grant Program to support the provision of quality,	Ongoing	Ongoing
ffordable, accessible child care in Richmond.		
0.8 Advocating for senior governments to contribute funding and improve policies to address	Ongoing	Ongoing
ocal child care needs.		
ction #11 – Implement policies identified in the 2041 Official Community Plan to promote the	Ongoing	Ongoing
stablishment and maintenance of a comprehensive child care system.		
ction #12 – Seek opportunities to provide support for children and families through:		
2.1 Working with Richmond Children First and other partners to:	Short Term	Significant
Advance the objectives of Richmond's Children's Charter;		Progress
Develop and implement strategies to best support children and families.		
2.2 Seeking opportunities to negotiate space for family-oriented community service hubs	Ongoing	Ongoing
nrough the rezoning process (e.g. co-location of child care, family support and health services).		
2.3 Providing children and families with the opportunity to participate, as appropriate, in plans,	Ongoing	Ongoing
olicies, and programs affecting them and the community.		
2.4 Making Richmond an increasingly child and family friendly community through progressive	Ongoing	Ongoing
ity land use planning and design practices.		
2.5 Supporting the establishment of family-oriented affordable housing.	Ongoing	Ongoing
2.6 Providing community grants to organizations that offer services to support children and	Ongoing	Ongoing
amilies.		
2.7 Providing affordable and accessible child and family-friendly parks, recreation and cultural	Ongoing	Ongoing
pportunities, including library programs and services.		
2.8 Supporting programs and initiatives that address domestic violence, poverty, mental health	Ongoing	Ongoing
nd addictions.		
ction #13 – Monitor and update the Youth Service Plan, striving to create an environment that		tunities for
ichmond's youth to have a safe and healthy journey into adulthood, placing priority attention of		<u> </u>
3.1 Expanding services for youth in the City Centre.	Short Term	Complete
3.2 Enhancing dedicated, safe, youth-friendly spaces in various facilities throughout Richmond.	Short Term	Significant
		Significant
2.2. Encoding youth in City and community based planning processes	Short Torm	Progress
3.3 Engaging youth in City and community-based planning processes.	Short Term	Progress Significant
		Progress Significant Progress
3.4 Promoting and applying the 40 Developmental Assets based approach to programming for	Short Term Ongoing	Progress Significant
3.4 Promoting and applying the 40 Developmental Assets based approach to programming for outh.	Ongoing	Progress Significant Progress Ongoing
3.4 Promoting and applying the 40 Developmental Assets based approach to programming for outh.3.5 Supporting community-based initiatives to provide children and youth from diverse		Progress Significant Progress
3.4 Promoting and applying the 40 Developmental Assets based approach to programming for outh.3.5 Supporting community-based initiatives to provide children and youth from diverse ackgrounds with opportunities to receive common leadership training and volunteer to serve	Ongoing	Progress Significant Progress Ongoing
3.4 Promoting and applying the 40 Developmental Assets based approach to programming for outh.3.5 Supporting community-based initiatives to provide children and youth from diverse ackgrounds with opportunities to receive common leadership training and volunteer to serve thers in the community.	Ongoing Ongoing	Progress Significant Progress Ongoing Ongoing
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 3.4 Promoting and applying the 40 Developmental Assets based approach to programming for outh. 3.5 Supporting community-based initiatives to provide children and youth from diverse ackgrounds with opportunities to receive common leadership training and volunteer to serve thers in the community. 3.6 Supporting efforts of community-based groups to give Richmond school children access to utritious meals. 	Ongoing Ongoing Ongoing	Progress Significant Progress Ongoing Ongoing Ongoing
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 3.4 Promoting and applying the 40 Developmental Assets based approach to programming for outh. 3.5 Supporting community-based initiatives to provide children and youth from diverse ackgrounds with opportunities to receive common leadership training and volunteer to serve thers in the community. 3.6 Supporting efforts of community-based groups to give Richmond school children access to utritious meals. ction #14 - Work with Police Services, the School District, youth serving agencies and youth group 4.1 Increase awareness and education in efforts to reduce the prevalence of bullying. 4.2 Improve information and referral amongst youth serving agencies in the City. 	Ongoing Ongoing Ongoing ups on initiative Short Term	Progress Significant Progress Ongoing Ongoing Ongoing s to: Significant Progress Significant
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 3.4 Promoting and applying the 40 Developmental Assets based approach to programming for outh. 3.5 Supporting community-based initiatives to provide children and youth from diverse ackgrounds with opportunities to receive common leadership training and volunteer to serve thers in the community. 3.6 Supporting efforts of community-based groups to give Richmond school children access to utritious meals. ction #14 - Work with Police Services, the School District, youth serving agencies and youth group 4.1 Increase awareness and education in efforts to reduce the prevalence of bullying. 4.2 Improve information and referral amongst youth serving agencies in the City. 	Ongoing Ongoing Ongoing ups on initiative Short Term Short Term	Progress Significant Progress Ongoing Ongoing Ongoing s to: Significant Progress Significant Progress

Action	Timeline	Status
Action #16 – Improve the City's cultural competence through monitoring the intercultural sensiti corporate policies and practices, making adjustments as necessary to:	vity and inclusive	eness of
16.1 Establish clear guidelines for providing translation and interpretation services to conduct City business.	Short Term	In Progress
16.2 Devise and implement a comprehensive cultural diversity training program for City and community partner staff.	Medium Term	In Progress
16.3 Undertake a comprehensive review of City policies and practices from a diversity perspective, identifying gaps and proposed improvements.	Long Term	In Progress
16.4 Recognize and reduce barriers faced by new immigrants in accessing City services.	Ongoing	Ongoing
Action #17 – Improve employment opportunities for immigrants with foreign training and crede	ntials, focusing o	n:
17.1 Exploring opportunities to develop a pilot "apprenticeship" type program targeted at recent	Medium Term	Work Not Begun
mmigrants, for the City and stakeholders, including the business and intercultural sectors.		begun
Action #18 – Increase awareness of and access to City employment opportunities by immigrant gamma and the second s	Medium Term	Work Not Begun
18.2 Continuing to explore and develop outreach mechanisms to encourage individuals from cultural groups that are currently under-represented in the City workforce to apply for available employment opportunities.		Ongoing
Action #19 – Create opportunities to showcase Richmond's cultural diversity and facilitate interc	ultural dialogue	by:
19.1 Encouraging collaborative approaches to ensure that Richmond remains a welcoming and integrated community, while respecting the desires of immigrant groups to maintain their own cultures.	Short Term	Significant Progress
19.2 Facilitating the development and coordination of intercultural events that provide opportunities for active learning about the traditions of different cultures.		Ongoing
19.3 Researching and pursuing opportunities for community-based dialogues or forums about current issues that face the community as a whole, and that build intercultural interaction and awareness regarding shared values and goals amongst residents of Richmond.	Ongoing	Ongoing
Action #20 – Consult with local First Nations and urban Aboriginal organizations and other partn	ers to:	
20.1 Gain a better understanding of the needs of Richmond's urban Aboriginal population, and opportunities for future collaboration.	Short Term	In Progress
20.2 Support the Richmond National Indigenous Peoples Day event and Richmond School District Aboriginal Enhancement Agreement initiatives.	Ongoing	Ongoing
Action #21 – In conjunction with community agencies and other partners, continue to advocate t matters as:	to senior governi	ments on such
21.1 Funding levels for settlement services and English language training.	Short Term then Ongoing	In Progress
21.2 Licensing processes and accreditation for foreign-trained professionals.	Short Term and then Ongoing	In Progress
21.3 Necessary adjustments to Federal immigration policies and recruitment campaigns.	Short Term and then Ongoing	In Progress
Action #22 – Collaborate with Community Partners in:		
22.1 Developing services and strategies that recognize the needs, interests and safety of Richmond's Lesbian, Gay, Bisexual, Transgender, Queer and Two-Spirit (LGBTQ2S) communities.	Short Term	In Progress
22.2 Collaborating on developing cross-agency staff awareness training programs on LGBTQ2S issues.	Medium Term	Significant Progress
Action #23 – Establish targeted measures to prevent and respond to incidents of racism in Richm	ond by:	
23.1 Participating in the establishment of media watch mechanisms with stakeholders to monitor the local media, City and community communication and work to redress misperceptions created	Short Term	Complete
by inaccurate or insensitive references to particular cult R L Rour 9.6		

Action	Timeline	Status
23.2 Developing an intercultural intervention resource package and subsequent training, within	Medium Term	In Progress
City and stakeholder structures, to respond to intercultural conflicts and incidents.		
23.3 Collaborating with the business sector and other partners to ensure racist graffiti is removed	Ongoing	Ongoing
in a timely manner both from City and non-City properties in Richmond and that any wording on		
business signage and/or City documentation prominently includes the English language.		
Strategic Direction #6 – Support Community Engagement and Volunteerism		
Action #24 – Implement, monitor and update the Richmond Community Services Volunteer	Short Term	Complete
Management Strategy.		
Action #25 – Develop a comprehensive communication strategy for encouraging and supporting		
Richmond residents, particularly those who may face barriers to participation (e.g. recent immig		th
disabilities, etc.) to participate in City planning and decision making processes, whereby the City		
25.1 Strives to ensure that key written information is presented in plain English and in additional languages, as appropriate.	Short Term	Ongoing
25.2 Works with the media, including ethnic-specific media, to disseminate information and solicit ideas from the public.	Short Term	Ongoing
25.3 Increases the use of social media and other innovative communication/ engagement tools	Short Term	Ongoing
(e.g. study circles, online discussion forums).		
25.4 Undertakes best practice research to develop tools to improve City community engagement	Long Term	In Progress
practices (e.g. updating and enhancing the Public Participation Toolkit).		
Action #26 – Review the City's advisory committee structure to determine:		
26.1 Whether existing committee structure is the most effective for obtaining community advice	Medium Term	In Progress
on particular matters.	Ma di una Tarra	Circuificant
26.2 Mechanisms for ensuring that committees are best positioned to provide helpful and timely	Medium Term	Significant Progress
advice to City staff and elected officials including:		FIOGLESS
clear Terms of Reference for each committee;		
clear roles of elected officials and staff;		
annual orientation program for new committee members;		
 consistent reporting procedures and feedback mechanisms; mechanisms for information exchange amongst committees; and 		
work programs that reflect Council Term Goals. Action #27 – Support and encourage community-based efforts to attract and develop the	Ongoing	Ongoing
leadership potential of people who live or work in Richmond and, as appropriate, coordinate	Oligonig	Oligonia
these efforts with the work of municipal advisory committees.		
Action #28 – Expand the City's New Canadian Tours program by:	J	
28.1 Seeking corporate sponsorships and expanding the partner base of the program.	Short Term	Ongoing
28.2 Providing participants with additional information on opportunities for participation in	Short Term	Ongoing
municipal decision making processes and active involvement in civic life.	Ĺĺ	
Goal #3 – Building on Social Assets and Community Capacity		
Strategic Direction #7 – Strengthen Richmond's Social Infrastructure	6 eli 1	
Action #29 – Prepare an enhanced policy framework for securing community amenities (e.g. spa lease to community agencies) through the rezoning process for new developments including:	ce for City servic	es, space for
29.1 Developing an administrative structure (e.g. senior staff review team) and criteria for	Short Term	Significant
assessing community amenity options for recommendation to Council on specific rezoning		Progress
applications.		
29.2 Establishment of a Community Amenity Reserve Policy and Fund, similar to those for	Long Term	In Progress
affordable housing and child care, to secure cash contributions from developers for future amenity		
development in lieu of the provision of built amenity space.		
Action #30 – Develop and maintain a database on space needs of non-profit social service	Short Term	Significant
agencies to be updated annually through surveys of agencies		Progress

Action	Timeline	Status
Action #31 – In consultation with community agencies and developers, establish a clear, consistent City policy framework for assisting community agencies to secure program and office space for their operations, with the framework specifying, among other things: • eligibility requirements and criteria for support;	Short Term	In Progress
• application process with an emphasis on transparency, consistency, and fairness;		
 timing requirements; clarification of responsibilities of participating parties (e.g. agencies, developers, City); 		
• examples of spaces that may be pursued (e.g. multi-service hubs, single agency spaces,		
strategic/specific agency groupings);		
• alternative mechanisms for the securing or provision of space (e.g. lease of City premises,		
space secured through private rezonings as an amenity contribution, space secured for lease as		
part of a private development approvals process, space secured through City partnerships with		
other levels of government).		
Action #32 – Implement the City Centre Area Plan Policy of exploring opportunities to establish	Short Term	Significant
multi-use, multi-agency community service hubs in appropriate locations in the City Centre, while also pursuing other types of agency space, as appropriate, throughout Richmond.		Progress
Action #33 – Develop mechanisms and guidelines to expand use of the City's communication	Short Term	Significant
channels (e.g. website) to help community agencies publicize their services, programs and	Shore renn	Progress
events.		1.081000
Action #34 – Strengthen the City's already strong collaborative relationship with Vancouver	Ongoing	Ongoing
Coastal Health, consulting on emerging health care issues facing the community, advocating for	0 0	0 0
needed services, partnering on priority community and social development initiatives, and		
soliciting input on the health implications of key City planning matters.		
Action #35 – Strengthen the City's already strong collaborative relationship with the Richmond	Ongoing	Ongoing
School District, consulting with the district on emerging children, youth and education issues	0 0	
facing the community, advocating for needed programs, and partnering on priority community		
and social development initiatives.		
Action #36 – Encourage the Richmond School District to:		
36.1 Expand community access and use of its schools.	Short Term	In Progress
36.2 Explore the potential for working together to establish a pilot community school in the City.	Long Term	In Progress
Action #37 – Expand opportunities for partnering with Richmond Public Library on community	Ongoing	Ongoing
engagement and social development initiatives.		
Action #29 Number on a constant of a second se	A 1	0
Action #38 – Nurture and enhance existing communication channels and networks with	Ongoing	Ongoing
community agencies (e.g. through staff support to the Richmond Community Services Advisory	Ungoing	Ungoing
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Action	Timeline	Status
Action #43 – Implement, monitor and update the Parks, Recreation and Cultural Services	Ongoing	Ongoing
Master Plan based on updated Community Needs Assessments, developing and enhancing an		
appropriate range of parks, recreation and cultural facilities throughout Richmond.		
Action #44 – Implement, monitor and update the Community Wellness Strategy including	Ongoing	Ongoing
development of community wellness indicators in partnership with Vancouver Coastal Health.		
Action #45 – Implement, monitor and update the Richmond Arts Strategy recognizing that the	Ongoing	Ongoing
arts can be an important social development tool with respect to:		
 education (e.g. increasing public awareness of social issues through theatre or visual media); 		
 engagement (e.g. providing opportunities for people to become more involved in the 		
community);		
 employment (e.g. providing jobs for people in arts related fields). 		
Action #46 – Facilitate food security for Richmond residents by:		
46.1 Supporting retention of agricultural lands and efforts to make these lands economically	Ongoing	Ongoing
viable.		
46.2 Encouraging development of community gardens and farmers markets.	Ongoing	Ongoing
46.3 Supporting the Richmond Farm School as an important component for the agricultural	Ongoing	Ongoing
sector in the region.		
46.4 Working with the Richmond Food Security Society and Vancouver Coastal Health to facilitate	Ongoing	Ongoing
food security related initiatives.		
Action #47 – Explore opportunities for use of the Richmond Olympic Oval for social	Medium Term	In Progress
development initiatives.		
Strategic Direction #9 – Facilitate Strong and Safe Neighbourhoods		
Action #48 – Ensure that the City's land use planning and transportation policies and bylaws creat support Richmond's active living, social development and wellness objectives through such measure and the second		ods that
48.1 Identifying locations, funding options, and planning mechanisms for the development of	Ongoing	Ongoing
community gathering spaces in various parts of the City.		
48.2 Facilitating development of vibrant streetscapes with a diverse range of uses and amenities	Ongoing	Ongoing
in appropriate neighbourhood locations throughout Richmond.		
48.3 Completing a network of bike routes and walkways linking neighbourhood hubs and	Ongoing	Ongoing
gathering places to one another and to regional amenities.		
Action #49 – Support local community building initiatives, focusing on:		
49.1 Developing community gardens, boulevard planting areas and other informal gathering	Ongoing	Ongoing
places in local neighbourhoods through the existing Partners for Beautification Program.		
49.2 Supporting community clean up events and community arts activities.	Ongoing	Ongoing
Action #50 – Continue to co-locate recreation and other community facilities with or near school	Ongoing	Ongoing
sites.		
Action #51 – Encourage community agencies and faith-based groups to make spaces available in	Ongoing	Ongoing
their premises at reasonable rates for local community users (e.g. meetings, drop-in programs).		
Action #52 – Collaborate with Police Services and Community Partners to promote Richmond as	Ongoing	Ongoing
a safe and livable community.		
Action #53 – Support the efforts of government and community-based partners to address	Ongoing	Ongoing
mental health, substance abuse and addictions concerns in Richmond.		



To: Planning Committee

From: Wayne Craig Director, Development **Date:** May 22, 2019 **File:** RZ 17-777664

Re: Application by Matthew Cheng Architect Inc. for Rezoning at 7391 Moffatt Road from the "Medium Density Low Rise Apartments (RAM1)" Zone to the "High Density Townhouses (RTH1)" Zone

Staff Recommendation

That Richmond Zoning Bylaw 8500, Amendment Bylaw 9894, for the rezoning of 7391 Moffatt Road from the "Medium Density Low Rise Apartments (RAM1)" zone to the "High Density Townhouses (RTH1)" zone, be introduced and given First Reading.

Wayne Craig

Director, Development (604-247-4625)

WC:jr Att. 6

REPORT CONCURRENCE		
ROUTED TO:	CONCURRENCE	CONCURRENCE OF GENERAL MANAGER
Affordable Housing Transportation	⊠ ∑	Me Ereg

Staff Report

Origin

Matthew Cheng Architects Inc. has applied to the City of Richmond for permission to rezone 7391 Moffatt Road from the "Medium Density Low Rise Apartments (RAM1)" zone to the "High Density Townhouses (RTH1)" zone, to permit the development of six townhouse units with vehicle access from Moffatt Road, to be shared with 7411 Moffatt Road (Attachment 1). There is an existing statutory right-of-way (SRW) registered on 7411 Moffatt Road that allows vehicle access to the subject property.

Findings of Fact

A Development Application Data Sheet providing details about the development proposal is provided in Attachment 2.

The subject property is a residual lot resulting from the recent redevelopment of 7411 Moffatt Road (RZ 08-449233) to the south. The owner of the subject property at the time did not wish to be included in the proposed development. Consistent with previous applications, the developer of 7411 Moffatt Road was required to provide a statutory right-of-way (SRW) across the entire driveway enabling vehicle access to the subject property from Moffatt Road. Driveway access to the proposed development is discussed in greater detail in the Transportation and Site access section of this report. A preliminary site plan and conceptual development plans are contained in Attachment 3.

Subject Site Existing Housing Profile

There is an existing single-family dwelling on the subject property, which would be demolished. The dwelling was previously tenanted, and does not contain a secondary suite.

Surrounding Development

Development immediately surrounding the subject site is as follows:

To the north:	10 two-storey and three-storey townhouse units on a property zoned "Medium Density Low Rise Apartments (RAM1)".
To the south:	12 three-storey townhouse units on a property zoned "High Density Townhouses (RTH4)." This property was recently redeveloped (RZ 08-449233, DP 07-363924, DP 14-678040).
To the east:	A three-storey apartment building on a property zoned "Medium Density Low Rise Apartments (RAM1)".
To the west:	A three-storey apartment building on a property zoned "Medium Density Low Rise Apartments (RAM1)".

Related Policies & Studies

Official Community Plan/City Centre Area Plan

The subject property is designated "Neighbourhood Residential" in the Official Community Plan (OCP), which permits low-rise residential housing, including townhouses. The proposed rezoning is consistent with this designation.

The subject property is located within the area governed by the City Centre Area Plan (CCAP). It is designated "General Urban – T4" in the CCAP, which permits low-rise residential development. It is designated "Sub-Area B.1" in the CCAP Development Permit Guidelines, which is intended for grade-oriented high-density townhouses. The lot size and density matrix suggests a maximum density of 0.75 floor area ratio (FAR) based on the site area. The proposed rezoning would result in a density of 0.75 FAR, consistent with the CCAP designation.

The application is subject to a community planning implementation contribution for future community planning initiatives. Since the application was submitted prior to February 18, 2019, the applicant will make a cash contribution of \$0.28 per buildable square foot as per the community planning implementation strategy, for a total contribution of \$2,251.20 prior, to final adoption of the rezoning bylaw.

Floodplain Management Implementation Strategy

The proposed redevelopment must meet the requirements of the Richmond Flood Plain Designation and Protection Bylaw 8204. Registration of a flood indemnity covenant on Title is required prior to final adoption of the rezoning bylaw.

Public Consultation

A rezoning sign has been installed on the subject property. Staff have received two inquiries from the public about the rezoning application in response to the placement of the rezoning sign on the property. Both inquiries came from residents of 7411 Moffatt Road and expressed concern with the proposed shared driveway access. Details on the access are discussed in the Transportation and Site Access section of this report.

Should the Planning Committee endorse this application and Council grant First Reading to the rezoning bylaw, the bylaw will be forwarded to a Public Hearing where any area resident or interested party will have an opportunity to comment. Public notification for the Public Hearing will be provided as per the *Local Government Act*.

Analysis

Built Form and Architectural Character

The applicant proposes six three-storey units in two townhouse clusters oriented on either side of a central north-south drive aisle. The three units at the front of the site have pedestrian access to the sidewalk. Each of these units has a second storey balcony oriented to Moffatt Road in addition to private outdoor space at grade. One convertible unit is proposed (Unit 3).

The three units at the rear of the site have both pedestrian and vehicle access from the internal drive aisle. Private outdoor space is provided at grade in the rear yard, and each unit includes two balconies. Unit 4 has a second-storey balcony oriented to rear yard and a third-storey balcony oriented to the internal drive, and Units 5 and 6 each include two second-storey balconies oriented to the rear yard and the internal drive aisle.

The building massing and architectural features are similar to the neighbouring townhouses to the south at 4211 Moffatt Road. Pitched roofs, projecting entry features with balconies above, and secondary eaves contribute to the look and feel of a traditional residential character, consistent with the design objectives for the neighbourhood contained in the City Centre Area Plan.

Further refinement of the site plan and architectural character of the proposed development will occur through the Development Permit process.

Transportation and Site Access

Vehicle access is proposed via an existing statutory right-of-way (SRW) registered on the drive aisle of 7411 Moffatt Road, to the south. This access arrangement was secured through the rezoning and development applications for 7411 Moffatt Road, which received final adoption by Council on May 14, 2012 (RZ 08-449233).

Staff requested that the applicant discuss use of the SRW with the adjacent strata, in order to address any concerns with the shared use of the driveway as well as day-to-day issues such as maintenance and development signage. In response to this request, both the applicant and the neighbouring strata hired legal counsel to undertake discussions on their behalf. A meeting occurred on December 12, 2018, and was attended by the developer, members of the strata council, and a representative from the property management company. Based on a letter provided by the developer (Attachment 4), staff understand that these parties were unable to reach any agreement, and that the strata is opposed to the proposed shared driveway access.

Subsequent to the meeting between the developer and strata representatives, the City Solicitor wrote a letter to the strata's legal counsel, confirming the SRW in place and the City's intent to use it for the proposed shared driveway access, and offered to arrange a meeting with staff if any additional information was requested. In response to the letter, the strata's legal counsel started making arrangements to meet with staff, but ultimately no date was set and a meeting has not occurred. Staff have advised the strata's solicitor that the City intends to advance the application for consideration with driveway access via the SRW registered on Title of 7411 Moffatt Road.

Transportation staff support the proposed shared driveway access as it provides several benefits to both the development on the subject site and neighbouring properties, including:

- Consolidating driveways reduces the number of conflict points between vehicles making turns and pedestrians using the sidewalk;
- Reducing the number of driveway crossings increases the provision of on-street parking on Moffatt Road;

- The resulting T-shaped drive aisle will enable three-point turning movements on site. Presently, service vehicles must either back in to 7411 Moffatt Road or back out to the street; and
- The proposal is consistent with the vision for the redevelopment of the area established when 7411 Moffatt Road was rezoned.

Removing the proposed shared driveway access would require significant revisions to the proposed development. While this conceptual design work has not been completed, it is assumed that at least one unit would be lost in order to accommodate a driveway, and opportunities for landscaping and tree planting would e reduced.

For these reasons, staff support the proposed shared driveway access as envisioned during the redevelopment of 7411 Moffatt Road.

Registration of a legal agreement on Title prohibiting direct vehicle access to Moffatt Road and limiting access to the SRW on the driveway at 7411 Moffatt Road will be required prior to final adoption of the rezoning bylaw.

On-site Parking

The parking rate for townhouses located in Zone 3 of the City Centre is 1.4 residential spaces and 0.2 visitor spaces per dwelling unit. The proposed six-unit townhouse development requires nine on-site parking spaces and two visitor spaces. On-street parking is available on Moffatt Road, and is regulated by Richmond Traffic Control & Regulation Bylaw 5870.

Three of the proposed units will have two-car garages, and three will have one-car garages. Four parking spaces are proposed in a tandem arrangement (45% of total required residential parking spaces), which is consistent with the Richmond Zoning Bylaw 8500 requirement for a maximum 50% of spaces provided in tandem. Prior to final adoption of the rezoning bylaw, the applicant must enter in to a legal agreement prohibiting conversion of the tandem garage area into habitable space.

Bicycle parking is provided according to Richmond Zoning Bylaw 8500 inside the garage of each unit, and a bike rack is provided for visitors beside the proposed outdoor amenity space.

Amenity Space

The applicant is proposing a cash contribution in-lieu of providing the required indoor amenity space on-site, which is permitted for small sites in the Official Community Plan (OCP). As this application was received prior to February 28, 2019, the applicable cash-in-lieu rate is \$1,600 per unit, resulting in a total cash contribution of \$9,600 for this six-unit townhouse development.

Outdoor amenity space will be provided on site, and is contiguous with the outdoor amenity space provided on the neighbouring development to the south. Based on the preliminary design, the size of the proposed outdoor amenity space complies with the OCP requirement of 6 m² per unit, plus an additional 10% required by the City Centre Area Plan (i.e. 39.6 m²). Staff will work with the applicant at the Development Permit stage to ensure the configuration and design of the outdoor amenity space meets the Development Permit Guidelines in the OCP and CCAP.

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Existing Legal Encumbrances

There is an existing 3.0 m wide statutory right-of-way (SRW) across the entire west (rear) property line for the sanitary sewer, which will not be impacted by the proposed development. The applicant is aware that encroachment into the SRW is not permitted.

Tree Retention and Replacement

The applicant has submitted a Certified Arborist's Report, which identifies on-site and off-site tree species, assesses tree structure and condition, and provides recommendations on tree retention and removal relative to the proposed development. The Report assesses 29 bylaw-sized trees on the subject property; one street tree on City property. A Tree Management Plan is provided in Attachment 5.

Opportunities for tree retention are reviewed based on tree health and construction impacts, including changes to the site grade. The proposed redevelopment of the subject site includes a change to the site grade in order to meet the minimum Flood Construction Level (FCL) requirements, as well as to address the significant grade differences between the subject site and surrounding properties. The current grade of the subject site ranges from 0.54 m to 0.87 m, and the minimum FCL is 1.54 m.

The City's Tree Preservation Coordinator has reviewed the Arborist's Report and supports the Arborist's findings, with the following comments:

- One Plum tree (Tag # 1) located on the development site is in poor condition, with multiple pruning wounds, decay, and one dead stem. This tree is not a good candidate for retention and should be removed and replaced.
- Four trees (Tag # 3, 5, 6, and 7) located on the development site are in fair condition, but are in direct conflict with the proposed driveway and/or building footprint. These trees should be removed and replaced.
- One Cedar tree (Tag # 4) located on the development site is in good condition, but is within the proposed building envelope. A significant grade change is proposed to meet the minimum Flood Construction Level requirements, which further restricts opportunities for tree retention. This tree should be removed and replaced.
- One Cedar tree (Tag # 8) located on the development site is in fair condition. This tree will not be impacted by construction activities on site and should be retained. Provide tree protection as per City of Richmond Tree Protection Information Bulletin Tree-03.
- Four trees (Tag # 9, 11, 12, and 30) located on the development site are in poor condition, with multiple pruning wounds, decay, dead stems, and evidence of insect boring. These trees are not good candidates for retention and should be removed and replaced.
- 18 trees (Tag # 10 and 13-29) located on the development site are in fair condition, but will be negatively impacted by excavation for the proposed townhouses and the proposed grade change. Retention of these trees would create a trench up to two feet deep along the north property line, which would likely collect water and lead to a significant decline in the trees'

health. These trees are not good candidates for retention and should be removed and replaced.

• Replacement trees should be specified at 2:1 ratio as per the OCP.

The City Parks Department has visited the site and supports the Arborist's findings, with the following comments:

• One Plum tree (Tag # 2) located in the City-owned boulevard is in poor health and condition. Compensation of \$1,300 is required to remove the tree for the City to plant two new trees at or near the development site.

Tree Protection

One tree (Tag # 8) on the development site is to be retained and protected. The applicant has submitted a tree protection plan showing the tree to be retained and the measures taken to protect them during development stage (Attachment 5). To ensure that the tree identified for retention is protected at development stage, the applicant is required to complete the following items:

- Prior to final adoption of the rezoning bylaw, submission to the City of a contract with a Certified Arborist for the supervision of all works conducted within or in close proximity to tree protection zones. The contract must include the scope of work required, the number of proposed monitoring inspections at specified stages of construction, any special measures required to ensure tree protection, and a provision for the arborist to submit a post-construction impact assessment to the City for review.
- Prior to demolition of the existing dwelling on the subject site, installation of tree protection fencing around all trees to be retained. Tree protection fencing must be installed to City standard in accordance with the City's Tree Protection Information Bulletin Tree-03 prior to any works being conducted on-site, and remain in place until construction and landscaping on-site is completed.
- Prior to final adoption of the rezoning bylaw, submission of a \$5,000 Tree Survival Security.

Tree Replacement

The applicant wishes to remove 28 on-site trees (Tag # 1, 37, and 7-30). The 2:1 replacement ratio would require a total of 56 replacement trees. The applicant has agreed to plant 15 trees in the proposed development. The required replacement trees are to be of the following minimum sizes, based on the size of the trees being removed as per Tree Protection Bylaw No. 8057.

No. of Replacement Trees	Minimum Caliper of Deciduous Replacement Tree	Minimum Height of Coniferous Replacement Tree
4	11 cm	6 m
. 11	10 cm	5.5 m

To satisfy the 2:1 replacement ratio established in the OCP, the applicant will contribute \$20,500 to the City's Tree Compensation Fund in lieu of the remaining 41 trees that cannot be accommodated on the subject property after redevelopment.

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As part of the Development Permit application, the applicant must provide a Landscape Plan prepared by a registered Landscape Architect, which must include the agreed upon replacement trees. The City will collect a Landscape Security prior to issuance of the Development Permit based on the cost estimate for the works, including a 10% contingency, provided by the Landscape Architect.

Affordable Housing Strategy

As per the City's Affordable Housing Strategy, townhouse rezoning applications are required to provide a cash-in-lieu contribution of \$8.50 per buildable square foot towards the City's Affordable Housing Reserve Fund. The applicant proposes to make a cash-in-lieu contribution of \$68,331.50, which is consistent with the Affordable Housing Strategy.

BC Energy Step Code

On July 16, 2018, Council adopted BC Energy Step Code requirements for new residential developments. The proposed development consists of townhouses that staff anticipates would be designed and built in accordance with Part 9 of the BC Building Code. As such, this development would be expected to achieve Step 3 of the Energy Step Code for Part 9 construction (Climate Zone 4).

Site Servicing and Frontage Improvements

Prior to final adoption of the rezoning bylaw, the applicant is required to enter into a Servicing Agreement for the design and construction of the required site servicing and frontage improvements, as described in Attachment 6. Frontage improvements include, but may not be limited to, the following:

- Removal of the existing sidewalk and replacement with a new 1.5 m wide landscaped boulevard behind the existing curb and 2.0 m wide concrete sidewalk along the property line.
- Removal of the existing driveway and replacement with curb, gutter, boulevard, and sidewalk as described above.

The applicant is also required to pay Development Cost Charges (DCC's) (City & Metro Vancouver), School Site Acquisition Charges, Address Assignment fees, and the costs associated with the completion of the required site servicing works as described in Attachment 5.

Development Permit Application

A Development Permit application is required to be processed to a satisfactory level prior to final adoption of the rezoning bylaw. Further refinements to architectural, landscape, and urban design will be completed as part of the Development Permit application review process, including, but not limited to the following:

• Compliance with Development Permit Guidelines for multiple-family projects in the 2041 Official Community Plan, including those general and sub-area guidelines contained in the City Centre Area Plan.

- Refinement of the proposed building form, architectural character, and site landscaping, including retention of the Cedar tree in the rear yard.
- Refinement of the design of the outdoor amenity area, including choice of play equipment, to create a safe and inviting environment for children's play and social activities.
- Review of aging-in-place features and the provision of a convertible unit.
- Review of a sustainability strategy for the development proposal, including measures to achieve BC Energy Step Code requirements.

Additional issues may be identified as part of the Development Permit application review process.

Financial Impact or Economic Impact

The rezoning application results in an insignificant Operational Budget Impact (OBI) for off-site City infrastructure (such as roadworks, waterworks, storm sewers, sanitary sewers, street lights, street trees and traffic signals).

Conclusion

The purpose of this application is to rezone 7391 Moffatt Road from "Medium Density Low Rise Apartments (RAM1)" to "High Density Townhouses (RTH1)", in order to develop six townhouse units with vehicle access from 7411 Moffatt Road.

The proposed six-unit townhouse development is consistent with the plans and policies contained in the Official Community Plan (OCP). Further review of the project design is required to ensure a high quality project and design consistency with the existing neighbourhood context, which will be completed as part of the Development Permit application review process.

The list of rezoning considerations is included as Attachment 6, which has been agreed to by the applicant (signed concurrence on file).

It is recommended that Richmond Zoning Bylaw 8500, Amendment Bylaw 9894 be introduced and given First Reading.

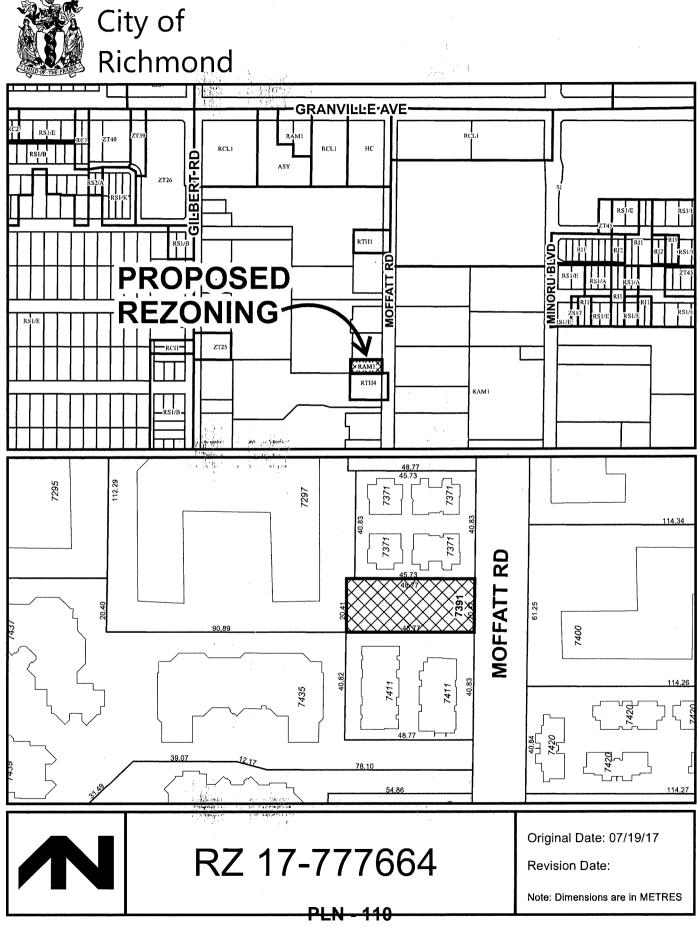
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Jordan Rockerbie Planning Technician (604-276-4091)

JR:blg

Attachment 1: Location Map and Aerial Photo Attachment 2: Development Application Data Sheet Attachment 3: Conceptual Development Plans Attachment 4: Letter from the developer Attachment 5: Tree Management Plan Attachment 6: Rezoning Considerations

ATTACHMENT 1





City of Richmond





RZ 17-777664

Original Date: 07/19/17

Revision Date:

Note: Dimensions are in METRES

PLN - 111



Development Application Data Sheet

Development Applications Department

RZ 17-777664

Address: 7391 Moffatt Road

Applicant: Matthew Cheng Architect Inc.

Planning Area(s): City Centre

	Existing	Proposed
Owner:	Arking Development Ltd.	To be determined
Site Size (m ²):	996 m ²	No change
Land Uses:	One single-family dwelling	Six townhouse units
OCP Designation:	Neighbourhood Residential	No change
CCAP Designation:	General Urban – T4	No change
Zoning:	RAM1	RTH1
Number of Units:	One	Six (plus two secondary suites)

In Future Development	Bylaw Requirement	Proposed	Variance
Floor Area Ratio:	0.75	0.75	none permitted
Buildable Floor Area (m ²):*	Max. 747 m² (8,040 ft²)	746.9 m² (8,039 ft²)	none permitted
Lot Coverage (% of lot area):	Building: Max. 45% Non-porous Surfaces: Max. 70%	Building: 36.25% Non-porous Surfaces: Max. 70%	none
Lot Size:	Min. 600 m²	996 m²	none
Lot Dimensions (m):	Width: Min. 20.0 m Depth: Min. 30.0 m	Width: 20.4 m Depth: 48.8 m	none
Setbacks (m):	etbacks (m): Front: Min. 4.5 m Rear: Min. 2.0 m Side: Min. 2.0 m		none
Height (m):	Max. 12.0 m	11.44 m	none
Off-street Parking Spaces – Regular (R) / Visitor (V):	ces – 1.4 (R) and 0.2 (V) per 9 Resident and		none
Tandem Parking Spaces:	Permitted – Maximum of		none
Amenity Space – Indoor:	Min. 36 m ² or cash-in-lieu	Cash-in-lieu (\$9,600)	none
Amenity Space – Outdoor:	Min. 39.6 m ²	58.76 m ²	none

Other: Tree replacement compensation required for loss of significant trees.

* Preliminary estimate; not inclusive of garage; exact building size to be determined through zoning bylaw compliance review at Building Permit stage.

	17 SEC 17 B RICHMOND AREA PLAN								ö	(NORTH)	(SOUTH)					ACCESSIBLE	S TOTAL:	ACES:	CE:	PACE:
PROJECT DATA CIVIC ADDRESS:	LEGAL DESCRIPTION:	SITE AREA:	LAND USES:	OCP DESIGNATION: ZONING:	NUMBER OF UNITS:		FLOOR AREA RATIO:	LOT COVERAGE:	SETBACK-FRONT YARD:	SETBACK-SIDE YARD: (NORTH)	SETBACK-SIDE YARD: (SOUTH)	SETBACK-REAR YARD:	HEIGHT: (m)	LOT SIZE:	RESIDENTIAL/VISITOR:	OFF-STREET PARKING	OFF-STREET PARKING TOTAL:	TANDEM PARKING SPACES:	INDOOR AMENITY SPACE:	OUTDOOR AMENITY SPACE:
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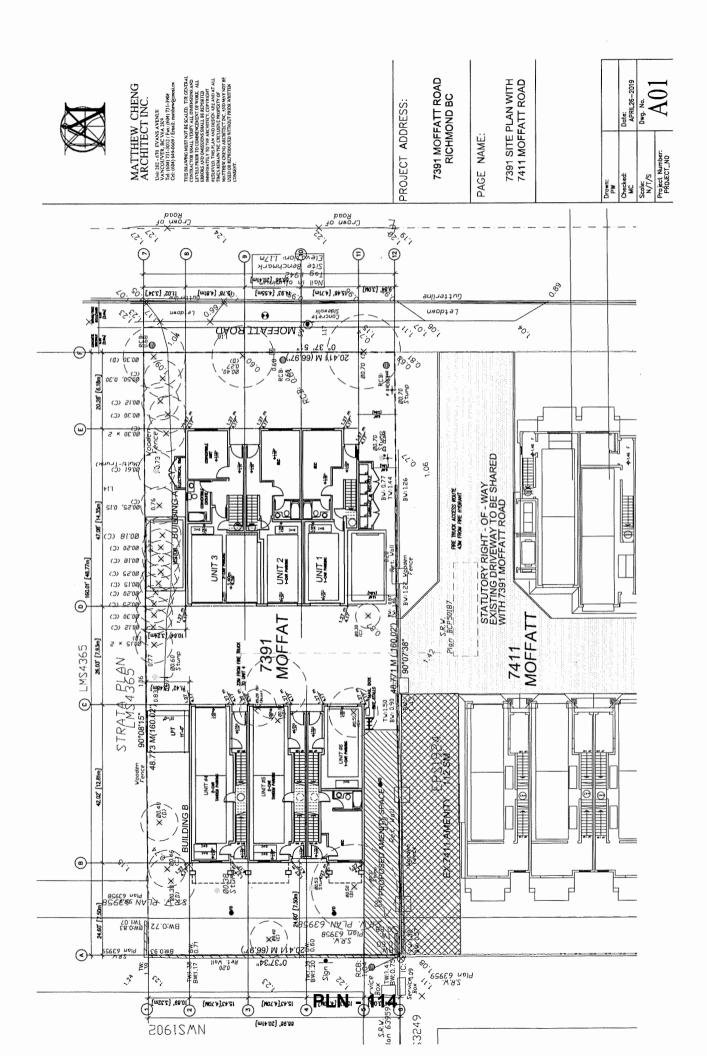
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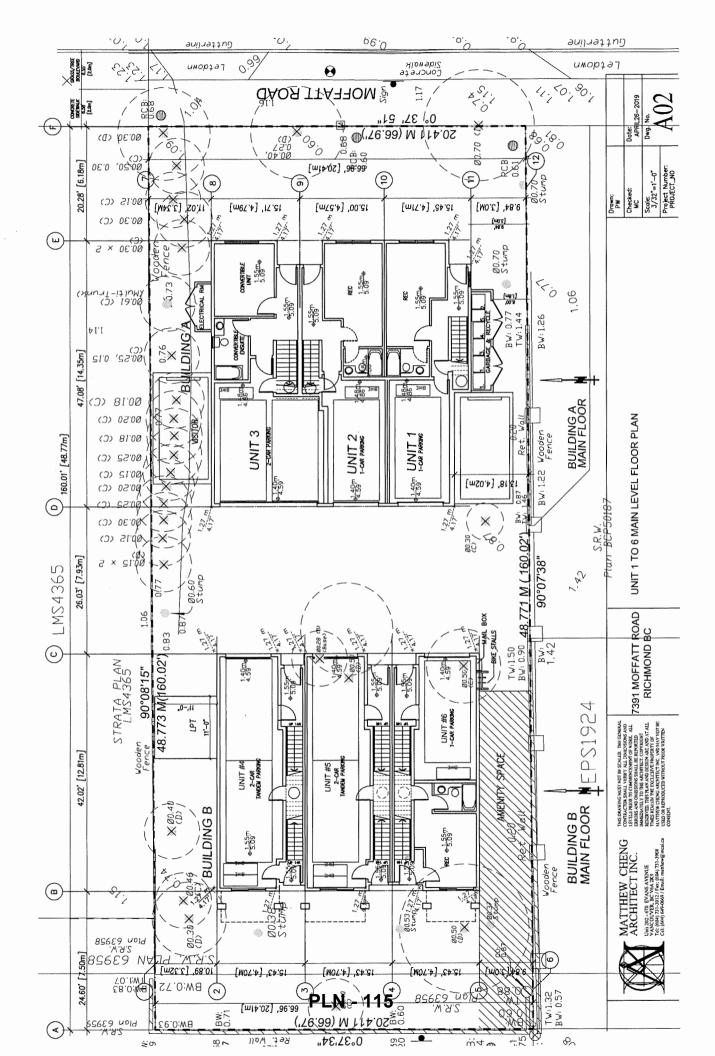
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	UND	ARCHITECT INC.	Ubit 202 - 670 EVANS AVENUE VANCOUVER, BC V6A 2K9 Tel: (604) 731-3012 / Fax: (604) 731-3908	Cel: (604) 649-0669 / Email: muthew@meai.cu				
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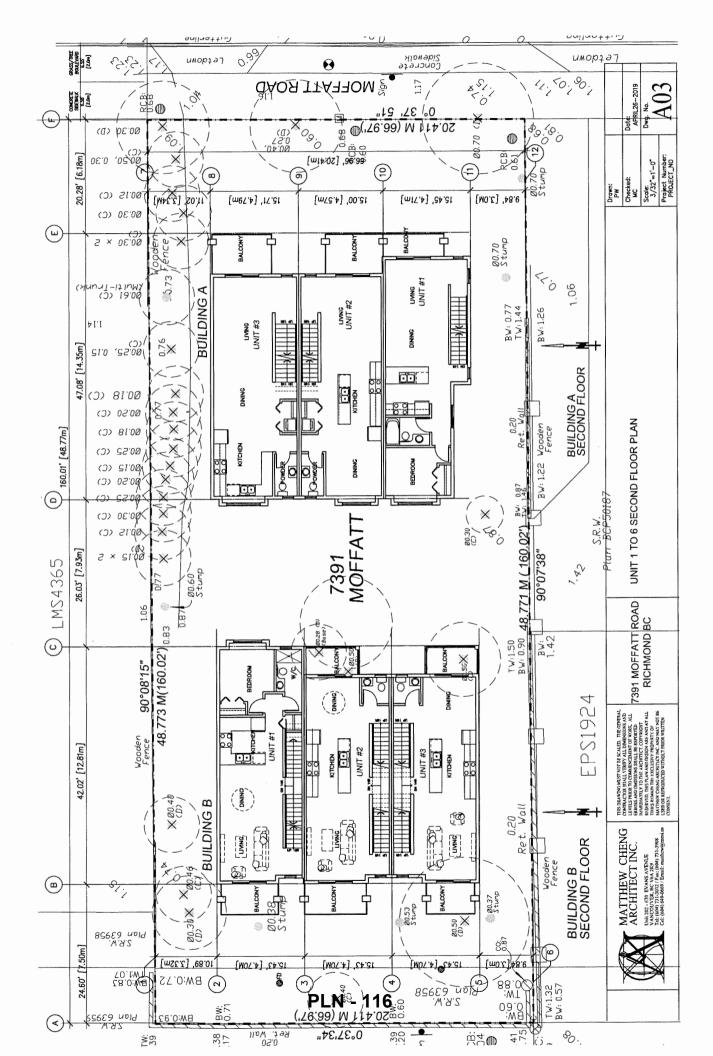
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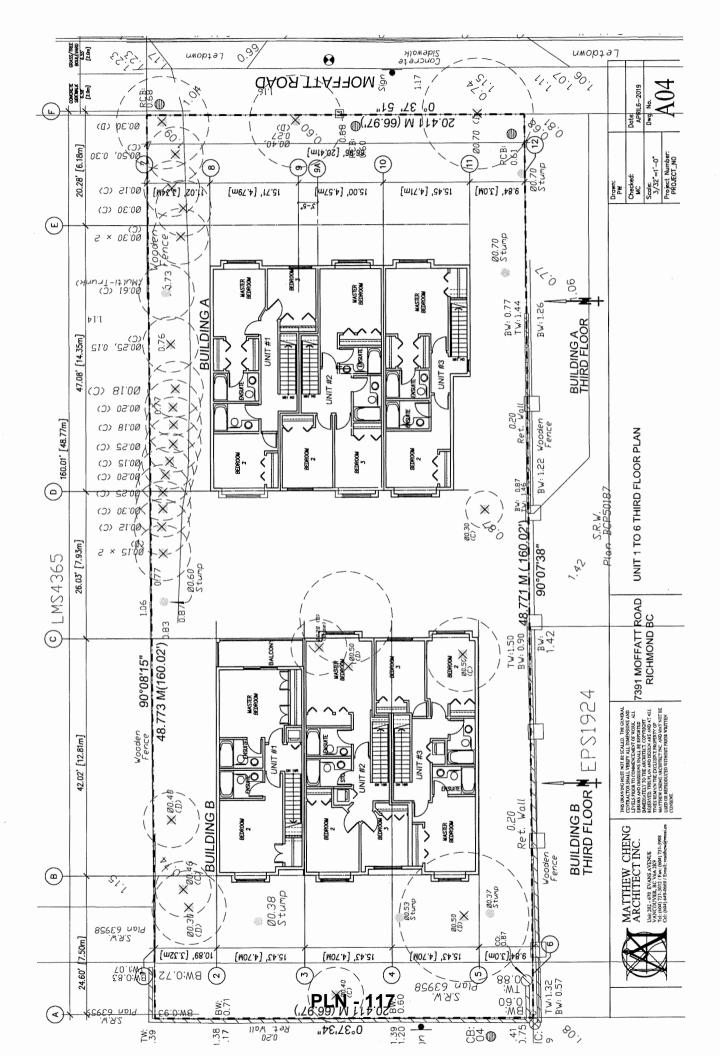
LEGAL DESCRIPTION:			
			TOT MOLEN YOND, NOTIMOND, D.O.
Ì	17 SEC 17 BL	K4N RG6W PL 8037 SUBU	8
	RICHMOND KEY: 7218 AREA PLAN: 10 CITY CE	ROLL: 0644	94005 PID: 011-300-884 RIGHT OF WAY: 63958
		EXISTING:	PROPOSED:
SITE AREA:	-	10718.96 SF (996 SM)	10718.96 SF (996 SM)
LAND USES:		RESIDENTIAL	TOWNHOUSES
OCP DESIGNATION:		SINGLE FAMILY	MULTI FAMILY
ZONING:		RAM 1	RTH 4
NUMBER OF UNITS:		1	9
	1	REQUIRED/ALLOWED:	PROPOSED:
FLOOR AREA RATIO:			0.75 (8039.22 SF)
LOT COVERAGE:		45%	36.25% (3885.09SF)
SETBACK-FRONT YARD:		MIN. 6m	6.18m
SETBACK-SIDE YARD: (NORTH)	TH)	MIN. 3m	various min3.0m
SETBACK-SIDE YARD: (SOUTH)	TH)	MIN. 3m	various min3.0m
SETBACK-REAR YARD:		MIN. 6m	7.50m
HEIGHT: (m)		MAX. 12m & 3 STOREY	11.44m
LOT SIZE:		0.0995 HA (996 SM)	0.0995 HA (996 SM)
RESIDENTIAL/VISITOR:		0.2x6=1.2	2
OFF-STREET PARKING A	ACCESSIBLE	0	0
OFF-STREET PARKING TOTAL:	AL:	1.4×6=8.4	6
TANDEM PARKING SPACES:			4 (44%)
INDOOR AMENITY SPACE:		MIN. 36 SM	CASH-IN-LIEU
OUTDOOR AMENITY SPACE:		MIN. 36 SM	56 SM
CONVERTIBLE UNIT			1 (UNIT 3)
BICYCLE		MIN. 1.25 PER UNIT	MIN. 0.2 PER UNIT
		PROVIDED 8	PROVIDED 2

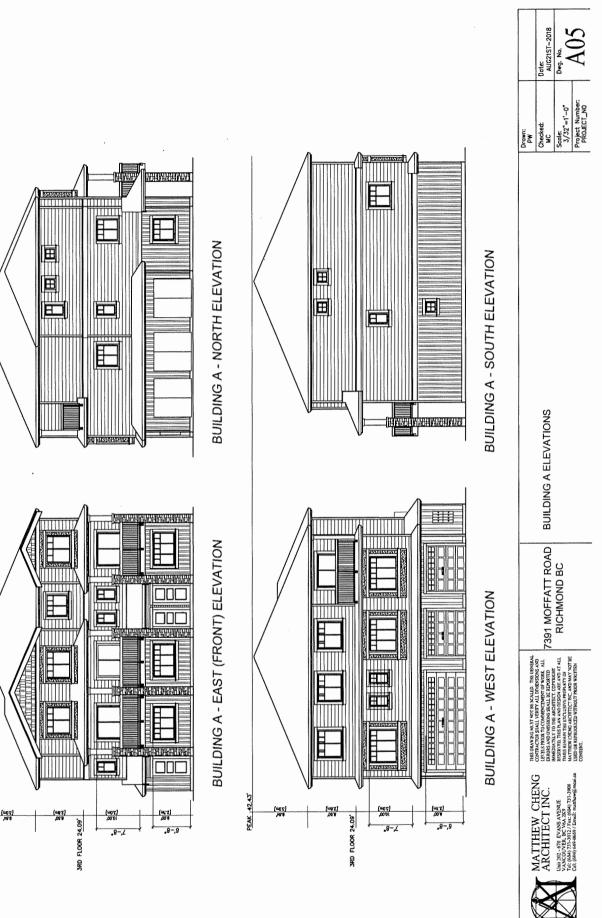
ATTACHMENT 3





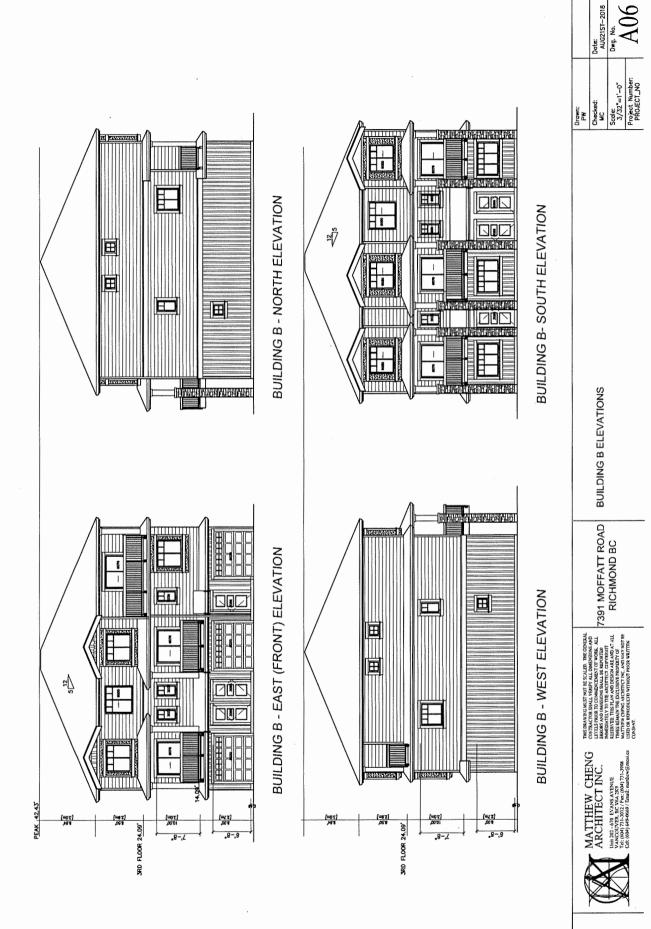




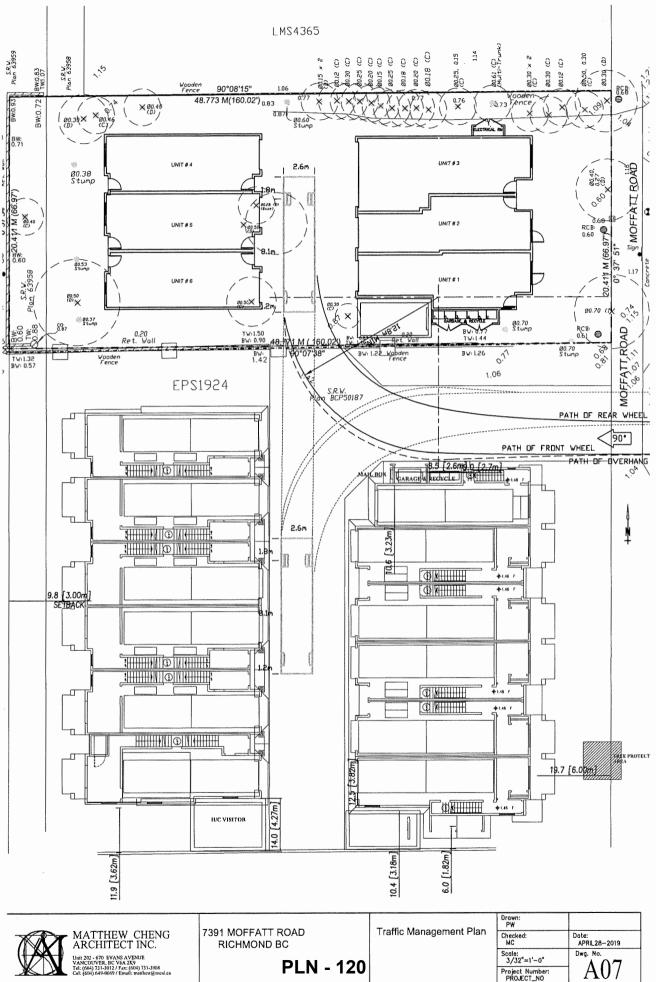


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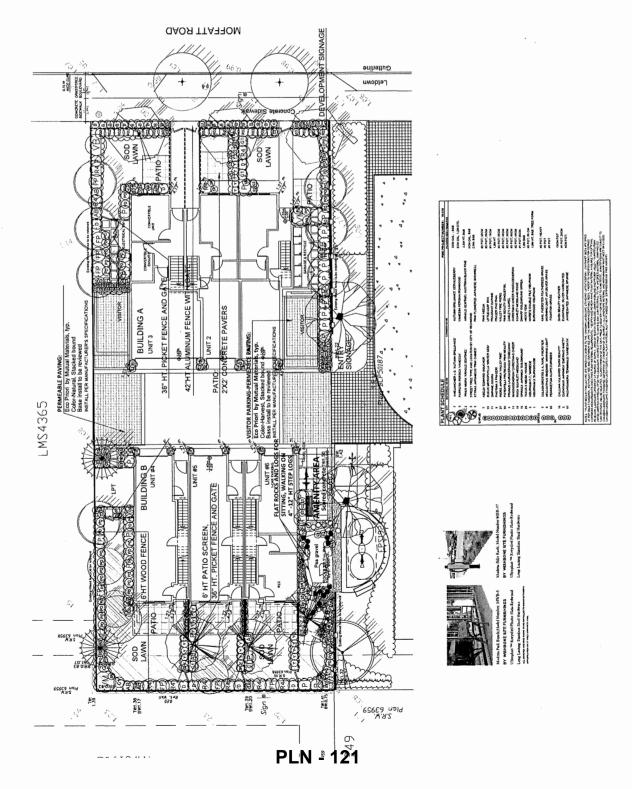


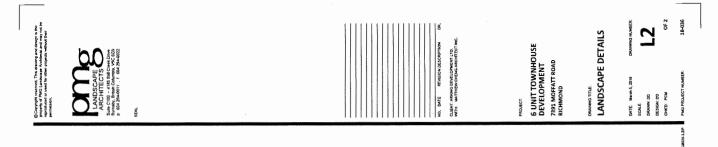
PLN - 119

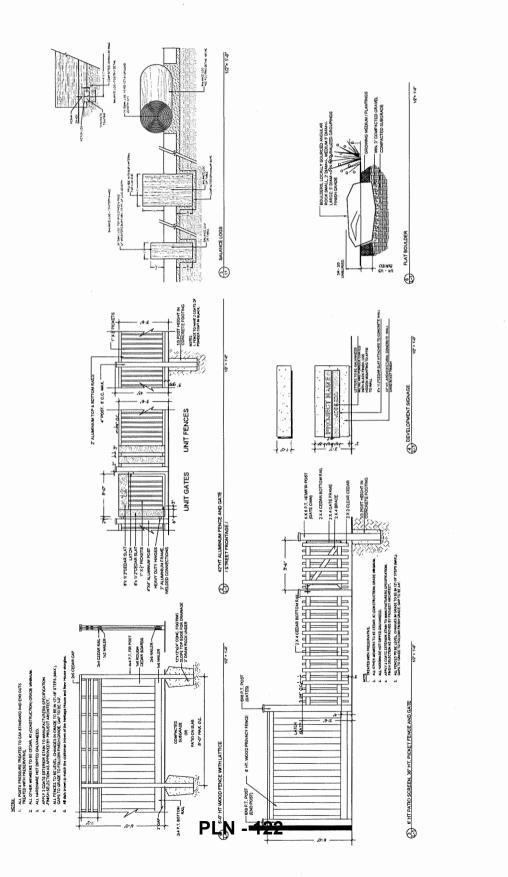




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Meeting Date: Dec 12, 2018

Attendees: Jessica, Villa, Andrew Chen, Eric Wang, and Xiao Yu

Location: 21st Century Strata Management Company office

Re: 7391 Moffatt Rd, Richmond Driveway Sharing Issue

To Whom It May Concern.

Dear Madam or Sir,

We are a number of young and hardworking professionals who have been trying very hard to build up our career. For this unreasonable issue, we are suffering big losses. We hope that the City can bring justice to this matter and have our project back on track.

We have been trying to contact with 7411 Moffatt Rd management by ourselves, by our architects and by our lawyers since September 2018. Finally, we had a chance to have a face-to-face meeting with 7411 Strata president Villa, vice-president Jessica and the management company manager Andrew Chen.

A few points from the meeting:

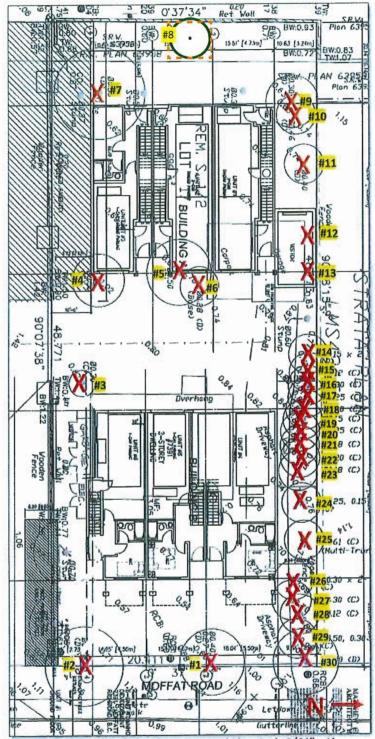
- 1. Jessica and Villa understand fully that 7391 Moffatt Rd is on title to share the driveway with 7411 Moffatt Rd.
- 2. Jessica and Villa have told us that most of the residents at 7411 Moffatt Rd are families of Chinese government officials and do not care about the rules and regulations. We have told them that here in Canada everyone must obey the rules.
- 3. Jessica and Villa have also informed us that each resident at 7411 Moffatt Rd would want \$20,000 from us for a total of \$250,000. They have clearly told us that they have nothing to lose, and that we will lose the time and money.
- 4. They also told us that if one day we really have to go to the Court, 7411 will lose and 7391 Moffatt would use the driveway. However, since we, the 7391 developers, already have wasted a lot of time and money on mortgage and lawyer fees, etc, they would strongly suggest us to pay them, and it would be a better choice for us.

We will really appreciate the City's patience and help to bring justice to this matter.

Sincerely,

Developer of 7391 Moffatt Rd

(





TREE	SPECIES	DBH	SPREAD
#	(Botanical name)	(cm)	(m) est.
	Plum		
1	(Prunus sp.)	38	5m
	Plum		
2	(Prunus sp.)	59	6m
	Cedar		
3	(Thuja occidentalis)	26	2m
	Cedar		
4	(Thuja plicata)	54	4m
	Plum		
5	(Prunus sp.)	combined	5m
	Camellia	59	
6	(Camellia sp.)	combined	3m
	Walnut		*****
7	(Juglans sp.)	52	7m
	Cedar	40	
8	(Thuja plicata)	per survey	3m
	Plum	28	04494444444444444444444444444444444444
9	(Prunus sp.)	combined	4m
	Cypress	ise en	4,700707070707070200707070707070707070707
10	(Chamaecyparis sp.)	54	3m
	Plum		100110-0110-0
11	(Prunus sp.)	46	3m
	Plum		2m
12	(Prunus sp.)	24 est.	Est.
	Hazelnut		2m
13	(Corylus sp.)	30 est.	Est.
	Holly	32	
14	(llex sp.)	combined	3m
	Cedar		
15	(Thuja plicata)	14	3m
	Cedar		2111
16	(Thuja plicata)	32	3m
10	Cedar		
17	(Thuja plicata)	24	3m
	Cedar		
18	(Thuja plicata)	24	3m
10	Cedar	47	511
19	(Thuja plicata)	16	3m
17	Cedar	10	5111
20	(Thuja plicata)	29	3m
20	Cedar	27	3111
21	(Thuja plicata)	20	3m
21	Cedar	20	2111
22	Cedar (Thuja plicata)	29	3m
LL	Cedar	27	2111
22	(Thuja plicata)	22	2
23		<u>22</u> 42	<u>3m</u>
24	Cypress (Chamaaannanin an)		2
24	(Chamaecyparis sp.)	combined	3m
25	Cypress	82	2
25	(Chamaecyparis sp.)	combined	<u>3m</u>
24	Cypress	60 per	2
26	(Chamaecyparis sp.)	survey	3m
0.7	Cedar	35	2
27	(Thuja plicata)	combined	3m
	Cedar	1.5	
28	(Thuja plicata)	13	3m
		1.0	

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TREE #	SPECIES (Botanical name)	DBH (cm)	SPREAD (m) cst.
	Cypress	90	
29	(Chamaecyparis sp.)	combined	3m
	Plum	30 per	
30	(Prumis sp.)	survey	5m

Suitable Replacement Tree Species

- Purple Fountain European Beech (Fagus sylvatica 'Purple Fountain')
- Japanese Tree Lilac 'Ivory Silk' (Syringa reticulata 'Ivory Silk')
- Japanese maple (Acer palmatum sp.)
- Persian Ironwood (Parrotia persica)
- Stewartia (Stewartia pseudocamellia)
- Ginkgo 'Princeton Sentry' (Ginkgo biloba 'Princeton Sentry')
- Dik's Weeping Cypress (Chamaecyparls lawsoniana 'Dik's Weeping')
- Serviceberry (Amelanchier x grandiflora 'Autumn Brillance')
- Oriental Dogwood (Cornus kousa)
- Paperbark maple (Acer griseum)
- Threadleaf Cypress (Chamaecyparis pisifera 'Filifera')

14

- Sentinel Columnar pine (Pinus nigra 'sentinel')
- Picea omorika (Serbian spruce)



ATTACHMENT 6 **Rezoning Considerations** Development Applications Department 6911 No. 3 Road, Richmond, BC V6Y 2C1

Address: 7391 Moffatt Road

File No.: RZ 17-777664

Prior to final adoption of Richmond Zoning Bylaw 8500, Amendment Bylaw 9894, the developer is required to complete the following:

- 1. City acceptance of the developer's offer to voluntarily contribute \$20,500 to the City's Tree Compensation Fund for the planting of replacement trees within the City.
- 2. The submission of a \$5,000 Tree Survival Security for the one on-site tree to be retained.
- 3. Submission of a Contract entered into between the applicant and a Certified Arborist for supervision of any on-site works conducted within the tree protection zone of the trees to be retained. The Contract should include the scope of work to be undertaken, including: the proposed number of site monitoring inspections, and a provision for the Arborist to submit a post-construction assessment report to the City for review.
- 4. Registration of a flood indemnity covenant on Title.
- 5. Registration of a legal agreement on title ensuring that the only means of vehicle access is via the SRW BB4037709 registered on 7411 Moffatt Road, and that there be no direct access to Moffatt Road. This agreement must include language indemnifying and releasing the City from any issues arising from such reliance.
- 6. Registration of a cross-access easement, statutory right-of-way, and/or other legal agreements or measures, as determined to the satisfaction of the Director of Development, over the internal drive-aisle in favour of 7411 Moffatt Road.
- 7. City acceptance of the developer's voluntary contribution in the amount of \$2,251.20 (i.e. \$0.28/ft² of buildable area, excluding affordable housing) to future City community planning studies, as set out in the City Centre Area Plan.
- 8. Contribution of \$1,600 per dwelling unit (i.e. \$9,600) in-lieu of on-site indoor amenity space.
- 9. City acceptance of the developer's offer to voluntarily contribute \$8.50 per buildable square foot (i.e. \$68,331.50) to the City's affordable housing fund.
- 10. Registration of a legal agreement on Title prohibiting the conversion of the tandem parking area into habitable space.
- 11. The submission and processing of a Development Permit* completed to a level deemed acceptable by the Director of Development.

Prior to a Development Permit^{*} being forwarded to the Development Permit Panel for consideration, the developer is required to:

- 1. Submission of a Landscape Plan, prepared by a Registered Landscape Architect, to the satisfaction of the Director of Development. The Landscape Plan should:
 - a) Include the 15 agreed upon replacement trees;
 - b) Include a mix of deciduous and coniferous species; and
 - c) Comply with the landscaping requirements contained in Richmond Zoning Bylaw 8500.

Prior to Development Permit* issuance, the developer must complete the following requirements:

1. Submission of a Landscape Security based on 100% of the cost estimate provided by a Landscape Architect, including all hard and soft materials, installation, and a 10% contingency.

Prior to Demolition Permit* Issuance, the developer must complete the following requirements:

1. Installation of appropriate tree protection fencing around all trees to be retained as part of the development prior to any construction activities, including building demolition, occurring on-site.

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Initial:

Prior to Building Permit* Issuance, the developer must complete the following requirements:

- Submission of a Construction Parking and Traffic Management Plan to the Transportation Department. Management
 Plan shall include location for parking for services, deliveries, workers, loading, application for any lane closures, and
 proper construction traffic controls as per Traffic Control Manual for works on Roadways (by Ministry of
 Transportation) and MMCD Traffic Regulation Section 01570.
- 2. Incorporation of energy efficiency, CPTED, sustainability, and accessibility measures in Building Permit (BP) plans as determined via the Rezoning and/or Development Permit processes.
- 3. If applicable, payment of latecomer agreement charges, plus applicable interest associated with eligible latecomer works.
- 4. Obtain a Building Permit (BP) for any construction hoarding. If construction hoarding is required to temporarily occupy a public street, the air space above a public street, or any part thereof, additional City approvals and associated fees may be required as part of the Building Permit. For additional information, contact the Building Approvals Department at 604-276-4285.
- 5. Enter into a Servicing Agreement* for the design and construction of required site servicing and frontage improvements. A Letter of Credit or cash security for the value of the Service Agreement works, as determined by the City, will be required as part of entering into the Servicing Agreement. Works include, but may not be limited to, the following:

Water Works:

- Using the OCP Model, there is currently 215 L/s of water available at a 20 psi residual at the Moffatt Road frontage. Based on the proposed development, the site requires a minimum fire flow of 220 L/s.
- The Developer is required to:
 - Submit Fire Underwriter Survey (FUS) or International Organization for Standardization (ISO) fire flow calculations to confirm the development has adequate fire flow for on-site fire protection. Calculations must be signed and sealed by a Professional Engineer and be based on Building Permit designs at Building Permit stage.
 - Provide a utility right-of-way (ROW) for the required water meter. The details of the utility right-of way (ROW) shall be determined via the Servicing Agreement design review.
- At the Developer's cost, the City is to:
 - Install one new water service connection off of the existing 150 mm water main along Moffatt Road, complete with meter and meter box for the proposed development.
 - Cut and cap at main the existing water service connection at Moffatt Road and remove the service lead.

Storm Sewer Works:

- The Developer is required to:
 - Confirm the condition of the existing inspection chamber (IC) and storm lead (at the southeast corner) via video inspection. Re-use of existing lead, and IC may be permitted if the video inspections show they are in good condition. If not in good condition, a new storm service connection shall be required at the same alignment.
- At the Developers cost, the City is to:
 - Cut and cap at main the existing storm service connection at Moffatt Road and remove the service lead.

Sanitary Sewer Works:

- The Developer is required to:
 - Confirm condition of the existing IC and the existing lead that's tied-in to the pump station (via video inspection). Re-use of existing lead, and is may be permitted if the video inspections show they are in good condition. If the existing lead (that's tied-in to the pump station) is not in good condition, a new

Initial:

sanitary service connection to service the project and abandonment of the existing lead and removal of the IC will be required. Details shall be determined via the Servicing Agreement (SA) design.

- Confirm via video inspection if the existing sewer pipe (at the northwest corner of 7411 Moffatt Road) that's aligned southeast is in service. If it's not in use, plug the opening at the IC, cut & cap the existing sewer pipe.
- Not start with the excavations and foundation works until all rear yard sanitary sewer works to be done by City crews are completed and operational.
- At the Developers cost, the City is to:
 - Perform all tie-ins to City-owned sanitary lines and complete all plugging, cutting and capping works.

Frontage Improvements:

- Developer to coordinate with BC Hydro, Telus and other private communication service providers:
 - To underground service lines and overhead utility lines for the proposed development along Moffatt Road, at the Developer's cost.
 - Review the existing street lighting levels along Moffatt Road and upgrade lighting along the developments frontage
 - To pre-duct for future hydro, telephone and cable utilities along all road frontages at Developer's cost.
 - When relocating/modifying any of the existing power poles and/or guy wires within the property frontages.
 - To locate all above ground utility cabinets and kiosks required to service the proposed development within the developments site (see list below for examples). A functional plan showing conceptual locations for such infrastructure shall be included in the staff report and the development process design review. Please coordinate with the respective private utility companies and the project's lighting and traffic signal consultants to confirm the requirements and the locations for the above ground structures. If a private utility company does not require an above ground structure, that company shall confirm this via a letter to be submitted to the City. The following are examples of SRWs that shall be shown in the functional plan and registered prior to SA design approval:
 - \circ BC Hydro PMT 4mW X 5m (deep)
 - BC Hydro LPT 3.5mW X 3.5m (deep)
 - Street light kiosk 1.5mW X 1.5m (deep)
 - Traffic signal kiosk 2mW X 1.5m (deep)
 - Traffic signal UPS 1mW X 1m (deep)
 - Shaw cable kiosk 1mW X 1m (deep) show possible location in functional plan
 - Telus FDH cabinet 1.1mW X 1m (deep) show possible location in functional plan
 - Complete offsite improvements to the Moffatt Road frontage, including:
 - Removal of the existing sidewalk and replacement with a new 1.5 m wide landscaped boulevard behind the existing curb and 2.0 m wide concrete sidewalk along the property line.
 - Removal of the existing driveway and replacement with curb, gutter, boulevard, and sidewalk as described above.
 - All frontage works to be completed prior to building occupancy.

General Items:

- At the Developers cost, the Developer is required to:
 - Building encroachment and permanent structures (such as trees and patios etc.) will not be permitted inside rear yard sanitary SRW. Please note fencing along the west property line should be a standard wooden fence
 - Provide, within the first SA submission, a geotechnical assessment of preload and soil preparation impacts on the existing utilities (e.g., rear yard sanitary mains, etc.) fronting or within the development site and provide mitigation recommendations.
 - Enter into, if required, additional legal agreements, as determined via the subject development's Servicing Agreement(s) and/or Development Permit(s), and/or Building Permit(s) to the satisfaction of the Director

of Engineering, including, but not limited to, site investigation, testing, monitoring, site preparation, dewatering, drilling, underpinning, anchoring, shoring, piling, pre-loading, ground densification or other activities that may result in settlement, displacement, subsidence, damage or nuisance to City and private utility infrastructure.

Note:

- * This requires a separate application.
- Where the Director of Development deems appropriate, the preceding agreements are to be drawn not only as personal covenants of the property owner but also as covenants pursuant to Section 219 of the Land Title Act.

All agreements to be registered in the Land Title Office shall have priority over all such liens, charges and encumbrances as is considered advisable by the Director of Development. All agreements to be registered in the Land Title Office shall, unless the Director of Development determines otherwise, be fully registered in the Land Title Office prior to enactment of the appropriate bylaw.

The preceding agreements shall provide security to the City including indemnities, warranties, equitable/rent charges, letters of credit and withholding permits, as deemed necessary or advisable by the Director of Development. All agreements shall be in a form and content satisfactory to the Director of Development.

- Additional legal agreements, as determined via the subject development's Servicing Agreement(s) and/or Development Permit(s), and/or Building Permit(s) to the satisfaction of the Director of Engineering may be required including, but not limited to, site investigation, testing, monitoring, site preparation, de-watering, drilling, underpinning, anchoring, shoring, piling, pre-loading, ground densification or other activities that may result in settlement, displacement, subsidence, damage or nuisance to City and private utility infrastructure.
- Applicants for all City Permits are required to comply at all times with the conditions of the Provincial *Wildlife Act* and Federal *Migratory Birds Convention Act*, which contain prohibitions on the removal or disturbance of both birds and their nests. Issuance of Municipal permits does not give an individual authority to contravene these legislations. The City of Richmond recommends that where significant trees or vegetation exists on site, the services of a Qualified Environmental Professional (QEP) be secured to perform a survey and ensure that development activities are in compliance with all relevant legislation.

Signed

Date

Bylaw 9894



Richmond Zoning Bylaw 8500 Amendment Bylaw 9894 (RZ 17-777664) 7391 Moffatt Road

The Council of the City of Richmond, in open meeting assembled, enacts as follows:

1. The Zoning Map of the City of Richmond, which accompanies and forms part of Richmond Zoning Bylaw 8500, is amended by repealing the existing zoning designation of the following area and by designating it "HIGH DENSITY TOWNHOUSES (RTH1)".

P.I.D. 011-300-884 South Half Lot 17 Except: Part Subdivided by Plan 59725, Block 1 Section 17 Block 4 North Range 6 West New Westminster District Plan 8037

2. This Bylaw may be cited as "Richmond Zoning Bylaw 8500, Amendment Bylaw 9894".

FIRST READING	 CITY OF RICHMOND
A PUBLIC HEARING WAS HELD ON	
SECOND READING	 APPROVED by Director
THIRD READING	 or Solicitor
OTHER CONDITIONS SATISFIED	
ADOPTED	

MAYOR

CORPORATE OFFICER



To: Planning Committee

From: Wayne Craig Director, Development Date: May 22, 2019 File: RZ 17-784927

Re: Application by Raman Kooner for Rezoning at 10200/10220 Railway Avenue from the "Two-Unit Dwellings (RD1)" Zone to the "Coach Houses (RCH1)" Zone

Staff Recommendation

- 1. That the following recommendation be forwarded to a Public Hearing:
 - a) That Single-Family Lot Size Policy 5420 for the area generally bounded by Steveston Highway, Railway Avenue, Williams Road and the rear property lines of the properties located along No. 2 Road, in a portion of Section 36 Block 4 North Range 7 West, be amended as shown in the proposed draft Single-Family Lot Size Policy 5420 (Attachment 5);
- 2. That Richmond Zoning Bylaw 8500, Amendment Bylaw 10035, for the rezoning of 10200/10220 Railway Avenue from the "Two-Unit Dwellings (RD1)" zone to the "Coach Houses (RCH1)" zone, be introduced and given First Reading.

Wayne Craig Director, Development (604-247-4625)

WC:JR Att. 11

REPORT CONCURRENCE							
RENCE OF GENERAL MANAGER							
he Evely							

Staff Report

Origin

Raman Kooner has applied to the City of Richmond for permission to rezone 10200/10220 Railway Avenue from the "Two-Unit Dwellings (RD1)" zone to the "Coach Houses (RCH1)" zone, to permit the property to be subdivided to create three single-family lots each with a coach house suite, with vehicle access from the rear lane (Attachment 1). The proposed subdivision is shown in Attachment 2.

In order to consider this rezoning application, an amendment to Single-Family Lot Size Policy 5420 is required to remove the subject site from the Lot Size Policy area. The proposed amendment would remove a total of 46 properties fronting Railway Avenue between Williams Road and Steveston Highway, and two properties fronting Williams Road. Further discussion on the proposed amendment is provided below.

Findings of Fact

A Development Application Data Sheet providing details about the development proposal is provided in Attachment 3.

Subject Site Existing Housing Profile

There is an existing duplex on the property, which would be demolished. One of the duplex units was owner-occupied and the second was vacant before purchase by the developer. Both duplex units are now tenanted on an interim basis.

Surrounding Development

Existing development immediately surrounding the subject site is as follows:

- To the North: A single-family dwelling on a lot zoned "Single Detached (RS1/B)".
- To the South: A single-family dwelling on a lot zoned "Single Detached (RS1/C)".
- To the East: Single-family dwellings on lots zoned "Single Detached (RS1/B)".
- To the West: Railway Avenue and an off-street multipurpose pathway, beyond which are single-family dwellings on lots zoned "Single Detached (RS1/E)".

Related Policies & Studies

Official Community Plan/Steveston Area Plan

The Official Community Plan (OCP) land use designation for the subject site is "Neighbourhood Residential." The proposed rezoning is consistent with this designation.

The subject site is located in the area governed by the Steveston Area Plan, and is designated "Single-Family" (Attachment 4). The proposed rezoning is consistent with this designation.

Arterial Road Land Use Policy

Since 2001, the City has encouraged redevelopment to compact lots along arterial roads where access is or can be made available to a rear lane. The Arterial Road Land Use Policy identifies the subject site for redevelopment to compact single-detached or coach house lots. The proposed rezoning is consistent with this designation.

Single-Family Lot Size Policy 5420

The subject site is located in the area governed by Single-Family Lot Size Policy 5420 (Attachment 5). The Lot Size Policy permits properties fronting Railway Avenue with rear lane access to rezone and subdivide in accordance with the "Single Detached (RS1/B)" zone (i.e., minimum 12 m wide lots, minimum 360 m² in area).

Where there is a rezoning application along an arterial road in an existing Lot Size Policy area that has been in place over five years, Council has the discretion to determine whether to remove all the properties in the block which front the subject arterial road from the applicable Lot Size Policy when considering the rezoning application.

It is on this basis that the proposed rezoning application and amendment to the Lot Size Policy are being considered.

The proposed amendment to the Lot Size Policy is to exclude the 46 properties fronting Railway Avenue and two properties fronting Williams Road with existing or planned rear lane access between Williams Road and Steveston Highway from the Lot Size Policy. This would enable these lots to apply for rezoning to permit redevelopment to a compact single detached housing form, in keeping with the Arterial Road Land Use Policy. All other provision of the Lot Size Policy would remain unchanged. The proposed amendment is shown in Attachment 6.

Affordable Housing Strategy

The applicant proposes a coach house on each of the three proposed lots, consistent with the City's Affordable Housing Strategy. Each proposed coach house is $57.88 \text{ m}^2 (623 \text{ ft}^2)$ and contains a single bedroom. Prior to final adoption of the rezoning bylaw, the applicant is required to register a covenant on Title ensuring that the dwelling unit located in each coach house cannot be stratified or otherwise held under separate Title.

Floodplain Management Implementation Strategy

The proposed redevelopment must meet the requirements of the Richmond Flood Plain Designation and Protection Bylaw 8204. Registration of a flood indemnity covenant on Title is required prior to final adoption of the rezoning bylaw.

Public Consultation

A rezoning sign has been installed on the subject property. Staff have not received any comments from the public about the rezoning application in response to the placement of the rezoning sign on the property.

A letter dated March 29, 2019 (Attachment 7) was sent to the owners and residents of all the properties located within the area governed by Lot Size Policy 5420 describing the proposed amendment and to advise them of the proposed rezoning application at the subject site. The letter indicated that any comments or concerns with either the proposed Lot Size Policy amendment or rezoning application submitted to the City by April 30, 2019 would be included in this Staff Report to Council.

In response to this letter, the City received four pieces of written correspondence and two telephone calls. A summary of the correspondence is provided below, and the full text of each response is provided in Attachment 8.

- Two telephone calls asking for additional information.
- Two letters in support of the application.
- One letter in opposition to the application.
- One letter in support of the proposed Lot Size Policy amendment, but in opposition to the proposed rezoning to allow coach houses

Positive responses were supportive of locating additional density on Railway Avenue. Concerns included an increase to traffic and parking demand in the neighbourhood. Comments on housing affordability came from two different perspectives: a perception that single-detached homes with coach houses would be more expensive to build and therefore more expensive to buy, and appreciation that there are three potential rental units included in the proposal.

Staff support the proposed rezoning and Lot Size Policy amendment as the proposed development complies with the Arterial Road Land Use Policy and the "Coach Houses (RCH1)" zone, including the requirement for three on-site parking spaces. On-street parking is also available on Railway Avenue. Removal of the two existing driveways will increase the on-street parking capacity.

Should the Planning Committee endorse this application and Council grant First Reading to the rezoning bylaw, the bylaw will be forwarded to a Public Hearing, where any area resident or interested party will have an opportunity to comment. Public notification for the Public Hearing will be provided as per the *Local Government Act*.

Analysis

Built Form and Architectural Character

The preliminary conceptual plans have satisfactorily addressed the staff comments identified as part of the rezoning application review process. These include a site plan and architectural elevations for the coach houses on each proposed lot (Attachment 9).

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The three proposed coach houses have identical massing, with differentiation achieved through varying the window size, dormer style, and cladding materials. All of the coach houses are sited closest to the south property line, which is a requirement of the "Coach Houses (RCH1)" zone.

Each of the proposed coach houses includes a one bedroom unit above a detached garage. There is additional living space at grade, which includes direct access to private outdoor space for the coach house. Additional private outdoor space is located in the rear yard beside the coach house.

Living space is oriented away from neighbouring properties, with the living room, kitchen, and den all having windows facing the principal dwelling. Windows in the bedroom overlook the rear lane. No balconies are proposed.

For each new lot, parking is proposed in a detached garage. Parking for the principal dwelling consists of two parking spaces provided in a tandem arrangement, which is permitted in the "Coach Houses (RCH1)" zone for the principal dwelling only. One parking space for the coach house is provided in the garage, for a total of three on-site parking spaces on each lot proposed. In addition to the parking provided on-site, on-street parking is permitted on Railway Avenue. The removal of the two existing driveways will increase opportunities for on-street parking.

Prior to final adoption of the rezoning bylaw, the applicant is required to provide:

- A Landscape Plan, prepared by a Registered Landscape Architect, that is consistent with the landscape regulations contained in Richmond Zoning Bylaw 8500 and the Arterial Road Land Use Policy. The Landscape Plan must include a cost estimate for all works, including any trees, soft and hard landscaping materials, fencing, installation costs, and a 10% contingency.
- A Landscape Security based on 100% of the cost estimate.

Furthermore, the applicant must register legal agreements on Title to ensure that:

- The coach house cannot be stratified.
- The area used for tandem parking cannot be converted to habitable space.
- The Building Permit application and ensuing development of the site is generally consistent with the conceptual plans included in Attachment 9.

Transportation and Site Access

Vehicle access to the proposed lots is from the rear lane, with no access permitted to Railway Avenue in accordance with Richmond Residential Lot (Vehicular) Access Regulation Bylaw No. 7222. The two existing driveways to Railway Avenue will be removed as part of the frontage works.

Pedestrian access to the principal dwelling and coach house is proposed from Railway Avenue and the rear lane in accordance with the requirements of the "Coach Houses (RCH1)" zone.

Prior to issuance of the Building Permit, the applicant is required to submit a Construction Parking and Traffic Management Plan to the City's Transportation Department for review.

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Tree Retention and Replacement

The applicant has submitted a Certified Arborist's Report; which identifies on-site and off-site tree species, assesses tree structure and condition, and provides recommendations on tree retention and removal relative to the proposed development. The Report assesses four bylaw-sized trees on the subject property and two street trees on City property.

The City's Tree Preservation Coordinator has reviewed the Arborist's Report and supports the Arborist's findings, with the following comments:

- Two trees (Tag # 32 and 33) located on the development site are in good condition, however the trees are in direct conflict with the proposed coach houses and will be negatively impacted by the required sanitary service works. As a result of proposed construction impacts, these trees are not good candidates for retention and should be removed and replaced.
- One Katsura tree (Tag # 91) located on the development site has a previously topped crown with poorly attached regrown leaders, but is in fair condition. This tree is in close proximity to the existing duplex and will be impacted by demolition. As a result this tree is not a good candidate for retention and should be removed and replaced.
- One Japanese Maple tree (Tag # 92) located on the development site is in fair condition. This tree is growing in a crowded location adjacent to the existing fence and other landscaping, including Trees # 91 and 717. As a result of proposed construction impacts, this tree should be removed and replaced.
- Replacement trees should be provided at 2:1 ratio as per the Official Community Plan (OCP).

City Parks staff have reviewed the Arborist's Report and support the Arborist's finding, with the following comments:

- One tree located in the site frontage (Tag # 34) is in good condition and should be retained and protected during construction.
- One tree located outside the site frontage (Tag # D) is in good condition and should be retained and protected during construction.
- One Elderberry shrub located in the site frontage (Tag # 717) is in poor condition and will be in conflict with the proposed new sidewalk. This shrub should be removed. Compensation is not required for shrubs.
- One Cedar hedgerow located in the boulevard in front of Proposed Lots B and C is in fair condition, but will be in conflict with the required frontage works and should be removed. Compensation is not required for hedges.

Tree Protection

Two City-owned trees in the boulevard (Tag # 34 and D) are proposed to be retained. The applicant has submitted a tree protection plan showing the trees to be retained and the measures taken to protect them during development stage (Attachment 10). To ensure that the trees

identified for retention are protected at development stage, the applicant is required to complete the following items:

- Prior to final adoption of the rezoning bylaw, submission to the City of a contract with a Certified Arborist for the supervision of all works conducted within or in close proximity to tree protection zones. The contract must include the scope of work required, the number of proposed monitoring inspections at specified stages of construction, any special measures required to ensure tree protection, and a provision for the arborist to submit a post-construction impact assessment to the City for review.
- Prior to demolition of the existing dwelling on the subject site, installation of tree protection fencing around all trees to be retained. Tree protection fencing must be installed to City standard in accordance with the City's Tree Protection Information Bulletin Tree-03 prior to any works being conducted on-site, and remain in place until construction and landscaping on-site is completed.
- Prior to final adoption of the rezoning bylaw or demolition of the existing dwelling, whichever is first, submission of a \$1,980 Tree Survival Security to the City.

Tree Replacement

The applicant wishes to remove four on-site trees (Tag # 32, 33, 91, and 92). Two trees located in the front yard (Tag # 91 and 91) are in a crowded location close to the existing duplex, existing fence, and other trees and shrubs. These trees will be negatively affected by the proposed building demolition, fence removal, and site grading. Two trees located in the rear yard (Tag # 32 and 33) are in conflict with the proposed detached garage and coach houses on Proposed Lots B and C. Siting of the detached garage and coach houses is established in the "Coach Houses (RCH1)" zone, which requires that accessory buildings be oriented closest to the south property line in order to reduce shadow impacts on properties to the north.

The 2:1 replacement ratio would require a total of eight replacement trees. The applicant has agreed to plant three trees on each proposed lot, for a total of nine trees in the development. A minimum of two trees in the front yard and one tree in the rear yard should be planted on each proposed lot, consistent with the landscaping requirements contained in Richmond Zoning Bylaw 8500 and the Arterial Road Land Use Policy. A Landscape Plan showing the proposed size, species, and location of the replacement trees is required prior to final adoption of the rezoning bylaw. The required replacement trees are to be of the following minimum sizes, based on the size of the trees being removed as per Tree Protection Bylaw No. 8057.

No. of Replacement Trees	Minimum Caliper of Deciduous Replacement Tree	Minimum Height of Coniferous Replacement Tree
4	9 cm	5 m
2	8 cm	4 m
3	6 cm	3.5 m

Existing Legal Encumbrances

There is an existing Statutory Right of Way (SRW) for the sanitary sewer inspection chamber. This SRW will be discharged and replaced with new SRWs when the sanitary connections are relocated on site to service the three proposed lots.

There is a strata plan registered on the property, as well as a covenant on Title restricting the use of the property to a duplex only. The strata plan must be cancelled and the covenant discharged at Subdivision stage.

Site Servicing and Frontage Improvements

The applicant is required to complete the site servicing and off-site improvements described in Attachment 11. Works are to be constructed through a City work order, and include:

- A cash-in-lieu contribution for future upgrades to the rear lane.
- Removal of the existing concrete sidewalk and grass boulevard, and replacement with new 2.0 m wide sidewalk at the property line, landscaped boulevard, and concrete curb and gutter in existing location.
- Permanent closure of the existing driveway crossings and replacement with the frontage works described above.

Financial Impact

The rezoning application results in an insignificant Operational Budget Impact (OBI) for off-site City infrastructure (such as roadworks, waterworks, storm sewers, sanitary sewers, street lights, street trees and traffic signals).

Conclusion

The purpose of this application is to rezone 10200/10220 Railway Avenue from the "Two-Unit Dwellings (RD1)" zone to the "Coach Houses (RCH1)" zone, to permit the property to be subdivided to create three single-family lots each with a coach house suite, with vehicle access from the rear lane. Concurrent with the rezoning application, the applicant requests that Council consider an amendment to Lot Size Policy 5420 to exclude properties along Railway Avenue between Williams Road and Steveston Highway from the Lot Size Policy.

This rezoning application complies with the land use designations and applicable policies for the subject site contained in the OCP and Richmond Zoning Bylaw 8500.

The list of rezoning considerations is included in Attachment 11, which has been agreed to by the applicant (signed concurrence on file).

It is recommended that Richmond Zoning Bylaw 8500, Amendment Bylaw 10035 be introduced and given First Reading.

Forthi

Jordan Rockerbie Planning Technician (604-276-4092)

JR:blg

Attachment 1: Location Map and Aerial Photo

Attachment 2: Site Survey with Proposed Subdivision Plan

Attachment 3: Development Application Data Sheet

Attachment 4: Steveston Area Land Use Map

Attachment 5: Single-Family Lot Size Policy 5420

Attachment 6: Proposed Amendment to Single-Family Lot Size Policy 5420

Attachment 7: City's Letter Dated March 29, 2019

Attachment 8: Written Correspondence Received from Residents

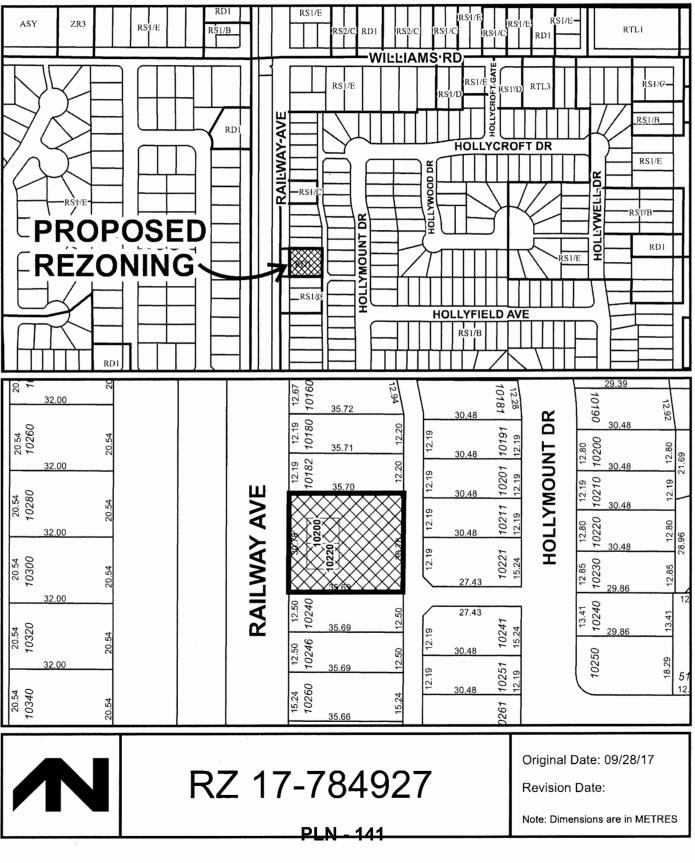
Attachment 9: Conceptual Development Plans

Attachment 10: Tree Management Plan

Attachment 11: Rezoning Considerations

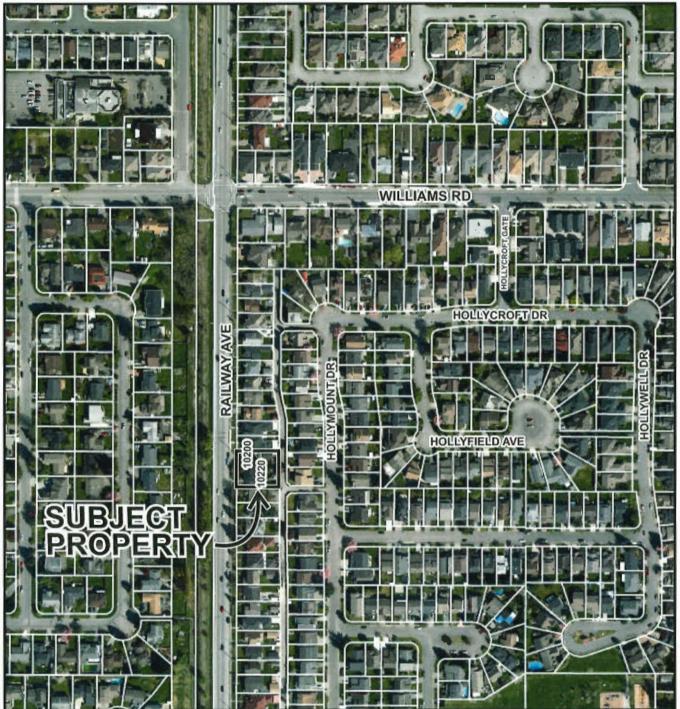


City of Richmond





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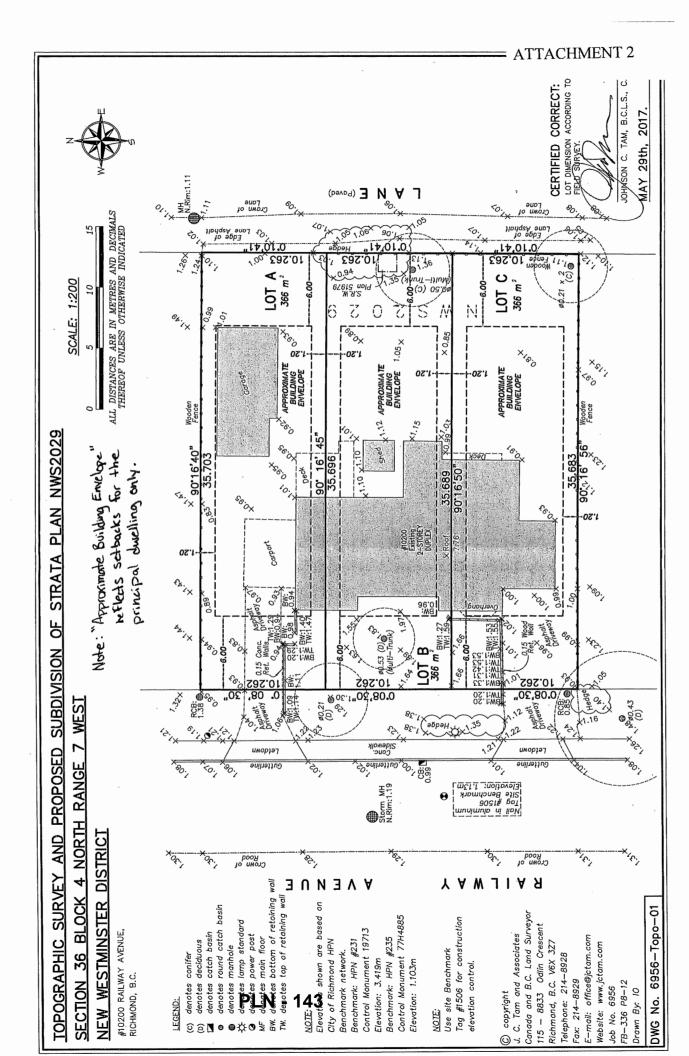


RZ 17-784927

Original Date: 09/28/17

Revision Date:

Note: Dimensions are in METRES





Development Application Data Sheet

Development Applications Department

RZ 17-784927

Address: 10200/10220 Railway Avenue

Applicant: Raman Kooner

Planning Area(s): Steveston

	Existing	Proposed	
Owner:	0845785 BC Ltd.	To be determined	
Site Size (m ²):	1,098 m ²	Three lots, each 366 m ²	
Land Uses:	One two-unit dwelling	Three single-family dwellings with coach houses	
OCP Designation:	Neighbourhood Residential	No change	
Area Plan Designation:	Single-Family	No change	
702 Policy Designation:	Single Detached (RS1/B)	Amendment to remove the property from the Lot Size Policy	
Zoning:	Two-Unit Dwellings (RD1)	Coach Houses (RCH1)	
Other Designations:	Arterial Road Compact Lot Coach House	No change	

On Future Subdivided Lots	Bylaw Requirement	Proposed	Variance
Floor Area Ratio:	Max. 0.60	Max. 0.60	none permitted
Total Buildable Floor Area (m ²):*	Max. 219.6 m² (2,363 ft²)	Max. 219.6 m² (2,363 ft²)	none permitted
Principal Dwelling Floor Area (m ²):*	Max. 186.6 m ² (2,008 ft ²)	Max. 161.72 m ² (1,740 ft ²)	None
Coach House Floor Area (m ²):*	Min. 33.0 m ² (355 ft ²) Max. 60 m ² (645 ft ²)	57.88 m² (623 ft²)	None
Lot Coverage:	Building: Max. 45% Non-porous Surfaces: Max. 70%	Building: Max. 45% Non-porous Surfaces: Max. 70%	None
Lot Size (m ²):	315 m ²	366 m ²	None
Lot Dimensions (m):	Width: Min. 9.0 m Depth: Min. 35.0 m	Width: 10.26 m Depth: 35.69 m	None
Principal Dwelling Setbacks (m):	Front: Min. 6.0 m Rear: Min. 6.0 m Side: Min. 1.2 m	Front: Min. 6.0 m Rear: Min. 6.0 m Side: Min. 1.2 m	None

Attachment 3

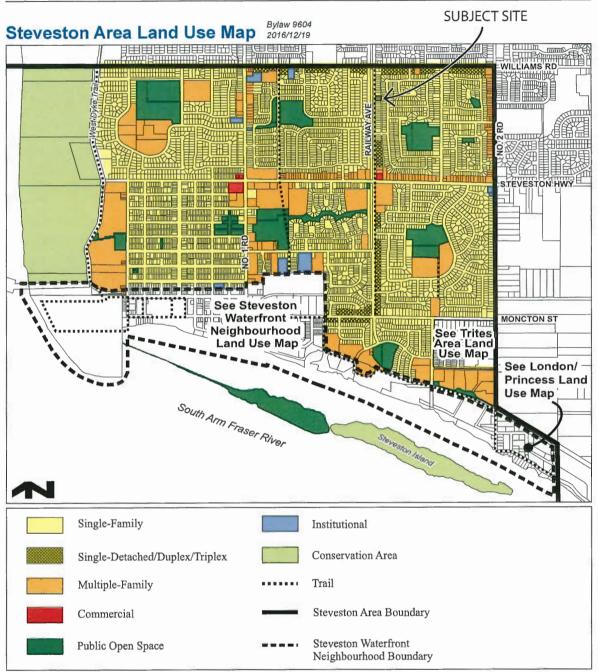
On Future Subdivided Lots	Bylaw Requirement	Proposed	Variance
Coach House Setbacks (m):	Rear: Min. 1.2 m Interior Side (Ground): Min. 0.6 m Interior Side (Upper): Min. 1.2 m Opposite Interior Side: Min. 1.8 m Building Separation: Min. 4.5 m	Rear: 1.2 m Interior Side (Ground): 0.6 m Interior Side (Upper): 1.2 m Opposite Interior Side: 2.2 m Building Separation: 5.29 m	None
Principal Dwelling Height (m):	Max. 9.0 m	Max. 9.0 m	None
Coach House Height (m):	Max. 6.5 m, measured from the crown of the lane	6.45 m, measured from the crown of the lane	None
Off-street Parking Spaces:	Principal Dwelling: 2 Coach House: 1	Principal Dwelling: 2 Coach House: 1	None
Tandem Parking Spaces:	Permitted for the principal dwelling only	2 spaces in the garage for the principal dwelling	None
Outdoor Amenity Space:	Principal Dwelling: Min. 30.0 m ² Coach House: No minimum	Principal Dwelling: Min. 30.0 m ² Coach House: 22.18 m ²	None

- 2 -

Other: Tree replacement compensation required for loss of significant trees.

* Preliminary estimate; not inclusive of garage; exact building size to be determined through zoning bylaw compliance review at Building Permit stage.







City of Richmond

Policy Manual

Page 1 of 2	Adopted by Council: October 16, 1989 Amended by Council: August 17, 1992 Lassam Rd. Adopted by Council: August 21, 1995	POLICY 5420
File Ref: 4045-00	SINGLE-FAMILY LOT SIZE POLICY IN QUARTER-SECTI	ON 36-4-7

POLICY 5420:

The following policy establishes lot sizes for the area, bounded by **Steveston Highway**, **Railway Avenue**, **Williams Road and the rear of the properties located along No. 2 Rd.** in Section 36-4-7:

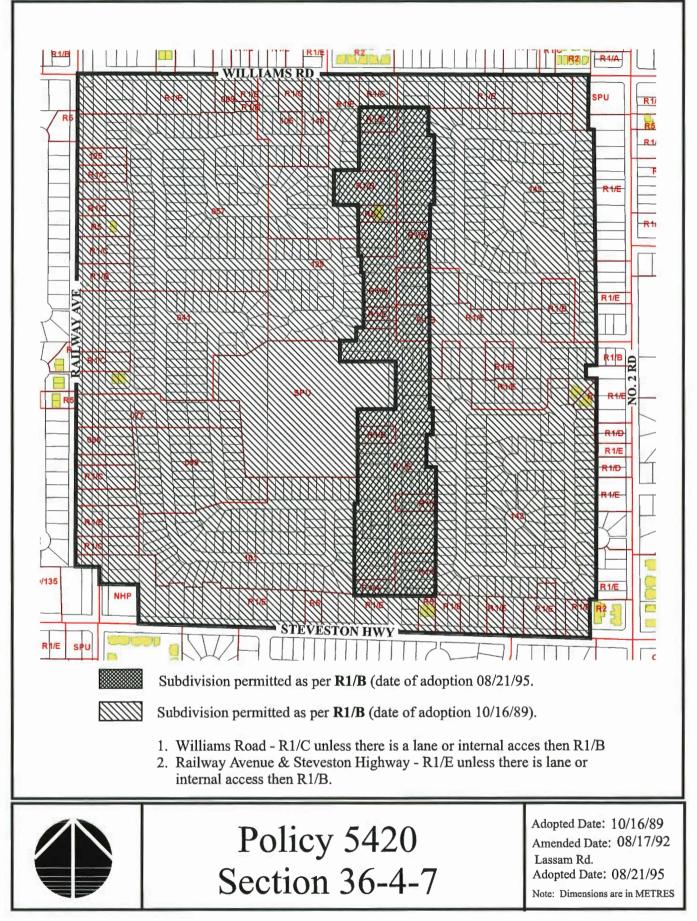
That properties within the area bounded by Steveston Highway, Railway Avenue, Williams Road and the rear property lines of the properties located along No. 2 Rd. (Section 36-4-7), be permitted to subdivide in accordance with the provisions of Single-Family Housing District (R1/B) in Zoning and Development Bylaw 5300, with the following provisions:

- If there is no lane or internal road access, then properties along Railway Avenue and Steveston Highway will be restricted to Single-Family Housing District (R1/E);
- (b) Properties along Williams Road will be permitted Single-Family Housing District (R1/C) unless there is lane or internal road access in which case Single-Family Housing District (R1/B) will be allowed;
- (c) The Policy for the properties along Lassam Rd. (as cross-hatched on the attached map) was adopted on August 21, 1995;

and that this policy, as shown on the accompanying plan, be used to determine the disposition of future single-family rezoning applications in this area, for a period of not less than five years, unless changed by the amending procedures contained in the Zoning and Development Bylaw.

Note: Council adopted the above noted Single-Family Lot Size Policy, with an amendment clarifying that the western boundary of the policy area is <u>the middle of Railway Avenue</u>.

Note: There are two adoption dates for two separate portions of Policy 5420.



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City of Richmond

ATTACHMENT 6

Policy Manual

Page 1 of 2	Adopted by Council: October 16, 1989 Amended by Council: August 17, 1992 Lassam Rd. Adopted by Council: August 21, 1995 Amended by Council:	DRAFT PROPOSED POLICY 5420
File Ref: 4045-00	SINGLE-FAMILY LOT SIZE POLICY IN QUARTER-SE	CTION 36-4-7

POLICY 5420:

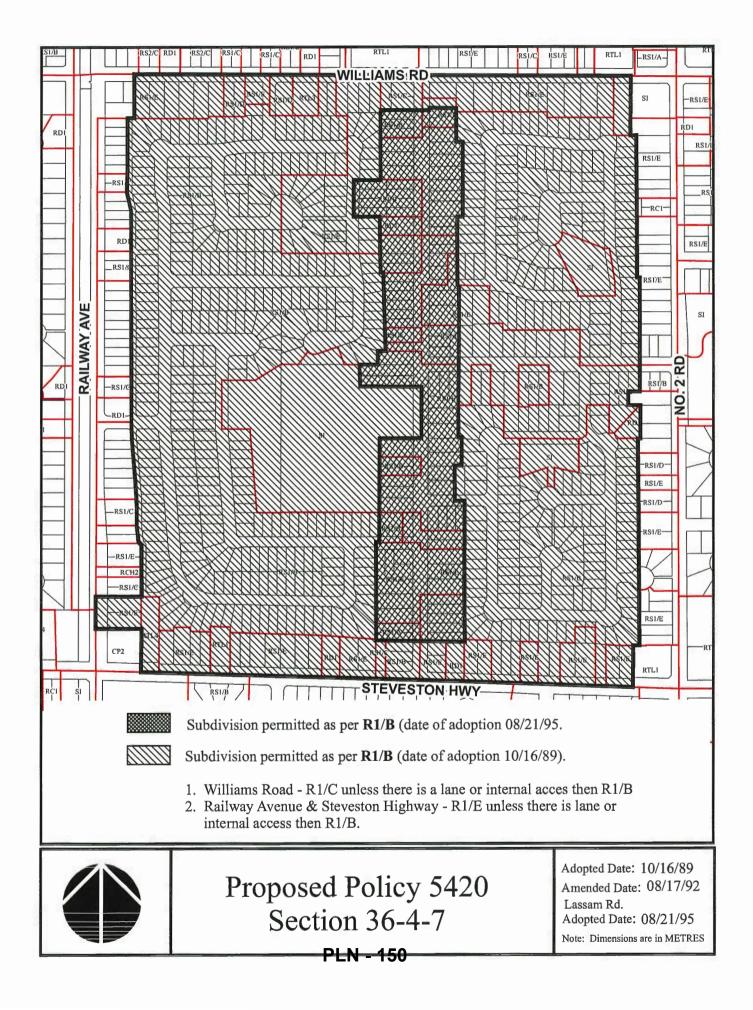
The following policy establishes lot sizes for the area, bounded by **Steveston Highway**, **Railway Avenue**, **Williams Road and the rear of the properties located along No. 2 Rd.** in Section 36-4-7:

That properties within the area bounded by Steveston Highway, Railway Avenue, Williams Road and the rear property lines of the properties located along No. 2 Rd. (Section 36-4-7), be permitted to subdivide in accordance with the provisions of Single-Family Housing District (RS2/B) in Richmond Zoning Bylaw 8500, with the following provisions:

- (a) If there is no lane or internal road access, then properties along Steveston Highway will be restricted to Single-Family Housing District (RS2/E);
- (b) Properties along Williams Road will be permitted Single-Family Housing District (RS2/C) unless there is lane or internal road access in which case Single-Family Housing District (RS2/B) will be allowed;
- (c) The Policy for the properties along Lassam Rd. (as cross-hatched on the attached map) was adopted on August 21, 1995;

and that this policy, as shown on the accompanying plan, be used to determine the disposition of future single-family rezoning applications in this area, for a period of not less than five years, unless changed by the amending procedures contained in Richmond Zoning Bylaw 8500.

- **Note:** Council adopted the above noted Single-Family Lot Size Policy, with an amendment clarifying that the western boundary of the policy area is <u>the middle of Railway Avenue</u>.
- Note: There are two adoption dates for two separate portions of Policy 5420.



ATTACHMENT 7

6911 No. 3 Road, Richmond, BC V6Y 2C1 www.richmond.ca



March 29, 2019 File: RZ 17-784927 Planning and Development Division Development Applications Fax: 604-276-4052

Dear Owner/Resident:

Re: Proposed amendment to Single-Family Lot Size Policy 5420 and proposed rezoning application at 10200/10220 Railway Avenue

This is to advise you that the City of Richmond has received a rezoning application for a property in your neighbourhood at 10200/10220 Railway Avenue. The applicant proposes to subdivide the property to create three single-family lots, each with a width of 10 metres. A location map showing the property and proposed subdivision is provided in Attachment 1.

This property is located in the area governed by Single Family Lot Size Policy 5420, which restricts lot width to a minimum of 12 metres (39 feet). As such, the proposal includes an amendment to this Policy.

It is important to note that the proposed amendment to Single-Family Lot Size Policy 5420 and the proposed rezoning at 10200/10220 Railway Avenue do not change the zoning of other properties in the area. Additional development in your neighbourhood would be subject to the standard rezoning application review process, which includes opportunity for public input at a Public Hearing. Details on this application and the Lot Size Policy are provided in the letter.

Rezoning Application at 10200/10220 Railway Avenue

Raman Kooner has applied to the City of Richmond for permission to rezone the property from the "Two-Unit Dwellings (RD1)" zone to the "Coach Houses (RCH1)" zone, to permit the property to be subdivided to create three single-family lots with vehicle access from the rear lane. Each lot would contain a single family dwelling as well as a coach house unit above a detached garage. The application is being processed under City file number RZ 17-784927. The proposed subdivision is shown in Attachment 1.

The proposed rezoning is consistent with the Arterial Road Land Use Policy contained in the Official Community Plan. Arterial Road Coach House development is permitted on designated lots with access to a municipal rear lane.

Single-Family Lot Size Policy 5420

On October 16, 1989, City Council adopted Single-Family Lot Size Policy 5420 to establish the lot sizes that would be considered on properties generally bounded by Steveston Highway, Railway



Avenue, Williams Road and the rear property lines of the properties located along No. 2 Road. A map of the current Policy area is provided in Attachment 2. The Lot Size Policy provides the following direction:

- Properties are permitted to subdivide in accordance with the provisions of the "Single-Detached (RS1/B)" zone, with the following provisions:
 - If there is no lane or internal road access, then properties along Railway Avenue and Steveston Highway will be restricted to the "Single-Detached (RS1/E)" zone;
 - Properties along Williams Road will be permitted the "Single Detached (RS1/C)" zone unless there is a lane or internal road access, in which case the "Single Detached (RS1/B)" zone will be allowed.

Proposed Amendment to Single-Family Lot Size Policy 5420

The proposed amendment to the Lot Size Policy would remove 46 properties on Railway Avenue, including the subject property, and two properties on Williams Road from the Lot Size Policy area. All other provisions in the Lot Size Policy would remain unchanged. A map showing the proposed Lot Size Policy area is provided in Attachment 3, with the changes highlighted in a bubbled area.

The Lot Size Policy currently permits the subject property to subdivide in accordance with the "Single Detached (RS1/B)" zone (see Table 1, below). This would yield two single-family lots with a minimum lot width of 12 metres. Each single-family lot would be permitted to contain one secondary suite.

The proposed amendment would permit this property to rezone and subdivide in accordance with the "Coach Houses (RCH1)" zone, which would yield three single-family lots with a minimum lot width of 9 metres each (see Table 1, below). Each single-family lot would be permitted to contain one detached garage with a coach house.

Zone	Min. Lot Width	Min. Lot Depth	Min. Lot Area	Max. Floor Area Ratio*	Purpose
<i>Permitted</i> Single Detached (RS1/B)	12.0 m (39.3 ft)	24.0 m (78.7 ft)	360.0 m² (3,875 ft²)	0.55 applied to a maximum of 464.5 m ² of the lot area, together with 0.30 applied to the balance	Single-family dwelling; secondary suite is permitted
Proposed Coach Houses (RCH1)	9.0 m (29.5 ft)	35.0 m (114.8 ft)	315.0 m ² (3,390 ft ²)	0.60	Single-family dwelling with detached coach house; secondary suite is not permitted

- 2 -

Process

Please review the accompanying materials, and forward any comments or concerns you may have about the proposed amendment to Single-Family Lot Size Policy 5420, and/or the redevelopment proposal at 10200/10220 Railway Avenue, to my attention by April 30, 2019, via:

Jordan Rockerbie, Planning Technician Development Applications Department City of Richmond 6911 No. 3 Road Richmond, BC V6Y 2C1

or

jrockerbie@richmond.ca

Next Steps

Staff will complete a report to Planning Committee on the proposed Lot Size Policy amendment and rezoning application, and will incorporate your feedback as part of the report. If supported by the Planning Committee, the application would be subsequently considered by Richmond City Council at a regular Council meeting. You will be provided with the opportunity to address Council directly if the proposed amendment to Single-Family Lot Size Policy 5420 and the application to rezone 10200/10220 Railway Avenue proceed to a Public Hearing.

It is emphasized that the proposed amendment to Single-Family Lot Size Policy 5420 and the proposed rezoning application at 10200/10220 Railway Avenue do not change the zoning of other properties in the area. Any future rezoning applications on other properties must undergo the standard rezoning application review process, which includes a public notification and a Public Hearing.

If you have any questions about the contents of this letter or require further explanation, please contact me by phone at 604-276-4092 or by email at jrockerbie@richmond.ca

Thank you,

Jordan Rockerbie *Planning Technician* T: 604-276-4092

JR:jr

Encl. 3

Attachments:

Attachment 1: Location Map showing proposed rezoning and subdivision Attachment 2: Existing Single-Family Lot Size Policy 5420 Attachment 3: Proposed Single-Family Lot Size Policy 5420

Rockerbie, Jordan

From:	Bill de Mooy <bill@billdemooy.com></bill@billdemooy.com>
Sent:	Saturday, 6 April 2019 14:01
То:	Rockerbie,Jordan
Subject:	Re: Single-Family Lot Size Policy 5420

We'll support the change in Lot Size Policy and the rezoning application associated with it. The proposed allowance for (approx) 30' frontage lots have little to do with my lot or that of most properties on Railway Ave. without assembling and subdiving but it at least allows the duplex lot to be put to better use.

I look forward to learning more about your "suite of options" being put forth to city council.

Thanks.

Bill de Mooy

On Fri, Apr 5, 2019 at 4:08 PM Rockerbie, Jordan <<u>JRockerbie@richmond.ca</u>> wrote:

Hello Bill,

The purpose of the letter is twofold: first, to provide notice that the City is considering a change to the Lot Size Policy in your neighbourhood, and second, to gather feedback on the proposed change *and* the rezoning application associated with it. The mail-out went to all of the properties currently subject to the Lot Size Policy, i.e. the area generally bound by Williams Road, Steveston Highway, Railway Avenue, and No. 2 Road.

Regarding the BC Assessment Authority, I cannot make assurances on their behalf.

What I can tell you is that all of the properties on Railway Avenue in your neighbourhood currently have two conflicting land use designations: a designation under than Lot Size Policy introduced in 1989 and last amended in 1995, and a designation in the Arterial Road Land Use Strategy last amended in 2016. The proposed Lot Size Policy amendment addresses the conflicting policies by removing the land use designation from 1995 in favour of the designation applied in 2016. Depending on where you property is on Railway Avenue, the land use designation already supports redevelopment to "Compact Single Detached," "Compact Lot Coach House," "Arterial Road Duplex," or "Arterial Road Townhouses."

Part of my staff report to Council will include a tally of the number of positive and negative responses, as well as copies of those responses as an attachment. Please let me know if you would like your correspondence included in this attachment. Additionally, please let me know if you have further questions about the application at hand, the Lot Size Policy, or the Arterial Road Land Use Strategy.

Thank you,

Jordan Rockerbie

Planning Technician, Development Applications

City of Richmond | T: 604-276-4092

From: Bill de Mooy [mailto:bill@billdemooy.com]
Sent: Thursday, 4 April 2019 16:23
To: Rockerbie,Jordan
Subject: Re: Single-Family Lot Size Policy 5420

Thanks Jordan.

So what is it that planning would like from people living on Railway Ave between Williams Road and Steveston Hwy? Support or dissapproval of the application by the developer or of the lot size policy amendment?

The only concern I have is that the BC Assessment Authority assesses my property higher because of their mantra of "highest and best use" even though I am not rezoning my property to the revised lot size policy. If I can be assured that I will not be financial worse off by the amendment then I have no objection. If by allowing the amendment I'm likely to pay more in property taxes then HELL NO.

Cheers.

Bill de Mooy.

On Wed, Apr 3, 2019 at 9:27 AM Rockerbie, Jordan <<u>JRockerbie@richmond.ca</u>> wrote:

Hello William, thank you for your comments on this redevelopment.

At this time, the City is not proposing any changes to the Single Family Lot Size Policy other than a shift in the boundary. Policy Planning staff are currently working on a referral from Council regarding the effectiveness of the Lot Size Policy program as a whole in Richmond neighbourhoods. It is likely that staff will bring forward a suite of options for Council to consider, ranging from status quo to a complete reworking of the policy. Any changes to the Lot Size Policy program would involve significant public consultation.

Regarding the application at hand, the applicant is proposing to remove 10200/10220 Railway Avenue from the Lot Size Policy area, to enable a rezoning and subdivision to create three single-family lots with coach houses. If the property were to remain in the Lot Size Policy area, the redevelopment potential would be limited to two single-family lots with coach houses *or* secondary suites.

I would be happy to provide additional information or staff contacts for the various policies in Richmond which target housing affordability. Many of our policies are "living documents," with regular review, public feedback, and updates.

If you have any additional comments or concerns about the subject rezoning and Lot Size Policy amendment, do let me know.

Thank you,

Jordan Rockerbie

Planning Technician, Development Applications

City of Richmond | T: 604-276-4092

From: Bill de Mooy [mailto:bill@billdemooy.com] Sent: Tuesday, 2 April 2019 12:48 To: Rockerbie,Jordan Subject: Single-Family Lot Size Policy 5420

Hi Jordan

Just thinking.

Why is there a proposal to change a zoning that allows for a house with secondary accommodation to a zoning that does not allow for a house with secondary accommodation yet allows a coach house?

I'm led to understand that the building of a coach house is much more expensive that building a secondary accommodation as part of a house.

Where is affordable housing in this thought process? To merely allow building on smaller lots and collect more DCC money from subdividing?

If the creation of "affordable housing" is truly what those on Richmond Council want then I would think following the lead of Vancouver, North Vancouver, Surrey, Maple Ridge and Langley would be more thoughtful.

A lot size policy that allows for secondary accommodations AND a coach house or two secondary accommodations would allow for (1) more rentable units, as Richmond desperately requires, and (2) more mortgage helpers to help make a detached home be more affordable, or (3) more multi-generational family homes to supply the need for family support, with privacy, of an aging parents AND young adult children who are staying home longer because of the high cost of rents or real estate.

If you're going to change a policy, would now not be a good time to have a "more useful" land use policy. Even the reintroduction of the Flex-House and Coach house could be worthy of consideration. A home for all ages.

Just thinking.

William de Mooy

10540 Railway Ave.,

Richmond, BC V7E 2B8

Rockerbie, Jordan

From:	L Neudorf <leleyn@telus.net></leleyn@telus.net>
Sent:	Thursday, 18 April 2019 15:43
То:	Rockerbie,Jordan
Subject:	Rezoning appl 10200/10220 Railway Ave.

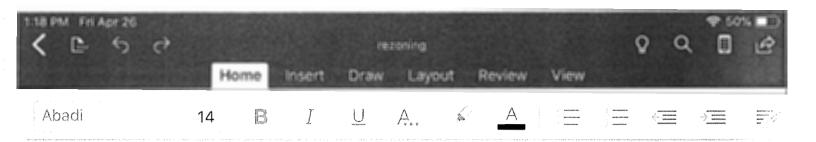
Dear Jordon Rockerbie, Re: Rezoning application at 10200/10220 Railway Ave.

If I had a vote, we would vote against this rezoning application – I propose that the developer work with the current zoning (39.3 ft.). For sure, if we lived on the west side of Hollymount Dr. (with the back lane) I would not be keen to have a swath of laneway homes using the back alley, higher traffic, etc. and no doubt many Air BnB operations.

I see a slim lot of 29.5 ft. as only benefiting the developer and the City.

Per se I am not against higher densities, in fact rather than the standard 3 level townhomes going in along Steveston Hwy between Railway and No. Two Rd I would vote to allow 3-4 level apartment blocks in these land assembly areas, thus allowing many more housing units and many more lower price options.

Thank you. Len Neudorf – Res. 604-271-9147 10370 Hollymount Dr.



I am writing in response to the correspondence regarding the rezoning application at 10200/10220 Railway Avenue.

I do not have any objection to the change to the lot size. I do however, object to the coach house rezoning for the smaller lots.

The subdivision to the east of Railway Avenue, historically known as Holly Park, is already very crowded with vehicles. I live on Hollymount Drive. During weekdays the street is fairly clear of cars. In the evenings and on weekends, Hollymount is already very crowded with most street space completely used for parking. Please do a check evenings and weekends.

I believe, it is reasonable to assume that single family houses will have a minimum of 2 vehicles. If there are more than two adults living in the house it's possible each person over sixteen would have a vehicle. This is the norm in Richmond these days. If you add a coach house to the property, each adult living there, would also, presumably, own a vehicle. Where will all these cars park? The lane access garage could only accommodate 2 vehicles.

Our neighbourhood already serves as overflow parking for O'hares Pub. It is not unusual to have pub patrons parking here.

When I have family and friends visit they already have a hard time finding parking. I have a fire hydrant in my front yard, no one can park in front of my home.

I realize that densification is needed and inevitable, but, some consideration of existing neighbourhoods is required.

Yours truly,

Carolyn Payer 10420 Hollymount Drive V7E 4S3

Rockerbie, Jordan

From: Sent: To: Subject: Michelle Li <michelleli@shaw.ca> Monday, 29 April 2019 19:15 Rockerbie,Jordan Redevelopment proposal to 10200/10220 Railway

Hello,

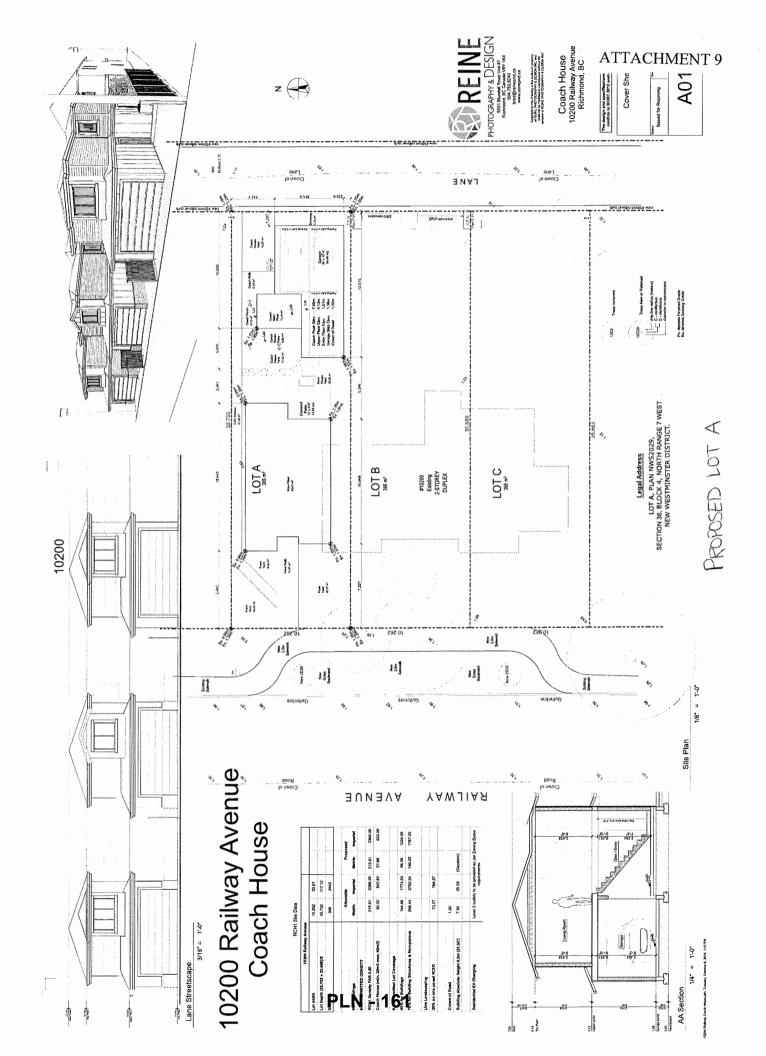
I received a package in the mail about this redevelopment in my neighbourhood and I want to show my strong support of this redevelopment. I would like to see coach homes allowed on any lots where it is suitable with no input from the public since this is a way to add affordable rental housing, housing for extended families, and allow for aging in place. It would also make home ownership more affordable and sustainable for families in our area.

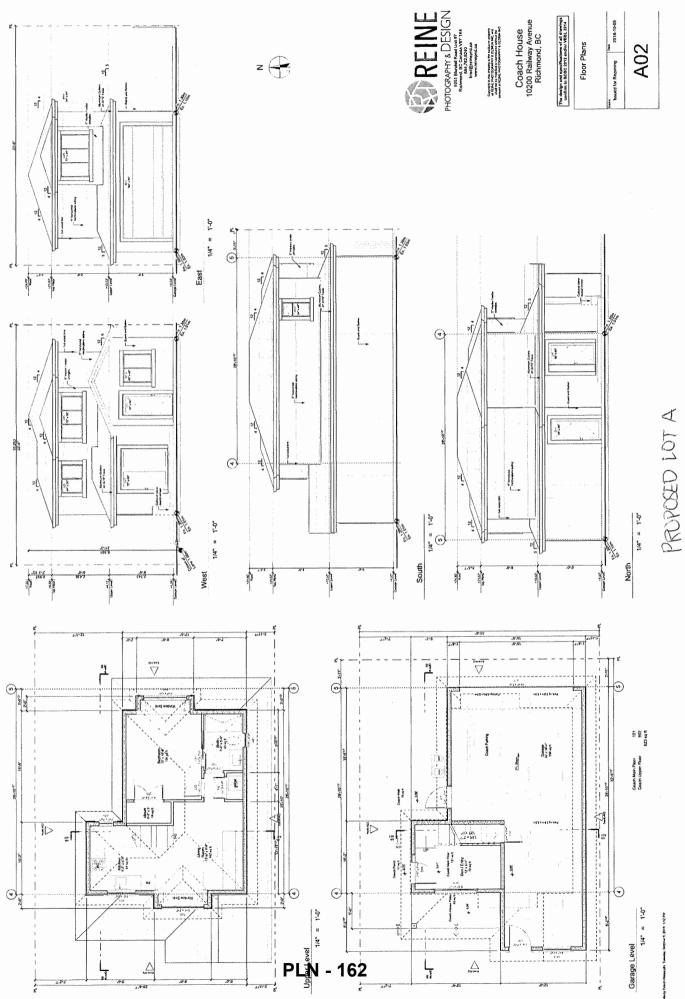
Sincerely,

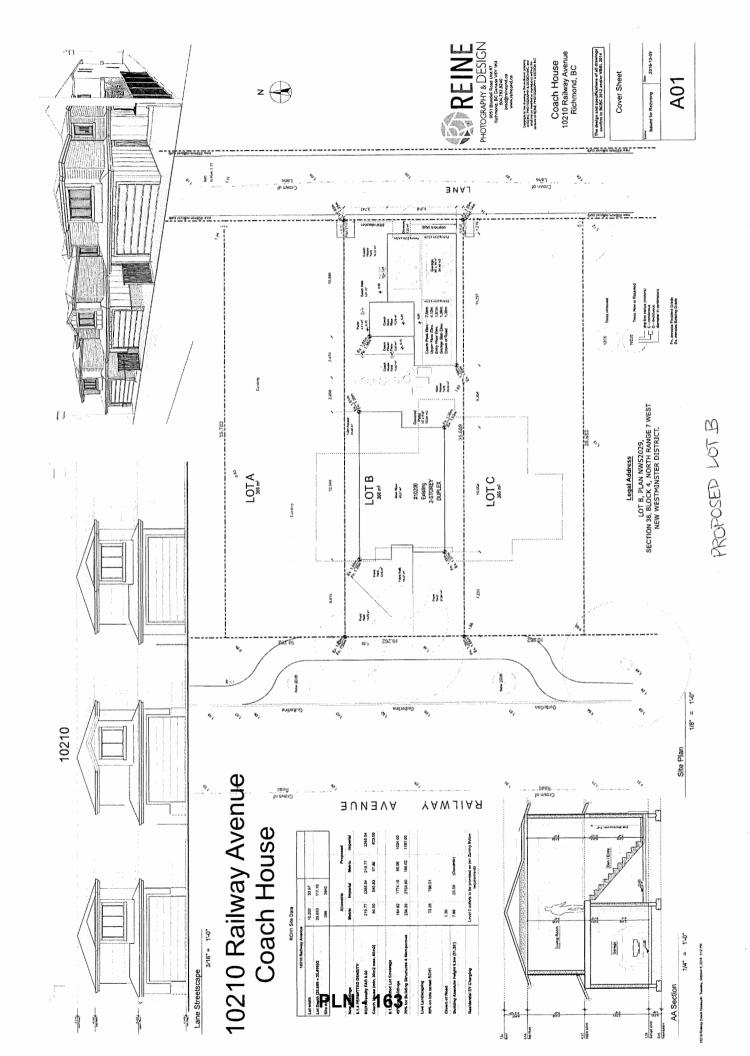
Michelle Li

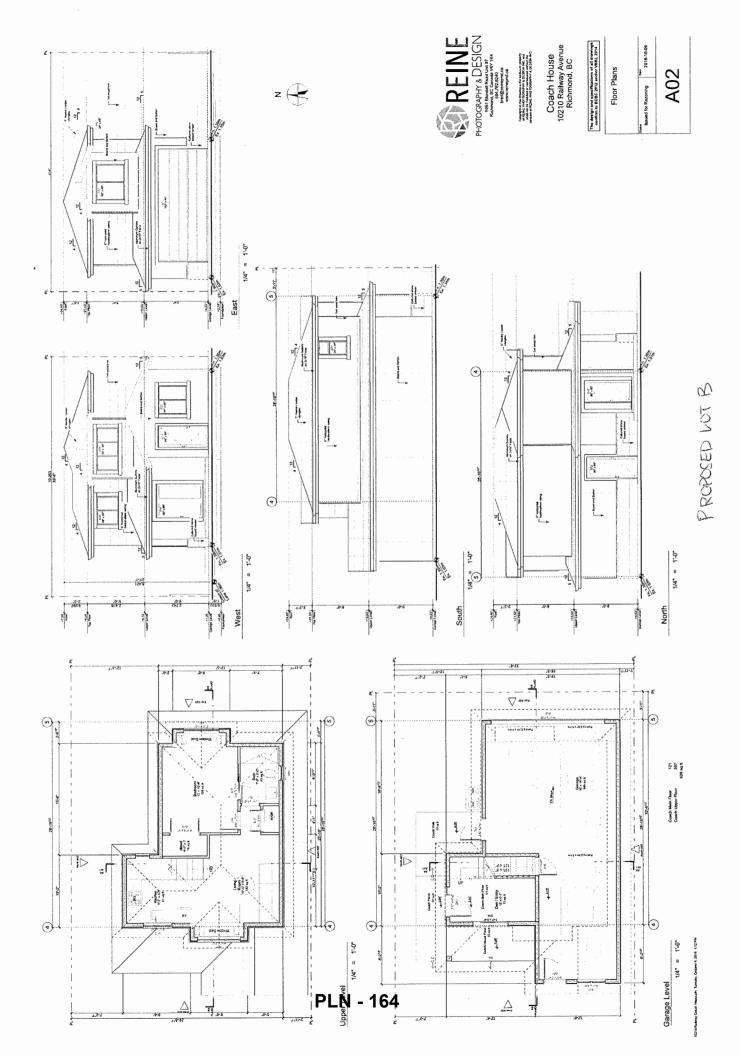
10350 Hollybank Drive

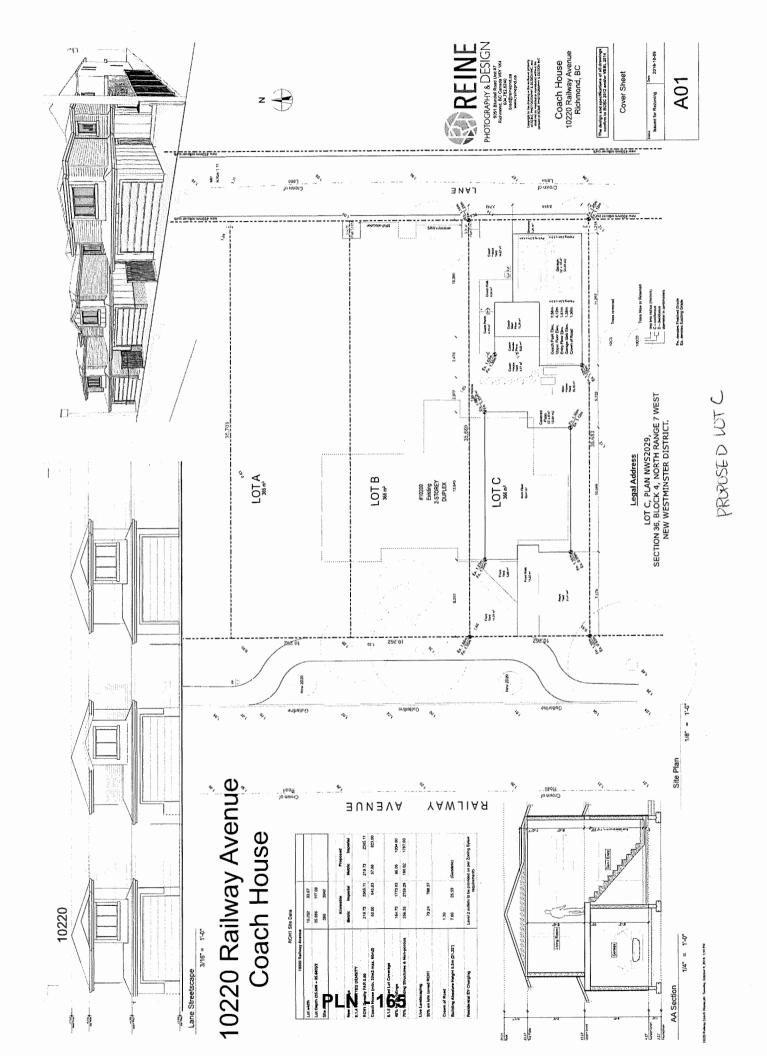
Richmond, BC

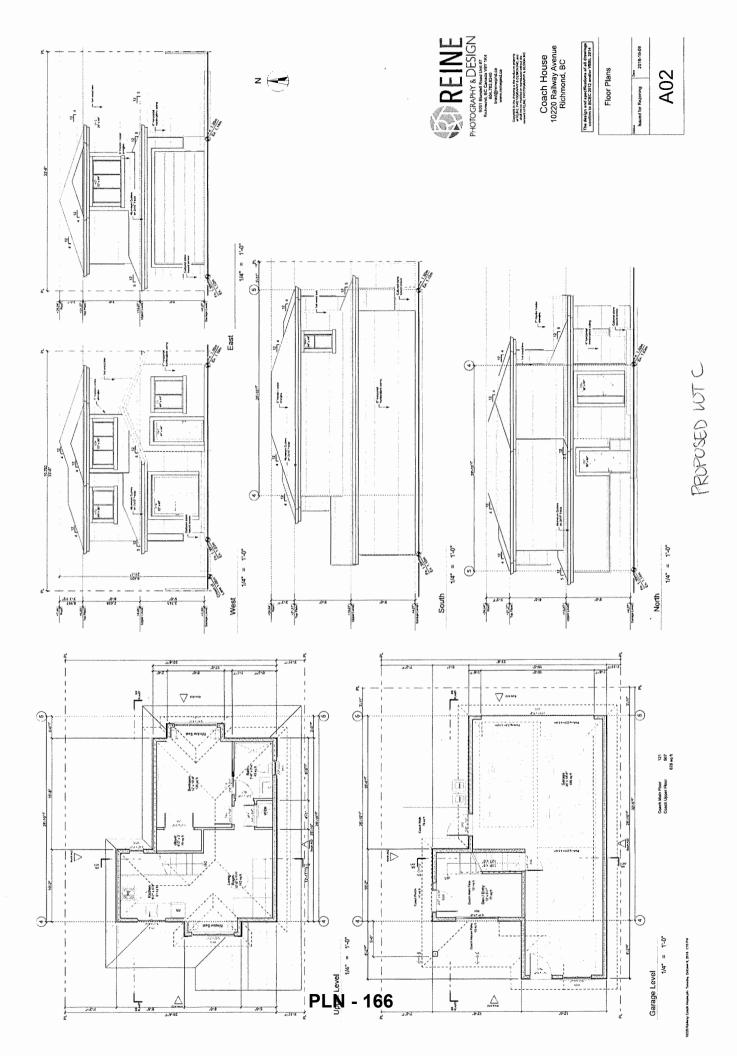


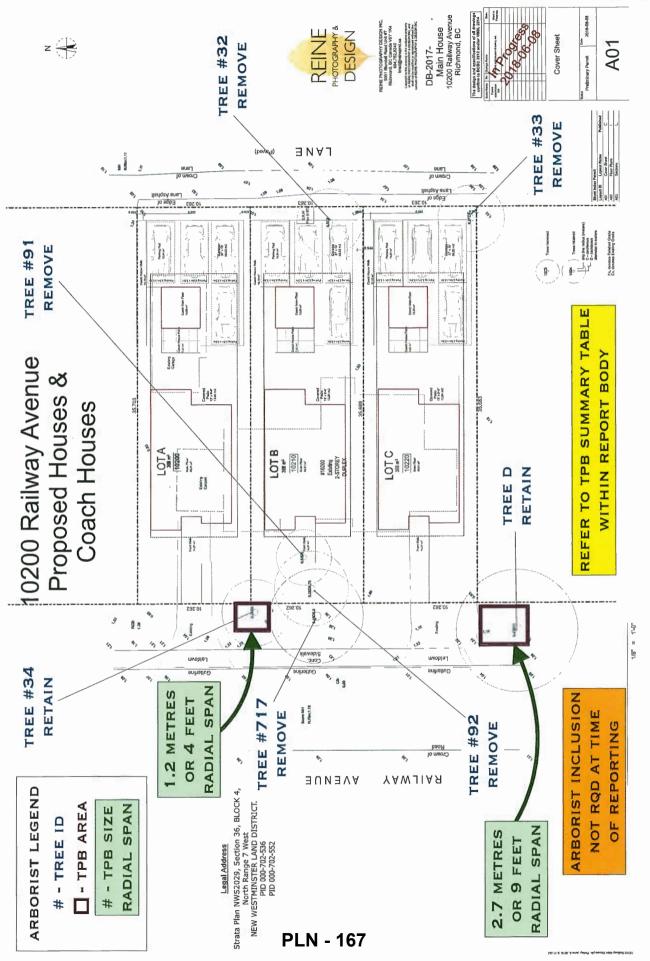












ATTACHMENT 10



ATTACHMENT 11 **Rezoning Considerations** Development Applications Department 6911 No. 3 Road, Richmond, BC V6Y 2C1

Address: 10200/10220 Railway Avenue

File No.: RZ 17-784927

Prior to final adoption of Richmond Zoning Bylaw 8500, Amendment Bylaw 10035, the developer is required to complete the following:

- 1. Submission of a Landscape Plan, prepared by a Registered Landscape Architect, to the satisfaction of the Director of Development, and deposit of a Landscaping Security based on 100% of the cost estimate provided by the Landscape Architect, including installation costs and a 10% contingency. The Landscape Plan should:
 - comply with the guidelines of the OCP's Arterial Road Policy and should not include hedges along the front property line;
 - include a mix of coniferous and deciduous trees;
 - include the dimensions of tree protection fencing as illustrated on the Tree Retention Plan attached to this report; and
 - include the 9 required replacement trees with the following minimum sizes:

No. of Replacement Trees	Minimum Caliper of Deciduous Tree	Minimum Height of Coniferous Tree
4	9 cm	5 m
2	8 cm	4 m
3	6 cm	3.5 m .

If required replacement trees cannot be accommodated on-site, a cash-in-lieu contribution in the amount of \$500/tree to the City's Tree Compensation Fund for off-site planting is required.

- 2. Submission of a Contract entered into between the applicant and a Certified Arborist for supervision of any on-site works conducted within the tree protection zone of the trees to be retained. The Contract should include the scope of work to be undertaken, including: the proposed number of site monitoring inspections, and a provision for the Arborist to submit a post-construction assessment report to the City for review.
- 3. Submission of a Tree Survival Security to the City in the amount of \$1,980 for the 2 trees to be retained.
- 4. Registration of a flood indemnity covenant on title.
- 5. Registration of a legal agreement on title ensuring that the coach house cannot be stratified.
- 6. Registration of a legal agreement on title prohibiting the conversion of the tandem parking area into habitable space.
- 7. Registration of a legal agreement on title to ensure that the Building Permit application and ensuing development at the site is generally consistent with the preliminary conceptual plans included in Attachment 8 to this staff report.

Prior to Demolition Permit issuance, the developer must complete the following requirements:

- 1. Installation of appropriate tree protection fencing around all trees to be retained as part of the development prior to any construction activities, including building demolition, occurring on-site.
- 2. Submission of a Tree Survival Security to the City in the amount of \$1,980 for the 2 trees to be retained (if it has not already been received as part of the Rezoning Considerations Item 5, above).

Prior to Building Permit Issuance, the developer must complete the following requirements:

- Submission of a Construction Parking and Traffic Management Plan to the Transportation Department. Management
 Plan shall include location for parking for services, deliveries, workers, loading, application for any lane closures, and
 proper construction traffic controls as per Traffic Control Manual for works on Roadways (by Ministry of
 Transportation) and MMCD Traffic Regulation Section 01570.
- Obtain a Building Permit (BP) for any construction hoarding. If construction hoarding is required to temporarily occupy a public street, the air space above a public street, or any part thereof, additional City approvals and associated PLN - 168

Initial:

fees may be required as part of the Building Permit. For additional information, contact the Building Approvals Department at 604-276-4285.

At Subdivision* stage, the developer must complete the following requirements:

- 1. Payment of the current year's taxes, Development Cost Charges (City and GVS & DD), School Site Acquisition Charge, and Address Assignment fees.
- 2. Discharge of covenant RD147895, which restricts the land use to two-unit housing only.
- 3. Cancellation of Strata Plan NWS2029.
- 4. Complete the following site servicing works and off-site improvements through a City work order. Works include, but may not be limited to, the following:

Water Works:

- Using the OCP Model, there is 271.0 L/s of water available at a 20 psi residual at 10126 Railway Avenue frontage and 247.0 L/s of water available at a 20 psi residual at 10260 Railway Avenue frontage. Based on your proposed development, your site requires a minimum fire flow of 95 L/s.
- The Developer is required to:
 - Submit Fire Underwriter Survey (FUS) or International Organization for Standardization (ISO) fire flow calculations to confirm the development has adequate fire flow for onsite fire protection. Calculations must be signed and sealed by a Professional Engineer and be based on Building Permit Stage building designs.
 - Confirm with the City's Fire Department whether a hydrant is required at the proposed site's Railway Ave frontage to comply with the maximum 120 meters hydrant spacing (per City's specifications) and to service the proposed development.
 - If required, replace the portions (two locations) of the existing AC watermain at Railway Avenue that may be exposed and impacted to facilitate installation of the required storm sewer service connections.
- At Developer's cost, the City is to:
 - Install 3 new water service connections to serve the proposed development, complete with meters and meter boxes. The meters shall be placed at the boulevard area between the property line and the sidewalk.
 - Cut and cap, at main, the existing water service connections to 10200 and 10220 Railway Ave.

Storm Sewer Works:

- At Developer's cost, the City is to:
 - Provide a new storm sewer service connection complete with a type 3 inspection chamber at the common property line of the northernmost lot and the middle lot. Tie-in of the new service connection shall be to the existing opening at the east side of manhole STMH849. The new inspection chamber shall be placed at the boulevard area between the property line and the sidewalk.
 - Remove the existing storm service connection and IC off of the STMH849 fronting the adjoining property line of the north and middle lot.
 - Remove the existing storm sewer service connection and IC at the south property line of the southernmost lot to be created and replace it in the same alignment with a new storm service connection complete with a type 3 inspection chamber. Use the same tie-in point for the new connection as the old one. The new inspection chamber shall be placed at the boulevard area between the property line and the sidewalk.
 - Cut and cap the existing storm sewer service connection at the northwest corner of the proposed site.

Sanitary Sewer Works:

- At Developer's cost, the City is to:
 - Remove the existing inspection chamber and sanitary pipe connections and discharge the existing utility right of way.
 - Cut and cap at main the existing sanitapy INd_tha69 rvices 10200 and 10220 Railway Ave.

Initial:

- Provide a new sanitary sewer service connection complete with an inspection chamber at the common property line of the northernmost lot and the middle lot. The new inspection chamber shall be placed in a new 2.0 m wide x 1.0 m deep utility right of way that's divided equally between the northernmost lot and the middle lot.
- Provide a new sanitary sewer service connection complete with an inspection chamber in a new 1.5 m x 1.5 m utility right of way to service the southernmost lot.

Frontage Improvements:

- At the developer's costs, the developer is required to:
 - Coordinate with BC Hydro, Telus and other private communication service providers:
 - To underground the electric power and telecommunication lines required to service the proposed three-lot subdivision in compliance with the City's Subdivision and Development Bylaw 8751 and the City's Building Regulation Bylaw 7230.
 - To determine if above ground structures are required and coordinate their locations (e.g. PMT, LPT, Shaw cabinets, Telus Kiosks, etc). These should be located onsite.
 - When relocating/modifying any of the existing power poles and/or guy wires within the property frontages.
 - Pay, in keeping with the Subdivision and Development Bylaw No. 8751, a \$53,010.00 cash-in-lieu of construction contribution for the design and construction of lane upgrades as set out below:
 - Lane-Asphalt Pavement \$16,740.00
 - Lane-Concrete Curb and Gutter \$12,400.00
 - Lane Drainage \$16,120.00
 - Lane-Lighting \$7,750.00
 - Complete frontage improvements to Railway Avenue, including:
 - 2.0 m sidewalk at the property line, landscaped boulevard, and concrete curb and gutter in the existing location;
 - Removal of the existing sidewalk and driveway crossings, and replacement with frontage improvements as described above;
 - New trees are not permitted behind the curb to avoid impact to the existing AC watermain, and therefore must be placed closer to the new sidewalk at property line to maintain minimum clearance of 1.5 m between the AC watermain and the trees; and
 - Lower the existing street light conduits at a minimum depth of 1.0 m below ground and replace the wiring along entire Railway Avenue frontage.

General Items:

- The Developer is required to:
 - Enter into, if required, additional legal agreements, as determined via the subject development's Servicing Agreement(s) and/or Development Permit(s), and/or Building Permit(s) to the satisfaction of the Director of Engineering, including, but not limited to, site investigation, testing, monitoring, site preparation, dewatering, drilling, underpinning, anchoring, shoring, piling, pre-loading, ground densification or other activities that may result in settlement, displacement, subsidence, damage or nuisance to City and private utility infrastructure.

Note:

- * This requires a separate application.
- Where the Director of Development deems appropriate, the preceding agreements are to be drawn not only as personal covenants
 of the property owner but also as covenants pursuant to Section 219 of the Land Title Act.

All agreements to be registered in the Land Title Office shall have priority over all such liens, charges and encumbrances as is considered advisable by the Director of Development. All agreements to be registered in the Land Title Office shall, unless the Director of Development determines otherwise, be fully registered in the Land Title Office prior to enactment of the appropriate bylaw.

The preceding agreements shall provide security to the City including indemnities, warranties, equitable/rent charges, letters of credit and withholding permits, as deemed necessary or advisable by the Director of Development. All agreements shall be in a form and content satisfactory to the Director of Development.

- Additional legal agreements, as determined via the subject development's Servicing Agreement(s) and/or Development Permit(s), and/or Building Permit(s) to the satisfaction of the Director of Engineering may be required including, but not limited to, site investigation, testing, monitoring, site preparation, de-watering, drilling, underpinning, anchoring, shoring, piling, pre-loading, ground densification or other activities that may result in settlement, displacement, subsidence, damage or nuisance to City and private utility infrastructure.
- Applicants for all City Permits are required to comply at all times with the conditions of the Provincial *Wildlife Act* and Federal *Migratory Birds Convention Act*, which contain prohibitions on the removal or disturbance of both birds and their nests. Issuance of Municipal permits does not give an individual authority to contravene these legislations. The City of Richmond recommends that where significant trees or vegetation exists on site, the services of a Qualified Environmental Professional (QEP) be secured to perform a survey and ensure that development activities are in compliance with all relevant legislation.

Signed

Date



Richmond Zoning Bylaw 8500 Amendment Bylaw 10035 (RZ 17-784927) 10200/10220 Railway Avenue

The Council of the City of Richmond, in open meeting assembled, enacts as follows:

1. The Zoning Map of the City of Richmond, which accompanies and forms part of Richmond Zoning Bylaw 8500, is amended by repealing the existing zoning designation of the following area and by designating it "COACH HOUSES (RCH1)".

P.I.D. 000-702-536 Strata Lot 1 Section 36 Block 4 North Range 7 West New Westminster District Strata Plan NW2029 Together With An Interest In The Common Property In Proportion To The Unit Entitlement Of The Strata Lot As Shown On Form 1

P.I.D. 000-702-552 Strata Lot 2 Section 36 Block 4 North Range 7 West New Westminster District Strata Plan NW2029 Together With An Interest In The Common Property In Proportion To The Unit Entitlement Of The Strata Lot As Shown On Form 1

2. This Bylaw may be cited as "Richmond Zoning Bylaw 8500, Amendment Bylaw 10035".

FIRST READING	 CITY OF RICHMOND
A PUBLIC HEARING WAS HELD ON	 APPROVED
SECOND READING	 APPROVED by Director
THIRD READING	 or Solicitor
OTHER CONDITIONS SATISFIED	 - 1/
ADOPTED	

MAYOR

CORPORATE OFFICER



Report to Committee

То:	Planning Committee	Date:	May 23, 2019
From:	Barry Konkin Manager, Policy Planning	File:	08-4050-10/2019-Vol 01
Re:	Farming First: Proposed Update to Richmond [®] Strategy (AVS)	s 2003 /	Agricultural Viability

Staff Recommendation

That staff be directed to conduct public consultation regarding the update to Richmond's 2003 Agricultural Viability Strategy, and report back to Planning Committee.

1111-

Barry Konkin Manager, Policy Planning (604-276-4139)

Att. 4

REPORT CONCURRENCE	
CONCURRENCE OF GENERAL MANAGER	
REVIEWED BY STAFF REPORT AGENDA REVIEW SUBCOMMITTEE	
APPROVED BY CAO	·

Staff Report

Origin

This report responds to the following referral from the November 21, 2017 Planning Committee meeting:

- 1. That the report titled "Proposed Terms of Reference to Update Richmond's 2003 Agricultural Viability Strategy (AVS) and Agricultural Profile", dated November 6, 2017 from the Manager, Policy Planning, be received for information; and
- 2. That staff examine options to update Richmond's Agricultural Viability Strategy; and report back.

This report provides a background on the existing 2003 Agricultural Viability Strategy (AVS), a range of statistics related to farmland in Richmond, and a consultation strategy to prepare an update to the AVS.

Background

On July 12, 1999, after Council adopted an update to the City's Official Community Plan (OCP), Council also approved a work program to prepare an Agricultural Viability Strategy (AVS) and Profile (a summary document containing statistics and information about the agricultural sector in Richmond). The goal of the AVS was to better understand and manage the City's agricultural areas, including lands within the Provincial Agricultural Land Reserve (ALR), to ensure long-term viability. The AVS preparation process was carried out in partnership with the City, the Richmond Farmers Institute (RFI), the Agricultural Land Commission (ALC) and Ministry of Agriculture, and included extensive consultation with the local farming community and the general public.

The AVS was approved by Council on May 26, 2003 and provided a vision, objectives, principles, policies and information, to strengthen and enhance agricultural viability in Richmond. The 2003 AVS is provided in Attachment 1. The Strategy includes over 60 recommendations designed to:

- foster and maintain agricultural viability;
- address the key issues facing the agricultural sector in Richmond; and
- work within the framework of a 2021 vision and guiding principles for the future of agriculture in the City.

The Agricultural Viability Strategy has guided decisions regarding development proposals with an impact to agriculture and led to significant City infrastructure (i.e. drainage) and regulatory improvements for agricultural areas. The AVS has also been effective in creating enhanced public awareness of agricultural viability and food security issues in the City.

The AVS was also used to assist in preparing agricultural policies as part of the 2041 OCP preparation in 2012, and continued to guide the activities of the Agricultural Advisory Committee (AAC).

On June 26, 2017, Council directed staff to prepare a work program, in consultation with the AAC, to update the Agricultural Viability Strategy and Profile for Council's approval before the end of 2017. Staff reported back to Planning Committee on November 17, 2017 with two work plan options to update the AVS; one option which would utilize the use of an external consultant, and a second option which would utilize City staff only. At that meeting, Planning Committee directed staff to examine options to update Richmond's Agricultural Viability Strategy and report back utilizing City staff resources only.

Analysis

Policy Context

An update to the Agricultural Viability Strategy will provide an opportunity to consider and respond to a number of City, regional and Provincial policies which have changed since the 2003 adoption of the AVS. These include the following:

B.C. Minister of Agriculture's Advisory Committee Final Committee Report to the Minister of Agriculture: Recommendations for Revitalization (2019)

- Recommendations reflect the pressing need for strong provincial leadership and a government wide shift to an agriculture-first policy approach for all government actions and decision-making that have impacts on and within the ALR.
- Proposed actions support and complement the purposes of the ALR and work of the ALC through regulatory changes needed to preserve the productive capacity of the ALR, encouragement of farming and ranching; and administrative and program changes.

Metro Vancouver 2040 Regional Growth Strategy (2011) and Food System Strategy (2011)

• These documents are regional policies to protect the supply of agricultural land and promote agricultural viability with an emphasis on food production within the region, enable expansion of agricultural production, invest in a new generation of food producers, increase direct marketing opportunities for local foods, encourage urban agriculture and prepare for the impacts of climate change on food production.

Richmond 2041 Official Community Plan (2012)

• The 2041 OCP contains a number of policies to protect farmland and enhance its viability, promote urban agriculture, and advance food security (Section 7.0).

Zoning Bylaw 8500

• Recent amendments include limiting house size in the ALR, introducing a farm home plate requirement, and new regulations for agricultural buildings and greenhouses have been developed to protect and enhance agricultural land in Richmond.

Richmond Employment Lands Strategy (2011) and Resilient Economy Strategy (2014)

• These Richmond specific policies provide a supportive environment for local food production and processing; and

• foster a culture that values and supports farmers and farm workers and collaboration with community groups, businesses and all levels of government to ensure food security into the future.

Richmond Food Charter (2016)

• Strong community values concerning the production, processing, distribution, consumption and disposal of their food.

2003 Agricultural Viability Strategy (AVS) Review

The 2003 Agricultural Viability Strategy (AVS) contains 64 recommendations that are categorized based on the following strategies:

- Agricultural Decision Making Strategy;
- Services and Infrastructure Strategy;
- City Policies and Bylaws Strategy;
- Non-Farm Uses and Parks and Recreation Strategy;
- Agricultural Edge Strategy;
- Strategy for Agriculture with respect to the Environment and Environmentally Sensitive Areas;
- Public Education and Awareness Strategy; and
- Economic Growth and Diversification Strategy.

The 2003 AVS also contains eight separate Nodal Management Plans based on specific areas in the City. Most of the recommendations contained in the Nodal Management Plans are mirrored in the city-wide strategies identified above. Staff have conducted a review of the 64 recommendations contained in the 2003 AVS to determine the status of these recommendations.

The following analysis is provided regarding the 64 recommendations in the 2003 AVS:

- 57 of the recommendations are considered complete (i.e. establishing the AAC and designating a staff liaison to the AAC) or complete with ongoing maintenance as the recommendations involve continuous implementation (i.e. maintaining ALR land, improving drainage, updating policies/bylaws, raising public awareness and incentivizing farming);
- one recommendation is considered incomplete and is proposed to be implemented into the future work program to be addressed as part of the update to the AVS (review and update of the Roadside Stand regulations in the City's Business Regulations and the "Roadside Stand (CR)" zone in Zoning Bylaw 8500);
- six recommendations are considered partially complete or ongoing; and
- a significant number of recommendations require actions by senior levels of government or independent agencies, and are outside the scope of the City's jurisdiction. It is recommended that the proposed update focus on actions under the City's jurisdiction in

order to more effectively manage implementation. However, the AVS will continue to emphasise the need to work cooperatively with senior levels of government to ensure agricultural viability in Richmond.

The full list of recommendations along with the current status and staff comments is provided in Attachment 2.

Statistics Canada 2016 Census Data

The 2016 Census provides statistical information about the agricultural industry and farmers, including farm area, numbers of farms and farmers, farm income and dominant crops. Some of the highlights include the following:

- approximately 39% (4,993 ha / 12,338 ac) of Richmond's land base is within the Agricultural Land Reserve (ALR);
- the amount of land in the ALR has remained relatively stable in the last 20 years;
- approximately 3,122 ha (7,714 ac), or 62.5% of the land base of Richmond's farmland, is farmed by 189 farms. The remaining lands in the ALR are either vacant or occupied by non-farm uses (including roads, institutional uses, golf courses, etc.);
- cranberries are the most dominant crop in Richmond, with almost 807 ha (1,995 ac) (16.2% of land in the ALR) in production. In 2016, Richmond accounted for approximately 31% of BC's cranberry acreage; and
- the 189 farms that reported income in the 2016 Census of Agriculture recorded gross farm receipts of \$57.8 million, which is an increase from \$48.6 million in 2011.

The City's current Agriculture Hot Facts sheet prepared by Policy Planning staff, which is based on the most recent census and includes additional information, is included in Attachment 3. Staff recommend relying on data regarding the agricultural sector in Richmond from federal, provincial and regional governments, rather than pursuing an update of the 2003 Agricultural Profile (statistics and information about the agricultural sector in Richmond), which was produced by external consultants. Much of the historical information in the 2003 Profile is extremely useful and will assist in updating the AVS. However, a complete rewrite of the Profile by external consultants is not necessary. This would also be consistent with Planning Committee's referral to utilize City staff resources for the AVS update.

Agricultural Advisory Committee

The Agricultural Advisory Committee (AAC) discussed the elements of an updated AVS at its meeting on August 15, 2017 (Attachment 4).

The AAC also identified the following issues that are recommended to be considered as part of the AVS update:

- continue improvements to drainage (including update to the City's East Richmond Water Supply Study);
- review the impacts of adjacent non-farm development on agriculture;

- review the impacts of road improvements (i.e. road widening and bike lanes) on farmland;
- assess the impacts of the Fraser River "salt wedge" on farmland and review potential improvements to supply salt-free irrigation;
- increase public awareness of farm practices and promotion of farming on small lots;
- increase public education of farming through partnerships with the Richmond School Board, Ministry of Agriculture and Kwantlen Polytechnic University;
- monitor the impacts of industrial uses, specifically on Port of Vancouver lands, on agricultural land;
- review of City regulations to ensure consistency with Provincial regulations (i.e. ALR Regulation);
- promote farming on properties that are not currently farmed, including reviewing potential incentives to encourage farming;
- manage and enforce soil deposit/removal in accordance with ALC and City regulations; and
- manage and enforce invasive species removal.

Staff will continue to work closely with the AAC throughout the process of updating the AVS. The AAC will be a key stakeholder and involved in the consultation process, as described in the "Proposed Consultation Strategy" section of this report.

Proposed "Farming First" Strategy

Based on the feedback provided by the AAC and the various City departments regarding current agriculture-related issues and concerns, staff propose a new "Farming First" strategy to replace the 2003 AVS. This strategy would be focused around five major themes, as presented below. Draft objectives and policies for each theme are also identified, with some overlap between themes. This structure is intended to form the basis of the AVS update and will be further explored and possibly refined during the recommended public consultation process.

The following themes, objectives and strategy goals for a new AVS have been prepared to have a framework during the consultation phase with residents, farmers, property owners of farmland and other stakeholders. It is anticipated that the themes, objectives and strategy goals may be further refined prior to being presented to Committee and Council as part of a new AVS.

Theme #1: Land

- Objective: Continue to protect the City's agricultural land base in the Agricultural Land Reserve (ALR) and discourage non-farm uses.
 - maintain the existing ALR boundary and do not support exclusion applications from the ALR;

- continue to encourage the use of the ALR land for farming only and discourage non-farm uses;
- o discourage the subdivision of agricultural land into smaller parcels;
- ensure City bylaws and policies are consistent with the policies and regulations of the *Agricultural Land Commission Act* (ALCA) and ALR Regulation;
- o review City bylaws and policies which may encourage non-farm uses in the ALR;
- review the recently adopted regulations regarding concrete floors in agricultural buildings and greenhouses;
- consider a maximum cumulative floor plate for farm-related commercial uses (i.e. farm retail, facilities for the storing, packing, preparing and processing of farm products, and agri-tourism) to ensure that agricultural production remains the primary use of land in the ALR;
- develop standard agricultural buffer requirements for land uses adjacent to farming (including with an intervening road), but outside of the ALR, in order to mitigate impacts on agriculture; and
- assess the impacts of industrial uses (i.e. Port of Vancouver) on ALR land and investigate opportunities to mitigate these impacts.

• Objective: Enhance long-term agricultural viability and promote opportunities for local farming and innovation.

- explore incentives and provide resources for new farmers and property owners of ALR land to increase the potential to activate farming of productive agricultural land (i.e. leasing land for farming) and encourage new farmers (see "Economy" section);
- identify opportunities to encourage property owners who own small properties (i.e. less than 5 acres) in the ALR to actively farm their land, or seek land matching opportunities for farmers who wish to lease farmland;
- increase public awareness of City and other initiatives related to agriculture by disseminating and sharing information on agriculture, farming practices, and farm products through the City's website, social media or other forms of communication;
- encourage value-added agricultural related business initiatives, while ensuring that agricultural production remains the primary use of land in the ALR; and
- strengthen the local food system by supporting community gardens and farmer's markets and raising awareness about the supply of local food.

Theme #2: Economy

- Objective: Encourage the use of ALR land for active farming through incentive programs.
 - o maintain and strengthen Richmond's local farming economy;

- investigate the potential to implement incentives in order to encourage property owners of ALR land who do not actively farm to lease their land for farming purposes;
- support opportunities for leasehold farmers, including providing resources on land matching programs; and
- support community gardens and farmer's markets across the City (i.e. Steveston, Kwantlen & Garden City Lands), as venues for direct marketing of local agricultural products.

• Objective: Support local food production and local consumption.

- investigate "buy local" or "food-to-table" marketing initiatives, in coordination with the AAC, Agricultural Land Commission, and Minister of Agriculture to increase the demand for locally grown agricultural products, highlighting local farmers and products;
- support food tourism initiatives to enhance local food production;
- integrate urban agriculture into development projects outside of the ALR, including rooftop gardens, community gardens, vertical farming, backyard gardening, indoor farming, edible landscaping and the planting of food bearing trees;
- strengthen relationships with outside organizations (e.g., Kwantlen Polytechnic University, Richmond School Board, UBC's Sustainable Agriculture and Environment program) that provide agriculture-related educational opportunities and promote local farming; and
- raise public awareness, in coordination with the AAC, of local farming, local products and produce, and farmer's markets.

Theme #3: Infrastructure

- Objective: Continue improvements to infrastructure for agricultural production.
 - continue improvement to irrigation and drainage infrastructure to provide secure and affordable water supplies and functional drainage systems that support the agricultural sector;
 - coordinate with the City's Engineering Department to update the East Richmond Agricultural Water Supply Study;
 - assess the impact of the Fraser River 'salt wedge' on farmland and review possible improvements to supply salt-free irrigation water to affected areas;
 - investigate the potential for reduced agriculture water rates for farmers, in effect, subsidized water rates;
 - discourage new roads in the ALR;

- consider for agricultural operations on agricultural sites with no direct road access – access through unopened road allowances for farm access only (no new or improved roads), via licensing agreements with property owners;
- consider how proposed road improvements (i.e. road widening, bike lanes) on existing City roads may impact farmland; and
- o consider new regulations for soil deposit/fill on agricultural lands.

Theme #4: Environment

- Objective: Mitigate the impacts of climate change on agricultural production.
 - assess the current and long term potential impacts of climate change and sea-level rise on agriculture and develop agricultural specific responses/tools;
 - coordinate with Engineering on the implementation of the City's Dike Master Plan, for those areas where dikes involve or protect agricultural land;
 - encourage sustainable farming practices such as water conservation, renewable energy use and improved soil management through education and sharing information; and
 - work with industry to develop crop strategies that can adapt to climate change.

• Objective: Assess and maintain a balance between the natural environment and agriculture.

- continue to review development proposals on properties that include a designated Environmentally Sensitive Area (ESA) or Riparian Management Area (RMA) to ensure the balance between farming opportunities and environmental management is addressed;
- develop a standard assessment criteria for farming properties where designated ESA or RMA will be impacted, while continuing to support agricultural goals and farming; and
- continue to review City parkland and recreational trail projects to ensure that there is minimal conflict with agricultural land.

Theme #5: Inter-Governmental

- Objective: Continue to work collaboratively with upper levels of government to enhance agricultural viability.
 - ensure City bylaws and policies are consistent with Provincial policies and regulations including those of the *Agricultural Land Commission Act* (ALCA) and the ALR Regulation;
 - work with upper levels of government for support on the following agriculturalrelated concerns:

- increasing protection for those who lease farmland and encouraging longer term leases;
- strengthening the ALCA and the ALR Regulation to explicitly prohibit non-farm uses in the ALR, and encourage food production;
- increasing enforcement of contraventions on ALR property (including monitoring, inspections, and penalties for non-compliance);
- revise regulations to greenhouses to limit those structures to lower soil class agricultural land (i.e. Class 4 or lower); and
- providing more financial incentives for farming operations (i.e. grants, tax breaks and training opportunities).

The above items are policy ideas that staff believe could enhance agriculture, but require legislative change by upper levels of government. The "Farming First" strategy for the new Agricultural Viability Strategy will empower staff to begin discussions with higher levels of government on these issues.

Proposed Consultation Strategy

The five themes identified in the proposed "Farming First" strategy, and associated objectives and policies, would inform the content of the consultation process to update the AVS. Staff have prepared a proposed consultation strategy and work plan for Council's consideration and approval.

Phase 1 – Consultation

Staff propose holding three open houses on the proposed AVS update in the first half of September 2019 for the general public, farmers, property owners of agricultural land, and any interested parties to provide feedback on issues impacting agriculture in Richmond. The consultation dates would be prior to the busy harvest season for many farmers in late September, October and early November. Staff propose hosting the open houses at a City facility in East Cambie, Hamilton, and at City Hall. Open houses will cover a variety of the major topics discussed in this report and include City staff from relevant departments.

In addition to the open houses, Policy Planning staff would host a separate workshop for AAC members, identified stakeholders including representatives from the Ministry of Agricultural, Agricultural Land Commission, Kwantlen Polytechnic University and Young Agrarians, along with other City staff from Parks, Engineering, Building Approvals, Community Bylaws, Transportation, Sustainability and Economic Development.

Should Council wish to endorse the proposed consultation strategy and once the schedule is confirmed, staff will provide a memo to Council with the location, dates and times of the open houses and presentation boards prior to hosting the first open house. In addition, staff will create a LetsTalkRichmond page with information, presentation boards and survey questions for those who wish to submit their feedback online.

Phase 2 – Implementation

Once the consultation phase is complete and the results are analyzed, staff will prepare a report to Council with consultation results and the new "Farming First" strategy.

As part of the report, staff will also include feedback to the Ministry of Agriculture regarding the results of the consultation, as several aspects of the revised "Farming First" AVS will be dependent on changes in Provincial policy (i.e. tax reforms). Staff anticipate the report to be provided to Council in the second quarter of 2020.

Financial Impact

None.

Conclusion

The 2003 Richmond Agricultural Viability Strategy (AVS) sets out a vision, guiding principles and recommendations for long term viability of the agricultural industry in Richmond. The AVS requires an update to ensure that it remains effective, and responds well to the current and future issues, trends and challenge facing the agricultural industry. This report proposes a "Farming First" strategy oriented around five broad themes (land, economy, infrastructure, environment, and inter-governmental).

Staff recommend that public consultation on the proposed update to the AVS be authorized as set out in this report.

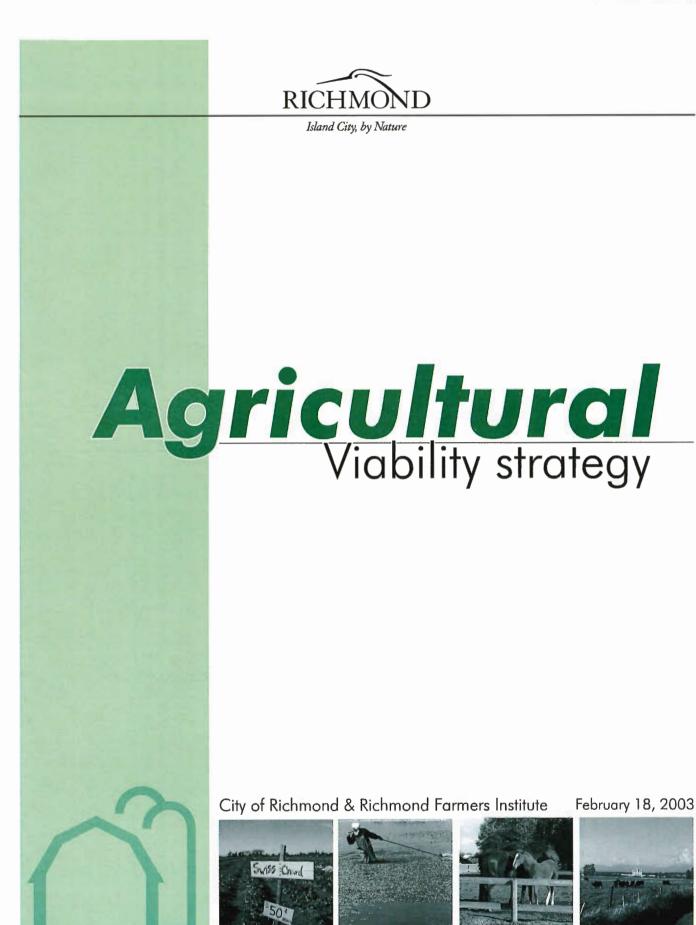
John Hopkins Planner 3 (604-276-4279)

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SDS:cas

- Att. 1: 2003 Agricultural Viability Strategy (AVS)
 - 2: Staff Review of 2003 AVS Recommendations
 - 3: City's Agricultural Hot Facts
 - 4: Excerpt from the Minutes of the August 15, 2017 Agricultural Advisory Committee (AAC) Meeting

ATTACHMENT 1



PLN - 184

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Acknowledgements

- The Richmond Agricultural Viability Strategy Core Team would like to thank Richmond City Council for its support in making this work on the Richmond Agricultural Viability Strategy (AVS) possible.
- Thanks are also extended to the Investment Agriculture Foundation, the Ministry of Municipal Affairs and Housing, the BC Ministry of Agriculture, Food and Fisheries, and the Agricultural Land Commission for their funding and support.
- The Core Team would also like to thank the many members of Richmond City staff, and representatives of Agriculture and Agri-Food Canada, who took time from their busy schedules to meet with the Core Team and consultants and share their perspectives, wisdom and support.
- Thanks are also extended to the visiting specialists from the University of BC and the agricultural sector who attended the focus sessions and to the farmers who participated in various meetings and who played a large and important role in the development of the AVS. Without their help and support, the AVS would not have been possible.

The Core Team would also like to thank the consultants led by Jack Reams, P.Ag. and including Don Cameron, P.Ag., Aidan Cameron, B.Sc. and Susan Ames, P.Ag., Ph.D. The consultant team performed effectively at all times and assisted the Core Team with the development of this important AVS.

The Core Team

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The Core Team is firmly committed to the future role of agriculture in the City of Richmond and considers the AVS as an important step towards the goal of achieving a viable agricultural industry within the City's boundaries.

Recommendations in the Agricultural Viability Strategy

The Agricultural Viability Strategy (AVS) provides over 60 recommendations designed to:

- Foster and maintain agricultural viability;
- Address the key issues facing the agricultural sector in Richmond;
- Work within the framework of a 2021 vision and guiding principles for the future.

The AVS recommendations appear in the City-Wide Management Plan for Viable Agriculture (Section 3) and the Agricultural Nodal Management Plans (Section 4), and are in numerical order. A complete list of the recommendations, in the same order, can be found in Appendix II.

Acronyms and Key Words Used in the Agricultural Viability Strategy

AAC	City Agricultural Advisory Committee (see Recommendation 1)
AAFC	Agriculture and Agri-Food Canada
AIA	Agricultural Impact Assessment (see Recommendation 4)
ALC	Agricultural Land Commission
ALR	Agricultural Land Reserve
ARDSA	Agricultural Regional Development Subsidiary Agreement
BCMAFF	BC Ministry of Agriculture, Food and Fisheries
City	City of Richmond
Core Team	Richmond Agricultural Viability Strategy Core Team
DFO	. Federal Department of Fisheries and Oceans
EC	Environment Canada
ESA	Environmentally Sensitive Area
FPPA	Farm Practices Protection Act
MWALP	BC Ministry of Water, Land and Air Protection
OCP	Richmond Official Community Plan, Schedule 1, Bylaw 7100
RFI	Richmond Farmers Institute
CAL	City Councillor Agricultural Liaison (see Recommendation 3)
SAL	City Staff Agricultural Liaison (see Recommendation 3)

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1. Executive Summary

Agriculture is important in Richmond's history. Early settlers were attracted to Richmond because of the fertile soils and promise of productive agriculture. While Richmond has since developed into a cosmopolitan City, agriculture remains a very important part of the economy and a major land use.

However, the agricultural sector is one that is at best, misunderstood, and, at worst, frequently ignored by those not directly involved with agriculture. The industry is under pressure to meet the challenges of competing, often in an international marketplace, yet may be hampered by ongoing regulations and marketing difficulties. Often the potential impacts of urban-based decisions on the industry are not studied.

Farmers, too, may have misunderstandings about the intent of decision-makers and other public figures. Sometimes, farmers feel overwhelmed and unable to sustain the constant vigilance needed to avoid being squeezed from their land by increasing urban pressures and conflicts.

The AVS provides a 2021 vision, guiding principles, objectives, and practical strategies for the future growth and viability of the agricultural industry in Richmond.

Despite all of these pressures and concerns, the people of the City of Richmond (City), the British Columbia public, and Canadians in general have a genuine "soft spot" for farming and farmers. Often cited as a trustworthy working group, the farmer's role in keeping food on our tables is admired and appreciated.

Consistent with this community viewpoint, "the City recognizes the importance of agriculture as a food source, an environmental resource, a heritage asset, and an important contributor to the local economy. The City is committed to protecting the supply of agricultural lands and to ensuring the viability of farm operations".¹

It is to be noted that:

- 1. The development of this Agricultural Viability Strategy (AVS) is a long-term commitment and partnership of the City and agricultural community to strengthen and enhance agricultural viability in Richmond;
- 2. The purpose of the AVS is not to remove land from the Agricultural Land Reserve unless there is a substantial net benefit to agriculture and there is consultation with agricultural stakeholders;
- 3. The AVS is a community planning policy document and does not address taxation issues. While they are related, taxation issues would require separate study because they are complex.

¹ Richmond Official Community Plan Schedule 1, Bylaw 7100 (OCP) p. 16.

2021 Agricultural Viability Strategy Vision

The 2021 vision is:

"The City and the farm...working together for viable agriculture".

2021 Agricultural Viability Strategy Principles

The following are the guiding principles developed for the AVS:

- 1. The dominant use of the land in the ALR in Richmond will be for a competitive, diverse and flexible agricultural industry.
- 2. The stability and integrity of the ALR boundary will be supported and maintained.
- 3. Agricultural economic growth, innovation, diversification and best practices are the best ways to protect agricultural land in Richmond and to ensure the ongoing viability of agricultural operations.
- 4. Urban development in the ALR will be minimized.
- 5. Subdivision in the ALR will be minimized, except where it supports agricultural viability (e.g. diversification, expansion, etc.).
- 6. Richmond farmers will be provided with the necessary support, services and infrastructure that are required for agricultural viability.
- 7. Residents of the City of Richmond will be encouraged to learn more about agriculture in their city and to support locally grown agricultural products.
- 8. Effective and positive communication with the general public and the agricultural sector will be a priority.
- 9. Decision-making will be coordinated in a consultative manner and will consider all potential impacts on agricultural viability.
- 10. A sustainable environment will be maintained to provide quality air, water and land which supports and complements farming.

With the development of the 2021 vision and guiding principles for the future of agriculture in Richmond (Section 2.2), over 60 recommendations emerged from this planning process.

"The City and the farm...working together for viable agriculture".

City-Wide Management Plan

The AVS contains an overall City-Wide Management Plan for Viable Agriculture, with the following strategies identified:

• The Agricultural Decision Making Strategy (Section 3.1) provides recommendations for ensuring that decisions made on a city-wide basis promote agricultural viability, consider the impacts on agriculture, and are made in a consultative manner;

- The Services and Infrastructure Strategy (Section 3.2) provides recommendations to meet the needs of the agricultural sector with respect to water, drainage, sewerage and transportation management;
- The **City Policies and Bylaws Strategy** (Section 3.3) provides recommendations to ensure that City policies and bylaws support the agricultural sector and the viability of the industry, without imposing unnecessary restrictions;
- The Non-Farm Uses and Parks and Recreation Strategy (Section 3.4) provides mechanisms to ensure that the dominant use of the ALR in Richmond is viable and sustainable agriculture;
- The Agricultural Edge Strategy (Section 3.5) contains recommendations for planning along rural-urban edges to minimize, and address, potential conflicts between farm and non-farm neighbours;
- The Strategy for Agriculture with respect to the Environment and Environmentally Sensitive Areas (Section 3.6) encourages environmental management on, and adjacent to, agricultural land that does not impact negatively on normal farm practices;
- The **Public Education and Awareness Strategy** (Section 3.7) provides opportunities for the general public to better understand the agricultural industry in their community;
- The Economic Growth and Diversification Strategy (Section 3.8) supports economic growth and diversification in the agricultural industry to allow it to remain competitive and responsive to changing times.

Nodal Management Plans

In addition to the City-Wide Management Plan, eight separate Agricultural Nodal Management Plans were developed (Section 4). The eight nodes were identified to manage the resources and issues within specific areas and complement the city-wide strategies.

Implementation Strategy

The AVS also includes an Implementation Strategy (See Section 5) to provide direction for the implementation of the many recommendations. Further details for those recommendations that may be implemented in the shorter term are provided in Section 5.2.

One of the most significant recommendations that is considered as a high priority is the creation of a City Agricultural Advisory Committee (AAC) (See Recommendation 1) and the establishment of City Councillor and Staff Agricultural Liaisons (CAL, SAL), (See Recommendation 3) to work closely with the agricultural community.

City Divisions will be encouraged to implement the strategy and to support the agricultural sector as further development occurs in Richmond.

Another key recommendation is the introduction of an Agricultural Impact Assessment process (AIA) (See Recommendation 4) to assess the potential impact of development on the agricultural sector. This process is recommended to ensure that future development, and other initiatives, would not have negative impacts on the capacity to farm in Richmond. In addition, appropriate "agricultural edge" planning is recommended to reduce the impact of activities carried out by both the agricultural and non-agricultural sectors in the City on each other.

There is a sense of optimism that this AVS can make an important contribution to the City and to the farm and non-farm communities living and working together in the area.

Implementation of the AVS is viewed as a critical step in securing a viable agricultural community for the future and increasing the level of economic activity in the agricultural sector. The responsibility to follow through with any and all necessary measures is enormous. Without a comprehensive strategy to guide agricultural planning, the alternative is continued erosion of the agricultural resource base and opportunities for the farming community.

2. Introduction

Agriculture is an important part of the economy and a major land use in the City. With 38% (4,916 hectares or 12,147 acres) of the total land base within the ALR, a moderate climate, and favorable topography and soils, the agricultural sector is a significant engine of the overall City economy. In



1995, Richmond farms earned over \$56 million in revenues². Richmond's farmers grow and raise a variety of crops, livestock, specialty and niche products, ranging from cranberries and potatoes to beef and dairy cattle, to sheep, flowers and honey.³

Despite the favorable climatic and soil conditions for agriculture, there are many challenges for the industry. Drainage and irrigation issues, rural-urban conflicts, competing non-farm uses within the ALR, high land values, and other issues, put pressure on the industry.

The industry pressures notwithstanding, both rural and urban residents of Richmond have considerable optimism and hopefulness for the future viability of farming in Richmond's ALR. They value the green space provided by a working agricultural industry. They want young people to understand the role that agriculture plays in their community - to be able to see, first hand, how farms work, and where much of their food originates. They want to be able to consume locally grown

produce.⁴ In short, the community understands that farmers are stewards of the land and their presence is a benefit to everyone.

Removal of Land from the ALR

The intent of the AVS is to increase agricultural viability, not to remove lands from the ALR unless there is a significant net benefit to agriculture and there is consultation with agricultural stakeholders.

Taxation

The AVS is primarily a community planning strategy (i.e. land use, servicing, environmental, economic development and public awareness), not a taxation strategy. As taxation is complex, taxation issues would need to be addressed in a separate study.

² City of Richmond Agricultural Profile, January 2002 (Profile), p. 57.

³ Profile, p. ii.

⁴ RAVS Agricultural Survey Report, "Vision Statements", pp. 53-57.

2.1 Definitions

The following definitions are relevant to the AVS:

1. Land Use - "Agriculture" (City of Richmond)

The Richmond Zoning Bylaw defines "Agriculture" as "the use of land for the growing of crops or the raising of livestock."

Properties that are zoned "Agricultural District (AG1)" are permitted to have the following uses:

- Agriculture
- Keeping & Raising of Animals for Commercial Purposes
- Horticulture
- Peat Extraction & Processing
- Horse Riding Academy
- Roadside Stand (Classes A & B), provided that the operation is clearly ancillary to a permitted agricultural use
- Animal Hospital or Clinic
- Residential, limited to One-Family Dwelling
- Boarding and Lodging, limited to two persons per dwelling unit
- Home Occupation
- Radio & Television Transmission Facilities
- Public Sewage Collection, Treatment and Disposal Facilities
- Accessory Uses, Buildings and Structures, but excluding secondary suites.

Some of the above uses require approval from the Agricultural Land Commission under the *Agricultural Land Commission Act*.

Subject to requirements, farmhouses (as an accessory use on a farm) and non-farm houses are allowed in the AG1-Zone.

2. "Farm Operation" (Farm Practices Protection Act)

In the Provincial Farm Practices Protection Act,

"Farm operation" means any of the following activities involved in carrying on a farm business:

- a) Growing, producing, raising or keeping animals or plants, including mushrooms, or the primary products of those plants or animals;
- b) Clearing, draining, irrigating or cultivating land;
- c) Using farm machinery, equipment, devices, materials and structures;
- d) Applying fertilizers, manure, pesticides and biological control agents, including by ground and aerial spraying;
- e) Conducting any other agricultural activity on, in or over agricultural land;

and includes

- f) Intensively cultivating in plantations, any
 - (i) Specialty wood crops, or
 - (ii) Specialty fibre crops

prescribed by the minister;

- g) Conducting turf production
 - (i) Outside of an agricultural land reserve, or
 - (ii) In an agricultural land reserve with the approval under the *Agricultural Land Commission Act* of the Provincial Agricultural Land Commission;
- h) Aquaculture as defined in the *Fisheries Act* if carried on by a person licensed, under Part 3 of that Act, to carry on the business of aquaculture;
- i) Raising or keeping game, within the meaning of the *Game Farm Act*, by a person licensed to do so under that Act;
- j) Raising or keeping fur bearing animals, within the meaning of the *Fur Farm Act*, by a person licensed to do so under that Act;
- k) Processing or direct marketing by a farmer of one or both of
 - (i) The products of a farm owned or operated by the farmer, and
 - (ii) Within limits prescribed by the minister, products not of that farm,

to the extent that the processing or marketing of those products is conducted on the farmer's farm;

but does not include

- 1) An activity, other than grazing or hay cutting, if the activity constitutes a forest practice as defined in the *Forest Practices Code of British Columbia Act*;
- m) Breeding pets or operating a kennel;
- n) Growing, producing, raising or keeping exotic animals, except types of exotic animals prescribed by the minister.

Note: "Minister" means the Provincial Minister responsible for the Farm Practices Protection Act.

3. Taxation - "Agriculture"

The B.C. Assessment Authority considers as "farm" class all or part of a parcel of land used for:

- primary agricultural production
- a farmer's dwelling, or
- the training and boarding of horses when operated in conjunction with horse rearing.

In order to maintain the "farm" class, the farm must meet the following income criteria:

- if land is smaller than 8,000 m² (2 acres), must earn \$10,000 from the sale of primary agricultural products.
- if land is between 8,000 m² (2 acres) and 4 ha (10 acres), \$2,500 must be earned.
- if land is larger than 4 ha (10 acres), \$2,500 plus 5% of the actual value of any farm land in excess of 4 ha (10 acres) must be earned from farming activity on the land.

2.2 Overview of the Planning Process

The development of the AVS is only one phase of a 5-phase project to ensure the viable use of Richmond's farmland:

Phase 1 involved Council approval to prepare the AVS, finalize the funding, and prepare background documents (Agricultural Profile and Survey Report);

Phase 2 involved a series of Farmers' Workshops and a Public Open House for public input on issues and opportunities for agriculture in Richmond. There was ongoing research, including partnerships with federal and provincial agencies;

Phase 3 involved hiring the consultant team and developing the AVS;

Phase 4 involves the presentation of the AVS to Council for approval, and setting the stage for implementation;

Phase 5 involves the full implementation of the AVS.

2.3 The Planning Area

The planning area for the AVS is the ALR land within the City of Richmond. (See Figure 1)

2.4 Description and Features of the Planning Area

This section is intended to provide a snapshot of the physical setting and agricultural activity of the planning area. The facts and figures presented are derived from the City's Agricultural Profile, which should be consulted for more detailed information.

2.4.1 Agriculture in the Planning Area

Richmond has a rich agricultural tradition and history, dating back to pre-European settlement when First Nations people used the cranberry bogs of Lulu Island as a food source. ⁵ Farmers in Richmond have made use of the fertile soils and favorable climate to produce a wide variety of crops and livestock, including:

- Berries, such as cranberries, blueberries, raspberries and strawberries;
- Field vegetables, such as potatoes, pumpkins, squash and corn;
- Nursery products;
- Greenhouse production;
- Hens and chickens;
- Beef and dairy cattle;
- Sheep, lambs, llamas and alpacas;
- Equestrian uses and facilities;
- Bees and honey;

⁵ Profile, front cover.

- Tree fruits;
- Organic vegetables and herbs.

2.4.2 Challenges

The main limitations facing the agricultural industry include:

- Biophysical limitations such as excessive wetness of some soils. However, with modest improvements, all of the farmland in Richmond is considered prime;⁶
- Pressure to urbanize;
- Pressure to subdivide;
- Rural-urban conflicts;
- Conflicting land uses and high land values;
- Economic issues;
- Service and infrastructure problems.

Despite the above limitations, Richmond farms generate over \$56 million in revenues⁷ and contribute significantly to the local and provincial economy.



⁶ Profile, p. 14.

⁷ Profile, p. 57.

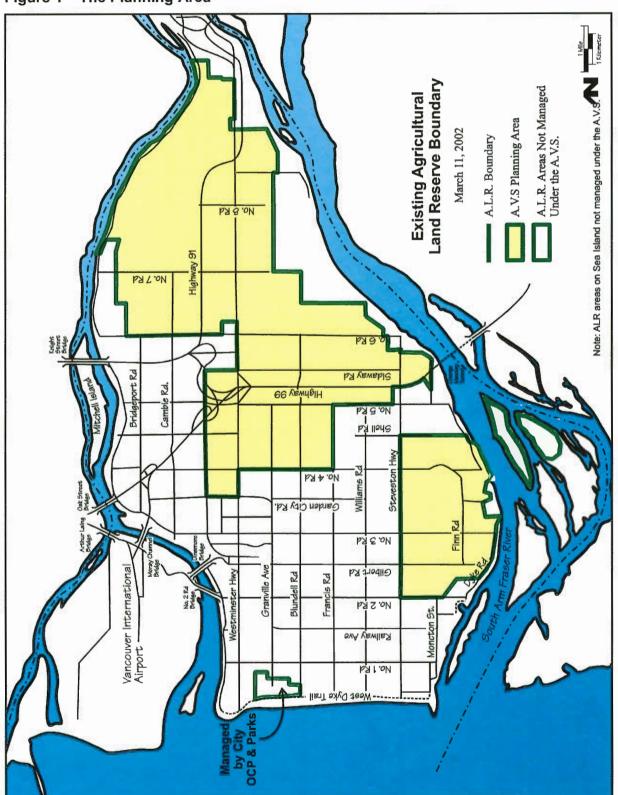


Figure 1 – The Planning Area

2.5 Purpose of the Agricultural Viability Strategy

The purpose of this AVS is to provide a 2021 vision and guiding principles, objectives and practical strategies for the future growth and viability of the agricultural sector in the City.

It is envisioned that a Richmond Agricultural Advisory Committee (AAC) will take the lead role in the implementation of the AVS. As well, the AAC will advise City Council, staff and the community on a wide range of agricultural matters.

The AVS recommendations presented in this document provide a framework towards achieving agricultural viability in Richmond. Each recommendation will be considered in terms of its feasibility and practicality for achieving positive benefits for agriculture. It is acknowledged that other agricultural viability directions not identified in the Strategy may be brought forward and considered for implementation.

The implementation of strategies in the AVS over the long term aims to achieve:

- Favourable and sustainable economic returns for farmers;
- A supportive policy framework and decision-making structure;
- Beneficial servicing and infrastructure;
- Increased encouragement from the community;
- Increased support for Richmond agricultural products;
- Increased awareness and respect for the needs of the agricultural community and the urban community;
- A sustainable environment which provides quality air, water, and land which supports and complements farming;
- A positive outlook to attract more young people to choose to farm; and
- Better working partnerships among important stakeholders.

2.6 2021 Vision and Guiding Principles for the Future

City Corporate Vision

The City's corporate vision statement is "to be the most appealing, livable, and well-managed community in Canada"⁸. To ensure that this corporate vision is met with respect to agriculture, the City seeks to ensure the viability of farm operations and to protect the supply of agricultural lands.

The City also recognizes the importance of agriculture as a food source, an environmental resource, a heritage asset, and an important contributor to the local economy.⁹

With the City's corporate vision statement and objectives for agriculture in mind, the Core Team developed the following 2021 vision and guiding principles for agricultural viability in Richmond.

⁸ OCP, p. 3.

⁹ OCP, p. 16.

2021 Vision

"The City and the farm...working together for viable agriculture."

The vision is the foundation for the AVS. It functions as both the starting point and "measuring stick" for all management plans and recommendations.

2021 Guiding Principles

- 1. The dominant use of the land in the ALR in Richmond will be for a competitive, diverse and flexible agricultural industry.
- 2. The stability and integrity of the ALR boundary will be supported and maintained.
- 3. Agricultural economic growth, innovation, diversification and best practices are the best ways to protect agricultural land in Richmond and to ensure the ongoing viability of agricultural operations.
- 4. Urban development in the ALR will be minimized.
- 5. Subdivision in the ALR will be minimized, except where it supports agricultural viability (e.g. diversification, expansion, etc.).
- 6. Richmond farmers will be provided with the necessary support, services and infrastructure that are required for agricultural viability.
- 7. Residents of the City of Richmond will be encouraged to learn more about agriculture in their city and to support locally grown agricultural products.
- 8. Effective and positive communication with the general public and the agricultural sector will be a priority.
- 9. Decision-making will be coordinated in a consultative manner and will consider all potential impacts on agricultural viability.
- 10. A sustainable environment will be maintained to provide quality air, water, and land which supports and complements farming.

3. City-Wide Management Plan for Viable Agriculture

The City-Wide Management Plan for Viable Agriculture identifies options and opportunities for enhancing the viability of agriculture.

The management plan contains the following strategies:

- The Agricultural Decision Making Strategy (Section 3.1) provides recommendations for ensuring that decisions made on a city-wide basis promote agricultural viability, consider the impacts on agriculture, and are made in a consultative manner;
- The **Services and Infrastructure Strategy** (Section 3.2) provides recommendations to meet the needs of the agricultural sector with respect to water, drainage, sewerage and transportation management;
- The City Policies and Bylaws Strategy (Section 3.3) provides recommendations to ensure that City policies and bylaws support the agricultural sector and the viability of the industry, without imposing unnecessary restrictions;
- The Non-Farm Uses and Parks and Recreation Strategy (Section 3.4) provides mechanisms to ensure that the dominant use of the ALR in Richmond is viable and sustainable agriculture;
- The Agricultural Edge Strategy (Section 3.5) contains recommendations for planning along rural-urban edges to minimize, and address, potential conflicts between farm and non-farm neighbours;
- The Strategy for Agriculture With Respect to the Environment and Environmentally Sensitive Areas (Section 3.6) encourages environmental management on, and adjacent to, agricultural land that does not impact negatively on normal farm practices;
- The **Public Education and Awareness Strategy** (Section 3.7) provides opportunities for the general public to better understand the agricultural industry in their community;
- The Economic Growth and Diversification Strategy (Section 3.8) supports economic growth and diversification in the agricultural industry to allow it to remain competitive and responsive to changing times.

3.1 Agricultural Decision-Making Strategy

3.1.1 Introduction

Because the general population is mostly removed from direct experience with agriculture and the farm population is declining relative to the growing urban sector, agricultural interests are often inadequately represented in the City's decision-making processes.

A major goal of the AVS is to provide a framework to ensure that future decision-making recognizes agricultural interests.

It is also critical that farmers be provided with a practical mechanism to promptly access information about the City bylaws, operations, and services that may be necessary to make farm management decisions.

3.1.2 Objectives

To develop and support initiatives which:

- Establish a direct link between Council and the agricultural sector;
- Ensure that decision-making takes place in consultation with the agricultural sector;
- Provide opportunities for improved communication between the agricultural and non-agricultural sectors on agricultural issues;
- Ensure that decisions about agriculture are made using the most current information available;
- Ensure that the impacts on agriculture of all decisions are adequately understood and taken into consideration.

3.1.3 Recommendations

- 1. Establish a City Agricultural Advisory Committee of Council (AAC).
 - a) Have the AAC play the key advisory role in implementing the AVS;
 - b) Require all City departments to seek input from the AAC when major departmental initiatives are proposed as part of their planning strategy, where agriculture is affected;
 - c) Committee Membership:
 - i) Voting Members:

The Committee shall consist of nine (9) voting members appointed by Council, including:

- Five (5) "farming representatives" chosen from nominations by the Richmond Farmers Institute. A "farming representative" is defined as a farmer who derives a majority of his/her income from farming;
- Two (2) farming representatives from the general agricultural community (nursery, livestock, equestrian, greenhouses, crops, etc.);
- One (1) representative from the Advisory Committee on the Environment; and
- One (1) representative from the community at large.

City of Richmond VISION for the FUTURE: "The City and the farm... working together for viable agriculture."

ii) Committee Advisors (Non-voting Members):

The Committee shall also consist of the following advisors including:

- A City Councillor Agricultural Liaison (CAL);
- A representative from BCMAFF;
- A representative from the ALC;
- A staff member from the Engineering/Public Works Department(s);
- A staff member from the Urban Development Division (Staff Agricultural Liaison);
- A staff member from the RCMP; and
- Others as necessary.
- 2. Maintain the existing ALR boundary and ALR land base in Richmond, and do not support a change to the ALR boundary or a loss of ALR land unless:
 - there is a substantial net benefit to agriculture; and
 - the agricultural stakeholders are fully consulted.
- 3. Designate various City Staff as Agricultural Liaisons (SALs), with the Policy Planning Department Liaison as the lead SAL to ensure coordination.
 - a) Have the CAL/SALs play a key support role in the implementation of the AVS and supporting the AAC;
 - b) Publicize the SALs as people to assist the agricultural sector to access information about City bylaws, operations, and services, address agricultural issues and concerns, and contribute to various agricultural projects;
 - c) Develop a flow chart to facilitate access to information required by the agricultural sector. This flow chart may include information about policies and bylaws, processes involved for planning and development approvals, growth and diversification information, etc.
- 4. Introduce an Agricultural Impact Assessment process (AIA).
 - a) Use the AIA for all proposed projects involving land use changes or development:
 - i) Within the ALR;
 - ii) Adjacent to the ALR;
 - iii) Outside the ALR for projects which may have an impact on agriculture, such as transportation corridors, recreational trails, new residential developments, and others.
 - b) Develop criteria, (e.g. drainage/irrigation implications, air quality, noise, transportation and traffic, and others), for the AIA in conjunction with BCMAFF, the ALC, the proposed AAC (see Recommendation 1), and others as appropriate.
- 5. Maintain an Agricultural Data System.
 - a) Update and expand the scope of the Agricultural Profile, the Agricultural Land Use Inventory, and the Geographic Information System every three years or sooner to maintain current information about the agricultural sector;

- b) Continue to engage in innovative research partnerships with groups such as Agriculture and Agri-Food Canada (AAFC), BC Ministry of Agriculture, Food and Fisheries (BCMAFF), Greater Vancouver Regional District (GVRD), University of British Columbia (UBC), Simon Fraser University (SFU) and others to determine agricultural trends in Richmond;
- c) Monitor changes in the agricultural sector to determine issues of concern and changes in overall viability, using the following possible indicators:
 - i) Indicators which track land use and land availability:
 - Hectares (or acres) of ALR land in Richmond;
 - Hectares (or acres) of ALR land which is Farm Class;
 - Hectares (or acres) of ALR land available for sale or lease.
 - ii) Indicators which track farm viability and the overall health of the agricultural sector:
 - Annual number of applications, approvals and rejections for exclusion of land from the ALR;
 - Annual number of applications, approvals and rejections for non-farm use and subdivision in the ALR;
 - Net Returns from Agriculture;
 - Economic Diversity Index.
- d) Integrate the data into ongoing City operations and decision making wherever possible.

3.2 Services and Infrastructure Strategy

3.2.1 Introduction

The service and infrastructure issues related to improving agriculture include those connected to drainage, irrigation, flood risks, and transportation.

3.2.2 Objectives

To develop and support initiatives which:

- Provide farmers with the necessary support, services and infrastructure required for agricultural viability;
- Ensure that drainage improvements are made for the ALR, in order of priority, based on discussion with the AAC;
- Ensure that servicing and infrastructure projects do not interfere with normal farm practices;
- Ensure that servicing and infrastructure projects are delivered according to specified performance standards, based on discussion with the AAC;
- Ensure that farm vehicles can adequately move between agricultural areas.
- Ensure that drainage, servicing and infrastructure changes are considered in a holistic and comprehensive manner so that the quality of air, land and water is maintained for agricultural viability.

3.2.3 Drainage and Irrigation

Richmond soils do not drain easily and much of the Island is prone to periodic flooding. Adequate drainage is essential to agricultural viability. The City has begun to develop a master drainage plan as a component of the City's Capital Program, and now has a four-year schedule in place to model the water, sewer, drainage and road infrastructure. Agricultural drainage and irrigation systems will be given priority in the modeling schedule.

Once the master drainage plan is in place, solutions can be developed for improving the drainage of agricultural areas that were not covered by the Federal Government's Agricultural Regional Development Subsidiary Agreement (ARDSA) funding program.

Current ditch cleaning also occurs on a four-year cycle. City staff have demonstrated a willingness to address both drainage and ditch-cleaning issues that may arise independently from the regular four-year cycle.

Despite the need for adequate drainage, in the summer months many farms require irrigation. The City serves the irrigation needs of the agricultural sector through much of the same infrastructure it uses for general drainage.

A storm drainage map is shown in Figure 2.

3.2.4 Flood Risks

The primary agent of flooding is the annual swelling of the Fraser River in the spring. Flooding may also be caused by seasonal high tides¹⁰. Richmond is currently surrounded by an unbroken dyke system, much of which is City-maintained. The dykes have been built to a standard designed to handle a tide level expected to be equaled or exceeded once in 200 years, on average. This level of protection may not be sufficient.

During the development of this AVS, considerable discussion was held on the subject of a proposed mid-Island dyke along No. 8 Road. The mid-Island dyke was identified as an option to reduce the potential risk of flooding to the western portion of the City¹¹. The building of the mid-Island dyke would have the following significant impacts on eastern agricultural land and existing agricultural operations:

- The dyke would remove land from agricultural production;
- The dyke will bring increased traffic which would interfere with farm traffic and provide further opportunities for vandalism, trespassing, and theft;
- The dyke would make it difficult for farmers to move between parcels where farmers farm on both sides of No. 8 Road;
- The dyke would interfere with the present drainage/pumping system and may cause the adjacent land to rise because of compaction resulting from dyke construction;
- The dyke would have to be built on organic soils requiring extensive amounts of fill and resulting in a wider dyke than if built on mineral soil.

There are alternate ways to address this flood risk, such as improving dyking around the eastern tip of Richmond.

¹⁰ Profile, p. 10.

¹¹ <u>Technical Report Floodplain Management Study</u>, Hay and Company Consultants Inc., November 1989.

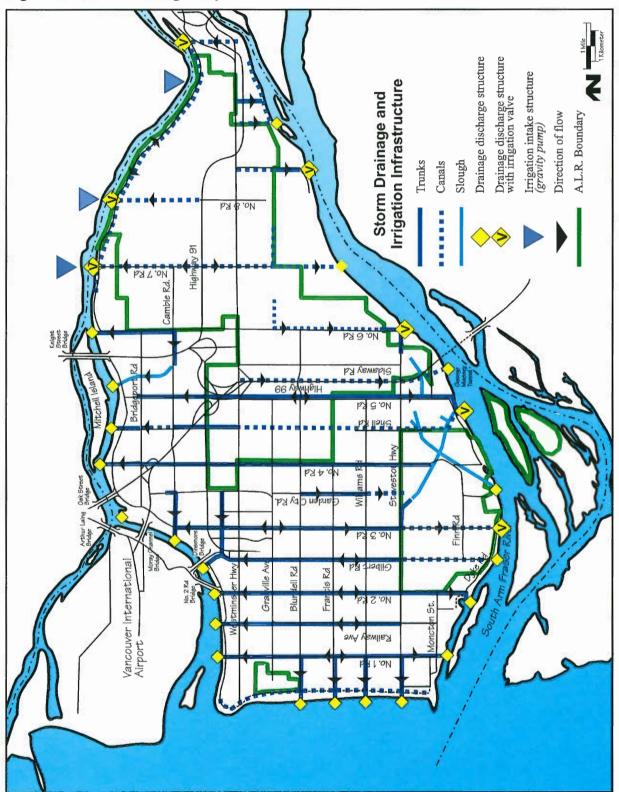


Figure 2 - Storm Drainage Map

City of Richmond

3.2.5 Transportation

Other servicing and infrastructure issues relate to transportation corridors. Farmers who must move farm equipment and other vehicles between and among different agricultural areas in the City must use City roads. This use may result in increased travel time for farmers because non-farm vehicles also use the roads a great deal. Road use by non-farm vehicles, joined with farm vehicle use, causes frustration for both the agricultural and non-agricultural communities.

3.2.6 Recommendations

- 6. Encourage regular communication among the agricultural sector and the City, provincial and federal servicing and infrastructure departments by formalizing the City Staff-Farmer Drainage Committee and by establishing terms of reference and involving the agricultural sector, Engineering and Public Works Division, and others as appropriate (e.g. Policy Planning, Environmental Programs, Transportation, etc.).
- 7. Support the City's Master Drainage Plan.
 - a) Identify and ensure that drainage improvements to the ALR occur in order of priority and according to ARDSA performance standards;
 - b) Ensure that drainage improvements are considered in a comprehensive manner in consultation with the agricultural community and relevant City departments;
 - c) Encourage sufficient notification to the agricultural sector of ditch-cleaning plans in order to achieve beneficial, effective and timely agricultural drainage;
 - d) Encourage the agricultural sector to cooperate with ditch-cleaning practices by providing appropriate right-of-ways;
 - e) Encourage the agricultural sector to support ditch-sidecasting activity where it does not interfere with normal farm practices and/or agricultural capability of the soils;
 - f) Require the proposed AIA (see Recommendation 4) be completed for all servicing and infrastructure projects.
- 8. Request the Ministry of Water, Land and Air Protection to investigate the viability of rebuilding and upgrading the perimeter dyke around the eastern tip of Richmond along the North Arm of the Fraser River, instead of the proposed mid-Island dyke.
- 9. Review and designate "farm travel" routes for travel between agricultural areas:
 - a) Use recognizable signage to endorse these routes for farm vehicles;
 - b) Review the wording of "Respect Slow Moving Farm Vehicles" signs and consider "Yield To Farm Vehicles";
 - c) Develop new road design guidelines to ensure that the outermost lane and shoulder in combination have a minimum of 4.3 meters (14 feet) in lateral clearance to accommodate the width of farm vehicles;
 - d) Review options to minimize the impact of farm traffic on non-farm traffic by providing safe turn-offs for farm vehicles on identified agricultural corridors carrying high volumes of traffic.

- 10. Review Official Community Plan Transportation Policy 4(d)¹² which states "Restrict the development of new major roads in the ALR to avoid jeopardizing farm viability, except for service roads intended to serve adjacent industrial land" to:
 - a) Consider removal of the phrase "except for service roads intended to serve adjacent industrial land" to limit future major road development on ALR land that does not serve the viability of agriculture;
 - b) Ensure that a "least impact" policy exists to protect farmers from the impacts of possible transportation corridors through the ALR by:
 - i) Requiring the proposed AIA (see Recommendation 4) be completed for new road projects and that appropriate steps be taken to mitigate potential conflicts;
 - ii) Ensuring that whenever potential negative impacts for agriculture may occur, that adequate compensation and/or viable alternatives are available and fully explored;
 - iii) Placing emphasis on positive benefits of transportation initiatives for farm operations (e.g. improved drainage and access).

¹² OCP, p. 61.

3.3 City Policies and Bylaws Strategy

3.3.1 Introduction

Critical to the development of the AVS is the need to ensure that City policies and bylaws conform to the 2021 AVS vision, guiding principles and objectives. This will be an ongoing challenge for the City because there are often conflicting land use issues that arise. This issue is further made difficult because few people are involved directly with the agricultural sector when compared to the city population as a whole.

Although policies and bylaws can support agricultural viability, the emphasis on communication and dialogue to resolve issues and conflicts is essential for ongoing harmony between the agricultural and non-agricultural sectors.

There are numerous examples where bylaws no longer apply, or applicable bylaws are in place but enforcement is difficult or impractical.

3.3.2 Objectives

To develop and support initiatives which:

- Minimize non-farm use in the ALR;
- Minimize subdivision in the ALR;
- Emphasize communication, dialogue and co-operation over legislation and the enforcement of bylaws;
- Monitor City policies and bylaws to ensure that they support agricultural viability;
- Monitor City policies and bylaws to ensure that they conform to the Farm Practices Protection Act (FPPA);
- Emphasize a cooperative and partnership approach in avoiding and addressing nuisance complaints (e.g. spraying, burning, noise, etc.);
- Provide farmers with information about policies and bylaws related to agriculture.

3.3.3 Recommendations

- 11. Ensure that all proposed City policies and bylaws relating to the agricultural sector and ALR encourage agricultural viability:
 - a) Refer proposed policies and bylaws to the proposed AAC (see Recommendation 1) for comment prior to their adoption;
 - b) Ensure that policies and bylaws, prior to adoption, are subject to the Agricultural Impact Assessment (see Recommendation 4) where appropriate.
- 12. Ensure that new City bylaws related to agriculture and the ALR are developed with regard to existing bylaws to determine whether changes in enforcement would solve the identified problems.

- 13. Review Zoning Bylaw 5300 in consultation with the public and prepare information, options and recommendations to improve its effectiveness in supporting agricultural viability. This review includes the following items and other actions not yet identified:
 - a) Review the current list of uses permitted in the AG1 zone and update it to reflect changes in Provincial legislation and the objectives of achieving agricultural viability;
 - b) Review the AG1 zoning regulations for residential uses on farms and for non-farm residences in the ALR to determine how to better achieve agricultural viability;
 - c) Review the non-agricultural uses currently permitted in the AG1 zone to better achieve agricultural viability;
 - d) Review how to better manage building materials, storage and other accessory farm uses;
 - e) Review the current policy on the storage of farm equipment/vehicles related to the farm operation as a principal use (the storage of farm equipment/vehicles is currently an accessory use);
 - f) Review all minimum and maximum property and building setbacks for residences in the ALR to minimize conflicts with adjacent uses.
- 14. Review the roadside stand regulations in Business Regulation Bylaw 7148 and prepare information, options, and recommendations to improve their effectiveness and achieve agricultural viability.
- 15. Review existing bylaws, regulations, guidelines and associated operational procedures to ensure that they conform to the FPPA, the Guide for Bylaw Development In Farming Areas and the Local Government Act.
- 16. Develop an information package for farmers about City agricultural policies and bylaws, and make this package available to the RFI and place it on the City website.
- 17. Encourage a cooperative and partnership approach to avoid and address nuisance complaints (e.g. spraying, noise, odour, dust, pesticide application, burning, etc.)

3.4 Non-Farm Uses and Parks and Recreation Strategy

3.4.1 Introduction

Despite land being within the ALR, farming may not occur on it. However, farming is the priority use for ALR land and all non-farm uses must be carefully reviewed and considered for their impacts on agriculture and their ability to contribute net benefits to enhance agriculture. It is important that the entire community understand that the agricultural area is a "working farm" landscape.

In Richmond, nearly 40% of the land in the ALR is not used for farming purposes.¹³

Some of the current non-farm uses of ALR land in Richmond include:

- Roads that bring traffic and encourage residential developments;
- Non-farm residential dwellings that remove land from agricultural production and can result in more rural-urban conflicts;
- Filling organic soils for non-agricultural purposes. Fill material is excavated off-site during construction projects. Due to its many origins, fill is variable in terms of its particle size distribution and rock content. Fill material reduces the agricultural potential of land because it has a much lower capability for crop production than the native organic soils. Filled land requires rehabilitation before it can be used for agricultural production. Fill also raises the water table of the surrounding lands, which negatively impacts agricultural production;
- Golf courses and driving ranges. Although golf courses and driving ranges are no longer an acceptable use for ALR land, there are nine such uses currently in place in Richmond's ALR;
- Parks and recreational trails. The ALR is an especially attractive area for recreational uses due to the expansive green space and unique habitat;
- Recreational equestrian activities. Because no designated trails currently exist, equestrian activities take place on farm roads and in fields, and interfere with normal farm practices;
- Churches and schools in the "Community Institutional District" that have resulted in less land available for agricultural production (see Section 4.3 McLennan 1).

Some non-farm uses of the ALR may support agriculture, such as farm access roads, farmhouses, and buildings that are accessory uses to farm uses. Also, the regional transportation infrastructure allows farmers to get their agricultural products to market, and provides efficient access for consumers who may purchase farm products directly from the farm gate.

Many of the uses noted above also require an application to the ALC for non-farm use approval.

3.4.2 Objectives

To develop and support initiatives which:

- Ensure that farming is the primary use of ALR land;
- Ensure all existing and any proposed non-farm uses of ALR land support agricultural viability and do not interfere with normal farm practices;
- Direct proposed non-farm uses of ALR land to non-ALR land wherever possible;
- Ensure that any non-farm uses of ALR land occur in designated and/or minimal impact areas and with minimal negative impacts on farming;

¹³ Profile, p. 33.

- Minimize subdivision;
- Ensure that City policies related to parks, transportation, and others support overall agricultural viability.

3.4.3 Recommendations

- 18. It is recommended that the proposed AAC (see Recommendation 1) review the following nonfarm uses of ALR land and prepare information, options and recommendations. This review includes examining the following items and other actions not yet identified:
 - a) Review the feasibility of amalgamating smaller lots to larger ones wherever possible;
 - b) Restrict the upgrading of existing roads and development of new roads unless there is a direct or net benefit to farming;
 - c) Discourage the use of fill on organic soils, except for the following agricultural purposes:
 - i) When required to ensure a solid foundation for a farm residence or other structure related to the agricultural operation;
 - ii) To provide a road base for access which benefits agriculture.
 - d) Limit recreational uses of ALR land to:
 - i) Encourage dyke and recreational trails at the perimeter of the ALR;
 - ii) Work with the agricultural community, equestrian community and recreational community to ensure that recreational uses adjacent to or within the ALR are compatible with farm uses and have a positive benefit to farming.
 - e) Ensure that a "least disruption to farmers" policy exists to protect farmers from the impacts of recreational uses by:
 - i) Requiring the proposed AIA (see Recommendation 4) be completed for new recreational uses and that appropriate steps be taken to mitigate potential conflicts;
 - ii) Ensuring that whenever potential negative impacts for agriculture may occur, that adequate compensation and/or viable alternatives are available;
 - iii) Increasing the awareness among equestrian owners about riding on or near private property and public roads and trails, and the impact which horses and riders can have on agricultural land;
 - iv) Preparing over the long term and in partnership with others, agricultural edge plans for recreational uses, dykes and perimeter trails in and adjacent to the ALR;
 - v) Ensuring that suitable facilities (e.g. toilets and garbage cans) are provided to eliminate trespassing and littering on existing recreational trails;
 - vi) Ensuring that no financial costs are incurred by farmers due to recreational trails or activities;
 - vii) Investigating the feasibility of developing an insurance policy and a 'save harmless' policy which would protect farmers from liability and property damage as a result of non-agricultural activities.

3.5 Agricultural Edge Strategy

3.5.1 Introduction

The rural-urban edge is often identified as an area of conflict that may create an overall negative impact on farming.

An agricultural edge plan, tailored to individual rural-urban edges, can be an important tool for mitigating potential and existing conflicts and for maintaining the stability of the agricultural edge. It is important that the agricultural edge plan be tailored to specific situations, and take into consideration the type of conflict or potential conflict, the type of agriculture, the topography and existing land uses.

It must also be noted that although the agricultural edge has the potential for many conflicts, a positive side effect for agriculture may be better access to urban markets¹⁴. Pilot projects involving less intensive agricultural activities (e.g. small lot agriculture, U-pick operations, farm direct marketing, agri-tourism, organic and ecological farming, and allotment gardens) may identify useful applications along an agricultural edge.

Not all rural-urban edges have the same problems.

- Common complaints from urban residents relate to noises, smells, spraying, and the frustrations caused by slow-moving farm vehicles;
- Common complaints from farmers relate to vandalism, theft, damaged equipment, trespassing, and water run-off from adjacent urban development.

3.5.2 Buffers

A common tool for agricultural edge planning is the buffer. Buffering is currently required by the City for new developments adjacent to the ALR. A buffer is defined as an area of land separating adjacent land uses and managed for the purpose of mitigating specific impacts of one use (e.g. noise, theft, spraying, trespassing, dust) on another use. The land separating the adjacent land uses may be left empty, or in many cases may include buffer elements such as:

- Fences;
- Vegetative or landscaped buffers (trees, hedging, etc.).

While buffers can work well in areas where a new development is being considered, a buffer may not always be a practical solution. Often the only land available for a buffer is on the agricultural side. Historically, limited consideration has been given to where a buffer should be located or who should fund it. Farmers, subjected to negative reactions to their farm practices from urban residents, have often taken the initiative to install buffers.

¹⁴ "Agriculture and Innovation in the Urban Fringe: The Case of Organic Farming in Quebec, Canada", Journal of Economic and Social Geography, volume 90, number 3, 1999, pp. 320-328.

3.5.3 Objectives

To develop and support initiatives which:

- Recognize the rural-urban edge as a special management area, requiring special farm management and urban development practices and specific agricultural edge plans with specific design requirements;
- Mitigate and/or prevent conflicts between rural and urban land uses;
- Reinforce the integrity and stability of the ALR boundary;
- Ensure that land is not removed from agricultural production in order to accommodate a buffer or any other potential element of an agricultural edge plan;
- Recognize that it is preferable to have compatible land uses (e.g. industrial) adjacent to agricultural land rather than incompatible uses (e.g. residential, schools, etc.);
- Provide residents and developers who live along an agricultural edge with information about agricultural activity in their area;
- Ensure consultation with landowners on both sides of the agricultural edge to avoid and mitigate urban-rural conflicts.

3.5.4 Recommendations

- 19. Recognize the following areas for agricultural edge planning (see Figure 3):
 - a) The west and north edges of Gilmore;
 - b) The west edge of McLennan 2;
 - c) Behind the outer ring of houses in McLennan 2;
 - d) Shell Road Trail;
 - e) Behind the assembly uses on No. 5 Road;
 - f) North edge of Fraserport Industrial Lands.
- 20. Develop comprehensive agricultural edge plans for areas, including:
 - a) An inventory of existing and potential uses and conflicts;
 - b) A site-specific management plan with appropriate design guidelines;
 - c) A proposed AIA (see Recommendation 4);
 - d) Consultation with the ALC, BCMAFF, the proposed AAC (see Recommendation 1), and review of relevant resources such as the ALC report "Landscaped Buffer Specifications";
 - e) Consultation with landowners on both sides of the agricultural edge;
 - f) An appropriate time-frame for implementation;
 - g) Mediation to mitigate any conflicts while an agricultural edge plan is being developed, or where buffering is not in place.

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- 21. For new development adjacent to the ALR:
 - a) Require the preparation of an agricultural edge plan, including buffering on the urban side, at the expense of the developer; and
 - b) Require the registration of restrictive covenants, where possible. The intent of the covenant would be to:
 - i) Inform prospective buyers of residential properties of the occurrence of normal farm practices on adjacent farmland (e.g. spraying, noise, odours, dust, pesticide application, burning, etc.); and
 - ii) Minimize urban-rural conflicts.
- 22. Direct compatible land uses (e.g. industrial) to land adjacent to the ALR in lieu of incompatible uses (e.g. residential, schools), wherever possible to avoid conflicts.
- 23. Provide the materials developed for the Public Education and Awareness Strategy (Recommendation 30 a) to residents along an agricultural edge to inform them about agriculture in their area.

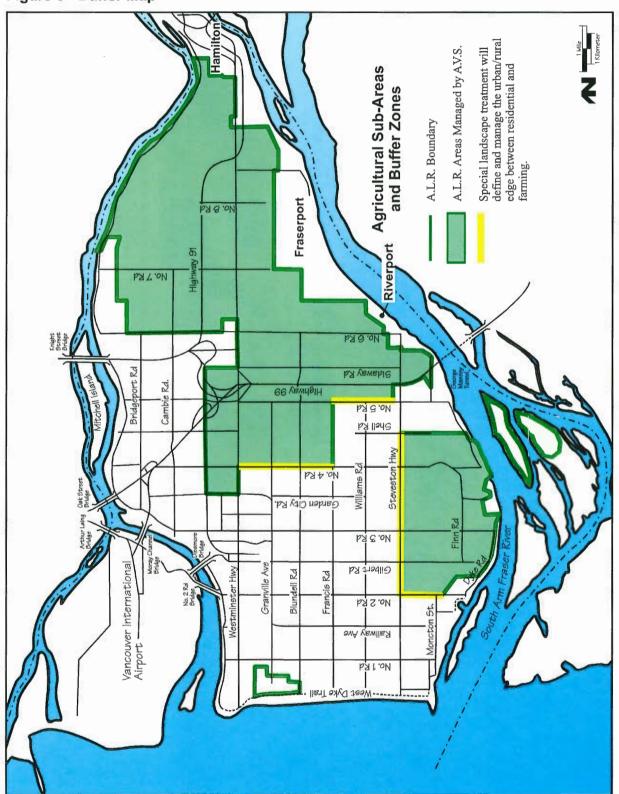


Figure 3 - Buffer Map

3.6 A Strategy for Agriculture With Respect to the Environment and Environmentally Sensitive Areas

3.6.1 Introduction

Agriculture and adjacent urban development require a quality environment (e.g. good water and soils, etc.). The measures necessary to sustain land, water and air will depend on the crop, livestock commodity, the location of an operation and current and future production practices. A healthy sustainable environmental resource base will support healthy agricultural production and a healthy economy.

Sensitive areas in the ALR (e.g. certain natural areas, certain watercourses), however, present both challenges and opportunities to farmers.

3.6.2 Environmental Guidelines and Requirements for Agriculture

To protect valuable land, water and air resources, the agricultural industry in cooperation with government agencies have launched several initiatives over the last decade including: commodity specific environmental guidelines, the adoption of best agricultural management practices, the development of integrated pest management procedures, and the Partnership Committee on Agriculture and the Environment (i.e. a Federal-Provincial initiative which supports agricultural/environmental enhancements).

Several federal and provincial laws are in place to protect land, water and air from pollution, including pollution from agricultural sources. For instance, The Code of Agricultural Practice for Waste Management under the Waste Management Act describes generally accepted practices for waste management on farms. The purpose of the Environmental Guidelines for agricultural producers in British Columbia is to further specify the requirements of the Code and other pieces of legislation and to provide suggestions for environmentally sound agricultural waste management practices.

Documents have been prepared in cooperation with agricultural producer organizations and government agencies, and are available for specific commodities (e.g. dairy, beef, poultry, horses, berries, field vegetable, greenhouse, nursery). Environmental issues addressed in these guidelines include: housing and waste handling systems, manure storage and application, nutrient management, preservation of soil and water resources and pesticide application.

3.6.3 Environmentally Sensitive Areas

In 1991, the City amended its OCP to define and map Environmentally Sensitive Areas (ESAs). The ESA designation applies to all river shorelines, sloughs, marshes, wetlands, bogs, and major treed areas. Many of the ESAs in Richmond lie within or adjacent to the ALR (see Figure 4).

The City is reviewing its ESA policies and farmers wish to contribute to this process. The review is being undertaken to clarify the inventory of ESAs and their functions.

The current city policy on ESAs does not directly limit agricultural cultivation; farmers may clear areas of ESA for farming purposes. However, the City requires a Development Permit for the subdivision of a lot that contains ESA designation or for structures that encroach into an ESA. This may limit the location of new agricultural buildings, such as barns, on a property. The City's approach to issues involving farms and ESAs is to work on a case by case basis to mitigate the potential impacts to the extent possible without undue hardship to farmers.

3.6.4 Other Regulations

From time to time, a senior level of government may introduce legislative changes that impact the way in which farmlands are managed. As new initiatives are brought forward, the City and farming community are willing to participate in a consultative process to provide input into new legislation or initiatives, in a way that addresses the unique characteristics and conditions of Richmond.

3.6.5 Issues

The presence of ESAs in and adjacent to the ALR has both advantages and disadvantages for farmers.

On the one hand, ESAs offer the following benefits:

- if located along an urban-rural boundary, ESAs function as natural buffers between agricultural and non-agricultural uses to reduce conflicts.
- along watercourses, the vegetation of ESAs help to filter pollution from all sources.
- may support insects that help to pollinate crops.

However, farmers are concerned that the existence of ESAs adjacent to or within the Agricultural Land Reserve and the related government policies may have an impact on the economic viability of farm operations. The presence of ESAs in and adjacent to agricultural lands raises several land use, servicing and environmental issues for farmers:

- policies regarding drainage and irrigation maintenance in or adjacent to ESAs may create difficulties (e.g. timing, extra costs, conditions, permit refusals, etc.) for farmers to achieve the level of drainage required to efficiently produce crops.
- restrictions or conditions for ESAs imposed on farmers (e.g. land clearing, ditch maintenance) could interfere with normal farm activities.
- ESAs may be a source of weeds, which can potentially contaminate adjacent farm fields.
- ESAs with considerable tree cover provide habitat for bird species. While some species of birds can assist in natural pest control, other species (e.g. starlings, migratory waterfowl) can damage agricultural crops and perennial forage fields.
- ESAs may support insects that are harmful to crops.

The above concerns, when combined with other economic challenges facing agriculture, may hinder efforts to expand and diversify agricultural operations.

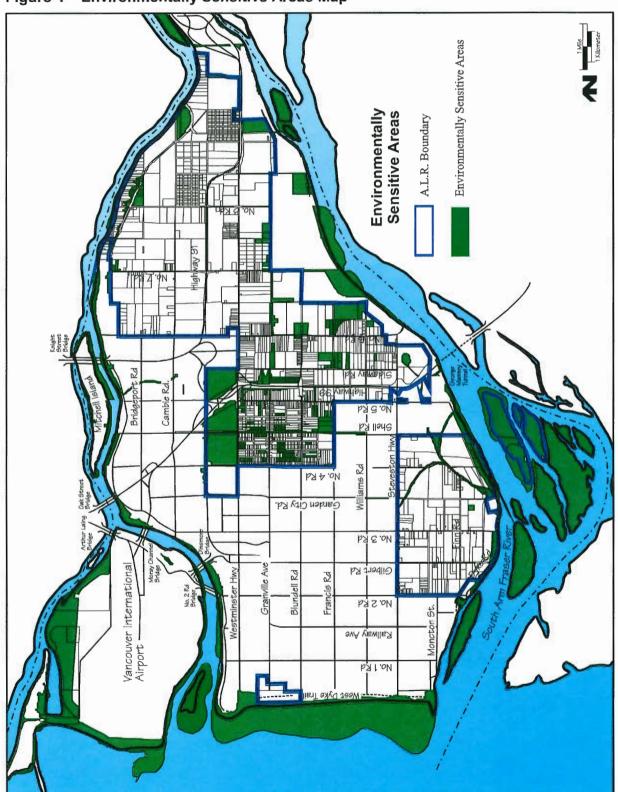


Figure 4 – Environmentally Sensitive Areas Map

3.6.6 Objectives

To develop and support initiatives which:

- Allow ESAs and normal farm activities to co-exist to achieve agricultural viability and environmental sustainability.
- Improve communications among the farming community, local and senior governments to:
 - Provide farmers with information about legislation and initiatives that may impact farming practices;
 - Keep all levels of government informed of the farmers' interests, concerns and suggestions.
- Encourage farmers to adopt best management practices to maintain high air, land and water quality.
- Encourage consultation with farmers and consideration of individual circumstances.
- Develop mitigative strategies which address the impact of wildlife on agriculture.

3.6.7 Recommendations

- 24. The Agricultural Advisory Committee, farming community, City staff and other stakeholders shall work together to study, analyze, form options and strategies to address the following issues of concern around ESAs and the environment, as well as other issues that may arise that are of interest to the farming community:
 - land use
 - drainage, irrigation and ditch maintenance
 - land clearing
 - weed control
 - crop loss due to wildlife and birds
- 25. Ensure that the management strategies from 24) above allow for "least impact" on agricultural viability and whenever agricultural viability may be impacted, ensure that adequate compensation and/or viable alternatives are available.
- 26. Review City management policies and bylaws to:
 - a) assess the implications for farming
 - b) work towards consistency and compatibility (where not in conflict with other legislation) with the provisions of the Farm Practices Protection Act and the Guide to Bylaw Development in Farming Areas.
- 27. Consult with the Agricultural Advisory Committee and the farm community (together with the Advisory Committee on the Environment and other stakeholders) in the review of existing ESAs in the ALR to:
 - a) Refine and clarify the inventory and functions of the existing ESAs.
 - b) Assess the interaction between agriculture and ESAs.
- 28. Provide information to all farmers related to best management practices and encourage them to adopt beneficial environmental guidelines.
- 29. Review the work of the Partnership Committee on Agriculture and the Environment and incorporate relevant aspects of their work into farm operations and City policies.

3.7 Public Education and Awareness Strategy

3.7.1 Introduction

While the urban population has grown significantly to its current level of 166,000, the farm population has been steadily declining. Currently in Richmond, there are slightly more than 200 farmers. Nevertheless, this small percentage of people are working on a large proportion of Richmond's land base (38% of land is within the ALR) and generating over \$56 million in revenues each year¹⁵.

The results of the increase in urban population relative to the farming population are:

- Less awareness among the general population for farming, and its importance as an economic resource, a heritage asset and its relevance to the local community;
- Less understanding of normal farm practices;
- People becoming disconnected from the agricultural process that produces much of their food;
- The "political voice" of farmers declining dramatically. Farmers' issues may not be given the same weight as urban issues.¹⁶

Many people in Richmond, other areas of the Lower Mainland, and British Columbia in general, believe there is a strong need to raise the awareness of agriculture's role within the non-agricultural sector. A public that understands the role of agriculture, and is aware of the needs of the industry, will be in a better position to appreciate and support the many contributions of the agricultural sector.

3.7.2 Objectives

To develop and support initiatives which:

- Encourage residents to learn more about agriculture in Richmond and to support locally-grown agricultural products;
- Provide opportunities for communication and consultation between the farm and non-farm communities;
- Ensure that residents who live within, or adjacent to, the ALR are aware of normal farm practices and the FPPA;
- Encourage farmers to continue practicing positive public relations.

¹⁵ Profile, p. 57.

¹⁶ Planning for Agriculture, p. 9-3.

3.7.3 Recommendations

- 30. Institute an information program to increase public awareness and commitment for agriculture, in consultation with the agricultural community, the Agriculture Awareness Coordinator (BC Agriculture Council), Agriculture in the Classroom Foundation, and others:
 - a) Develop appropriate materials to share with all residents (e.g. publications, via the City website) to provide them with information about agricultural activity in their area, including:
 - i) The type of farming in the area;
 - ii) Examples of normal farm practices they may experience;
 - iii) A copy of the BCMAFF publication "The Countryside and You";
 - iv) A list of appropriate people to direct questions and concerns, such as the proposed SAL (see Recommendation 3), ALC, BCMAFF, AAFC, and others;
 - v) A "Country User Code" to identify appropriate behaviour in agricultural areas.
 - b) Develop an agricultural signage program.
 - i) Place signs along roads used by farm vehicles, along recreational trails, and incorporate signs into agricultural edge planning;
 - ii) Ensure that signage focuses on "positive wording" as opposed to "directives", such as the following examples:
 - In areas where farm vehicles may be traveling, "Richmond farmers with slow moving vehicles use these roads too support your local farm community";
 - Where vandalism and trespassing issues occur, "This crop was planted by a member of your local farm community please respect the farmer's livelihood";
 - iii) Ensure that all signs are visibly similar, and incorporate the recommended "logo" or visual symbol (Recommendation 37 a).
 - c) Encourage the ALC to develop signs to indicate the location and extent of the ALR. An example may be "You are now in the Agricultural Land Reserve. Please respect farmland."
 - d) Develop a brochure that celebrates the City's agricultural tradition and history.¹⁷
 - i) In plans and programs, emphasize the relationship between the City's corporate vision statement (see Section 2.5) and how agriculture helps achieve that vision;
 - ii) Prepare an agricultural calendar that shows key agricultural events in the area, harvest times, etc.
 - e) Encourage linkages and partnerships between the agricultural community and the media to facilitate public education and awareness;
 - f) Create an agricultural business profile to provide information on agriculture as a business opportunity;

¹⁷ PFA, p. 9-6.

- g) Develop an information package for farmers about agricultural policies and bylaws, heritage policies that support the preservation of buildings, lands and methods, and make this package available to the RFI and the public and place it on the City website (see Recommendation 16);
- h) Explore the opportunities for holding a special event (e.g. Harvest Festival) or regular seasonal activity (e.g. summer weekend Farmer's Market) to promote local produce and celebrate the City's agricultural tradition and history.
- 31. Create opportunities for Council, City staff and others to tour the agricultural lands and learn about the role agriculture plays in the City. The proposed AAC (see Recommendation 1) may facilitate this activity.
- 32. It is recommended that the proposed AAC (see Recommendation 1) review the option of introducing a Restrictive Covenant for properties within, and adjacent to, the ALR to address issues of conflict (e.g. noise, odours) related to agricultural uses. Example: Covenant used by City of Surrey for subdivisions bordering the ALR.
- 33. Encourage existing farmers to continuously maintain their farm operations to prevent unsightly premises and project a positive public image for agriculture in Richmond.

3.8 Economic Growth and Diversification Strategy

3.8.1 Introduction

Without the ability to make an adequate return on their investment and labour, there will be no incentive for farmers to continue farming in Richmond. Efforts to increase profitability through growth and diversification will support the ongoing efforts of farmers to maintain viable operations.

The following factors influence economic growth of the agricultural industry:

- Inadequate infrastructure for drainage, transportation, etc. (see Section 3.2);
- Over-regulation and conflicting regulations. (See Section 3.3);
- Non-farm uses adjacent to agricultural operations (see Section 3.4);
- Non-farm uses in the ALR;
- Subdivision. Small parcels are less efficient to farm and can limit agricultural options;
- Cost of land. High land costs force farmers into leases;
- Speculation about the future of ALR land. Landowners who speculate for non-farm developments are more likely to lease land to farmers on a short-term basis. Leases that are less than three years in length inhibit a farmer's ability to make long-term agricultural management decisions;
- Absentee landlords. Productive land is kept out of agricultural use when landowners are not available to lease the land to farmers.

3.8.2 Diversification

One way for farmers to increase viability is to diversify their farm operations. Trends in agricultural diversification relate to:

- Expanding types of farming, such as farm markets;
- Innovative products for niche markets, such as herbs and goat milk;
- Certified organic and specialty products;
- Provision of an agricultural experience through agri-tourism.

Some specific examples for diversification are the following:

- Farm direct marketing;
- Farmers' markets;
- Agricultural niche and specialty services, especially those that provide convenient options for purchasing local products (e.g. home or office delivery);
- Community-supported agriculture, by having customers purchase food before it is grown;
- Value-added on-farm processing;
- Growing products for the diverse ethnic community;
- Niche and specialty products such as herbs, goat milk, or organically grown products;
- Consistent labeling of local products to link products with the area where they are grown;
- Linkages with support agencies and businesses, such as encouraging restaurants to utilize cuisine based on local products;
- Agri-tourism such as school tours, farm bed and breakfast locations;
- Crop diversification.

One option for finding new and innovative growth and diversification opportunities is the use of **pilot projects**. Pilot projects can demonstrate value, yet are small, easy to evaluate, and low in risk. Pilot projects, in cooperation with other partners such as the City, BCMAFF, and AAFC, may be effective ways for farmers to diversify their farm operations or try larger-scale initiatives.

3.8.3 Objectives

To develop and support initiatives which:

- Encourage farmers to achieve long-term economic success through growth and diversification;
- Provide opportunities for the Richmond agricultural industry to become a place of agricultural innovation and excellence often using pilot projects;
- Assist farmers to lower production costs where possible (e.g. improve drainage);
- Keep farmers up-to-date and informed about new agricultural opportunities and options for growth and diversification;
- Increase the demand for locally-grown agricultural products;
- Encourage agricultural support services and industry to locate in Richmond;
- Maximize the agricultural land available for agricultural production.

3.8.4 Recommendations

- 34. Develop a strategy to encourage agricultural support services and social infrastructure (such as agricultural research, agricultural banking and financing, industrial technologies, agricultural marketing, specialized suppliers of agricultural materials and equipment) to locate in Richmond, in cooperation with the agricultural sector, Business Liaison and Development, BCMAFF, and others as appropriate.
- 35. Maximize the agricultural land available for agricultural uses:
 - a) Review the feasibility of amalgamating smaller lots to larger ones wherever possible. These parcels could then be sold as farmland or leased to farmers;
 - b) Request the Province to review the policies on non-resident land ownership in BC and in other jurisdictions to determine how land owned by non-residents may be more fully farmed;
 - c) Establish guidelines for parcel sizes suitable for farming, including options for smaller parcels of 2 acres or less;
 - d) Encourage longer-term lease opportunities for farmers:
 - i) Discourage non-farm uses of the ALR land (see Recommendation 18);
 - ii) Develop a City-based Agricultural Land Registry to assist farmers to find agricultural land available for leasing.
 - e) Explore the rezoning of selected non-ALR land (currently zoned for light industrial use) to "Light Industrial/Agricultural" to provide for the inclusion of greenhouses as a use and to encourage greenhouse development on non-ALR land wherever possible;
 - f) Encourage non-ALR "multiple-use" industrial buildings that will attract partnerships such as allowing greenhouse development on the tops of some industrial buildings as a possible pilot project.

- g) Review the costs and benefits of selling or leasing the City-owned nursery to local farmers in order to minimize City competition with the agricultural sector.
- 36. Encourage farmers to diversify their agricultural operations, by:
 - a) Liaising with support agencies such as BCMAFF, AAFC, GVRD and the ALC to gather information and identify resources to clarify diversification opportunities (e.g. new crop production and development, value-added production, etc.);
 - b) Encouraging partnerships between farmers and
 - i) Other farmers that haven't been historically involved with the RFI and the proposed AAC;
 - ii) Local businesses and industry, such as the hospitality sector, Chamber of Commerce, and others;
 - iii) City Departments and City agencies, such as Business Liaison and Development, Tourism Richmond, Chamber of Commerce, and others;
 - iv) Provincial and Federal ministries and agencies for projects which may make growth and diversification opportunities more easily attainable;
 - v) Others to carefully locate and manage allotment gardens (community gardens) on agricultural lands.
- 37. Develop a "Buy Local" marketing initiative to increase demand for locally grown agricultural products, in cooperation with Business Liaison and Development, Tourism Richmond, Chamber of Commerce, the RFI, and others.
 - a) Develop a "Taste of Richmond" logo or symbol, to appear on all agricultural communications and signs, and which could also be used by growers to label their products;
 - b) Institute a weekly Farmers' Market in cooperating school yards or other City facilities to increase consumer access to locally grown agricultural products;
 - c) Support local growers by purchasing locally-grown landscape materials and food products for City use wherever possible;
 - d) Identify options to support access to farm direct markets along Steveston Highway where current traffic patterns discourage stopping at farms selling local products;
 - e) Develop a list of local agricultural products and when and where they are available, and circulate the list to local restaurants, ferries, schools and businesses to encourage linkages with Richmond agricultural producers;
- 38. Undertake a market study project to assist farmers to understand their local Richmond market, with respect to:
 - a) Products desired by restaurants, and ethnic, specialty and niche products;
 - b) Expected quality and service features;
 - c) Expected product availability requirements.

- 39. Encourage new farmers to enter the agricultural sector by:
 - a) Creating an agricultural business profile to provide information on agriculture as a business opportunity (see Recommendation 29 f);
 - b) Encouraging retiring farmers to apprentice new ones;
 - c) Investigating and publishing options for new farmers to obtain management skills training from local educational institutions and private trainers;
 - d) Assisting local young people to find job opportunities in agriculture wherever possible, including co-operative education opportunities with area educational institutions such as Kwantlen University College, University of British Columbia, and area secondary schools.

City Owned Nursery

The City owns its own nursery in order to supply City properties with plants, trees and other vegetation. There is some concern among the agricultural sector that the City's involvement in its own nursery is not the best way to support farming. It has been suggested that the City review other alternative approaches such as selling or leasing the nursery to local farmers.

40. Review the costs and benefits of selling or leasing the City-owned nursery to local farmers in order to minimize City competition with the agricultural sector.

4. Agricultural Nodal Management Plans

4.1 Introduction and Overview

Agricultural Nodal Management Plans serve to manage the resources and issues within specific areas of the ALR effectively, and in support of viable agriculture.

The Nodal Management Plans are designed to complement the City-Wide Management Plan for Viable Agriculture (see Section 3), by identifying key nodal issues and providing recommendations for the management of those issues. In many cases, reference is made to an earlier recommendation. Nodal management plans are a way for the City to recognize that not all parts of Richmond's ALR are the same. Different areas require different plans to ensure the long-term goal of maintaining and enhancing the viability of agriculture.

More detailed Agricultural Nodal Management Plans for each node may need to be developed in the future, particularly for McLennan 2 and 3, to further address issues and concerns as they arise.

The nodes have been defined by:

- Soil type;
- Drainage;
- Existing land uses;
- Existing boundaries, such as Highways 91 and 99;
- Parcelization;
- Number of absentee landlords;
- Land-ownership patterns;
- Extent of rural-urban conflicts.

4.1.1 Objectives for the Nodal Management Plans

The intent of the proposed Nodal Management Plans is not to take land out of the ALR, but to develop and support initiatives which:

- Encourage agricultural viability considering unique nodal opportunities and constraints;
- Recognize and respond to node and site-specific issues and concerns;
- Ensure consistency among the Nodal Management Plans and the City-Wide Management Plan for Viable Agriculture.

Figure 5 shows the eight management nodes that have been identified. Where necessary, OCP, Area Plan and Zoning Bylaw amendments would be made to implement a Nodal Management Plan.

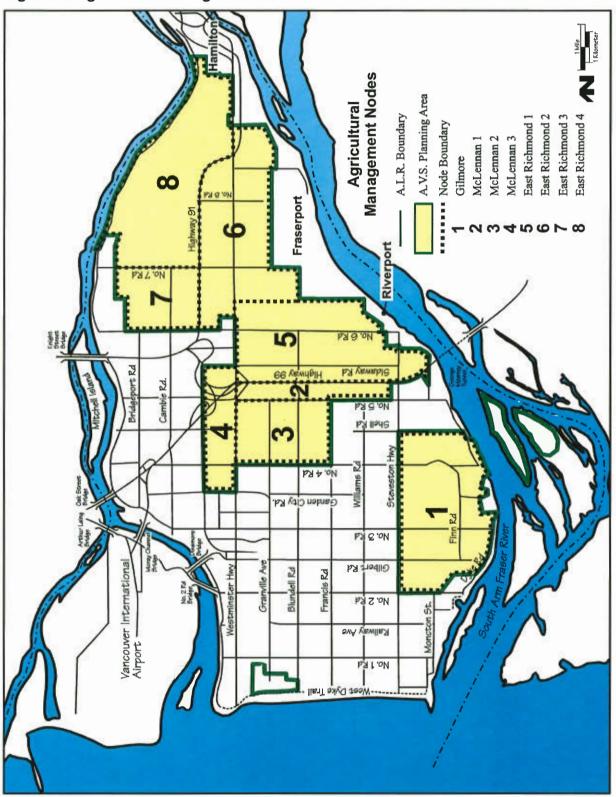


Figure 5 - Agricultural Management Nodes

4.2 Gilmore

4.2.1 Introduction

The Gilmore node includes some of Richmond's finest and most economically productive farmland. The Gilmore node is characterized by mineral soils which are productive and suitable for a wide range of crops. Currently, much of the Gilmore node is in intensive agricultural production with a wide variety of crops including mixed vegetables, forage, and some dairy production. There is very little parcelization which increases agricultural viability. Drainage is not as much of a problem in this area as it is in some of the other nodes.

4.2.2 Key Nodal Issues

Issues that must be addressed in this node:

- Non-farm uses such as a growing number of "country estate" style residences making less land available for agricultural use;
- An increasing level of recreational equestrian activity and trails which can interfere with normal farm practices, damage farm land, and generate waste;
- The proposed residential development in the London-Princess area along the southwestern ruralurban edge may cause problems for agricultural operators, due to potential increased traffic and more urban residents resulting in a higher possibility for nuisance complaints and trespassing, vandalism or theft;
- The proposed recreational trail along the southern boundary of Gilmore may result in an increase in trespassing, vandalism and theft of crops;
- Flooding of the northern end of Gilmore due to excess water from the urban area along the northern boundary;
- Speculation that ALR land may be developed for urban uses.

4.2.3 Recommendations

- 41. Discourage non-farm uses in the ALR land (see Recommendation 18);
- 42. Ensure that a "least impact" policy exists to protect farmers from the impacts of the proposed residential development in the London-Princess area:
 - a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts;
 - b) Whenever potential negative impacts for agriculture may occur, ensure that adequate compensation and/or viable alternatives are available;
 - c) Place emphasis on the positive benefits to potential development initiatives for farm operations, e.g. improved drainage;
 - d) Require the development of an agricultural edge plan (see Recommendation 19), including buffering on the urban side of the edge;
 - e) Ensure that new landowners receive materials about agricultural activity in the area (see Recommendation 30).

- 43. Ensure that a "least impact" policy exists to protect farmers from the impacts of the proposed recreational trail along the southern boundary of Gilmore:
 - a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts;
 - b) Whenever potential negative impacts for agriculture may occur, ensure that adequate compensation and/or viable alternatives are available;
 - c) Require that a recreation trail plan be prepared;
 - d) Require the development of an agricultural edge plan (see Recommendation 19), including buffering on the urban side of the edge;
 - e) Require that signs be posted along the trail to increase awareness for trail users about how their behaviors may relate to agricultural viability (see Recommendation 30).
- 44. Identify the specific problem areas for flooding from the urban areas and develop ways to reduce the impacts of flooding, in concert with the City's current Engineering Capital Plan process and in consultation with other appropriate City Divisions, Departments and Sections and the agricultural community.

4.3 McLennan 1

4.3.1 Introduction

The McLennan 1 node is the ALR land between No. 5 Road and Highway 99, with the upper boundary of the node being Blundell Road. McLennan 1 is characterized by deep (more than 160 cm) organic soils, which are suitable for a wide range of crops, including cranberries, blueberries, vegetables, and annuals. The node also has a high water table. Currently, little agricultural production is taking place, but there are some grazing and nursery operations.

4.3.2 Key Nodal Issues

The major issues in McLennan 1 relate to the "Community Institutional" designation along the No. 5 Road corridor. This OCP land use designation, which came into effect in 1990, allows churches and other assembly uses on the westerly 110 meters of each parcel. Although the land use designation allows for only agricultural uses on the remaining eastern portion (the "backlands") of each parcel, it did not require that farming take place. In 1999 the ALC and the City partnered to review the policy and strategy for this district. Current policy under the Amended No. 5 Road Backlands Policy accepted by Council in March 2000 is more stringent because it requires a farm plan and bonding to proceed with the plan. Farming must occur before non-farm uses (e.g. assembly uses) will be approved.

Issues related to the "Community Institutional District" that must be addressed:

- The "backlands" are generally not in agricultural use (a total of 105.3 acres);
- The presence of the Community Institutional District has set a precedent for non-agricultural land use within the ALR, and this non-agricultural use is clearly visible to road traffic along Highway 99;
- The churches have resulted in an increase in traffic into the area which interferes with agricultural operations;
- Although the land has potential for agriculture, farmers are reluctant to farm the land because of speculation that more churches will be built. This also makes a long-term lease difficult to obtain;
- Existing and new fill introduced will disrupt the regional water table, and have a negative impact on the agricultural capability of adjacent land (see Section 3.4.1);
- The land requires some drainage improvements and landowners are reluctant to invest in drainage if farming is not required.

Issues unrelated to the Community Institutional District, which must be addressed:

- There are many small parcels, which are difficult to farm because of field inefficiencies, increased operating costs, intrusion of non-farm residences, and higher than normal land values;
- Parcels are owned by many different people. This makes it difficult to get a lease covering a land area large enough to farm;
- Some degradation of soils has occurred.

4.3.3 Recommendations

- 45. Mitigate the issues (Section 4.3.2) associated with the Community Institutional District:
 - a) Review the option of rezoning any land parcels which have not been sold for assembly or other uses to restrict the development of future assembly uses in this area and return land to agricultural production;
 - b) Develop an agricultural edge plan for the area, including potential vegetative buffering behind existing churches to clearly differentiate churches on agricultural land from agricultural uses;
 - c) Survey existing assembly properties to rectify any encroachment beyond the westerly 110 metres (360.9 ft.) of the property;
 - d) Continue to support incentives to encourage farming on the backlands.
- 46. Encourage farming in McLennan 1, with the understanding that the agricultural edge must be taken into consideration. Opportunities for farming in this node include, but are not limited to, the following:
 - Tree farming;
 - Blueberries;
 - Vegetable production, e.g. potatoes, corn, cabbage;
 - Ornamental nursery;
 - Specialty vegetable crops;
 - Organic production;
 - Community or allotment gardens;
 - Hay production.
- 47. Maximize the agricultural land available for future agricultural uses (see Recommendation 35).

4.4 McLennan 2

4.4.1 Introduction

The McLennan 2 node is the ALR land between No. 4 Road and No. 5 Road, south of Westminster Highway and north of Francis Road. McLennan 2 is characterized by deep (more than 160 cm) organic soils, which are suitable for a wide range of crops, such as cranberries, blueberries, vegetables, and annuals. Much of the node currently used for blueberry production is very productive and this area is the City's main blueberry producing area. There are also several nurseries, greenhouses, and mixed vegetables. McLennan 2 has a high water table.

4.4.2 Key Nodal Issues

Issues that must be addressed in this node:

- Inadequate drainage of organic soils;
- Any fill introduced will disrupt the regional water table, and have a negative impact on the agricultural capability of adjacent land (see Section 3.4.1);
- Highly parcelized land being under-utilized for agricultural production;
- Small lot sizes are creating pressure for non-agricultural use;
- If existing road rights-of-way were opened and new roads were built, non-farm development may occur and future agricultural viability may be threatened;
- There are many absentee landlords and much of this land has been allowed to deteriorate causing the spread of selected crop diseases and weeds onto adjacent lands;
- The proposed widening of Blundell Road will result in increased traffic into the area, thus making it more difficult to farm;
- Pedestrians regularly use the Shell Road Trail, which has impacted farming operations through theft of crops, vandalism and trespassing;
- Urban complaints about normal farm practices, such as spraying, noise and burning hamper farm operations.

4.4.3 Recommendations

- 48. Ensure that McLennan 2 is considered a priority area for drainage improvements in the City's Master Drainage Plan (see Recommendation 7).
- 49. Discourage non-farm uses of the ALR land (see Recommendation 18).
- 50. Maximize the agricultural land available in McLennan 2 for future agricultural uses (see Recommendation 35) including the possibility of replotting the land and/or limited access.
- 51. Blundell Road is the identified access to Fraserport Industrial Lands:
 - a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts;

- b) Whenever potential negative impacts for agriculture may occur, ensure that viable alternatives are available and fully explored and that there is either:
 - no negative impacts on farming;
 - a net benefit to farming; or
 - adequate compensation.
- 52. Develop an agricultural edge plan (see Recommendation 19) for the Shell Road Trail, including fencing to prevent vandalism and theft and signage to increase awareness about the impacts of trail users on agricultural viability.
- 53. Liaise with the RCMP to increase awareness about vandalism, trespassing and theft that occurs on lands bordering Shell Road Trail and request their cooperation for policing the area.

4.5 McLennan 3

4.5.1 Introduction

The McLennan 3 node is four parcels of ALR land:

- Two parcels are owned and managed by the City for the Nature Park;
- One parcel is owned and managed by the Department of National Defence;
- One parcel is owned and managed by the Department of Fisheries and Oceans.

McLennan 3 is characterized by deep (more than 160 cm) organic soils, which are suitable for a wide range of crops. However there is no agricultural production in this area. The node also has a high water table.

4.5.2 Key Nodal Issue

- Land ownership. Because the City and Federal Departments own the four parcels, the land is not available for use by Richmond farmers.
- These parcels are being considered for non-farm uses (e.g. federal decommissioning, a trade and exhibition centre, sports fields, industrial uses, etc.).

4.5.3 Recommendations

54. Identify development options for McLennan 3 parcels which include:

- Having it totally farmed,
- Maximizing benefits to agriculture and farming if used for non-farm land uses,
- Consider City ownership of the land.

4.6 East Richmond 1

4.6.1 Introduction

The East Richmond 1 node is the ALR land between Sidaway and No. 6 Road.

East Richmond 1 is characterized by predominantly deep (more than 160 cm) organic soils, suitable for a wide range of crops, including cranberries, blueberries, mixed vegetables, nurseries, and forage crops. The node also has a high water table. Much of this node is presently in intensive and varied agricultural production, with blueberries, mixed vegetables, greenhouse operations, cranberries, nurseries and forage crops.

4.6.2 Key Nodal Issues

Issues that must be addressed in this node:

- Drainage of the organic soils is inadequate;
- The proposed widening of Blundell Road will result in increased traffic into the area, thus making it more difficult to farm;
- The routing of traffic through the ALR to service the increasing development of the Riverport and the Fraserport Industrial Lands at the south end of this node will result in increased traffic that will interfere with farm vehicles and operations.

4.6.3 Recommendations

- 55. Ensure that East Richmond 1 is considered a priority area for drainage improvements in the City's Master Drainage Plan (See Recommendation 7).
- 56. Ensure that any widening of Blundell Road (see Recommendation 51) results in benefits for farming and has minimal impacts on farming.
- 57. Ensure that a "least impact" policy exists to protect farmers from the impacts of the increased development of the Riverport and the Fraserport Industrial Lands:
 - a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts;
 - b) Whenever potential negative impacts for agriculture may occur, ensure that viable alternatives are available and fully explored and that there is either:
 - no negative impacts on farming;
 - a net benefit to farming; or
 - adequate compensation.
 - c) Place emphasis on positive benefits to development initiatives for farm operations, e.g. improved drainage;
 - d) Require the development of an agricultural edge plan (see Recommendation 19), including buffering on the urban side of the edge;
 - e) Review the development strategy for the Fraserport Industrial Lands to find potential linkages with the agricultural industry, and the potential for joint initiatives.

4.7 East Richmond 2

4.7.1 Introduction

The East Richmond 2 node is the ALR land South of Highway 91. This node is characterized by mineral soils which are suitable for a wide range of crops. Currently, much of this node is in intensive agricultural production. Agricultural production includes forage crops, livestock, nurseries, greenhouse operations, mixed vegetables, and some blueberries. This area includes large areas of idle land, landfills, and golf courses.

4.7.2 Key Nodal Issues

Issues that must be addressed in this node:

- Drainage of the soils is inadequate;
- The proposed widening of Blundell Road will result in increased traffic into the area, making it more difficult to farm;
- There are several large parcels of land that are idle at this time.

4.7.3 Recommendations

- 58. Ensure that East Richmond 2 is considered a priority area for drainage improvements in the City's Master Drainage Plan (see Recommendation 7).
- 59. Review the proposal to widen Blundell Road (see Recommendation 51).
- 60. Use any further developments of the industrial areas (Fraserport Lands) as a means to implement drainage improvements.

4.8 East Richmond 3

4.8.1 Introduction

The East Richmond 3 node is the ALR land west of No. 7 Road and north of Highway 91. This node is characterized by mineral soils, which are suitable for a wide range of crops. Much of the node is currently in agricultural production. This area is primarily used for livestock, forage crops, and cranberries. However there is also some mixed vegetable and nursery production.

4.8.2 Key Nodal Issues

• No issues have been identified at this time.

4.8.3 Recommendations

61. Maintain the existing drainage and infrastructure initiatives in this node.

4.9 East Richmond 4

4.9.1 Introduction

The East Richmond 4 node is the ALR land east of No. 7 Road and north of Highway 91. This node is characterized by medium (40-160 cm) to deep (more than 160 cm) organic soils, which are suitable for a wide range of crops such as cranberries, blueberries, vegetables, and annuals. The node has a high water table. Much of the node is currently in intensive agricultural production. Most of the area is dedicated to cranberry production, with some mixed vegetables, livestock, blueberries and greenhouse operations between the railroad track and Dyke Road.

4.9.2 Key Nodal Issues

Issues that must be addressed in this node:

- The soils require water table control in order to provide adequate drainage without over-draining them;
- Irrigation in the summer months may be required;
- The proposed mid-island dyke along No. 8 Road will impact significantly on agricultural production (see Section 3.2.4);
- Existing and new fill will disrupt the regional water table, and have a negative impact on the agricultural capability of adjacent land (see Section 3.4.1).

4.9.3 Recommendations

- 62. Review the use of fill on organic soils (see Recommendation 18 c).
- 63. Request the Ministry of Water, Land and Air Protection to investigate the viability of rebuilding and upgrading the perimeter dyke around the eastern tip of Richmond along the North Arm of the Fraser River, instead of the proposed mid-island dyke.
- 64. Maintain the existing drainage and infrastructure initiatives in this node.

5. Implementation Strategy

An Implementation Strategy is an important component of any planning process. Commitment to the Implementation Strategy will ensure that the recommendations in the AVS are implemented according to priority.

Successful implementation will require commitment from the City, the AAC, the RFI, ALC, senior governments, agricultural community and the public.

It is recommended that:

- Various City staff be assigned as SALs (see Recommendation 3) to facilitate implementation;
- The RFI consider having a dedicated person responsible for ongoing liaison with the City. The RFI may be better able to maintain a commitment to implementation if a specific person is identified for the task.

Funding support will be necessary for some of the recommendations in the AVS. In cases where funding is required, there may be ways that the City, AAC, RFI, ALC, senior governments, agricultural community stakeholders and the public can reduce costs by involving other partners in the implementation. It may also be feasible to undertake some recommendations on a trial basis through pilot projects, which could also be cost-shared with appropriate partners.

5.1 Monitoring Process

A comprehensive monitoring process, beginning at six months after the adoption of the AVS by Council and evolving to an annual process, is important for ongoing implementation of the recommendations.

Monitoring will serve to:

- Review the progress towards implementing recommendations;
- Determine the effectiveness of the AVS and its impact on agricultural viability;
- Provide motivation and support for the implementation process;
- Provide the opportunity for an AVS update and revision as required.

A recommended monitoring process is as follows:

Review One (Six months after adoption)

• General meeting of the Core Team and the proposed AAC (possibly with the Consultant Team) to review progress to date.

Review Two (One year after adoption)

- The proposed AAC and appropriate City staff (possibly with the Consultant Team) prepare a "Report Card" on implementation to date;
- The proposed AAC and appropriate City staff (possibly with the Consultant Team) to review the "Report Card";
- Update the AVS with changes and revisions as appropriate (possibly with the Consultant Team).

Further reviews should be undertaken annually, or as required, and follow a similar process to Review Two.

5.2 Implementing the Recommendations

This section identifies some key recommendations that can be implemented in the shorter term, and provides details about their implementation, key participants to be involved, and some indications of the results expected from the implementation. The early implementation of some recommendations will be encouraging signals to the agricultural sector.

Recommendation 1) Establish a City Agricultural Advisory Committee of Council (AAC).

	Partners	Expected
 Develop AAC terms of reference: AAC to advise on day to day issues such as proposed bylaw and OCP amendments and broader initiatives such as agricultural studies and plans; AAC to play active role in AVS implementation; AAC to meet monthly, or as required; Assist AAC with person from City staff or person paid to provide support to committee; AAC to have committed, effective chair. Committee Membership: Voting Members: The Committee shall consist of nine (9) voting members appointed by Council, including: Five (5) "farming representatives" chosen from nominations by the Richmond Farmers Institute. A "farming representative" is defined as a farmer who derives a majority of his/her income from farming; Two (2) farming representatives from the general agricultural community (nursery, livestock, equestrian, greenhouses, crops, etc.); One (1) representative from the Advisory Committee on the Environment One (1) representative from the community at large Committee Advisors (Non-voting Members): The Committee shall also consist of the following including: A representative from BCMAFF; A representative from the ALC; A staff member from the Urban Development Division; A staff member from the RCMP; and Others as necessary.	 ✓ Policy Planning Department ✓ RFI 	 Expected AAC to provide: Advice on bylaws and OCP amendments; Advice on applications for development in and adjacent to the ALR Advice on soil permit applications Assistance with policy development Improved agricultural awareness

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Recommendation 3) Designate City Staff Agricultural Liaisons (SALs), with the Policy Planning Department Liaison as the lead SAL to ensure coordination.

Im	plementation Detail	Pc	otential Partners		esults xpected
1	Publicize the SALs as people to assist the agricultural sector to access information about City Bylaws, operations and services, address agricultural issues and concerns, and contribute to various agricultural projects;	5	Policy Planning Department	•	Farm community to have a designated place to address issues;
5	Develop a "flow chart" to facilitate access to information required by the agricultural sector. This "flow chart" may include information about policies and bylaws, processes involved for development approvals, growth and diversification information, etc;			•	Farm community to have improved relationship with City
1	Have the SALs play a key role in Implementation of the AVS.	-			

Recommendation 4) Introduce an Agricultural Impact Assessment (AIA) process.

Im	plementation Detail	Po	tential Partners		tesults xpected		
1	Use the AIA for all proposed projects involving land use changes or developments:	1	Policy Planning Department	•	Better capacity to assess longer		
8	Within the ALR;	✓ Other City	1		,		term impacts of decisions on
	Adjacent to the ALR; or		Divisions / Departments / Sections as required	agricultural la and agricultur viability;	agricultural land		
11	• Outside the ALR for projects which may have an impact on agriculture.				viability;		
1	Examples of where to use the AIA:	1	RFI	🗸 RFI	•	Improved communication	
	 Decisions with respect to servicing and infrastructure, e.g. transportation corridors; 			Departme	among City Departments		
	 Decisions with respect to recreational trails; 					agricultural issues	
	 New or proposed residential developments. 						
1	Develop criteria, e.g. drainage/irrigation implications, air quality, noise, transportation and traffic, and others, for the AIA in conjunction with BCMAFF, the ALC, the proposed AAC (See Recommendation 1), and others as appropriate.						

Recommendation 5) Maintain an Agricultural Data System.

Implementation Detail	Pc	otential Partners	Results Expected
 Update and expand the scope of the Agricultural I Agricultural Land Use Inventory, and the Geograp Information System every three years or sooner to current information about the agricultural sector; Continue to engage in innovative research partne groups (such as AAFC, BCMAFF and others) to a agricultural trends in Richmond; Monitor changes in the agricultural sector to deter issues of concern and changes in overall viability, following possible indicators: Indicators which track land use and land avail Hectares (or acres) of ALR land in Richm Hectares (or acres) of ALR land which is Class; Hectares (or acres) of ALR land available or lease. Indicators which track farm viability and the or health of the agricultural sector: Annual number of applications for exclusion from the ALR; Annual number of applications, approvals rejections for non-farm use and subdivision ALR; Net Returns from Agriculture; Economic Diversity Index. 	whic pomaintain rships with determine using the ability: ond; Farm of or sale verall ion of land s and pon in the	Department RFI	 Improved system for monitoring changes in the agricultural sector Provides information for ensuring implementation of the AVS

Recommendation 6) Encourage regular communication among the agricultural sector and the City, provincial and federal servicing and infrastructure departments.

Implementation Detail	Potential Partners	Results Expected
 Formalize the City-Farmer Drainage committee Establish terms of reference and ensure involvement from: the agricultural sector; Engineering and Public Works Division. and others as appropriate 	 Engineering and Public Works Division Policy Planning Department RFI 	 Improved communication between City and farm community with respect to servicing and infrastructure Improved drainage for the City and agricultural sector.

Recommendation 7) Support the City's Master Drainage Plan.

Im	plementation Detail		otential artners	Results Expected
5 5	Identify and ensure drainage improvements to the ALR in order of priority and according to ARDSA performance standards; Encourage sufficient notification to the agricultural sector of ditch-cleaning plans; Encourage the agricultural sector to cooperate with ditch-	5	Engineering and Public Works Division RFI	Improved communication between City and farm community with respect to servicing and
1	cleaning practices by providing appropriate right-of-ways; Encourage the agricultural sector to support ditch-sidecasting activity where it does not interfere with normal farm practices			infrastructure Improved drainage for the
1	and/or agricultural capability of the soils; Require the proposed AIA (see Recommendation 4) be completed for all servicing and infrastructure projects			City and agricultural sector.

Recommendation 24) The Agricultural Advisory Committee, farming community, City staff and other stakeholders shall work together to study, analyze, form options and strategies to address issues of concern around ESAs and the environment.

Im	plementation Detail	Potential Partners	Results Expected
1	Issues of concern around ESA's in the ALR that should be addressed:	 Policy Planning Department 	Better management of
	Land use;	✓ Proposed AAC	ESAs in Richmond
8	 Drainage, irrigation and ditch maintenance; 	✓ City departments and divisions as	 Improved
	Land clearing;	required	sensitivity by farmers to
	Weed control;	🖌 ALC	importance of
	Crop loss due to wildlife and birds.	✓ BCMAFF	environmental issues in ALR
1	Address other issues of concern around ESA's in the ALR and the environment that may arise.		
1	Ensure that management strategies allow for "least impact" on agricultural viability and whenever agricultural viability may be impacted, ensure that adequate compensation and/or viable alternatives are available.		

Recommendation 26) Review City management policies and bylaws.

Implementation Detail	Potential Partners	Results Expected
 The review to address the following: Assess the implications for farming; Work towards consistency and compatibility (where not in conflict with other legislation) with the provisions of the Farm Practices Protection Act and the Guide to Bylaw Development in Farming Areas. 	 Policy Planning Department Proposed AAC City departments and divisions as required ALC BCMAFF 	 Better management of agricultural lands in Richmond

Recommendation 27) Consult with the Agricultural Advisory Committee and the farm community (together with the Advisory Committee on the Environment and other stakeholders) in the review of existing ESAs in the ALR.

Implementation Detail	Potential Partners	Results Expected
 Refine and clarify the inventory and functions of the existing ESAs; Assess the interaction between agriculture and the ESAs. 	 ✓ Policy Planning Department ✓ Proposed AAC 	 Better management of ESAs in Richmond Improved sensitivity by farmers to importance of environmental issues in ALR

Recommendation 19) Develop comprehensive agricultural edge plans for areas.

Imple	mentation Detail	Potential Partners	Results Expected
•	eas for agricultural edge plans are: The west and north edges of Gilmore; The west edge of McLennan 2; Behind the outer ring of houses in McLennan 2; Shell Road Trail; Behind the assembly uses on No. 5 Road; North edge of Fraserport Industrial Lands. Idge plans to include: An inventory of existing and potential uses and conflicts; A site-specific management plan with design guidelines; A proposed AIA (see Recommendation 4) Consultation with the ALC, BCMAFF, the proposed AAC, and review of relevant resources; Consultation with landowners on both sides of the agricultural edge; An appropriate time-frame for implementation; Mediation to mitigate any conflicts while an agricultural edge plan is being developed, or where buffering is not in place.	 ✓ Policy Planning Department ✓ Proposed AAC ✓ Parks and Recreation 	 Improved understanding among non-farm community of role of agriculture on ALR Improved rural urban relations

Recommendation 13) Review the Zoning Bylaw 5300 and prepare information, options and recommendations to improve its effectiveness. This review includes examining the following items and other actions not yet identified:

Implementation Detail	Potential Partners	Results Expected
 Review Zoning Bylaw 5300 in consultation with the public and prepare information, options and recommendations to improve its effectiveness in supporting agricultural viability. This review includes the following items and other actions not yet identified: Review the current list of uses permitted in the AG1 zone and update it to reflect changes in Provincial legislation and the objectives of achieving agricultural viability; Review the AG1 zoning regulations for residential uses on farms and for non-farm residences in the ALR to determine how to better achieve agricultural viability; Review the non-agricultural uses currently permitted in the AG1 zone to better achieve agricultural viability; Review how to better manage building materials, storage and other accessory farm uses; Review the current policy on the storage of farm equipment/vehicles related to the farm operation as a principal use (the storage of farm equipment/vehicles is currently an accessory use); Review all minimum and maximum property and building setbacks for residences in the ALR to minimize conflicts with adjacent uses. 	 Policy Planning Department Other City Divisions / Departments / Sections as required RFI Agricultural Land Commission Ministry of Agriculture and Food 	 Bylaw to more closely reflect commitment to agricultural viability Bylaw wording to support agricultural sector.

Recommendation 14) Review the roadside stand regulations in Business Regulation Bylaw 7148 and prepare information, options and recommendations to improve its effectiveness and achieve agricultural viability.

Implementation Detail	Potential Partners	Results Expected
 Review Class C which allows the potential creation of large roadside grocery outlets on ALR land; Review the requirement for farming a minimum of 20 acres of land in the bylaw which is restrictive and difficult to enforce. 	 Policy Planning Department Other City Divisions / Departments / Sections as required 	 Bylaw to more closely reflect commitment to agricultural viability Bylaw wording to support agricultural sector.

Recommendation 18) Review the following non-farm uses of ALR land and prepare information, options and recommendations. This review includes examining the following items and other actions not yet identified:

Im	plementation Detail	Potential Partners	Results Expected
	Review feasibility of amalgamating smaller lots to larger ones where possible; Restrict upgrading of existing roads and development of new roads unless there is a direct or net benefit to farming;	 Parks, Recreation and Cultural Services Division RFI 	 Ensures that farming is the primary use of ALR land;
1	 Discourage the use of fill on organic soils, except for the following agricultural purposes: When required to ensure a solid foundation for a farm residence or other structure related to the agricultural operation; To provide a road base for access which benefits agriculture; 	✓ Proposed AAC	 Ensures all existing and proposed non- farm uses of ALR land do not interfere with normal farm practices;
5	 Limit recreational uses of ALR land: Encourage dyke and perimeter recreational trails; Work with agricultural community, equestrian community and recreational community to ensue that recreation uses adjacent to or within the ALR are compatible with farm uses and have positive benefits to farming. 		 Ensures that City policies related to Parks and Recreation, support overall agricultural viability
1	 Ensure that a "least disruption to farmers" policy exists to protect farmers from the impacts of recreational uses by: Requiring the proposed AIA (Recommendation 4) be 		
	 completed for new recreational uses; Ensuring that whenever potential impacts for agriculture may occur, that adequate compensation and/or viable alternatives are available; 		
	 Increasing awareness among equestrian owners about "private property" and public roads and trails, and the impact horses can have on agricultural land; 		
	 Preparing agricultural edge plans for recreation uses, dykes and perimeter trails in and adjacent to the ALR; 		
	 Ensuring that suitable facilities, e.g. toilets and garbage cans, are provided to eliminate trespassing and littering on existing recreational trails; 		
	 Ensuring that no financial costs are incurred by farmers due to recreational trails or activities; 		
	 Investigating the feasibility of developing an insurance policy and a "save harmless policy" to protect farmers from liability and property damage as a result of non-agricultural activities. 		

Recommendation 30) Institute an information program to increase public awareness and commitment for agriculture.

Implementation Detail	Potential Partners	Results Expected
 Develop appropriate materials to share with all residents to provide them with information about agricultural activity in their area, including: The type of farming in the area; Examples of normal farm practices they may experience; A copy of the BCMAFF publication "The Countryside and You"; A list of appropriate people to direct questions and concerns, such as the proposed SAL (see Recommendation 3), ALC, BCMAFF, AAFC, and others; A "Country User Code" to identify appropriate behaviour in agricultural areas. Develop an agricultural signage program. Place signs along roads used by farm vehicles, along recreational trails, and incorporate signs into agricultural edge planning; Ensure that signage focuses on "positive wording" as opposed to "directives", such as the following examples: In areas where farm vehicles may be traveling, "Richmond farmers with slow moving vehicles use these roads too – support your local farm community". Where vandalism and trespassing issues occur, "This crop was planted by a member of your local farm community – please respect the farmer's livelihood" Ensure all signs are visibly similar, and incorporate the recommended "logo" or visual symbol (Recommendation 37 a). Emphasize the relationship between the City's corporate vision statement (see Section 2.5) and how agricultural revision statement (see Section 2.5) and how agricultural events in the area, harvest times, etc. 	 Proposed AAC Policy Planning Department Transportation Department and other City Divisions / Departments / Sections as required RFI Other levels of government 	 Improved public understanding and awareness of agriculture and its role in the community Reduced incidence of complaints from farmers about public misuse of ALR land

continued on next page

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In	plementation Detail	Potential Partners	Results Expected
1	Create an agricultural business profile to provide information on agriculture as a business opportunity.		
1	Develop an information package for farmers about agricultural policies and bylaws, and make this package available to the RFI and place it on the City website (see Recommendation 16).		
1	Explore the opportunities to hold a special event or regular seasonal activity to promote local produce and celebrate the City's agricultural tradition and history.		

Recommendation 31) Create opportunities for Council, City staff and others to tour the agricultural lands and learn about the role agriculture plays in the City.

Implementation Detail	Potential Partners	Results Expected
✓ Prepare appropriate lists of opportunities.	✓ Proposed AAC	 Improved understanding and awareness of agriculture and its role in the community among Council and City staff

Recommendation 37) Develop a "Buy Local" marketing initiative to increase demand for locally grown agricultural products.

Im	plementation Detail	Po	otential Partners		Results Expected
1	Develop a "Taste of Richmond" logo or symbol, to appear on all agricultural communications and signs, and which could also be used by growers to label their products;	1	Business Liaison and Development Section	•	economic activity in the agricultural
1	Institute a weekly Farmers' Market in cooperating school yards or other city facilities;	1	Tourism Richmond	•	improvourididi
1	Support local growers by purchasing locally-grown landscape materials and food products for City use wherever possible;	1	Policy Planning Department		urban relationships
1	Identify options to support access to farm direct markets along Steveston Highway where current traffic patterns discourage stopping at farms selling local products;	1	Transportation Department		
1	Develop a list of local agricultural products and when and	1	RFI	2	
	where they are available, and circulate the list to local restaurants, ferries, schools and businesses to encourage linkages with Richmond agricultural producers.				

Recommendation 38) Undertake a market study project to assist farmers to understand their local market.

Implementation Detail	Potential Partners	Results Expected
 Study to include items like the following: Products desired by restaurants, and ethnic, specialty and niche products; Expected quality and service features; Expected product availability requirements. 	 ✓ Business Liaison and Development Section ✓ Policy Planning Department ✓ RFI 	 Increased options for agricultural viability will result from the study Higher amounts of revenue may be generated by agricultural sector

6. References

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7. Appendices

- I. Legislative and Policy Context
- II. List of Recommendations

Appendix I. Legislative and Policy Context

This section provides brief summaries of some of the legislative Acts and regulations that have an impact on agriculture in Richmond.

A. Federal Context

1. No Federal Agricultural Viability Policy

There is no integrated Federal vision or comprehensive agricultural and rural development/diversification policy, or program to support agricultural viability in Canada.

2. Canadian Environmental Protection Act (CEPA)

The purpose of the CEPA is to protect the environment and the health of Canadians from toxic substances and other pollutants. CEPA has regulations on many items, including managing toxic substances, clean air and water, controlling and moving waste, and enforcement.

3. Fisheries Act

The Fisheries Act contains regulations pertaining to conservation and protection of fish and fish habitat and prevention of pollution and / or obstruction of any water frequented by fish. The Fisheries Act is administered by DFO.

4. National Farm Building Code

The National Farm Building Code is published by the National Research Council through its Canadian Commission on Building and Fire Codes. The rationale for having special requirements for farm buildings, as distinct from other buildings, is based on the low occupancy load, the remote location of typical farm structures, or the special nature of the occupancies involved.

B. Provincial Context

1. No Provincial Agricultural Viability Policy

There is no integrated Provincial vision or comprehensive agricultural and rural development/diversification policy, or program to support agricultural viability in British Columbia.

2. Agricultural Land Commission Act (ALCA)

In 1973, the ALC was given the mandate to establish the ALR, in order to (1) preserve agricultural land, (2) encourage the establishment and maintenance of farms, and (3) use the land in the ALR in a manner compatible with agricultural purposes.

Part of the ALC's mandate is to encourage municipalities to support farm use of agricultural land in their planning and policies. The ALCA ensures that there is a strong linkage between the Act and any plans and bylaws related to the ALR. All plans that apply to ALR land must be consistent with the regulations and orders of the Commission. Any inconsistent element of a plan is of no effect.¹⁸ In addition, subject to the requirements of the ALCA, individuals and government agencies who wish to alter the boundaries of the ALR, subdivide land in the ALR, or use ALR land for non-farm purposes, must obtain the prior approval of the ALC. If this approval is granted, the applicant must still secure approval from the relevant local government.

3. Farm Practices Protection (Right To Farm) Act (FPPA)

This legislation, passed in 1996, offers protection to farmers who use normal and accepted farm practices that are consistent with proper and accepted customs and standards. The legislation was designed to establish a process to manage conflicts between and among neighbours and support farmers through protection from unwarranted nuisance complaints about farming.¹⁹

4. Fish Protection Act

The Fish Protection Act is a cornerstone of the BC Fisheries Strategy. The four objectives of the legislation are:

- To ensure water for fish;
- To protect and restore fish habitat;
- To focus on riparian protection and enhancement;
- To strengthen local environmental planning.

C. Regional Context

1. Greater Vancouver Regional District (GVRD) Livable Region Strategic Plan

The GVRD's Livable Region Strategic Plan incorporates policies, population and growth targets and maps based on the following four fundamental strategies:

- To protect the Green Zone;
- To build complete communities;
- To achieve a compact metropolitan region;
- To increase transportation choices.

¹⁸ Planning For Agriculture (PFA), p. 7-30.

¹⁹ Strengthening Farming in British Columbia, A Guide to the Implementation of the Farm Practices Protection (Right to Farm) Act.

In the GVRD Livable Region Strategic Plan, agriculture within the green zone is recognized as a "working landscape" for agricultural production and an important component to preserve the natural habitat and to increase the overall livability of the region.

The GVRD Board established an Agriculture Advisory Committee in 1992 to advise the Board and other levels of government on agricultural issues and to raise the profile of agriculture in the region.

2. Land Title Act

The Land Title Act is administered by the local approving officer, under the authority of the Solicitor General. The Act has been amended to allow the local approving officer to refuse a subdivision plan if the following apply:

- Inadequate buffers or separation of the development from farming at the time of subdivision would cause unreasonable interference with farming operations;
- The location of highways and highway allowances would unreasonably or unnecessarily increase access to land in the ALR.

3. Local Government Act (formerly the Municipal Act)

A sub-area plan such as this AVS must observe the same content requirements as a broaderbased community wide OCP²⁰, with the intent of providing greater focus on issue identification and problem solving as well as providing for broad objectives and a vision for the future.

The Local Government Act contains provisions empowering local governments to adopt farm bylaws and to regulate farm operations subject to the approval of the Minister of Agriculture, Food and Fisheries. Additionally, the Local Government Act states that local governments must not adopt zoning bylaws that prohibit or restrict agriculture unless approved by the Minister of Agriculture, Food and Fisheries. Particularly important sections of the Local Government Act are those concerned with Agricultural Plan adoption by bylaw.

4. Waste Management Act

The Waste Management Act is the central piece of legislation relating to the disposal of all types of waste in BC. The "Code of Agricultural Practice for Waste Management" regulation provides specific requirements for the handling and storage of agricultural wastes. Farm operations that comply with the Code are exempt from the need to obtain a waste disposal permit under the Waste Management Act.

5. Weed Control Act

The Weed Control Act places responsibility for control of noxious weeds upon occupiers of land. It provides for appointment of inspectors to ensure compliance and, failing that, for a method by which they can control weeds with costs recovered from the occupier. Weed Control Committees may be established by municipal councils to administer the Act within a municipality. This Act is administered on a seasonal basis.

²⁰ PFA, p. 7-30.

D. Municipal Context

1. Richmond Bylaws

The following bylaws have implications for agriculture:

Bylaw 2218: Control of Noxious Weeds and Noxious Weed Seeds
Bylaw 4183: Regulating the Discharge of Firearms
Bylaw 4564: Fire Prevention
Bylaw 5300: Zoning Bylaw
Bylaw 5560: Sign Bylaw
Bylaw 5637: Waterworks and Water Rates
Bylaw 6349: Unsightly Premises
Bylaw 6983: Nuisance Prohibition
Bylaw 6989: Public Health Protection
Bylaw 7016: Annual Property Tax Rates
Bylaw 7137: Animal, Bird and Beekeeping Regulation
Bylaw 7148: Business Regulation
Policies 5006 and 5035 (rescinded and replaced by Amended No. 5 Road Backlands Policy in March 2000)

2. Richmond Official Community Plan (OCP)

An OCP is mandated by British Columbia's Local Government Act. It is a legal document for planning and managing the City's social, economic, and physical future. The OCP ensures that land use, services, and the natural environment are managed and coordinated to enhance the well being of the City.

There are several objectives associated with agriculture in the OCP. The two most directly related to agriculture include:

- To "continue to protect all farmlands in the ALR";
- To "maintain and enhance agricultural viability and productivity in Richmond".²¹

Other City objectives relate to transportation, parks, open spaces and trails, services and infrastructure, and development permit guidelines.

The City's corporate vision as stated in the OCP is "that the City of Richmond be the most appealing, livable, and well-managed community in Canada". This vision is reflected in the AVS.

²¹ OCP, p 17.

Appendix II. List of Recommendations

Agricultural Decision Making Strategy (Section 3.1)

- 1. Establish a City Agricultural Advisory Committee of Council (AAC).
 - a) Have the AAC play the key advisory role in implementing the AVS;
 - b) Require all City departments to seek input from the AAC when major departmental initiatives are proposed as part of their planning strategy, where agriculture is affected;
 - c) Committee Membership:
 - i) Voting Members:

The Committee shall consist of nine (9) voting members appointed by Council, including:

- Five (5) "farming representatives" chosen from nominations by the Richmond Farmers Institute. A "farming representative" is defined as a farmer who derives a majority of his/her income from farming;
- Two (2) farming representatives from the general agricultural community (nursery, livestock, equestrian, greenhouses, crops, etc.);
- One (1) representative from the Advisory Committee on the Environment.
- One (1) representative from the community at large.
- ii) Committee Advisors (Non-voting Members):

The Committee shall also consist of the following advisors including:

- A City Councillor Agricultural Liaison (CAL);
- A representative from BCMAFF;
- A representative from the ALC;
- A staff member from the Engineering/Public Works Department(s);
- A staff member from the Urban Development Division (Staff Agricultural Liaison);
- A staff member from the RCMP; and
- Others as necessary.
- 2. Maintain the existing ALR boundary and the ALR land base in Richmond, and do not support a change to the boundary or a loss of ALR land unless:
 - there is a substantial net benefit to agriculture; and
 - the agricultural stakeholders are fully consulted.
- 3. Designate various City Staff as Agricultural Liaisons (SALs), with the Policy Planning Department Liaison as the lead SAL to ensure coordination.

- a) Have the CAL/SALs play a key support role in the implementation of the AVS and supporting the AAC;
- b) Publicize the SALs as people to assist the agricultural sector to access information about City bylaws, operations, and services, address agricultural issues and concerns, and contribute to various agricultural projects;
- c) Develop a flow chart to facilitate access to information required by the agricultural sector. This flow chart may include information about policies and bylaws, processes involved for planning and development approvals, growth and diversification information, etc.
- 4. Introduce an Agricultural Impact Assessment process (AIA).
 - a) Use the AIA for all proposed projects involving land use changes or development:
 - i) Within the ALR;
 - ii) Adjacent to the ALR;
 - iii) Outside the ALR for projects which may have an impact on agriculture, such as transportation corridors, recreational trails, new residential developments, and others.
 - b) Develop criteria, (e.g. drainage/irrigation implications, air quality, noise, transportation and traffic, and others), for the AIA in conjunction with BCMAFF, the ALC, the proposed AAC (see Recommendation 1), and others as appropriate.
- 5. Maintain an Agricultural Data System.
 - a) Update and expand the scope of the Agricultural Profile, the Agricultural Land Use Inventory, and the Geographic Information System every three years or sooner to maintain current information about the agricultural sector;
 - b) Continue to engage in innovative research partnerships with groups such as Agriculture and Agri-Food Canada (AAFC), BC Ministry of Agriculture, Food and Fisheries (BCMAFF), Greater Vancouver Regional District (GVRD), University of British Columbia (UBC), Simon Fraser University (SFU) and others to determine agricultural trends in Richmond;
 - c) Monitor changes in the agricultural sector to determine issues of concern and changes in overall viability, using the following possible indicators:
 - i) Indicators which track land use and land availability:
 - Hectares (or acres) of ALR land in Richmond;
 - Hectares (or acres) of ALR land which is Farm Class;
 - Hectares (or acres) of ALR land available for sale or lease.
 - ii) Indicators which track farm viability and the overall health of the agricultural sector:
 - Annual number of applications, approvals and rejections for exclusion of land from the ALR;
 - Annual number of applications, approvals and rejections for non-farm use and subdivision in the ALR;
 - Net Returns from Agriculture;
 - Economic Diversity Index.

d) Integrate the data into ongoing City operations and decision making wherever possible.

Services and Infrastructure Strategy (Section 3.2)

- 6. Encourage regular communication among the agricultural sector and the City, provincial and federal servicing and infrastructure departments by formalizing the City Staff-Farmer Drainage Committee and by establishing terms of reference and involving the agricultural sector, Engineering and Public Works Division, and others as appropriate (e.g. Policy Planning, Environmental Programs, Transportation, etc.).
- 7. Support the City's Master Drainage Plan.
 - a) Identify and ensure that drainage improvements to the ALR occur in order of priority and according to ARDSA performance standards;
 - b) Ensure that drainage improvements are considered in a comprehensive manner in consultation with the agricultural community and relevant City departments;
 - c) Encourage sufficient notification to the agricultural sector of ditch-cleaning plans in order to achieve beneficial, effective and timely agricultural drainage;
 - d) Encourage the agricultural sector to cooperate with ditch-cleaning practices by providing appropriate right-of-ways;
 - e) Encourage the agricultural sector to support ditch-sidecasting activity where it does not interfere with normal farm practices and/or agricultural capability of the soils;
 - f) Require the proposed AIA (see Recommendation 4) be completed for all servicing and infrastructure projects.
- 8. Request the Ministry of Water, Land and Air Protection to investigate the viability of rebuilding and upgrading the perimeter dyke around the eastern tip of Richmond along the North Arm of the Fraser River, instead of the proposed mid-Island dyke.
- 9. Review and designate "farm travel" routes for travel between agricultural areas:
 - a) Use recognizable signage to endorse these routes for farm vehicles;
 - b) Review the wording of "Respect Slow Moving Farm Vehicles" signs and consider "Yield To Farm Vehicles";
 - c) Develop new road design guidelines to ensure that the outermost lane and shoulder in combination have a minimum of 4.3 meters (14 feet) in lateral clearance to accommodate the width of farm vehicles;
 - d) Review options to minimize the impact of farm traffic on non-farm traffic by providing safe turn-offs for farm vehicles on identified agricultural corridors carrying high volumes of traffic.
- 10. Review Official Community Plan Transportation Policy 4(d) which states "Restrict the development of new major roads in the ALR to avoid jeopardizing farm viability, except for service roads intended to serve adjacent industrial land" to:
 - a) Consider removal of the phrase "except for service roads intended to serve adjacent industrial land" to limit future major road development on ALR land that does not serve the viability of agriculture;

- b) Ensure that a "least impact" policy exists to protect farmers from the impacts of possible transportation corridors through the ALR by:
 - i) Requiring the proposed AIA (see Recommendation 4) be completed for new road projects and that appropriate steps be taken to mitigate potential conflicts;
 - ii) Ensuring that whenever potential negative impacts for agriculture may occur, that adequate compensation and/or viable alternatives are available and fully explored;
 - iii) Placing emphasis on positive benefits of transportation initiatives for farm operations (e.g. improved drainage and access).

City Policies and Bylaws Strategy (Section 3.3)

- 11. Ensure that all proposed City policies and bylaws relating to the agricultural sector and ALR encourage agricultural viability:
 - a) Refer proposed policies and bylaws to the proposed AAC (see Recommendation 1) for comment prior to their adoption;
 - b) Ensure that policies and bylaws, prior to adoption, are subject to the Agricultural Impact Assessment (see Recommendation 4) where appropriate.
- 12. Ensure that new City bylaws related to agriculture and the ALR are developed with regard to existing bylaws to determine whether changes in enforcement would solve the identified problems.
- 13. Review Zoning Bylaw 5300 in consultation with the public and prepare information, options and recommendations to improve its effectiveness in supporting agricultural viability. This review includes the following items and other actions not yet identified:
 - a) Review the current list of uses permitted in the AG1 zone and update it to reflect changes in Provincial legislation and the objectives of achieving agricultural viability;
 - b) Review the AG1 zoning regulations for residential uses on farms and for non-farm residences in the ALR to determine how to better achieve agricultural viability;
 - c) Review the non-agricultural uses currently permitted in the AG1 zone to better achieve agricultural viability;
 - d) Review how to better manage building materials, storage and other accessory farm uses;
 - e) Review the current policy on the storage of farm equipment/vehicles related to the farm operation as a principal use (the storage of farm equipment/vehicles is currently an accessory use);
 - f) Review all minimum and maximum property and building setbacks for residences in the ALR to minimize conflicts with adjacent uses.
- 14. Review the roadside stand regulations in Business Regulation Bylaw 7148 and prepare information, options, and recommendations to improve their effectiveness and achieve agricultural viability.
- 15. Review existing bylaws, regulations, guidelines and associated operational procedures to ensure that they conform to the FPPA, the Guide for Bylaw Development In Farming Areas and the Local Government Act.

- 16. Develop an information package for farmers about City agricultural policies and bylaws, and make this package available to the RFI and place it on the City website.
- 17. Encourage a cooperative and partnership approach to avoid and address nuisance complaints (e.g. spraying, noise, odour, dust, pesticide application, burning, etc.)

Non-Farm Uses and Parks and Recreation Strategy (Section 3.4)

- 18. It is recommended that the proposed AAC (see Recommendation 1) review the following nonfarm uses of ALR land and prepare information, options and recommendations. This review includes examining the following items and other actions not yet identified:
 - a) Review the feasibility of amalgamating smaller lots to larger ones wherever possible;
 - b) Restrict the upgrading of existing roads and development of new roads unless there is a direct or net benefit to farming;
 - c) Discourage the use of fill on organic soils, except for the following agricultural purposes:
 - i) When required to ensure a solid foundation for a farm residence or other structure related to the agricultural operation;
 - ii) To provide a road base for access which benefits agriculture.
 - d) Limit recreational uses of ALR land to:
 - i) Encourage dyke and recreational trails at the perimeter of the ALR;
 - ii) Work with the agricultural community, equestrian community and recreational community to ensure that recreational uses adjacent to or within the ALR are compatible with farm uses and have a positive benefit to farming.
 - e) Ensure that a "least disruption to farmers" policy exists to protect farmers from the impacts of recreational uses by:
 - i) Requiring the proposed AIA (see Recommendation 4) be completed for new recreational uses and that appropriate steps be taken to mitigate potential conflicts;
 - ii) Ensuring that whenever potential negative impacts for agriculture may occur, that adequate compensation and/or viable alternatives are available;
 - iii) Increasing the awareness among equestrian owners about riding on or near private property and public roads and trails, and the impact which horses and riders can have on agricultural land;
 - iv) Preparing over the long term and in partnership with others, agricultural edge plans for recreational uses, dykes and perimeter trails in and adjacent to the ALR;
 - v) Ensuring that suitable facilities (e.g. toilets and garbage cans) are provided to eliminate trespassing and littering on existing recreational trails;
 - vi) Ensuring that no financial costs are incurred by farmers due to recreational trails or activities;
 - vii) Investigating the feasibility of developing an insurance policy and a 'save harmless' policy which would protect farmers from liability and property damage as a result of non-agricultural activities.

Agricultural Edge Strategy (Section 3.5)

- 19. Recognize the following areas for agricultural edge planning (see Figure 3):
 - a) The west and north edges of Gilmore;
 - b) The west edge of McLennan 2;
 - c) Behind the outer ring of houses in McLennan 2;
 - d) Shell Road Trail;
 - e) Behind the assembly uses on No. 5 Road;
 - f) North edge of Fraserport Industrial Lands.
- 20. Develop comprehensive agricultural edge plans for areas, including:
 - a) An inventory of existing and potential uses and conflicts;
 - b) A site-specific management plan with appropriate design guidelines;
 - c) A proposed AIA (see Recommendation 4);
 - d) Consultation with the ALC, BCMAFF, the proposed AAC (see Recommendation 1), and review of relevant resources such as the ALC report "Landscaped Buffer Specifications";
 - e) Consultation with landowners on both sides of the agricultural edge;
 - f) An appropriate time-frame for implementation;
 - g) Mediation to mitigate any conflicts while an agricultural edge plan is being developed, or where buffering is not in place.
- 21. For new development adjacent to the ALR:
 - a) Require the preparation of an agricultural edge plan, including buffering on the urban side, at the expense of the developer;
 - b) Require the registration of restrictive covenants, where possible. The intent of the covenant would be to:
 - i) Inform prospective buyers of residential properties of the occurrence of normal farm practices on adjacent farmland (e.g. spraying, noise, odours, dust, pesticide application, burning, etc.); and
 - ii) Minimize urban-rural conflicts.
- 22. Direct compatible land uses (e.g. industrial) to land adjacent to the ALR in lieu of incompatible uses (e.g. residential, schools), wherever possible to avoid conflicts.
- 23. Provide the materials developed for the Public Education and Awareness Strategy (Recommendation 30 a) to residents along an agricultural edge to inform them about agriculture in their area.

Environmentally Sensitive Areas Strategy (Section 3.6)

24. The Agricultural Advisory Committee, farming community, City staff and other stakeholders shall work together to study, analyze, form options and strategies to address the following issues of concern around ESAs and the environment, as well as other issues that may arise that are of interest to the farming community:

- land use;
- drainage, irrigation and ditch maintenance;
- land clearing;
- weed control;
- crop loss due to wildlife and birds.
- 25. Ensure that the management strategies from 24) above allow for "least impact" on agricultural viability and whenever agricultural viability may be impacted, ensure that adequate compensation and/or viable alternatives are available.
- 26. Review City management policies and bylaws to:
 - a) assess the implications for farming;
 - b) work towards consistency and compatibility (where not in conflict with other legislation) with the provisions of the Farm Practices Protection Act and the Guide to Bylaw Development in Farming Areas.
- 27. Consult with the Agricultural Advisory Committee and the farm community (together with the Advisory Committee on the Environment and other stakeholders) in the review of existing ESAs in the ALR to:
 - a) Refine and clarify the inventory and functions of the existing ESAs;
 - b) Assess the interaction between agriculture and ESAs.
- 28. Provide information to all farmers related to best management practices and encourage them to adopt beneficial environmental guidelines.
- 29. Review the work of the Partnership Committee on Agriculture and the Environment and incorporate relevant aspects of their work into farm operations and City policies.

Public Education and Awareness Strategy (Section 3.7)

- 30. Institute an information program to increase public awareness and commitment for agriculture, in consultation with the agricultural community, the Agriculture Awareness Coordinator (BC Agriculture Council), Agriculture in the Classroom Foundation, and others:
 - a) Develop appropriate materials to share with all residents (e.g. publications, via the City website) to provide them with information about agricultural activity in their area, including:
 - i) The type of farming in the area;
 - ii) Examples of normal farm practices they may experience;
 - iii) A copy of the BCMAFF publication "The Countryside and You";
 - iv) A list of appropriate people to direct questions and concerns, such as the proposed SAL (see Recommendation 3), ALC, BCMAFF, AAFC, and others;
 - v) A "Country User Code" to identify appropriate behaviour in agricultural areas.
 - b) Develop an agricultural signage program.
 - i) Place signs along roads used by farm vehicles, along recreational trails, and incorporate signs into agricultural edge planning;

- ii) Ensure that signage focuses on "positive wording" as opposed to "directives", such as the following examples:
 - In areas where farm vehicles may be travelling, "Richmond farmers with slow moving vehicles use these roads too support your local farm community";
 - Where vandalism and trespassing issues occur, "This crop was planted by a member of your local farm community please respect the farmer's livelihood".
- iii) Ensure that all signs are visibly similar, and incorporate the recommended "logo" or visual symbol (Recommendation 37 a).
- c) Encourage the ALC to develop signs to indicate the location and extent of the ALR. An example may be "*You are now in the Agricultural Land Reserve. Please respect farmland*";
- d) Develop a brochure that celebrates the City's agricultural tradition and history:
 - i) In plans and programs, emphasize the relationship between the City's corporate vision statement (see Section 2.5) and how agriculture helps achieve that vision;
 - ii) Prepare an agricultural calendar that shows key agricultural events in the area, harvest times, etc.
- e) Encourage linkages and partnerships between the agricultural community and the media to facilitate public education and awareness;
- f) Create an agricultural business profile to provide information on agriculture as a business opportunity;
- g) Develop an information package for farmers about agricultural policies and bylaws, heritage policies that support the preservation of buildings, lands and methods, and make this package available to the RFI and the public and place it on the City website (see Recommendation 16);
- h) Explore the opportunities for holding a special event (e.g. Harvest Festival) or regular seasonal activity (e.g. summer weekend Farmer's Market) to promote local produce and celebrate the City's agricultural tradition and history.
- 31. Create opportunities for Council, City staff and others to tour the agricultural lands and learn about the role agriculture plays in the City. The proposed AAC (see Recommendation 1) may facilitate this activity.
- 32. It is recommended that the proposed AAC (see Recommendation 1) review the option of introducing a Restrictive Covenant for properties within, and adjacent to, the ALR to address issues of conflict (e.g. noise, odours) related to agricultural uses. Example: Covenant used by City of Surrey for subdivisions bordering the ALR.
- 33. Encourage existing farmers to continuously maintain their farm operations to prevent unsightly premises and project a positive public image for agriculture in Richmond.

Economic Growth and Diversification Strategy (Section 3.8)

- 34. Develop a strategy to encourage agricultural support services and social infrastructure (such as agricultural research, agricultural banking and financing, industrial technologies, agricultural marketing, specialized suppliers of agricultural materials and equipment) to locate in Richmond, in cooperation with the agricultural sector, Business Liaison and Development, BCMAFF, and others as appropriate.
- 35. Maximize the agricultural land available for agricultural uses:
 - a) Review the feasibility of amalgamating smaller lots to larger ones wherever possible. These parcels could then be sold as farmland or leased to farmers;
 - b) Request the Province to review the policies on non-resident land ownership in BC and in other jurisdictions to determine how land owned by non-residents may be more fully farmed;
 - c) Establish guidelines for parcel sizes suitable for farming, including options for smaller parcels of 2 acres or less;
 - d) Encourage longer-term lease opportunities for farmers:
 - i) Discourage non-farm uses of the ALR land (see Recommendation 18);
 - ii) Develop a City-based Agricultural Land Registry to assist farmers to find agricultural land available for leasing.
 - e) Explore the rezoning of selected non-ALR land (currently zoned for light industrial use) to "Light Industrial/Agricultural" to provide for the inclusion of greenhouses as a use and to encourage greenhouse development on non-ALR land wherever possible;
 - f) Encourage non-ALR "multiple-use" industrial buildings that will attract partnerships such as allowing greenhouse development on the tops of some industrial buildings as a possible pilot project;
 - g) Review the costs and benefits of selling or leasing the City-owned nursery to local farmers in order to minimize City competition with the agricultural sector.
- 36. Encourage farmers to diversify their agricultural operations, by:
 - a) Liaising with support agencies such as BCMAFF, AAFC, GVRD and the ALC to gather information and identify resources to clarify diversification opportunities (e.g. new crop production and development, value added production, etc.);
 - b) Encouraging partnerships between farmers and:
 - i) Other farmers that haven't been historically involved with the RFI and the proposed AAC;
 - ii) Local businesses and industry, such as the hospitality sector, Chamber of Commerce, and others;
 - iii) City Departments and City agencies, such as Business Liaison and Development, Tourism Richmond, Chamber of Commerce, and others;
 - iv) Provincial and Federal ministries and agencies for projects which may make growth and diversification opportunities more easily attainable;

- v) Others to carefully locate and manage allotment gardens (community gardens) on agricultural lands.
- 37. Develop a "Buy Local" marketing initiative to increase demand for locally grown agricultural products, in cooperation with Business Liaison and Development, Tourism Richmond, Chamber of Commerce, the RFI, and others:
 - a) Develop a "Taste of Richmond" logo or symbol, to appear on all agricultural communications and signs, and which could also be used by growers to label their products;
 - b) Institute a weekly Farmers' Market in cooperating school yards or other City facilities to increase consumer access to locally grown agricultural products;
 - c) Support local growers by purchasing locally-grown landscape materials and food products for City use wherever possible;
 - d) Identify options to support access to farm direct markets along Steveston Highway where current traffic patterns discourage stopping at farms selling local products;
 - e) Develop a list of local agricultural products and when and where they are available, and circulate the list to local restaurants, ferries, schools and businesses to encourage linkages with Richmond agricultural producers.
- 38. Undertake a market study project to assist farmers to understand their local Richmond market, with respect to:
 - a) Products desired by restaurants, and ethnic, specialty and niche products;
 - b) Expected quality and service features;
 - c) Expected product availability requirements.
- 39. Encourage new farmers to enter the agricultural sector by:
 - a) Creating an agricultural business profile to provide information on agriculture as a business opportunity (see Recommendation 29 f);
 - b) Encouraging retiring farmers to apprentice new ones;
 - c) Investigating and publishing options for new farmers to obtain management skills training from local educational institutions and private trainers;
 - d) Assisting local young people to find job opportunities in agriculture wherever possible, including co-operative education opportunities with area educational institutions such as Kwantlen University College, University of British Columbia, and area secondary schools.
- 40. Review the costs and benefits of selling or leasing the City-owned nursery to local farmers in order to minimize City competition with the agricultural sector.

Gilmore (Section 4.2)

- 41. Discourage non-farm uses in the ALR land (see Recommendation 18).
- 42. Ensure that a "least impact" policy exists to protect farmers from the impacts of the proposed residential development in the London-Princess area:
 - a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts;
 - b) Whenever potential negative impacts for agriculture may occur, ensure that adequate compensation and/or viable alternatives are available;
 - c) Place emphasis on the positive benefits to potential development initiatives for farm operations, e.g. improved drainage;
 - d) Require the development of an agricultural edge plan (see Recommendation 19), including buffering on the urban side of the edge;
 - e) Ensure that new landowners receive materials about agricultural activity in the area (see Recommendation 30).
- 43. Ensure that a "least impact" policy exists to protect farmers from the impacts of the proposed recreational trail along the southern boundary of Gilmore:
 - a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts;
 - b) Whenever potential negative impacts for agriculture may occur, ensure that adequate compensation and/or viable alternatives are available;
 - c) Require that a recreation trail plan be prepared;
 - d) Require the development of an agricultural edge plan (see Recommendation 19), including buffering on the urban side of the edge;
 - e) Require that signs be posted along the trail to increase awareness for trail users about how their behaviors may relate to agricultural viability (see Recommendation 30).
- 44. Identify the specific problem areas for flooding from the urban areas and develop ways to reduce the impacts of flooding, in concert with the City's current Engineering Capital Plan process and in consultation with other appropriate City Divisions, Departments and Sections and the agricultural community.

McLennan 1 (Section 4.3)

- 45. Mitigate the issues (Section 4.3.2) associated with the Community Institutional District:
 - a) Review the option of rezoning any land parcels which have not been sold for assembly or other uses to restrict the development of future assembly uses in this area and return land to agricultural production;
 - b) Develop an agricultural edge plan for the area, including potential vegetative buffering behind existing churches to clearly differentiate churches on agricultural land from agricultural uses;

- c) Survey existing assembly properties to rectify any encroachment beyond the westerly 110 metres (360.9 ft.) of the property;
- d) Continue to support incentives to encourage farming on the backlands.
- 46. Encourage farming in McLennan 1, with the understanding that the agricultural edge must be taken into consideration. Opportunities for farming in this node include, but are not limited to, the following:
 - Tree farming;
 - Blueberries;
 - Vegetable production, e.g. potatoes, corn, cabbage;
 - Ornamental nursery;
 - Specialty vegetable crops;
 - Organic production;
 - Community or allotment gardens;
 - Hay production.
- 47. Maximize the agricultural land available for future agricultural uses (see Recommendation 35).

McLennan 2 (Section 4.4)

- 48. Ensure that McLennan 2 is considered a priority area for drainage improvements in the City's Master Drainage Plan (see Recommendation 7).
- 49. Discourage non-farm uses of the ALR land (see Recommendation 18).
- 50. Maximize the agricultural land available in McLennan 2 for future agricultural uses (see Recommendation 35), including the possibility of replotting the land and/or limited access.
- 51. Blundell Road is the identified access to Fraserport Industrial Lands:
 - a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts;
 - b) Whenever potential negative impacts for agriculture may occur, ensure that viable alternatives are available and fully explored and that there is either:
 - no negative impacts on farming;
 - a net benefit to farming; or
 - adequate compensation.
- 52. Develop an agricultural edge plan (see Recommendation 19) for the Shell Road Trail, including fencing to prevent vandalism and theft and signage to increase awareness about the impacts of trail users on agricultural viability.
- 53. Liaise with the RCMP to increase awareness about vandalism, trespassing and theft that occurs on lands bordering Shell Road Trail and request their cooperation for policing the area.

McLennan 3 (Section 4.5)

- 54. Identify development options for McLennan 3 parcels which include:
 - Having it totally farmed;
 - Maximizing benefits to agriculture and farming if used for non-farm land uses;
 - Consider City ownership of the land.

East Richmond 1 (Section 4.6)

- 55. Ensure that East Richmond 1 is considered a priority area for drainage improvements in the City's Master Drainage Plan (See Recommendation 7).
- 56. Ensure that any widening of Blundell Road (see Recommendation 51) results in benefits for farming and has minimal impacts on farming.
- 57. Ensure that a "least impact" policy exists to protect farmers from the impacts of the increased development of the Riverport and the Fraserport Industrial Lands:
 - a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts;
 - b) Whenever potential negative impacts for agriculture may occur, ensure that viable alternatives are available and fully explored and that there is either:
 - no negative impacts on farming;
 - a net benefit to farming; or
 - adequate compensation.
 - c) Place emphasis on positive benefits to development initiatives for farm operations, e.g. improved drainage;
 - d) Require the development of an agricultural edge plan (see Recommendation 19), including buffering on the urban side of the edge;
 - e) Review the development strategy for the Fraserport Industrial Lands to find potential linkages with the agricultural industry, and the potential for joint initiatives.

East Richmond 2 (Section 4.7)

- 58. Ensure that East Richmond 2 is considered a priority area for drainage improvements in the City's Master Drainage Plan (see Recommendation 7).
- 59. Review the proposal to widen Blundell Road (see Recommendation 51).
- 60. Use any further developments of the industrial areas (Fraserport Lands) as a means to implement drainage improvements.

East Richmond 3 (Section 4.8)

61. Maintain the existing drainage and infrastructure initiatives in this node.

East Richmond 4 (Section 4.9)

- 62. Review the use of fill on organic soils (see Recommendation 18 c).
- 63. Request the Ministry of Water, Land and Air Protection to investigate the viability of rebuilding and upgrading the perimeter dyke around the eastern tip of Richmond along the North Arm of the Fraser River, instead of the proposed mid-island dyke.
- 64. Maintain the existing drainage and infrastructure initiatives in this node.

3.1 A	3.1 Agricultural Decision-Making Strategy		
3.1.3	3.1.3 Recommendations	Status	Notes
_: PLN - 276	 Establish a City Agricultural Advisory Committee of Council (AAC). a) Have the AAC play the key advisory role in implementing the AVS; b) Require all City departments to seek input from the AAC when major departmental initiatives are proposed as part of their planning strategy, where agriculture is affected; c) Committee Membership: i. Voting Members ii. Voting Members all consist of nine (9) voting members appointed by Council, including: Five (5) "farming representatives" chosen from nominations by the Richmond Farmers Institute. A "farming representatives" is defined as a farmer who derives a majority of his/her income from farming; Two (2) farming representatives from the general agricultural community (nursery, livestock, equestrian, greenhouses, crops, etc.); One (1) representative from the Advisory Committee on the Environment, and One (1) representative from the community at large. ii. Committee Advisors (Non-voting Members): The Committee Advisors (Non-voting Members): The Committee shall also consist of the following advisors including: A staff member from the Environment (s); A staff member from the BCMAFF; A staff member from the Urban Development Division (Staff Agricultural Liaison); A staff member from the RCMP; and Others as necessary. 	Completed .	 Existing AAC established by Council on January 28, 2002. The AAC has been meeting regularly since the inception of the Committee. The AAC continues to provide advice from an agricultural perspective on proposals where agriculture may be impacted.
5	Maintain the existing ALR boundary and ALR land base in Richmond, and do not support a change to the ALR boundary or a loss of ALR land unless:there is a substantial net benefit to agriculture; andthe agricultural stakeholders are fully consulted.	Completed with ongoing maintenance	• Policies incorporated into the OCP (Section 7.0).
κ	 Designate various City Staff as Agricultural Liaisons (SALs), with the Policy Planning Department Liaison as the lead SAL to ensure coordination. a) Have the CAL/SALs play a key support role in the implementation of the AVS and supporting the AAC; b) Publicize the SALs as people to assist the agricultural sector to access information about City bylaws, operations, and services, address agricultural issues and concerns, and contribute to various agricultural projects; c) Develop a flow chart to facilitate access to information required by the agricultural sector. This flow chart may include information about policies and bylaws, processes involved for planning and development approvals, growth and diversification information, etc. 	Completed	• There is a staff liaison to the AAC, which supports the AAC and provides customer service to the public regarding agricultural issues and concerns.

ATTACHMENT 2

4	 Introduce an Agricultural Impact Assessment process (AIA). a) Use the AIA for all proposed projects involving land use changes or development: i. Within the ALR; ii. Adjacent to the ALR; iii. Outside the ALR for projects which may have an impact on agriculture, such as transportation corridors, recreational trails, new residential developments, and others. b) Develop criteria, (e.g. drainage/irrigation implications, air quality, noise, transportation and traffic, and others), for the AIA in conjunction with BCMAFF, the ALC, the proposed AAC (see Recommendation 1), and others as appropriate. 	Partial / Ongoing	 Impacts to agriculture are assessed on a case-by-case basis through the review of development applications and are required to be addressed (i.e. agrologist reports, ALR buffers and restrictive covenants are required where appropriate). The AAC reviews and provides advice on proposals involving potential impacts to agriculture. Metro Vancouver did produce draft AIA guidelines in 2014, but was never formalized.
PLN - 277	 Maintain an Agricultural Data System. a) Update and expand the scope of the Agricultural Profile, the Agricultural Land Use Inventory, and the Geographic Information System every three years or sooner to maintain current information about the agricultural sector; b) Continue to engage in innovative research partnerships with groups such as Agriculture and Agri-Food agricultural sector; b) Continue to engage in innovative research partnerships with groups such as Agriculture and Agri-Food Canada (AAFC), BC Ministry of Agriculture, Food and Fisheries (BCMAFF), Greater Vancouver Regional District (GVRD), University of British Columbia (UBC), Simon Fraser University (SFU) and others to determine agricultural sector of determine issues of concern and changes in overall viability, using the following possible indicators: i. Indicators which track land use and land availability: i. Indicators which track land use and land availability: i. Indicators which track land wavailability: i. Indicators which track farm viability and the overall health of the agricultural sector: i. Hectares (or acres) of ALR land which is Farm Class; i. Indicators which track farm viability and the overall health of the agricultural sector: i. Indicators which track farm viability and rejections for exclusion of land from the ALR; ALR; Annual number of applications, approvals and rejections for mon-farm use and subdivision in the ALR; i. Net Returns from Agriculture; d) Integrate the data into ongoing City operations and decision making wherever possible. 	Completed with ongoing maintenance	 The City relies on regional, provincial and federal data sets. The "Agricultural Hot Facts" page on the City's website provides an up to date resource for agriculture-related statistics. Sources include Statistics Canada and Census of Agriculture. Metro Vancouver's Agricultural Land Use Inventory also provides a useful resource for land use information on agricultural land. The City's online Geographic Information System (GIS) is updated continuously to provide the most up to date information regarding agricultural properties.
3.2 S	Services and Infrastructure Strategy		
3.2.6	3.2.6 Recommendations	Status	Notes
9.	Encourage regular communication among the agricultural sector and the City, provincial and federal servicing and infrastructure departments by formalizing the City Staff-Farmer Drainage Committee and by establishing terms of reference and involving the agricultural sector, Engineering and Public Works Division, and others as appropriate (e.g. Policy Planning, Environmental Programs, Transportation, etc.).	Partial / Ongoing	 The AAC reviews and provides advice on proposals involving potential impacts to agriculture, including drainage. Upper levels of government and

			applicable staff are invited to AAC meetings as required.The City's Engineering Department provides continuous updates to the AAC on the City's drainage system
PLN - 278	 Support the City's Master Drainage Plan. a) Identify and ensure that drainage improvements to the ALR occur in order of priority and according to ARDSA performance standards; b) Ensure that drainage improvements are considered in a comprehensive manner in consultation with the agricultural community and relevant City departments; c) Encourage sufficient notification to the agricultural sector of ditch-cleaning plans in order to achieve beneficial, effective and timely agricultural drainage; d) Encourage the agricultural sector to cooperate with ditch-cleaning practices by providing appropriate right-of-ways; e) Encourage the agricultural sector to support ditch-sidecasting activity where it does not interfere with normal farm practices and/or agricultural capability of the soils; f) Require the proposed AIA (see Recommendation 4) be completed for all servicing and infrastructure projects. 	Completed with ongoing maintenance	 and upgrades. The City's Master Drainage Model, last updated in 2011, informs capital upgrades to drainage infrastructure to meet changing demands within the City. In 2006, the City partnered with the Ministry of Agriculture and the Richmond Farmer's Institute to prepare an East Richmond Agricultural Water Supply Study to address flood protection and irrigation needs for agricultural lands within East Richmond. This strategy was updated in 2013 and another update is targeted for 2020. Since the adoptions of this strategy another update is targeted for 2020. Since the adoptions of this strategy and irrigation for strategy was updated in 2013 and another update is targeted for 2020. Since the adoptions of this strategy and inproving drainage and irrigation (i.e. salinity monitoring, ditch re- grading and improvements, canal stabilization, installation of new gates and control structures, culvert upgrades and various drainage pump station improvements).
ŵ	Request the Ministry of Water, Land and Air Protection to investigate the viability of rebuilding and upgrading the perimeter dyke around the eastern tip of Richmond along the North Arm of the Fraser River, instead of the proposed mid-Island dyke.	Completed with ongoing maintenance	 In 2009, the City completed the Mid Island Dike Scoping Study to assess the viability of the mid-island dike approach for flood protection. The Study recommended upgrading Lulu Island's perimeter dikes instead of constructing a mid-island dike. The City is currently in the process of developing its Dike Master Plan, which guides the City's efforts to raise its perimeter dikes to an elevation of 4.7 over the next decades for the purposes of flood protection.

٥.	 Review and designate "farm travel" routes for travel between agricultural areas: u) Use recognizable signage to endorse these routes for farm vehicles; b) Review the wording of "Respect Slow Moving Farm Vehicles" signs and consider "Yield To Farm Vehicles"; c) Develop new road design guidelines to ensure that the outermost lane and shoulder in combination have a minimum of 4.3 meters (14 feet) in lateral clearance to accommodate the width of farm vehicles; d) Review options to minimize the impact of farm traffic on non-farm traffic by providing safe turn-offs for farm vehicles on identified agricultural corridors carrying high volumes of traffic. 	Partial / Ongoing	 Updated "Respect Slow Moving Farm Vehicles" signage, consistent with Provincial guidelines. The use of "Yield to Farm Vehicles" was reviewed and not pursued as it is not included in the Motor Vehicle Act. Instead of the 4.3 m wide outermost land and shoulder, alternate road designs have been developed, on a case-by-case basis, to accommodate farm vehicles. Review of minimizing impact of farm traffic on mone form traffic is ontoring
10.	Review Official Community Plan Transportation Policy 4(d)12 which states "Restrict the development of new major roads in the ALR to avoid jeopardizing farm viability, except for service roads intended to serve adjacent industrial land" to:	Completed	• Policies incorporated into the OCP (Section 7.0).
PLN - 279	 a) Consider removal of the phrase "except for service roads intended to serve adjacent industrial land" to limit future major road development on ALR land that does not serve the viability of agriculture; b) Ensure that a "least impact" policy exists to protect farmers from the impacts of possible transportation corridors through the ALR by: Requiring the Proposed AIA (see Recommendation 4) be completed for new road projects and that appropriate steps be taken to mitigate potential conflicts; Ensuring that whenever potential negative impacts for agriculture may occur, that adequate compensation and/or viable alternatives are available and fully explored; Placing emphasis on positive benefits of transportation initiatives for farm operations (e.g. improved drainage and access). 		
3.3 C	3.3 City Policies and Bylaws Strategy		
3.3.3 I	3.3.3 Recommendations	Status	Notes
11.	 Ensure that all proposed City policies and bylaws relating to the agricultural sector and ALR encourage agricultural viability: a) Refer proposed policies and bylaws to the proposed AAC (see Recommendation 1) for comment prior to their adoption; b) Ensure that policies and bylaws, prior to adoption, are subject to the Agricultural Impact Assessment (see Recommendation 4) where appropriate. 	Completed with ongoing maintenance	 All proposed City policies and bylaws relating to the agricultural sector and ALR are referred to the AAC for review. As part of the review process, potential impacts to agriculture are identified and required to be addressed (i.e. agrologist reports, ALR buffers and restrictive covenants are required where appropriate).
12.	Ensure that new City bylaws related to agriculture and the ALR are developed with regard to existing bylaws to determine whether changes in enforcement would solve the identified problems.	Completed with ongoing	• The City's Planning Department regularly liaises with the City's Community Bylaws Department

		maintenance	regarding enforcement on agricultural lands.
13.	 Review Zoning Bylaw 5300 in consultation with the public and prepare information, options and recommendations to improve its effectiveness in supporting agricultural viability. This review includes the following items and other actions not yet identified: a) Review the current list of uses permitted in the AG1 zone and update it to reflect changes in Provincial legislation and the objectives of achieving agricultural viability; b) Review the AG1 zoning regulations for residential uses on farms and for non-farm residences in the ALR to determine how to better achieve agricultural viability; c) Review the non-agricultural uses currently permitted in the AG1 zone to better achieve agricultural viability; d) Review how to better manage building materials, storage and other accessory farm uses; e) Review the current policy on the storage of farm equipment/vehicles related to the farm operation as a principal use (the storage of farm equipment/vehicles is currently an accessory use); f) Review all minimum and maximum property and building sebacks for residences in the principal use (the storage of farm equipment/vehicles is currently an accessory use); 	Completed with ongoing maintenance	• The City's Zoning Bylaw, including the AG1 zone, is continuously updated to reflect changes in Provincial legislation and the objectives of agricultural viability.
14. b l	Review the roadside stand regulations in Business Regulation Bylaw 7148 and prepare information, options, and recommendations to improve their effectiveness and achieve agricultural viability.	d Incomplete	• Staff have identified this recommendation as a future work program item to be addressed as part of the update to the AVS.
. <u>N</u> : - 280	Review existing bylaws, regulations, guidelines and associated operational procedures to ensure that they conform to the FPPA, the Guide for Bylaw Development In Farming Areas and the Local Government Act.	Completed with ongoing maintenance	• City bylaws, regulations, guidelines and procedures are continually updated to reflect changes.
16.	Develop an information package for farmers about City agricultural policies and bylaws, and make this package available to the RFI and place it on the City website.	completed with ongoing maintenance	• The City's website, which is continuously updated, contains information and resources for farmers about City agricultural policies and bylaws.
17.	Encourage a cooperative and partnership approach to avoid and address nuisance complaints (e.g. spraying, noise, odour, dust, pesticide application, burning, etc.)	Completed with ongoing maintenance	• The City's Community Bylaws Department works regularly with the agricultural community to address nuisance complaints and ensure compliance to regulations.
3.4 N	3.4 Non-Farm Uses and Parks and Recreation Strategy		
3.4.3	3.4.3 Recommendations	Status	Notes
18.	It is recommended that the proposed AAC (see Recommendation 1) review the following nonfarm uses of ALR land and prepare information, options and recommendations. This review includes examining the following items and other actions not yet identified: a) Review the feasibility of amalgamating smaller lots to larger ones wherever possible;	Completed with ongoing maintenance	• The AAC reviews all development applications (incl. non-farm uses) that may have an impact on agriculture on a case-by-case basis.

 The AAC comments, provides advice and recommendations on a variety of topics, including non-farm uses, lot consolidation/subdivision, road upgrades, farm access, fill, drainage, and any other agriculture related impacts. The associated Terms of Reference for the AAC identifies a number of items to be considered as part of the review. Policies incorporated into the OCP (Section 7.0). 		Notes	 Agricultural edge planning is addressed on a case-by-case basis through development applications, typically through ALR buffers reviewed by the AAC. Restrictive covenants are required to notify property owners of potential impacts from adjacent agricultural uses and minimize urban/rural conflicts. Policies incorporated into the OCP (Section 7.0).
		Status	Completed with ongoing maintenance
 b) Restrict the upgrading of existing roads and development of new roads unless there is a direct or net benefit to farming; c) Discourage the use of fill on organic soils, except for the following agricultural purposes: When required to ensure a solid foundation for a farm residence or other structure related to the agricultural oprovide a road base for access which benefits agriculture. Ii. To provide a road base for access which benefits agriculture. d) Limit recreational uses of ALR land to: Work with the agricultural community, equestrian community and recreational uses of ALR land to: Ensure that arcreational uses adjacent to or within the ALR are compatible with farm uses and have a positive benefit to farming. e) Ensure that a "least disruption to farmers" policy exists to protect farmers from the impacts of recreational uses by: Requiring the proposed AIA (see Recommendation 4) be completed for new recreational uses and that appropriate steps be taken to mitigate potential conflicts; Ensuring that whenever potential negative impacts for agriculture and y occur, that adequate companible facility and the impacts of the recreation and/or viable alternation 4) be completed for new recreational uses by: Brasuring the proposed AIA (see Recommendation 4) be completed for new recreational uses by: for that a "least disruption to farmers" policy exists to protect farmers from the impacts of recreational uses by: Preparing the proposed AIA (see Recommendation 4) be completed for new recreational uses and that appropriate steps be taken to mitigate potential conflicts; e) Ensure that a "least distruption to farming. e) Ensure that a "least distruption to farming. f) Increasing the awhenever potential negative impacts for agriculture may occur, that adequate comparing the awhenever potential negative impacts for agriculture and public roa	3.5 Agricultural Edge Strategy	3.5.4 Recommendations	 Recognize the following areas for agricultural edge planning (see Figure 3): a) The west and north edges of Gilmore; b) The west edge of McLennan 2; c) Behind the outer ring of houses in McLennan 2; d) Shell Road Trail; e) Behind the assembly uses on No. 5 Road; f) North edge of Fraserport Industrial Lands.
PLN - 281	3.5	3.5.	19.

20.	 Develop comprehensive agricultural edge plans for areas, including: a) An inventory of existing and potential uses and conflicts; b) A site-specific management plan with appropriate design guidelines; c) A proposed AIA (see Recommendation 4); d) Consultation with the ALC, BCMAFF, the proposed AAC (see Recommendation 1), and review of relevant resources such as the ALC report "Landscaped Buffer Specifications"; e) Consultation with landowners on both sides of the agricultural edge; f) An appropriate time-frame for implementation; g) Mediation to mitigate any conflicts while an agricultural edge plan is being developed, or where buffering is not in place. 	Completed with ongoing maintenance	• See above.
21.	 For new development adjacent to the ALR: a) Require the preparation of an agricultural edge plan, including buffering on the urban side, at the expense of the developer; and b) Require the registration of restrictive covenants, where possible. The intent of the covenant would be to: Inform prospective buyers of residential properties of the occurrence of normal farm practices on adjacent farmland (e.g. spraying, noise, odours, dust, pesticide application, burning, etc.); and Minimize urban-rural conflicts. 	Completed with ongoing maintenance	• See above.
P LN - 2	Direct compatible land uses (e.g. industrial) to land adjacent to the ALR in lieu of incompatible uses (e.g. residential, schools), wherever possible to avoid conflicts.	Completed with ongoing maintenance	• Land use designations identified in the OCP.
82	Provide the materials developed for the Public Education and Awareness Strategy (Recommendation 30 a) to residents along an agricultural edge to inform them about agriculture in their area.	Completed with ongoing maintenance	 The City's Parks Department maintains agricultural signage on identified areas along the agricultural edge and public trails. Signage notifies owners of agriculture in the area and requests respect for farmers.
3.6 E	3.6 Environment and Environmentally Sensitive Areas Strategy		
3.6.7	3.6.7 Recommendations	Status	Notes
24.	 The Agricultural Advisory Committee, farming community, City staff and other stakeholders shall work together to study, analyze, form options and strategies to address the following issues of concern around ESAs and the environment, as well as other issues that may arise that are of interest to the farming community: land use drainage, irrigation and ditch maintenance land clearing weed control crop loss due to wildlife and birds 	Completed with ongoing maintenance	 Agricultural activities are exempt from ESA requirements, if adequate information is provided to demonstrate legitimate farm use. Staff work with applicants to mitigate impacts to the ESA, while still allowing farming. The AAC reviews proposals on agricultural land that include ESA,

			and provides comments and advice.Policies incorporated into the OCP (Section 7.0).
25.	Ensure that the management strategies from 24) above allow for "least impact" on agricultural viability and whenever agricultural viability may be impacted, ensure that adequate compensation and/or viable alternatives are available.	Completed with ongoing maintenance	• See above.
26.	 Review City management policies and bylaws to: a) assess the implications for farming b) work towards consistency and compatibility (where not in conflict with other legislation) with the provisions of the Farm Practices Protection Act and the Guide to Bylaw Development in Farming Areas. 	Completed with ongoing maintenance	• City bylaws, regulations, guidelines and procedures are continually updated to ensure consistency with applicable legislation and regulation.
27.	Consult with the Agricultural Advisory Committee and the farm community (together with the Advisory Committee on the Environment and other stakeholders) in the review of existing ESAs in the ALR to: a) Refine and clarify the inventory and functions of the existing ESAs. b) Assess the interaction between agriculture and ESAs.	Completed with ongoing maintenance	 Existing ESAs in the ALR are reviewed by the AAC on case-by-case basis through development applications. Policies incorporated into the OCP (Section 7.0).
PLN - 283	Provide information to all farmers related to best management practices and encourage them to adopt beneficial environmental guidelines.	Completed with ongoing maintenance	 Staff provide information to farmers and property owners through customer service. The Ministry of Agriculture provides a significant amount of resources regarding best management practices and environmental guidelines.
29.	Review the work of the Partnership Committee on Agriculture and the Environment and incorporate relevant aspects of their work into farm operations and City policies.	Completed with ongoing maintenance	 The AAC included a representative from the Advisory Committee on the Environment (ACE). The AAC and ACE staff liaisons continue to share relevant information between committees. Staff from the City's Environmental Sustainability Department provide updates to the AAC regarding City Environment initiatives.
3.7 P	3.7 Public Education and Awareness Strategy		
3.7.3]	3.7.3 Recommendations	Status	Notes
30.	Institute an information program to increase public awareness and commitment for agriculture, in consultation with the agricultural community, the Agriculture Awareness Coordinator (BC Agriculture Council), Agriculture in the Classroom Foundation, and others:	Completed with ongoing	• The City's website contains resources available to the public regarding agriculture in the City.

PLN - 284	 a) Develop appropriate materials to share with all residemts (e.g. publications, via the City website) to provide them with information about agricultural activity in their area, including: File type of farming in the area; Examples of normal farm practices they may experience; Examples of the BCMAFF publication "The Countryside and You"; W. A scopy of the BCMAFF publication "The Countryside and You"; W. A "country User Code" to identify appropriate behaviour in agricultural areas. b) Develop an agricultural eige program. b) Develop an agricultural eige program. c) Place signage program. b) Develop an agricultural eige patiming. ii. Place signage program. b) Develop an agricultural eige patiming. ii. Ensure that signage program. b) Develop an agricultural eige patiming. ii. Place signa angor codes to rest working" as opposed to "directives", such as the farme that signage program. b) Develop an agricultural eige patiming. ii. Ensure that signage program. c) Where varadism and trespassing isaso cour, "Thics cop was planted by a member of your local farm community". e) Where varadism and trespassing isaso courd." This cop was planted by a member of your local farm community. iii. Ensure that all signs are visibly similar, and incorporate the recommended "logo" or visual your local farm community". d) Develop a proboline that all signs to michaes eccur. "This cop was planted by a member of your are visibly similar, and incorporate the farmer's use harvest times, who are now in the Agricultural land Reserve. Please respect the farmer's the farmer's provide may be "You are now in the Agricultural land Reserve. Please respect farmalad. d) Develop a problemetation 12.5) and how agricultural events, in the area, harvest times, the "You are now in the Agricultural land Reserve. Please respect the farmer's provide	maintenance	 The "Agricultural Hot Facts" page on the City's website provides an up to date resource for agriculture-related statistics. Sources include Statistics Canada and Census of Agriculture. Staff provide information to farmers and property owners through customer service. The City hosted Farm Fest at the Garden City Lands in order to celebrate local food, sustainability and the City's agricultural tradition and history. The event featured a farmers' market, agricultural displays from local farmers and farming demonstrations at the KPU farm. The event is anticipated to occur yearly. The City's Parks Department maintains agricultural signage on identified areas along the agricultural edge and public trails. Signage notifies owners of agriculture in the area and requests respect for farmers. 	
	Create opportunities for Council, City staff and others to tour the agricultural lands and learn about the role agriculture plays in the City. The proposed AAC (see Recommendation 1) may facilitate this activity.	Completed with ongoing maintenance	• The City has conducted Farm Tours with staff from the City, Ministry of Agriculture, ALC and Metro Vancouver and elected officials, along with members of the AAC, to raise awareness of agriculture in Richmond.	
	It is recommended that the proposed AAC (see Recommendation 1) review the option of introducing a Restrictive Covenant for properties within, and adjacent to, the ALR to address issues of conflict (e.g. noise,	Complete	• A standard restrictive covenant has been produced for properties within,	

	odours) related to agricultural uses. Example: Covenant used by City of Surrey for subdivisions bordering the ALR.		and adjacent to, the ALR to address issues of conflict (i.e. noise, odours) related to agricultural uses and to notify property owners. • The restrictive covenant is registered through applicable development applications.
33.	Encourage existing farmers to continuously maintain their farm operations to prevent unsightly premises and project a positive public image for agriculture in Richmond.	Completed with ongoing maintenance	• The City's Community Bylaws Department enforces City bylaws, including unsightly premises.
3.8 E	3.8 Economic Growth and Diversification Strategy		
3.8.4 F	3.8.4 Recommendations	Status	Notes
^{34.} BTN	Develop a strategy to encourage agricultural support services and social infrastructure (such as agricultural research, agricultural banking and financing, industrial technologies, agricultural marketing, specialized suppliers of agricultural materials and equipment) to locate in Richmond, in cooperation with the agricultural sector, Business Liaison and Development, BCMAFF, and others as appropriate.	Partial / Ongoing	• The Agrifood Sector Profile on the City's Economic Development website provides information on research programs, business incentives, and other support services and resources available in Richmond and regionally.
-,285	 Maximize the agricultural land available for agricultural uses: a) Review the feasibility of amalgamating smaller lots to larger ones wherever possible. These parcels could then be sold as farmland or leased to farmers; b) Request the Province to review the policies on non-resident land ownership in BC and in other jurisdictions to determine how land owned by non-residents may be more fully farmed; c) Establish guidelines for parcel sizes suitable for farming, including options for smaller parcels of 2 acres or less; d) Encourage longer-term lease opportunities for farmers: i. Discourage non-farm uses of the ALR land (see Recommendation 18); ii. Develop a City-based Agricultural Land Registry to assist farmers to find agricultural land available for leasing. e) Explore the rezoning of selected non-ALR land (currently zoned for light industrial use) to "Light Industrial/Agricultural" to provide for the inclusion of greenhouses as a use and to encourage greenhouse development on non-ALR land wherever possible; f) Encourage non-ALR "multiple-use" industrial buildings that will attract partnerships such as allowing greenhouse development on non-ALR land wherever possible; f) Encourage non-ALR "multiple-use" industrial buildings as a possible pilot project. g) Review the costs and benefits of selling or leasing the City-owned nursery to local farmers in order to minimize City competition with the agricultural sector. 	Completed with ongoing maintenance	 Policies incorporated into the OCP (Section 7.0). Land use designations identified in the OCP. Agriculture is a permitted secondary use in all zones as per the City's Zoning Bylaw Letters have been sent from the City requesting the Province to review policies on non-resident owned ALR land and to develop policies to protect leasehold farmers. The City has partnered with Young Agrarians and Land Matching Programs to support new farmers to access tenured land agreements to start viable farm businesses and ensure that underutilized farmlands are put into production.
36.	Encourage farmers to diversify their agricultural operations, by: a) Liaising with support agencies such as BCMAFF, AAFC, GVRD and the ALC to gather information	Completed with	• Tourism Richmond's future Food Tourism Strategy may identify

 tourism-related opportunities for agricultural producers to diversify their operations. Funding programs are available through the Provincial/Federal Canadian Agricultural Partnership including the Canada-B.C. Agri-Innovation, Market Development and Agri-Business Planning programs that help agri-food companies access new markets, commercialize new products or processes and otherwise diversify their operations. Staff provide information to farmers and property owners through customer service. The Ministry of Agriculture also provides a significant amount of resources for growth and diversification opportunities. 	 / Richmond Food Security Society hosts a local eating challenge and a Local Eating Guide. Tourism Richmond promotes local producers, processors and farmers markets through various marketing campaigns through the "Taste of Richmond". Tourism Richmond, with support from the City and community stakeholders, is currently developing a Food Tourism Strategy. The City hosted Farm Fest at the Garden City Lands in order to celebrate local food, sustainability and the City's agricultural displays from local farmers and farming demonstrations at the KPU farm. The event is anticipated to occur yearly. 	 The Province and other government and non-profit entities provide up-to- date extensive market research for
n d C; Itural	I, and Ongoing y use traffic the	t to: Completed with ongoing
 and identify resources to clarify diversification opportunities (e.g. new crop production and development, value-added production, etc.); b) Encouraging partnerships between farmers and Other farmers that haven't been historically involved with the RFI and the proposed AAC; ii. Other farmers and industry, such as the hospitality sector, Chamber of Commerce, and others; iii. City Departments and City agencies, such as Business Liaison and Development, Tourism Richmond, Chamber of Commerce, and others; iv. Provincial and Federal ministries and agencies for projects which may make growth and diversification opportunities more easily attainable; v. Others to carefully locate and manage allotment gardens (community gardens) on agricultural lands. 	 Develop a "Buy Local" marketing initiative to increase demand for locally grown agricultural products, in cooperation with Business Liaison and Development, Tourism Richmond, Chamber of Commerce, the RFI, and others. a) Develop a "Taste of Richmond" logo or symbol, to appear on all agricultural communications and signs, and which could also be used by growers to label their products; b) Institute a weekly Farmers' Market in cooperating school yards or other City facilities to increase consumer access to locally grown agricultural products; c) Support local growers by purchasing locally-grown landscape materials and food products for City use wherever possible; d) Identify options to support access to farm direct markets along Steveston Highway where current traffic patterns discourage stopping at farms selling local products; e) Develop a list of local agricultural products; e) Develop a list of local agricultural products; d) Identify options to support access to farm direct markets along Steveston Highway where current traffic patterns discourage stopping at farms selling local products; e) Develop a list of local agricultural products; f) Identify options to support access to farm direct markets along steveston Highway where current traffic patterns discourage stopping at farms selling local products; 	Undertake a market study project to assist farmers to understand their local Richmond market, with respect to: a) Products desired by restaurants, and ethnic, specialty and niche products; b) Expected quality and service features;
	PL:N - 286	38.

nce farmers and provide this research online.	 d The Agrifood Sector Profile on the City's Economic Development website provides information to existing and prospective agri-food companies including business and market intelligence, research programs, business incentives and other support services and resources available in Richmond and regionally. Independent agencies, such as Young Agrarians, Farm Folk City Folk, UBC Farm and KPU Farm School are undertaking activities to help develop the next generation of farmers. 	 The City-owner nursery is currently owned and operated by the City. The City's Garden City Lands will be partially leased to the KPU Sustainable Agriculture Program. 		Notes	ed • See Recommendation 18. nce	ed • See Recommendation 4, 19 & 30.	ed • See Recommendation 4, 19 & 30.
maintenance	Completed with ongoing maintenance	Complete		Status	Completed with ongoing maintenance	Completed with ongoing maintenance	Completed
c) Expected product availability requirements.	 Encourage new farmers to enter the agricultural sector by: a) Creating an agricultural business profile to provide information on agriculture as a business opportunity (see Recommendation 29 f); b) Encouraging retriring farmers to apprentice new ones; c) Investigating and publishing options for new farmers to obtain management skills training from local educational institutions and private trainers; d) Assisting local young people to find job opportunities in agriculture wherever possible, including cooperative education opportunities with area educational institutions such as Kwantlen University College, University of British Columbia, and area secondary schools. 	Review the costs and benefits of selling or leasing the City-owned nursery to local farmers in order to minimize City competition with the agricultural sector.	4. Gilmore (Agricultural Nodal Management Plans)	4.2.3 Recommendations	Discourage non-farm uses in the ALR land (see Recommendation 18);	 Ensure that a "least impact" policy exists to protect farmers from the impacts of the proposed residential development in the London-Princess area: a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts; b) Whenever potential conflicts; b) Whenever potential negative impacts for agriculture may occur, ensure that adequate compensation and/or viable alternatives are available; c) Place emphasis on the positive benefits to potential development initiatives for farm operations, e.g. improved drainage; d) Require the development of an agricultural edge plan (see Recommendation 19), including buffering on the urban side of the edge; e) Ensure that new landowners receive materials about agricultural activity in the area (see Recommendation 30). 	Ensure that a "least impact" policy exists to protect farmers from the impacts of the proposed recreational trail
	39.	• PLN -	2 8 7	4.2.3	41.	42.	43.

 44. Identify the specific problem areas flooding, in concert with the City's appropriate City Divisions, Depart appropriate City Divisions, Depart 4.3.3 Recommendations 45. Mitigate the issues (Section 4.3.2); a) Review the option of rezor restrict the development o b) Develop an agricultural ecclurches to clearly differe 46. Encourage farming in McLennan 1 consideration. Opportunities for fai Blueberries; Vegetable production, Organic production; Community oi 	Identify the specific problem areas for flooding from the urban areas and develop ways to reduce the impacts of flooding, in concert with the City's current Engineering Capital Plan process and in consultation with other appropriate City Divisions, Departments and Sections and the agricultural community.		
		Completed with ongoing maintenance	See Recommendation 7 & 8.
	4.3 McLennan 1 (Agricultural Nodal Management Plans)		
		Status	Notes
	 Mittigate the issues (Section 4.3.2) associated with the Community Institutional District: a) Review the option of rezoning any land parcels which have not been sold for assembly or other uses to restrict the development of future assembly uses in this area and return land to agricultural production; b) Develop an agricultural edge plan for the area, including potential vegetative buffering behind existing churches to clearly differentiate churches on agricultural land from agricultural uses; c) Survey existing assembly properties to rectify any encroachment beyond the westerly 110 metres (360.9 ft.) of the property; d) Continue to support incentives to encourage farming on the backlands. 	Partial / Ongoing	 The City's No. 5 Road Backlands Policy, now incorporated in to the OCP (Section 7.0), allows institutional uses on the westerly 110 m of identified properties, if the remaining portions are actively farmed. Proposals in the No. 5 Road Backlands area are reviewed on a case-by-case basis by City staff, the AAC and the ALC.
	Encourage farming in McLennan 1, with the understanding that the agricultural edge must be taken into consideration. Opportunities for farming in this node include, but are not limited to, the following: Tree farming; Blueberries; Vegetable production, e.g. potatoes, corn, cabbage; Ornamental nursery; Specialty vegetable crops; Organic production; Community or allotment gardens; Hay production.	Completed with ongoing maintenance	• See Section 3.8.4.
47. Maximize the agricultural la	Maximize the agricultural land available for future agricultural uses (see Recommendation 35).	Completed with ongoing maintenance	• See Recommendation 35.
4.4 McLennan 2 (Agricultur	4.4 McLennan 2 (Agricultural Nodal Management Plans)		
4.4.3 Recommendations		Status	Notes
48. Ensure that McLennan 2 is corPlan (see Recommendation 7).	Ensure that McLennan 2 is considered a priority area for drainage improvements in the City's Master Drainage Plan (see Recommendation 7).	Completed with ongoing	• See Recommendation 7.

		maintenance	
49.	Discourage non-farm uses of the ALR land (see Recommendation 18).	Completed with ongoing maintenance	See Recommendation 18.
50.	Maximize the agricultural land available in McLennan 2 for future agricultural uses (see Recommendation 35) including the possibility of replotting the land and/or limited access.	Completed with ongoing maintenance	• See Recommendation 35.
	 Blundell Road is the identified access to Fraserport Industrial Lands: a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts; b) Whenever potential negative impacts for agriculture may occur, ensure that viable alternatives are available and fully explored and that there is either: a net benefit to farming; a net benefit to farming; a dequate compensation. 	Complete	 Blundell Road access to Fraserport Lands was affected by OCP Amendment Bylaw 9901 adopted September 4, 2018 that (a) removed proposed Blundell Road-Highway 99 interchange, (b) removed extension of Blundell Road from No. 6 Road to Savage Road Right-of-Way and (c) reclassified Blundell Road between No. 5 Road and No. 6 Road as a minor arterial (from a proposed major arterial).
- 289	Develop an agricultural edge plan (see Recommendation 19) for the Shell Road Trail, including fencing to prevent vandalism and theft and signage to increase awareness about the impacts of trail users on agricultural viability.	Completed with ongoing maintenance	 See Recommendation 19.
53.	Liaise with the RCMP to increase awareness about vandalism, trespassing and theft that occurs on lands bordering Shell Road Trail and request their cooperation for policing the area.	Completed with ongoing maintenance	• See Recommendation 19.
4.5 N	4.5 McLennan 3 (Agricultural Nodal Management Plans)		
4.5.3	4.5.3 Recommendations	Status	Notes
54.	 Identify development options for McLennan 3 parcels which include: Having it totally farmed, Maximizing benefits to agriculture and farming if used for non-farm land uses, Consider City ownership of the land. 	Completed with ongoing maintenance	• See Section 3.8.4.
4.6 H	4.6 East Richmond 1 (Agricultural Nodal Management Plans)		
4.6.3	4.6.3 Recommendations	Status	Notes
55.	Ensure that East Richmond 1 is considered a priority area for drainage improvements in the City's Master	Completed	• See Recommendation 7.

	Drainage Plan (See Recommendation 7).	with ongoing maintenance	
56.	Ensure that any widening of Blundell Road (see Recommendation 51) results in benefits for farming and has minimal impacts on farming.	Complete	• See Recommendation 51.
PL 22.	 Ensure that a "least impact" policy exists to protect farmers from the impacts of the increased development of the Riverport and the Fraserport Industrial Lands: a) Require a proposed AIA (see Recommendation 4) be completed and that appropriate steps be taken to mitigate potential conflicts; b) Whenever potential conflicts; b) Whenever potential negative impacts for agriculture may occur, ensure that viable alternatives are available and fully explored and that there is either: a net benefit to farming; a net benefit to farming; a net benefit to farming; b) Place emphasis on positive benefits to development initiatives for farm operations, e.g. improved drainage; d) Require the development of an agricultural edge plan (see Recommendation 19), including buffering on the urban side of the edge; e) Review the development strategy for the Fraserport Industrial Lands to find potential linkages with the agricultural industry, and the potential for joint initiatives. 	Completed with ongoing maintenance	• See Recommendation 4 & 19.
№ .	4.7 East Richmond 2 (Agricultural Nodal Management Plans)		
29 7	4 promendations	Status	Notes
0	Ensure that East Richmond 2 is considered a priority area for drainage improvements in the City's Master Drainage Plan (see Recommendation 7).	Completed with ongoing maintenance	• See Recommendation 7.
59.	Review the proposal to widen Blundell Road (see Recommendation 51).	Complete	• See Recommendation 51.
60.	Use any further developments of the industrial areas (Fraserport Lands) as a means to implement drainage improvements.	Completed with ongoing maintenance	• See Recommendation 7.
4.8]	4.8 East Richmond 3 (Agricultural Nodal Management Plans)		
4.8.3	4.8.3 Recommendations	Status	Notes
61.	Maintain the existing drainage and infrastructure initiatives in this node.	Completed with ongoing maintenance	• See Recommendation 7.
4.9	4.9 East Richmond 4 (Agricultural Nodal Management Plans)		

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4.9.3	4.9.3 Recommendations	Status	Notes
62.	Review the use of fill on organic soils (see Recommendation 18 c).	Completed with ongoing maintenance	 See Recommendation 18.
63.	Request the Ministry of Water, Land and Air Protection to investigate the viability of rebuilding and upgrading the perimeter dyke around the eastern tip of Richmond along the North Arm of the Fraser River, instead of the proposed mid-island dyke.	Completed with ongoing maintenance	 See Recommendation 8.
64.	Maintain the existing drainage and infrastructure initiatives in this node.	Completed with ongoing maintenance	 See Recommendation 7 & 8.

Agriculture Hot Facts

Agriculture is an important part of Richmond's history. Early settlers were attracted to Richmond by the fertile soils of Lulu and Sea Islands and promise of agricultural productivity.

Over the years, Richmond has grown and evolved into a vibrant, cosmopolitan urban centre. Despite the dramatic changes, a significant portion of Richmond's land area remains agricultural. Today, agriculture forms an important part of the local and regional economy as well as a major land use in the city.

The Agricultural Land Base

Approximately 4,993 ha (12,338 ac) of Richmond's land base, or 39% of the City, is within the Agricultural Land Reserve (ALR) as shown in Figure 1. The total amount of area within the ALR and area zoned Agriculture outside of the ALR is approximately 5,563 ha (13,746 ac). These figures do not include ALR boundaries on Sea Island.

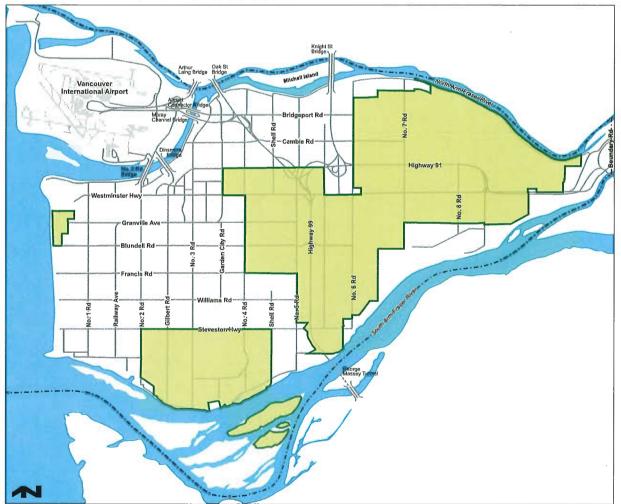
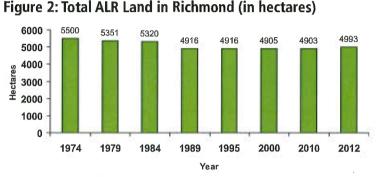


Figure 1: Richmond's Agricultural Land Reserve



Agricultural Land Reserve Boundaries

Figure 2 below shows that the amount of land in the ALR has remained relatively stable in the last 20 years. An increase in Richmond ALR land area from 2010 figures was based on a detailed mapping and data review of the ALR boundary area in Richmond completed in 2012. The increase in ALR land area is not the result of any specific applications to include land in the ALR for Richmond.



Much of Richmond's soils are organic, formed by fluvial (river) deposits of the Fraser River. Drainage is a major issue in Richmond, where the groundwater table is high. However, with improvements (mainly drainage), all of Richmond's ALR is considered to be prime agricultural land.

Farms

According to the 2016 Census of Agriculture, approximately 3,122 ha (7,714 ac) of Richmond is farmed by 189 farms. The remaining lands in the ALR are either vacant or occupied by non-farm uses (including roads, institutional uses, golf courses, etc.).

The greatest number of farms are owned by sole proprietors (78), with family farms and partnerships also common (67 and 30, respectively).

Farmers

There were approximately 265 farm operators in Richmond in 2016. 170 farm operators were paid solely by farm work, with 95 being paid by some form of non-farm work. In regards to the number of hours which operators worked for an agricultural operation, 90 operators worked more than 40 hours a week, 65 operators worked between 20 and 40 hours a week, and 110 operators worked less than 20 hours a week.

Agricultural Production

Cranberries are the most dominant crop in Richmond, with almost 807 ha (1,995 ac) in production. In 2016, Richmond accounted for approximately 31% of BC's cranberry acreage.

Other top crops in Richmond are outlined in Table 1 below:

Land Used in Crop Production – Top 10 Crops							
	Hectares	% of Crops	% of Census Farms	% of ALR			
Cranberries	807	35.8%	25.8%	16.2%			
Blueberries	577	25.6%	18.5%	11.6%			
Other hay	186	8.3%	6.0%	3.7%			
Potatoes	164	7.3%	5.3%	3.3%			
Sweet Corn	74	3.3%	2.4%	1.5%			
Corn for silage	60	2.7%	1.9%	1.2%			
Cabbage	43	1.9%	1.4%	0.9%			
Oats	40	1.8%	1.3%	0.8%			

Table 1: Richmond's Top Crops by Land Used in their Production, 2016 Census of Agriculture

	Land Used i	n Crop Production – T	op 10 Crops	
	Hectares	% of Crops	% of Census Farms	% of ALR
Pumpkins	29	1.3%	0.9%	0.6%
Chinese Cabbage	28	1.2%	0.9%	0.6%
Total	2,008	89.2%	64.3%	40.2%

Agricultural Economy

The 189 farms that reported in the 2016 Census of Agriculture recorded gross farm receipts of \$57.8 million. This is an increase from \$48.6 million of gross farm receipts reported by 211 farms in 2011, \$40.5 million of gross farm receipts reported by 172 farms in 2006, and \$37.6 million of gross farm receipts reported by 182 farms in 2001.

Towards a Viable Future

The viability of farming in Richmond faces a number of challenges, including:

- drainage;
- pressure to urbanize the ALR;
- pressure to subdivide land within the ALR;
- rural/urban conflicts;
- high land values;
- economics of farming;
- servicing and infrastructure limitations.

In 1999, after the adoption of the City's current Official Community Plan (OCP), the City embarked on a process to develop an Agricultural Viability Strategy (AVS) in order to manage the agricultural areas for long-term viability. The four-year process, which was carried out in partnership with the Richmond Farmers Institute, Agricultural Land Commission and Ministry of Agriculture, Food and Fisheries, included extensive consultation with the local farming community. The results of the process are outlined below:

Agricultural Profile (2002)—The Profile is a compendium of statistics and information about the agricultural sector in Richmond. It is largely compiled from the Census of Agriculture.

Agricultural Viability Strategy (2003)—The AVS contains over 60 recommendations designed to:

- (i) Foster and maintain agricultural viability;
- (ii) Address the key issues facing the agricultural sector in Richmond;
- (iii) Work within the framework of a 2021 vision and guiding principles for the future.

Agricultural Advisory Committee—One of the first recommendations of the AVS to be implemented was the formation of a new Agricultural Advisory Committee (AAC) in 2003. The AAC, which consists of 10 citizens (7 of whom are farmers), will provide input and advice from an agricultural perspective on a range of policy issues and development proposals that affect agriculture. The AAC will also monitor and guide implementation of the AVS.

Sources:

Statistics Canada, 2001, 2006, 2011, and 2016 Census of Agriculture.

For Further Information:

The Agricultural Profile and the Agricultural Viability Strategy are both available for viewing on the City's website: www.richmond.ca

For information about the Agricultural Advisory Committee or land use policies in the ALR, please contact the Policy Planning Department at 604-276-4188.

City of Richmond

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Excerpt from the Meeting Minutes of the Agricultural Advisory Committee

Wednesday, August 15, 2017 – 7:00 p.m. Rm. M.2.002 Richmond City Hall

1. Agricultural Viability Strategy: AAC Preliminary Review

On June 26, 2017, City Council gave a referral to staff to review the 2003 Richmond Agricultural Viability Strategy. Staff provided a table comprised of recommendations from the Richmond Agricultural Viability Strategy (2003) to AAC members to start a discussion on what the priorities and recommended policy areas should be for the updated Strategy. A summary of the discussion is captured below:

- 1) Drainage
 - *a.* Further revisions to the Master Drainage Plan may be required with flooding issues on farmland,
 - *b.* City should address changing needs in capacity. The capacity of No. 3 Road canal is not sufficient. AAC can advise on drainage reparations over time.
- 2) Public works Any road works including widening (including bike lanes) and improvements, must keep surrounding farming viable
- 3) Salt Wedge City of Richmond to fund clean water for farms affected by the migration of the salt wedge
- 4) Public Awareness
 - *a*. Raise awareness on normal farm practices, conflicts between residents and farmers because of complaints of "nuisance"
 - *b.* Raise awareness about the feasibility of and promotion of farming on small parcels, using programs/open houses, websites
- 5) Public Education Introduce the importance of agriculture to kids, where food comes from. The City can work with the Richmond school board to introduce programs include community gardens, work with the Ministry of Agricultural and Kwantlen Polytechnic University in rolling out activities in schools (e.g.,.,mobile dairy farm, spuds in tubs, school kitchens and local food).
- 6) Port Lands The Port is purchasing farmable land but City Council wants to preserve it. A strategy should be developed to prevent the Port from buying farmland, may include lobbying to higher levels of government.

- Provincial Policies Streamline City of Richmond policies with provincial policies, AAC to provide input towards provincial policies
- 8) Encourage Farming
 - *a.* Strategies to increase farming on properties that are not currently farmed, including lobby provincial government to give powers to the city to tax at a higher rate if land is not farmed. Facilitate the leasing of ALR properties that are not farmed when the property owner does not wish to lease their property through the use of an additional tax levy.
 - b. Strategies to facilitate farming on land-locked properties in the ALR
- 9) Fill Projects
 - a. Metro Vancouver to report on tools to manage illegal fill on farmland
 - b. City of Richmond Community Bylaws has also recently introduced tools for enforcement including ticketing charges
 - c. Strategy needed to approve and monitor fill applications
 - d. Strategy to discourage dump sites
 - e. Fill may be used for dykes
- 10) Maintaining Properties Enforcement on maintaining properties to be weed-free of noxious invasive species under the "Weed Act"

AAC members are invited to provide further input on the recommendations table for staff to consider and for further discussion by August 25, 2017.