



**Public Works and Transportation Committee**

**Anderson Room, City Hall  
6911 No. 3 Road**

**Wednesday, July 19, 2017  
4:00 p.m.**

Pg. #      ITEM

MINUTES

**PWT-4**

*Motion to adopt the **minutes** of the meeting of the Public Works and Transportation Committee held on June 21, 2017.*



NEXT COMMITTEE MEETING DATE

September 20, 2017, (tentative date) at 4:00 p.m. in the Anderson Room

PLANNING AND DEVELOPMENT DIVISION

1. **JOINT TRANSLINK-METRO VANCOUVER REGIONAL PARKING STUDY**

(File Ref. No. 01-0157-30-01) (REDMS No. 5434072 v.2)

**PWT-11**

**See Page PWT-11 for full report**

*Designated Speaker: Victor Wei*

STAFF RECOMMENDATION

*That the staff report titled “Joint TransLink-Metro Vancouver Regional Parking Study” dated June 21, 2017, from the Director, Transportation, regarding data collection to document vehicle parking supply and demand at residential and mixed use developments across the region, be received for information.*



ENGINEERING AND PUBLIC WORKS DIVISION

2. **AGEING UTILITY AND ROAD INFRASTRUCTURE PLANNING – 2017 UPDATE**

(File Ref. No. 10-6060-03-01) (REDMS No. 5333959 v.10)

PWT-15

See Page PWT-15 for full report

*Designated Speaker: Lloyd Bie*

STAFF RECOMMENDATION

*That staff utilize the report “Ageing Utility and Road Infrastructure Planning – 2017 Update” report dated June 23, 2017 from the Director, Engineering as input in the annual utility rate review, capital program process and operating budget process.*



3. **MULTI-FAMILY WATER METER PROGRAM**

(File Ref. No. 10-6650-02) (REDMS No. 5376613 v.10)

PWT-38

See Page PWT-38 for full report

*Designated Speakers: Lloyd Bie & Pratima Milaire*

STAFF RECOMMENDATION

*That the Advanced Volunteer Multi-Family Water Meter Program, as outlined in Option 2 in the staff report titled “Multi-Family Water Meter Program” from the Director of Engineering, dated June 26, 2017, be included in the 2018 to 2022 Capital Program for Council’s Consideration.*



Pg. #      ITEM

4.      **FRASER RIVER FRESHET AND FLOOD PROTECTION UPDATE 2017**

(File Ref. No. 10-6060-03-01) (REDMS No. 5402822 v.3)

PWT-43

See Page PWT-43 for full report

*Designated Speaker: Lloyd Bie*

STAFF RECOMMENDATION

*That the report titled “Fraser River Freshet and Flood Protection Update 2017” dated June 23, 2017 from the Director, Engineering be received for information.*

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5.      **AMENDMENT TO BOULEVARD AND ROADWAY PROTECTION AND REGULATION BYLAW NO. 6366**

(File Ref. No. 10-6000-01) (REDMS No. 5433691)

PWT-54

See Page PWT-54 for full report

*Designated Speaker: Milton Chan*

STAFF RECOMMENDATION

*That Boulevard and Roadway Protection and Regulation Bylaw No. 6366, Amendment Bylaw No. 9736 be introduced and given first, second and third readings.*

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6.      **MANAGER’S REPORT**

ADJOURNMENT

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## Public Works and Transportation Committee

Date: Wednesday, June 21, 2017

Place: Anderson Room  
Richmond City Hall

Present: Councillor Chak Au, Chair  
Councillor Harold Steves  
Councillor Derek Dang  
Councillor Carol Day  
Councillor Alexa Loo

Call to Order: The Chair called the meeting to order at 4:00 p.m.

### MINUTES

It was moved and seconded

*That the minutes of the meeting of the Public Works and Transportation Committee held on May 17, 2017, be adopted as circulated.*

**CARRIED**

### NEXT COMMITTEE MEETING DATE

July 19, 2017, (tentative date) at 4:00 p.m. in the Anderson Room

### PLANNING AND DEVELOPMENT DIVISION

#### 1. **RIVER ROAD – PROPOSED ROAD SAFETY ENHANCEMENT MEASURES**

(File Ref. No. 10-6450-09-01) (REDMS No. 5224217 v. 7)

In reply to queries from Committee, Victor Wei, Director, Transportation, advised that cyclists will be able to safely go over the speed humps on River Road, the speed humps are designed in a way that deters vehicles from exceeding the speed limit.

1.

## Public Works & Transportation Committee

Wednesday, June 21, 2017

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It was moved and seconded

- (1) *That the proposed traffic enhancement measures on River Road between No. 6 Road and Westminster Highway, except for the installation of speed humps, as described in the staff report titled "River Road – Proposed Road Safety Enhancement Measures" dated June 6, 2017 from the Director, Transportation, be endorsed for implementation as part of the on-going city-wide effort to improve safety for road users;*
- (2) *That staff be directed to consult with the area residents and businesses on River Road between No. 6 Road and Westminster Highway on the proposed installation of speed humps and report back with the outcome; and*
- (3) *That staff review the feasibility of widening River Road between No. 6 Road and Westminster Highway with a view to further enhancing road safety as part of the long-term concept for the phased Dike Master Plan process.*

The question on the motion was not called as there was agreement to have a public delegation.

Derek Williams, 11777 Yoshida Court, spoke in favour of the staff report, however expressed concern regarding speed along River Road. Mr. Williams requested that the speed limit along River Road be reduced.

In reply to queries from Committee, Mr. Wei advised that the installation of the speed humps can occur following the consultation process.

Discussion took place on the potential to set up speed traps and other speed mechanisms by the RCMP in an effort to lower speed along River Road. Mr. Wei advised that traffic flow along River Road is random and does not follow a particular pattern; thus scheduling speed traps with the Richmond RCMP would be ineffective.

In response to Committee discussion, Mr. Wei advised that staff would examine the potential to lower the speed limit along River Road and present this information with the results of the proposed consultation.

The question on the motion was then called and it was **CARRIED**.

### 2. **ESTABLISHMENT OF MOBILITY PRICING INDEPENDENT COMMISSION**

(File Ref. No. 01-0154-06-01) (REDMS No. 5398123 v. 2)

In reply to a query from Committee, Mr. Wei advised that the Mobility Pricing Independent Commission has not ruled out any specific options with regard to road usage such as prohibiting large trucks in tunnels during peak hours.

**Public Works & Transportation Committee**  
**Wednesday, June 21, 2017**

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It was moved and seconded

*That the staff report titled "Establishment of Mobility Pricing Independent Commission" dated June 6, 2017, from the Director, Transportation, to provide recommendations to TransLink and the Mayors' Council on a coordinated approach for regional road usage charging in Metro Vancouver, be received for information.*

**CARRIED**

**ENGINEERING AND PUBLIC WORKS DIVISION**

**3. OVAL VILLAGE DISTRICT ENERGY UTILITY BYLAW NO. 9134, AMENDMENT BYLAW NO. 9725**

(File Ref. No. 10-6125-01) (REDMS No. 5360360 v. 4B)

In reply to queries from Committee, Alen Postolka, Manager, District Energy, spoke to the Oval Village District Energy Utility's connectivity and noted that its rates are comparable to those of other utility providers. Also, Mr. Postolka stated that often new developers or developers who have not tied into district energy systems before express concern regarding its costs; however, in these instances staff liaise with the developer and provide factual information regarding the proven track record of district energy utilities and guide the developer through any specific requirements.

It was moved and seconded

*That the Oval Village District Energy Utility Bylaw No. 9134, Amendment Bylaw No. 9725 be introduced and given first, second and third readings.*

**CARRIED**

**4. CORPORATE CAR SHARING PILOT PROGRAM RESULTS**

(File Ref. No. 10-6375-01) (REDMS No. 5384627 v. 3)

It was moved and seconded

- (1) That the agreement with Modo Co-operative for Car Sharing Services under Contract 5385 EOI, for the term August 1, 2016 through July 31, 2019, with the ability to extend on a year to year basis up to five years, be approved and that the Chief Administrative Officer and General Manager, Engineering and Public Works, be authorized to approve each annual renewal; and*
- (2) That the approach outlined under Option 1 in the staff report dated June 2, 2017 from the Director, Public Works Operations titled "Corporate Car Sharing Pilot Program Results", be approved.*

**CARRIED**

**Public Works & Transportation Committee**  
**Wednesday, June 21, 2017**

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**5. NO. 2 ROAD SOUTH DRAINAGE PUMP STATION**

(File Ref. No. 10-6340-20-P.15305) (REDMS No. 5341702 v. 6)

Discussion took place on the historical significance of the pump station's location and Committee queried whether the exterior façade of the station could reflect the ferry building that was once there.

In reply to queries from Committee, Milton Chan, Manager, Engineering Design and Construction, advised that a public input process will be initiated to solicit feedback on the pump station concept.

It was moved and seconded

*That the design concept for the No. 2 Road South Drainage Pump Station Upgrade as detailed in Attachment 1 of the staff report titled, "No. 2 Road South Drainage Pump Station," be endorsed.*

**CARRIED**

**6. STATUTORY RIGHT-OF-WAY ACQUISITION AND SERVICING AGREEMENT FOR DEVELOPMENT AT 13201 RIVER ROAD**

(File Ref. No. 10-6060-01) (REDMS No. 5210114 v. 3)

It was moved and seconded

(1) *That a utilities statutory right-of-way (SRW) be acquired from Sun Life Assurance Company of Canada over a portion of 13331 Vulcan Way, at no cost to the City; and*

(2) *That the Chief Administrative Officer and the General Manager, Engineering & Public Works, be authorized to execute a servicing agreement with Spire Construction Inc., the tenant of 13201 River Road, to install water and drainage works within City dedicated land and the proposed SRW area, based on the material terms and conditions set out in the staff report titled, "Statutory Right-of-Way Acquisition and Servicing Agreement for Development at 13201 River Road," dated May 1, 2017 from the Director, Engineering.*

**CARRIED**

**7. AGEING FACILITY INFRASTRUCTURE - UPDATE**

(File Ref. No. 06-2050-01) (REDMS No. 5395882 v. 3)

It was moved and seconded

*That staff utilize the attached "Ageing Facility Infrastructure – Update" report dated May 24, 2017 from the Director, Engineering, as input in the annual capital and operating budget preparation process.*

**CARRIED**

**Public Works & Transportation Committee**  
**Wednesday, June 21, 2017**

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**8. AWARD OF CONTRACT 5856Q, SUPPLY AND DELIVERY OF BULK ROAD SALT 2016/2017**

(File Ref. No. 10-6360-13) (REDMS No. 5401803 v. 7)

It was moved and seconded

- (1) That Contract 5856Q Supply and Delivery of Bulk Road Salt 2016/2017 be awarded to Mainroad Maintenance Products LP at the unit rates quoted up to a total estimated contract value of \$650,000 for the term December 8, 2016 through December 7, 2017, with the ability to extend for an additional two one-year periods to a maximum of three years, and that the Chief Administrative Officer and General Manager, Engineering and Public Works, be authorized to approve each annual renewal; and*
- (2) That the 5 Year (2017-2021) Financial Plan be amended accordingly.*

**CARRIED**

**9. MANAGER'S REPORT**

*(i) Freshet Update*

Lloyd Bie, Manager, Engineering Planning, advised that the last high water mark was recorded last week and water has since been receding.

*(ii) SCADA System*

Ben Dias, Manager, Roads and Construction Services introduced William Wong, Electronics Technologist. Mr. Dias distributed information (attached to and forming part of these Minutes as Schedule 1) regarding the City's Supervisory Control and Data Acquisition system (SCADA) on the intranet. He highlighted two features of the SCADA system regarding river levels and road temperatures.

Discussion ensued regarding public accessibility of SCADA and displaying the information in a way that is user friendly.

**ADJOURNMENT**

It was moved and seconded

*That the meeting adjourn (4:38 p.m.).*

**CARRIED**



**Public Works & Transportation Committee**  
**Wednesday, June 21, 2017**

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Certified a true and correct copy of the Minutes of the meeting of the Public Works and Transportation Committee of the Council of the City of Richmond held on Wednesday, June 21, 2017.

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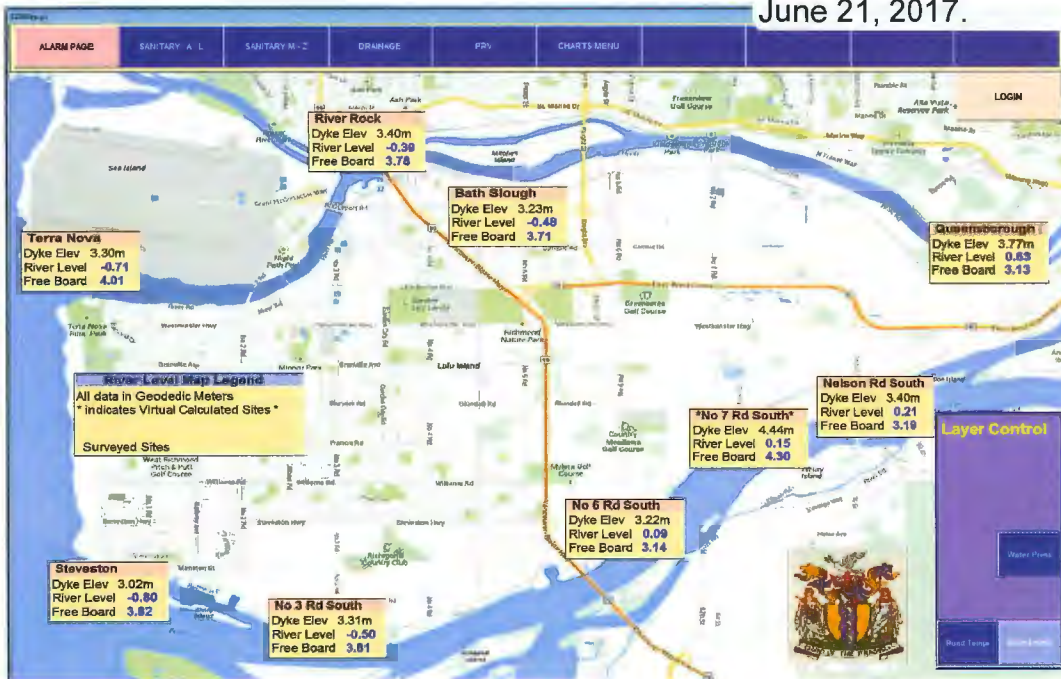
Councillor Chak Au  
Chair

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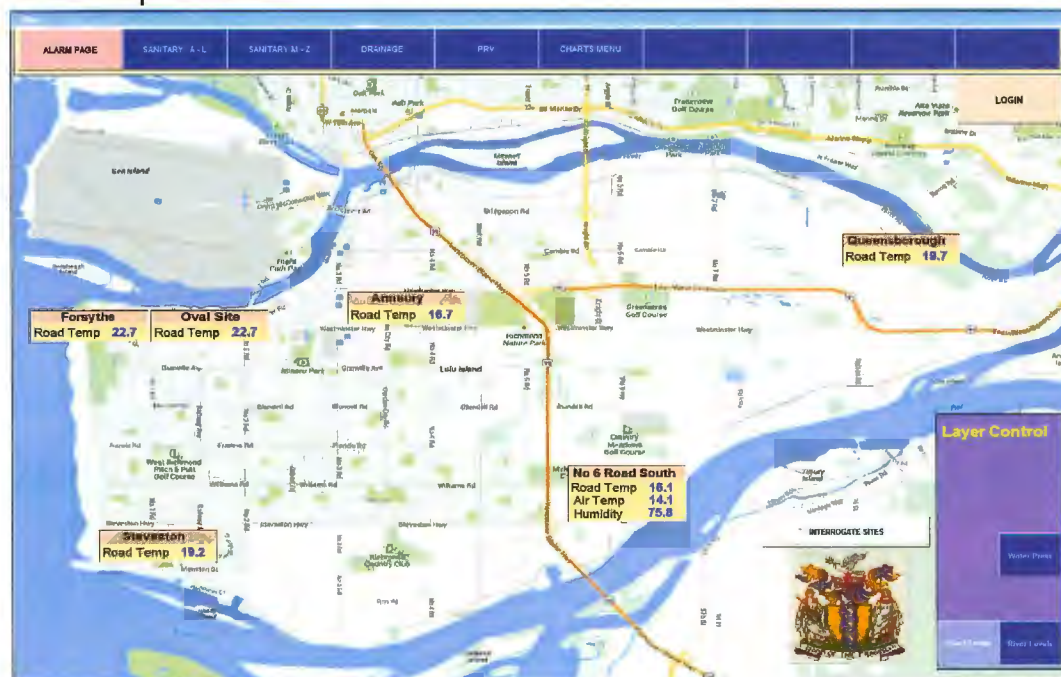
Sarah Kurian  
Legislative Services Coordinator

Schedule 1 to the Minutes of the Public Works and Transportation Committee meeting of Richmond City Council held on Wednesday, June 21, 2017.

### River Levels



### Road Temperatures



### Definitions:

- SCADA - supervisory control and data acquisition, a computer system for monitoring river levels, road temperatures, sanitary/drainage network, gathering and analyzing historical and real time data.
- Freeboard - vertical distance between the water level and the top edge of the dyke.



# City of Richmond

## Report to Committee

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**To:** Public Works and Transportation Committee      **Date:** June 22, 2017  
**From:** Victor Wei, P. Eng.  
Director, Transportation      **File:** 01-0157-30-01/2017-  
Vol 01  
**Re:** Joint TransLink-Metro Vancouver Regional Parking Study

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### Staff Recommendation

That the staff report titled "Joint TransLink-Metro Vancouver Regional Parking Study" dated June 21, 2017, from the Director, Transportation, regarding data collection to document vehicle parking supply and demand at residential and mixed use developments across the region, be received for information.

Victor Wei, P. Eng.  
Director, Transportation  
(604-276-4131)

REPORT CONCURRENCE		
<b>ROUTED TO:</b>	<b>CONCURRENCE</b>	<b>CONCURRENCE OF GENERAL MANAGER</b>
Policy Planning	<input checked="" type="checkbox"/>	
<b>REVIEWED BY STAFF REPORT / AGENDA REVIEW SUBCOMMITTEE</b>	<b>INITIALS:</b> 	<b>APPROVED BY CAO</b> (Approved)

## Staff Report

### Origin

TransLink and Metro Vancouver have jointly initiated a Regional Parking Study to gather updated evidence on automobile parking supply and demand that can be used as a resource by municipal staff and Councils to inform policies and decisions on appropriate parking requirements for new developments in transit-oriented locations and other sites across the region. This report provides an overview of the Study objectives, scope and activities.

This report supports Council's 2014-2018 Term Goal #3 A Well-Planned Community:

*Adhere to effective planning and growth management practices to maintain and enhance the livability, sustainability and desirability of our City and its neighbourhoods, and to ensure the results match the intentions of our policies and bylaws.*

This report supports Council's 2014-2018 Term Goal #5 Partnerships and Collaboration:

*Continue development and utilization of collaborative approaches and partnerships with intergovernmental and other agencies to help meet the needs of the Richmond community.*

### Analysis

#### Policy Context

Metro Vancouver's *Regional Growth Strategy* and TransLink's *Regional Transportation Strategy – Strategic Framework* both include policies to encourage vehicle parking requirements for residential and commercial developments that are not excessive and reflect the availability of other travel modes (e.g., walking, cycling transit, car-share), local demographics and housing tenure, especially in Urban Centres and areas with Frequent Transit Network (FTN) service.

To help improve the understanding of parking supply and demand, particularly near transit infrastructure, Metro Vancouver and TransLink have undertaken studies and background research related to vehicle parking and demand over the past several years as summarized in Table 1 below.

Table 1: Metro Vancouver and TransLink Parking-Related Studies and Research

Agency	Study	Scope/Preliminary Findings
Metro Vancouver	Apartment Parking Study (2012)	<ul style="list-style-type: none"> <li>Surveyed 80 apartment sites (11 sites in Richmond) and 1,500 residents in Fall 2011</li> <li>Considered housing tenure (own versus rent) and proximity to transit</li> <li>Concluded there is an 18-35% oversupply of residential parking but did not consider availability of on-street parking</li> </ul>
	Apartment Parking Study – Fall Data Collection (2012)	<ul style="list-style-type: none"> <li>Surveyed 24 sites (7 sites in Richmond) in Fall 2012</li> <li>Considered the availability of on-site and on-street parking</li> <li>As an analysis of the data could not be completed at the time due to other priorities, the findings will be incorporated into 2017 Regional Parking Study</li> </ul>
	Car Share Study (2014)	<ul style="list-style-type: none"> <li>Based on data from Apartment Parking Study (2012)</li> <li>On average, up to three private vehicles were shed per car share vehicle</li> </ul>



Agency	Study	Scope/Preliminary Findings
TransLink	Parking Scoping Study (2015-2016)	<ul style="list-style-type: none"> <li>Solicited feedback from municipalities to identify regional parking issues and priority items for 2017 Regional Parking Study</li> </ul>

Based on these past studies, TransLink, Metro Vancouver and municipal staff have identified the need for an increased understanding of current parking information and usage when contemplating appropriate parking policies, regulations and consideration of variances, in particular for major developments in transit-oriented locations.

### Regional Parking Study

The primary goal of the Study is to expand on the knowledge base about parking supply and demand for the benefit of municipal decision-makers. With municipal parking supply decisions based in part on the best available evidence that reflects local contexts, municipal practices can in turn support regional goals of reduced dependence on private vehicles; increase trips on transit, walking, cycling, and carpooling; improve housing and transportation affordability; expand housing choices; and create transit-oriented complete communities. All of these goals are aligned with those of the City's *Official Community Plan*.

The Regional Parking Study will collect and analyze local parking supply/demand data in up to 100 selected apartment and mixed-use sites in transit-oriented locations across the region including Richmond. In addition to counting the total number of parking stalls in the parking facility and the number of vehicles parked, the survey will record site-specific characteristics and context such as adjacent land uses, bike storage and car share availability, electric vehicle charging infrastructure, and on-street parking regulations and metering. The parking facility survey is anticipated to take place during September to November 2017.

Staff are members of the Project Advisory Group, which is a forum for municipal planners and engineers to provide direct input into the development and conduct of the Study including:

- input into the preparation of the scope of work for the Regional Parking Study;
- sharing Richmond's own experience regarding analyses and research on parking demand particularly near the Canada Line and frequent transit corridors;
- commenting on the analytical and key findings, including a communications strategy for conveying the key findings to decision-makers and stakeholders; and,
- commenting on the scope of future parking-related research and pilot initiatives.

As shown in Figure 1, which depicts the activities and overall timeline, the Study is anticipated to be substantially completed in Spring 2018 with communication of the results in Summer 2018.

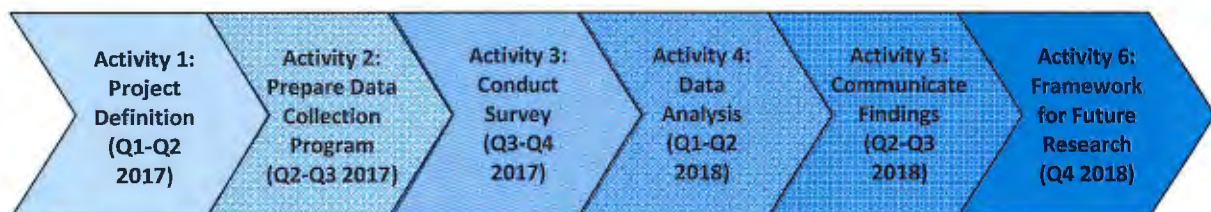


Figure 1: Activities and Timeline for Regional Parking Study

### Zoning Bylaw 8500 – Review of Parking & Loading Requirements

Section 7 (Parking and Loading) of the City's Zoning Bylaw 8500 identifies the requirements for off-street parking (motor vehicles and bicycles) and loading spaces for residential, commercial and other land uses. The last major amendments to this section were made in 2008. Since these last amendments, much experience has been gained regarding parking and loading requirements through the on-going processing of development applications, interactions with the development industry, dialogue with and research undertaken by other jurisdictions, and monitoring the supply and demand of other travel options (e.g., car-share, transit). Accordingly, staff have initiated a review of Section 7 of Zoning Bylaw 8500 with the intent of proposing further amendments in order to:

- incorporate the best practices and research of other municipalities and agencies in Metro Vancouver;
- respond to feedback from the development community;
- reflect changing housing market trends including the increasing stock in affordable housing;
- improve the clarity and consistency of language in the interpretation of bylaw parking and loading requirements;
- better align parking and loading requirements with the goals and objectives of the *Official Community Plan* and *Community Energy and Emissions Plan*; and
- address the increasing need to ensure the effective use of valuable urban space for living (as opposed to the storage of automobiles).

The results of the Regional Parking Study and staff's review of Section 7 of Zoning Bylaw 8500 will be used to inform staff's development of proposed Zoning Bylaw amendments regarding parking and loading requirements, which will be brought forth for Council consideration at a future date in 2018.

### **Financial Impact**

None.

### **Conclusion**

Metro Vancouver and TransLink have jointly initiated a Regional Parking Study to increase the understanding of local parking demand and supply in residential and mixed use developments across the region. The results are anticipated to yield valuable data that will be useful for staff in the formulation of proposed amendments to on-site parking and loading requirements specified in Zoning Bylaw 8500. Staff will also update Council on the Study results when available.



Joan Caravan  
Transportation Planner  
(604-276-4035)

JC:jc



# City of Richmond

## Report to Committee

**To:** Public Works and Transportation Committee      **Date:** June 23, 2017  
**From:** John Irving, P.Eng. MPA      **File:** 10-6060-03-01/2017-Vol 01  
Director, Engineering  
**Re:** Ageing Utility and Road Infrastructure Planning – 2017 Update

### Staff Recommendation

That staff utilize the report “Ageing Utility and Road Infrastructure Planning – 2017 Update” report dated June 23, 2017 from the Director, Engineering as input in the annual utility rate review, capital program process and operating budget process.

John Irving, P.Eng. MPA  
Director, Engineering  
(604-276-4140)

Att. 6

REPORT CONCURRENCE		
<b>ROUTED TO:</b>	<b>CONCURRENCE</b>	<b>CONCURRENCE OF GENERAL MANAGER</b>
Finance Department	<input checked="" type="checkbox"/>	
Roads & Construction	<input checked="" type="checkbox"/>	
Sewerage & Drainage	<input checked="" type="checkbox"/>	
Water Services	<input checked="" type="checkbox"/>	
Transportation	<input checked="" type="checkbox"/>	
<b>REVIEWED BY STAFF REPORT / AGENDA REVIEW SUBCOMMITTEE</b>	<b>INITIALS:</b> 	<b>APPROVED BY CAO (ACTING).</b> 

## Staff Report

### Origin

The Engineering Department previously reported to Council the estimated long-term capital requirements for age-related infrastructure renewal in 2001, 2006, 2011, 2013 and 2015. This report updates those estimates to reflect current inventory, evolving theory on infrastructure service life and changing infrastructure replacement pricing.

### Background

This report supports Council's 2014-2018 Term Goal #6 Quality Infrastructure Networks:

*Continue diligence towards the development of infrastructure networks that are safe, sustainable, and address the challenges associated with aging systems, population growth, and environmental impact.*

6.1. *Safe and sustainable infrastructure.*

6.2. *Infrastructure is reflective of and keeping pace with community need.*

This report supports Council's 2014-2018 Term Goal #7 Strong Financial Stewardship:

*Maintain the City's strong financial position through effective budget processes, the efficient and effective use of financial resources, and the prudent leveraging of economic and financial opportunities to increase current and long-term financial sustainability.*

7.2. *Well-informed and sustainable financial decision making.*

This report outlines the current and long-term financial requirements for maintaining and replacing the City's ageing infrastructure. The goal is to ensure the City has capacity to meet the financial challenges of today and the future, while maintaining current level of service.

The ageing utilities and roads infrastructure analysis is based on an approximate 100 year future time frame. The analysis is based on typical or standard design lives for specific types of infrastructure modified based on the City's experience. There are a number of local factors that can impact the actual useful life of a piece of infrastructure, such as soil type and quality of original installation. The long term analysis is useful for long-term budget projections, but has limited use for identifying specific dates for replacement of specific pieces of infrastructure. The five year capital plan identifies near term infrastructure requirements through field observation and inspection results and is a better gauge of current infrastructure need. Therefore the curves that predict long term infrastructure requirements are basic guides on what the City should anticipate for long term infrastructure costs, but the five year capital plans more accurately identify near term budget requirements.



### Existing Infrastructure

In managing the City's extensive network of infrastructure services, staff have developed sanitary, drainage, water and pavement management computer models to predict infrastructure performance, upgrade needs, replacement cycles and replacement costs. Coupled with field verified condition inspection and performance review, model data plays a key role in determining the City's infrastructure replacement and upgrade programs.

**Table 1** is a summary of the City's inventory of water, sanitary, drainage, diking, and roads infrastructure. The replacement value assumes that infrastructure will be replaced using the existing size or upgraded where current infrastructure does not meet the City's current minimum size requirement. **Table 2** identifies current capital funding levels, funding sources and reserve balances.

Staff has reported ageing infrastructure assessments to Council in 2001, 2006, 2011, 2013 and 2015. The 2001 and 2006 reports to Council identified that infrastructure replacement funding levels were insufficient to maintain existing service levels over the long-term. The 2006 report proposed a number of strategies to address funding shortfalls, and a strategy of gradual rate increases to close the identified funding gaps was adopted. Substantial progress has been made since 2006. The funding gap in the Water Utility was closed in 2011 and the drainage allocation of the Drainage and Diking Utility entered the target range in 2015. Funding levels for Road Paving outside the Major Road Network (MRN) has remained constant since the 2013 Ageing Infrastructure report. The Sanitary Utility funding gap was substantially reduced in 2016.

The 2015 Ageing Infrastructure report included long-term replacement costs for Road Pavement, Water, Sanitary and Drainage Utilities. This report adds bridge and street lighting assets to the Roads asset category. It also adds dike upgrades to meet climate change induced sea level rise to the Drainage and Diking category. Long term funding requirements have been updated to reflect changes in infrastructure replacement pricing, inventory changes through growth or capacity improvements and evolving estimates of infrastructure service life.

**Table 1: Infrastructure Inventory**

<b>Infrastructure</b>	<b>Other Features</b>	<b>Funding Source</b>	<b>Replacement Value (2017 \$)</b>
<b>Water</b>	632 km Pipes 13 PRV Chambers 57 Valve Chambers	Water Utility	\$654 M
<b>Sanitary</b>	571 km Pipes 153 Pump Stations	Sanitary Utility	\$574 M
<b>Drainage and Diking</b>	581 km Pipes 39 Pump Stations 61 km Culverts 165 km Watercourses 49 km Dikes	Drainage & Diking Utility	\$1,451 M
<b>Roads and Road Assets</b> (non-MRN)	1285 lane km asphalt 27 Bridges <sup>1</sup> 11,045 street lights <sup>2</sup>	General Revenue	\$592 M
			<b>\$3,271 M</b>

<sup>1</sup> Includes bridge structures managed by the City's Engineering & Public Works department outside of MRN routes only. Structures maintained by the City's Parks department are excluded.

<sup>2</sup> Excludes BC Hydro lease lights not maintained by the City.

**Table 2: Annual Capital Infrastructure Funding and Reserves**

<b>Infrastructure Type</b>	<b>2017 Funding</b>	<b>Funding Source</b>	<b>Uncommitted Reserve Balance (Dec 31, 2016)</b>
<b>Water</b>	\$7.5 M	Water Utility	\$41.7 M
<b>Sanitary</b>	\$5.3 M	Sanitary Utility	\$29.4 M
<b>Drainage and Diking</b>	\$11.6 M	Drainage & Diking Utility	\$29.4 M
<b>Road and Road Assets</b> (non-MRN)	\$3.7 M	General Revenue	N/A
<b>Total</b>	<b>\$28.1 M</b>		<b>\$100.5 M</b>

Water, sanitary, and drainage and diking assets have independent utility funding streams. Required funding levels are assessed as part of this report and achieved through the annual utility rate review process. Going forward, staff will continue to present annual budget options to close existing funding gaps and ultimately maintain utility funding within the identified target range.

Road and road assets (paving, street lighting and bridges) are not part of a utility and are funded from the City's General Revenue. Improvement requirements for these assets are submitted to Council for consideration through the City's 5-year capital plan and the City's operating budget. Required funding levels for bridge and street lighting assets were not assessed in previous ageing infrastructure reports, but have been incorporated into this report.

Short-term and long-term infrastructure replacements and upgrades are planned utilizing asset management and capacity models developed for Richmond's extensive water, sanitary, drainage and roadway systems. This ensures that when ageing infrastructure deteriorates to the point when it is no longer economical to maintain, or it fails, it is replaced with infrastructure of sufficient size to meet the City's long-term needs.

## **Analysis**

### Total Replacement Value and Schedule

Infrastructure replacement costs for the City's water, sanitary, drainage and road infrastructure over the next 75 years have been estimated and graphed in *Attachments 1 to 4*. The charts also show current 2017 funding levels as well as the estimated long-term average annual funding levels (in 2017 dollars, excluding inflation) that are required to perpetually replace assets. Given the volatility of paving costs, infrastructure projects do not always follow general inflation trends. Therefore, inflation has not been included in the analysis and staff recommends the analysis be reviewed every two years to identify changes in construction costs and integrate those changes in the analysis.

The funding requirement range represents the estimated level of uncertainty in the long-term annual funding levels, which is due to a number of variables including:

- potential overlap between capacity based improvements due to development or climate change;
- variability in the potential service life of the infrastructure;
- variability in the economy and the cost of infrastructure replacement; and
- unanticipated or emergency events that initiate early infrastructure replacement or repairs in excess of operating budget provisions.

### Water

Staff estimate a long-term annual funding requirement of \$7.6 million (*Attachment 1*) for the City's water infrastructure. Since 2001, Council has endorsed increases in annual Water Utility funding from \$3.0 million to its current level of \$7.5 million, which is within the target funding range. Achieving the long-term annual funding requirement has facilitated proactive management of the City's water assets, which reduces overall costs in the long run while maintaining a high level of service. Proactive replacement programs have stayed ahead of ageing infrastructure issues and maintained a low watermain break rate, minimizing service disruptions and property damage from broken watermains.

The primary focus of the City's watermain replacement program is the replacement of ageing asbestos cement (AC) water pipes with new PVC or HDPE pipes, which offers longer service lives, better seismic resilience and higher chemical resistance in Richmond's aggressive soil conditions. Approximately 40% of the City's watermains are AC pipes. Since the annual funding target for the Water Utility was achieved in 2011, the program has replaced 40 km of AC pipes, which is 13% of the AC pipe inventory. Replacement of ageing AC pipes will remain the primary focus of the City's watermain replacement programs for approximately the next 30 years. Between 2037 and 2047, replacement costs may exceed the long-term required funding level and, as a result, may require utilization of reserves and borrowing. In the long-term, maintaining the required funding level will repay debts incurred and allow for continued water infrastructure renewal.

Water pressure management extends the service life of AC watermains. The City introduced a pressure management program in 2014. The program has resulted in a 7% decrease in water losses through reduced pipe cracking and leakage in the water distribution system. This reduction in water losses results in approximately \$1.5 million in cost savings to the City each year through reduced Metro Vancouver water purchase costs. Staff are reviewing the costs and benefits of implementing an east-west water transmission system that could facilitate further reductions in water pressure that maintains current levels of service including fire flow.

The City's water meter program is funded through the Water Utility and has been very successful. To date, 100% of industrial, commercial and institutional properties have been metered; 93% of single-family dwellings are metered through the volunteer and mandatory water meter program; 44% of multi-family units have been metered through the volunteer and mandatory water meter program. One of the benefits of water metering is the ability to identify property-side water leakage and provide incentives for leak repair. Approximately \$144,000 of Metro Vancouver water charges were avoided in 2016 through this program.

### Sanitary

Staff estimate a long-term annual funding requirement of \$7.3 million for the Sanitary Utility (**Attachment 2**). Sanitary Utility funding has increased from \$0.5 million annually in 2001 to a current funding level of \$5.3 million annually. While current funding levels are adequate for short to medium-term sanitary infrastructure replacement needs, the funding shortfall defers the financial obligation to future years, which will place additional burden on future rate payers. As such, bridging the funding gap will be an important consideration in future utilities budgets.

Inflow and infiltration (I&I) of rainwater and groundwater into the sanitary system reduces available system capacity for domestic sewage and municipal growth. I&I management is an important strategy for deferring or avoiding capacity based system upgrades. In 2016, the City's I&I rate was 60% of the Metro Vancouver design allowance for I&I and the City maintains one of the lowest rates of I&I in the Lower Mainland. The City's low I&I rate is a benefit of proactive sanitary sewer assessment and rehabilitation programs. The City assessed its complete gravity sewer inventory between 2002 and 2015. The assessment indicated the City's gravity sewers are in excellent condition and identified defects were address proactively through the capital program.

In the past 10 years, the City has constructed 7 new sanitary pump stations, rebuilt 3 sanitary pump stations, performed upgrades on 13 sanitary pump stations, and installed new pumps at 36 pump stations.

The impact of grease on municipal sanitary sewer collection systems is an ongoing concern for the City. Following the Lansdowne Road sanitary forcemain failure due to a grease blockage in 2011, pressure sensors were installed throughout the sanitary system to identify grease build up. Identifying grease build up before it becomes critical facilitates a proactive grease maintenance program for forcemains and maintains a high level of service. Staff is currently reviewing opportunities for implementing grease extraction facilities in the City's sanitary sewer system to address the issues of grease build-up.

### Drainage and Diking

#### *Drainage*

The required drainage funding level has increased due to inflation and emerging early box culvert deterioration issues. The City has approximately 61 km of box culverts, the majority of which are 40 to 50 years in age. The concrete box culverts have a design life of 100 years; however, some joints are failing prematurely which has led to the development of sinkholes, often in highly travelled routes. Failed joints, if left unrepaired, ultimately lead to box culvert and roadway failure.

Staff are proactively managing the condition of box culverts by identifying and repairing deteriorating joints early on to extend the life cycle of the culverts and minimize long term replacement costs. Council has supported a number of capital projects related to box culvert repairs. Over the past 4 years, approximately \$5.5 million have been allocated to repairs of failed box culverts on No. 1 Road at River Road, No. 2 Road at Walton Road and No. 2 Road south of Steveston Highway. An additional \$3 million has been approved by Council for further repairs on No. 2 Road south of Steveston Highway. As part of the 2017 Utility Budgets and Rates, Council supported the implementation of a box culvert preventative maintenance program that will inspect the box culverts on a five year cycle. Through this program, staff will perform minor repairs and identify culverts that require significant repair, lining or replacement. Information collected through this program will be used to inform future capital programs and update funding levels required to maintain the City's box culverts.

In the past 15 years, the City has rebuilt 10 of its 39 drainage pump stations and has performed significant upgrades on a further four. The No. 2 Road North pump station upgrade will complete by the Summer of 2017 and four additional pump station replacements have approved funding and will be completed in the next two years. The remaining Lulu Island drainage pump stations will be rebuilt or receive significant upgrades over the next 20 years provided that funding levels are maintained or improved. Pumping capacity upgrades and requirements are identified using the City's drainage system computer hydraulic model.

The City continues to adapt and mitigate the impacts of climate change through pump station upgrades, storm sewer maintenance and upgrades, laneway drainage, agricultural drainage, agricultural irrigation and implementation of stormwater retention infrastructure.

*Diking*

The City is on average one meter above sea level and is protected by 49 kilometers of dike that meet or exceed Provincial standards. Climate change scientists estimate that sea level will rise up to 1.0 m by 2100 and 0.2 meters of subsidence is expected in that same time period. To accommodate climate change induced sea level rise and ground subsidence, the 2008-2031 Richmond Flood Protection Strategy guides the City to raise dike crest elevations. The City's target dike elevation for 2100 is 4.7 m geodetic (approximately 1.2 m above current elevations) with ability to increase to 5.5 m geodetic.

A key action in the 2008-2031 Richmond Flood Protection Strategy is to prepare and implement a comprehensive perimeter dike improvement program. The work is currently underway through various phases of the Dike Master Plan, which identifies a long-term upgrade strategy for the City's dikes. Phase 1 was completed in 2013 and addressed Steveston and the southern West Dike to Williams Road. It indicated that diking improvements required to protect Steveston will cost in the order of \$55 million. Structures such as breakwater or barrier islands can potentially be constructed in front of the dike on Sturgeon Bank to dissipate wave energy and reduce wave run-up, thus minimizing required onshore crest level increases. Further analysis, wave modelling and environmental work will be required to confirm the feasibility of this option. The Phase 1 plan was endorsed by Council at the regular Council Meeting on April 22, 2013. Staff is currently engaging consultants to perform geotechnical investigations on Steveston Island to confirm the feasibility of the preferred alignment for the Steveston Dike.

Staff has also been working with the Port of Vancouver on the feasibility of sea berms on Sturgeon Banks. There are synergies between the City's long term use of sea berms and the Port's need for habitat enhancement projects. Staff will bring forward a feasibility project for the proposed sea berms as part of the 2018 capital planning process for Council's consideration. The feasibility level work will identify environmental issues, stakeholder issues and costs that will be required to pursue the sea berms and will inform future decision making regarding utilizing sea berms as part of the flood protection program.

Phase 2 of the Dike Master Plan identified the long-term dike upgrades required for West Dike between Williams Road and Terra Nova Rural Park, and part of the North Dike between Terra Nova Rural Park and No. 6 Road. Council adopted the recommendation for staff to consult with the public and key stakeholders at the regular Council Meeting on January 23, 2017. The feedback collected will be summarized and the finalized plan will be presented to Council in a subsequent report. Staff is currently in the process of developing Phase 3 of the Dike Master Plan which will focus on the South Dike from London Heritage Farm to Boundary Road.

The estimated dike upgrade cost to address the predicted 2100 sea level rise scenario is estimated to be \$300 million. As dike master planning proceeds and with dike improvement upgrades scheduled in 2017, more information and financial requirements will be made available to refine the dike upgrading estimate.

The 2008-2031 Richmond Flood Protection Strategy identifies sea level rise as a real phenomenon and indicates that Richmond will need to improve its dike network in advance of

climate change induced sea level rise. There is considerable variability in scientific community regarding how quickly climate change sea level rise will be realized. Latest information from the United States Department of Commerce National Ocean Service Center indicates that there is a 17% probability of 1 m of sea level rise by 2100 in the business as usual scenario (continued greenhouse gas generation) and a 96% chance that 0.5 m of sea level rise will be realized under this same scenario. It also indicates that significantly lower levels of sea level rise can be facilitated through global reductions in greenhouse gas production. The Ministry of Forest, Lands and Natural Resource Operations (FLNRO) identifies a range of 0.5 m to 1.4 m of sea level rise by 2100 in their 2011 Climate Change Adaptation Guidelines for Sea Dikes and Coastal Flood Hazard Land Use. Forecasts generally agree that the City can expect a minimum of 0.5 m of sea level rise by 2100 but have less certainty regarding more rapid levels of sea level rise.

Climate change science also indicates that snow packs will decrease in the future, which will reduce freshet levels. The high water design event for 80% of Richmond's dikes is based on king tide and storm surge, while the remaining 20% (eastern end of the island) is based on freshet, therefore, the City's long term dike raising strategy will largely be based on sea level rise. While the current strategy to address this risk is based on raising the dikes by 1.2 m, the specific timing and scope of this work will adjust as climate change science advances and new information becomes available.

#### *Drainage and Diking Funding*

In 2003, Council endorsed the introduction of the Drainage and Diking Utility. Since 2003, Council has approved increasing annual funding levels for Drainage and Diking from \$0.6 million to its current level of \$11.6 million in 2017. The City has currently allocated \$10.8 million of this funding to drainage improvements and the drainage component of the Drainage and Diking Utility entered the target funding range in 2015. \$0.8 million is currently allocated to diking capital projects. However, climate change induced sea level rise is an emerging issue and implementation of the Dike Master Plan will require additional allocations to dike improvements. Drainage and diking improvements are interconnected and, while there are synergies, additional funding to meet long term needs is required.

Staff estimate that approximately \$300 million will be required for dike raising over the next 25 to 75 years to address sea level rise. The 2008-2031 Richmond Flood Protection Strategy indicates that the City should pursue a minimum of 50% funding for dike raising from senior government to assist with this program. Provided senior government grants can be obtained, the City's share of dike raising costs will be \$2 million to \$6 million per year depending on the realized rate of sea level rise. The City currently allocates \$0.8 million per year for dike improvements and has been very successful in procuring senior government grants for flood protection. In 2016, the City received \$16.6 million in provincial and federal funding for drainage and diking improvements. Staff will continue to look for opportunities to secure additional funding sources for flood protection work.

Additionally, the City receives dike improvements through development. Development has not been factored into this long term analysis due to its cyclic nature; however, dike improvements

realized through development could potentially reduce the City's overall dike funding requirements by 10% to 20%.

Staff estimate a long-term annual funding requirement of \$12.8 million for drainage infrastructure and the City currently allocates \$10.8 million from the Drainage and Diking Utility, which is in the target range. Based on the above, it is recommended that the allocation to diking be increased gradually over the long term. Future Ageing Utilities Infrastructure reporting will update Council on the progress of these partnerships and their impact on overall diking improvement funding requirements.

As identified in **Attachment 3**, the forecast drainage improvement requirement over the next five years is approximately \$10 million per year, and approximately \$7 million per year for the following twenty years. Therefore, current drainage and diking funding levels will allow \$1.6 million per year for diking over the next 5 years and \$4.6 million per year over the subsequent 20 years without any drainage project deferrals (**Attachment 3**). This totals to \$100 million that is available for diking over the next 25 years without deferring drainage utility upgrades. Within this time frame, the City will gain more certainty regarding the rate of sea level rise. However, Council should consider incremental increases to the Drainage and Diking Utility Rate to hedge for sea level rise scenarios beyond the minimum and meet the long term drainage and diking needs. Staff will bring forward funding options and capital projects for Council's consideration as part of the Utility Rates process and the Capital Planning process that address the long term dike funding gap and facilitate implementation of the Dike Master Plan ahead of predicted sea level rise.

### Road and Road Assets

#### *Road Pavement*

The City's Asphalt Re-Paving capital program re-paves sections of City-owned non-MRN roads on an annual basis. Since 2006, the program has re-paved 90 lane kilometers of roadways, which is 7% of the City's road inventory.

The long-term annual re-paving funding requirement for the City's non-MRN roads is estimated at \$4.9 million using average paving prices and predictions of road re-paving needs from the City's computerized Pavement Management System. Paving prices are heavily influenced by oil prices, which have had significant fluctuations over the past years. The fluctuating price of paving has a significant impact on the long-term funding requirements of the City's road network. **Attachment 5** documents the fluctuating cost of asphalt paving between 2008 and 2016.

As identified in the March 29, 2017 report to Council titled "Post Winter Roads and Paving Program Update", harsh winter conditions can have significant impacts on the condition of the City's roadways. Staff will continue to monitor ongoing climate change weather trends and incorporate the impacts of any identified trends in subsequent infrastructure reporting. Staff is also collecting road condition data this year as part of a program to update the Pavement Management System. Completion of the update will enable staff to refine projections of annual funding levels and results will be incorporated into subsequent ageing infrastructure reporting.



*Street Lighting*

The City's street lighting system consists of approximately 11,000 streetlights and continues to grow with new development. Approximately 200 street light poles in the Seafair and Richmond Gardens sub-divisions were found to have reached the end of their 40-50 year service life and Council approved \$252,000 as phases one and two of a five-year program to replace the ageing Seafair and Richmond Gardens poles through the capital program. Staff notes that the current capital projects represents the first street lighting poles that have reached the end of their service life and there is currently no significant backlog of poles that require replacement.

Since the 2015 Ageing Infrastructure Report, staff has completed an evaluation on the City's street lighting inventory. Staff predicts a long-term annual funding requirement of \$1.4 million for the replacement of street lights, based on a service life consistent with the age of the deteriorated poles at Seafair and Richmond Gardens. Staff notes there could be significant variability in the deterioration of street lighting infrastructure and that the current analysis based on identified deterioration may be conservative. Additionally, decorative street lighting replacement is significantly more expensive than standard street lighting and adding decorative street lighting to the City's inventory will increase the value of the replacement program. Going forward, staff will complete condition assessment on poles nearing the end of their service life to refine the recommended replacement strategy. Replacement projects will be brought forward through the capital program when poles requiring replacement are identified. Results of this assessment will be incorporated into future ageing infrastructure reporting.

*Overpasses and Bridges*

The City owns 27 overpasses and bridges, maintained by Engineering and Public Works that are non-MRN. These include:

- 12 roadway overpasses or bridges;
- 9 pedestrian bridges; and
- 6 waterworks pipeline bridges.

A table listing overpasses and bridges is included as *Attachment 6*.

Staff completed inspections on six of the City's non-MRN overpasses and bridges in 2013. Results of the inspection were used to update the City's capital program. In 2015, Council endorsed capital projects to rehabilitate the Bridgeport Road Overpass, Fraserside Gate Bridge and Woodward's Slough Bridge. Inspection of the remaining structures, which consists primarily of smaller pedestrian bridges, will be completed in 2017. Results of the inspection will be used to update projections of annual funding requirements. Subsequent to this initial inspection cycle, it is recommended that bridge structures be inspected every one to five years, depending on the material, age and condition of the bridge. The completion of regular inspection and maintenance will extend the lifespan of the structure, thereby reducing overall life-cycle costs, as well as enhancing safety and comfort for users.

The No. 2 Road Bridge and Bridgeport Road Overpass are significant pieces of municipal infrastructure with a total replacement value of approximately \$76 million. These structures are situated within the region's MRN and are eligible for regional maintenance and replacement funding. The City receives regional funding for the operation, maintenance and rehabilitation of pavement and bridge decks within the MRN, but does not receive funding to maintain the bridge structure itself. Translink is currently reviewing the MRN Structures Program to consider the inclusion of funding programs for the rehabilitation and seismic retrofit of structures. City staff is participating on Translink's Operation, Maintenance and Rehabilitation Sub-Committee and will continue to work with Translink to secure adequate bridge maintenance and rehabilitation funding.

Distributed assets such as roadway paving and street lighting benefit from ongoing dedicated funding which allows a percentage of the asset to be replaced each year. The bridge assets, however, are point assets that require short, intense rehabilitation or replacement and are better completed on a one time basis as required. **Attachment 6** outlines an overpasses and bridges maintenance strategy that highlights the one time nature of bridge upgrades or replacement projects. Staff predict that a long term annual funding of \$0.2 million is required for routine maintenance and inspection of bridge assets, and a total of \$42 million in the form of one-time projects will required over the next 75 years for major bridge rehabilitation and replacements.

#### *Road and Road Asset Funding*

Previous ageing infrastructure reporting included the paved road surfaces only. This report adds bridges and street lighting roadway assets to the analysis and there is a corresponding increase to the long term funding requirements as compared to previous reporting. The total long-term annual funding requirement for road and road assets is currently estimated to be \$6.5 million as identified in **Attachment 4**.

The ongoing roadway re-paving program has largely kept pace with road surface deterioration as paving prices have been relatively low and the winters have been mild prior to this year. However, signs of increasing deterioration, particularly this winter, are starting to appear and will require increased attention in the near future. **Attachment 4** anticipates significant road paving requirements over the next five years. This figure is based on the 100 year analysis based on typical design life information and requires verification as part of the five year capital planning. Staff are conducting a City wide asphalt surface condition assessment this year and will utilize the results of that assessment in developing the City's five year capital plan for Council's consideration. Staff will bring forward paving program funding recommendations that will include ongoing funding combined with one time allocation of surpluses to meet the five year capital needs of the roadway paving program.

Private development servicing agreements contributes significantly to the City's re-paving needs. Over the past five years, the City has secured an average of approximately \$10 million per year in roadway assets through servicing agreements. While parts of this involve the introduction of new assets through new road construction, some of this work rebuilds or expands existing roadways that would otherwise require repaving through the City's annual paving program. Unlike utility infrastructures where development-driven replacement work does not typically coincide with infrastructure that is beyond its useful life and hence does not significantly impact

long term funding requirements, road pavement has a much shorter lifespan of 15 to 35 years, and paving completed through development activities has notable impacts on ageing infrastructure replacement plans. Roadway construction realized through development currently offsets approximately \$0.4 million in repaving costs annually.

The overpasses and bridges and street lighting assets have begun to require re-investment as they are starting to show signs of deterioration and have been the focus of recent capital upgrade and replacement programs. These re-investments include a \$1.1 million Bridgeport Road Overpass renovation project and two years of a five year street light replacement program totalling \$252,000 for the first two years. The asset deterioration model indicates that these projects are the beginning of upgrading and replacement projects for overpasses bridges and street lighting assets.

Road and road assets are not part of a utility and are funded from the City's General Revenue. Since 2006, Council has endorsed increases in annual roadway funding levels from \$2.6 million to its current value of \$3.7 million. With the inclusion of in-kind contributions to roadway repaving programs through development, 2017 funding levels for road and road asset replacements is estimated at \$4.1 million. Roadway paving and street lighting assets are distributed assets that require ongoing dedicated funding, while bridge asset replacements are best funded through one time expenditures. On this basis, roads and road assets will ultimately be funded through a combination of ongoing dedicated funding and one time funding. Both ongoing re-paving and street lighting programs, and one time bridge repair projects will be included in capital and operating programs for Council's consideration.

#### Required Funding Levels

**Table 3** summarizes current and required annual infrastructure replacement funding levels, in 2017 dollars, as well as the current ageing infrastructure funding gaps. The City has made considerable infrastructure funding gains since initiating its strategy to close the funding gap in 2006.

**Table 3: Infrastructure Funding Levels**

Infrastructure Type	2017 Funding Level	Required Annual Funding Level	Funding Range	Funding Source	Estimated Additional Funding Required
Water	\$7.5 M	\$7.6 M	\$7.0 M - \$8.8 M	Water Utility	\$0.1 M
Sanitary	\$5.3 M	\$7.3 M	\$6.7 M - \$8.0 M	Sanitary Utility	\$2.0 M
Drainage	\$10.8 M	\$12.8 M	\$10.8 M - \$14.8 M	Drainage & Diking Utility	\$2.0 M
Road and Road Assets (non-MRN)	\$4.1 M	\$6.5 M	\$5.3 M - \$7.8 M	General Revenue	\$2.4 M
<b>Totals</b>	<b>\$27.7 M</b>	<b>\$34.2 M</b>			<b>\$6.5 M</b>

### Funding Strategies

Adequate annual funding levels will allow the City to implement proactive and sustainable infrastructure replacement programs. The proactive replacement of infrastructure enables the City to sequence utility replacement and use competitive bidding to ensure the best value for money. Replacing failed infrastructure has proven to be considerably more expensive and disruptive to residents and City services than proactive replacement.

Staff have pursued available federal and provincial grants from programs such as the Building Canada Plan and BC's Flood Protection Program and will continue to do so. While grant funding has been helpful over the last few years, as a funding source, grants will always be unpredictable and therefore non-sustainable.

Development also facilitates significant infrastructure replacement that has a positive impact on the City's overall ageing infrastructure picture. However, development is subject to external forces such as the economy and does not always coincide with infrastructure that is beyond its useful life. Therefore, development is not considered as a sustainable resource for ageing utility infrastructure replacement.

Staff will present funding options and make a recommendation to Council as part of the annual utility rate review and the capital program process. Significant progress has been made over the last decade in closing the funding gap, and continuation on this path will allow the City to effectively mitigate the challenge of ageing infrastructure.

### **Financial Impact**

None.

### **Conclusion**

Staff will continue to gather information to further refine and update infrastructure replacement requirements and will continue to explore new technologies and best practices that will positively impact life cycle infrastructure costs. Staff will continue to address utility funding gaps through annual budgeting processes. The rate of increase and timeframe to close the funding gaps will be impacted by Metro Vancouver's regional Solid and Liquid Waste Management plans, which are non-discretionary costs imposed on the City. The funding shortfalls outlined in this report should be considered in conjunction with the City's Long-Term Financial Management Strategy.

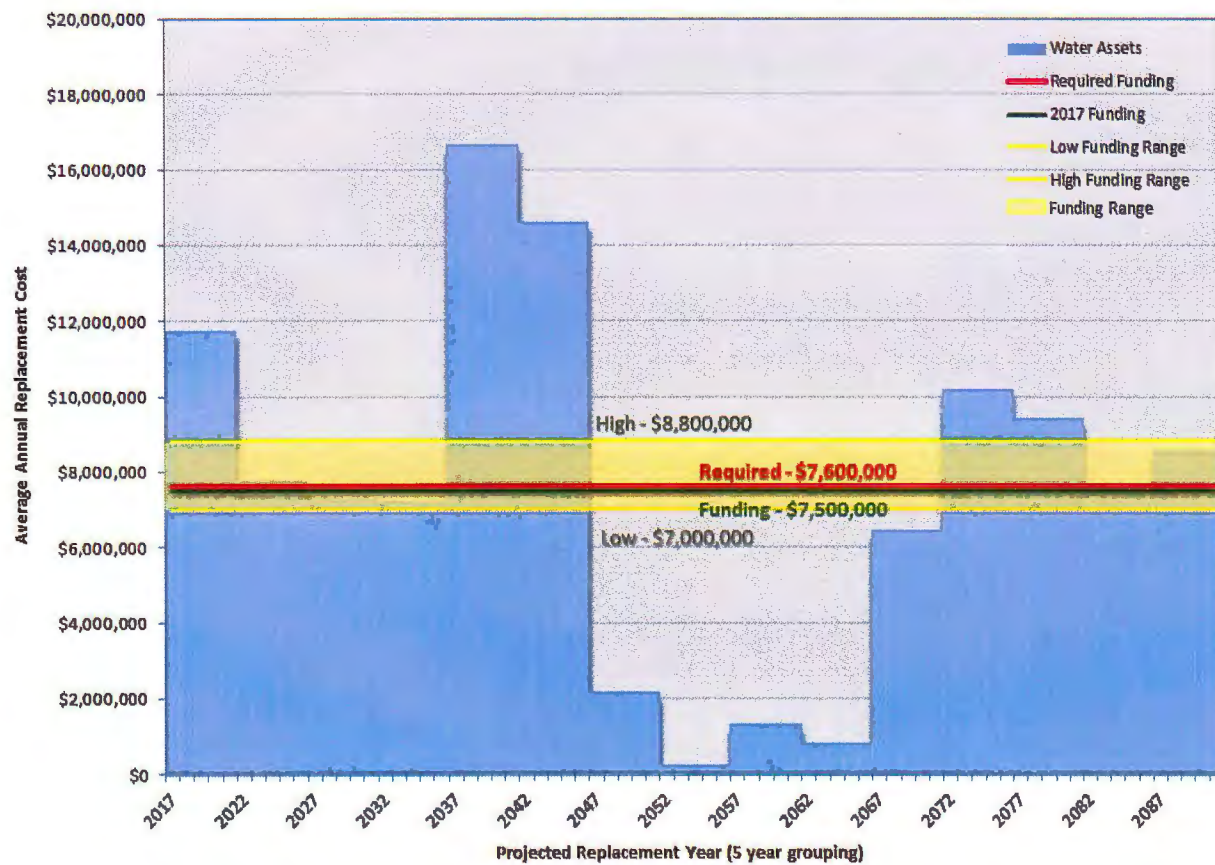


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Manager, Engineering Planning  
(604-276-4075)

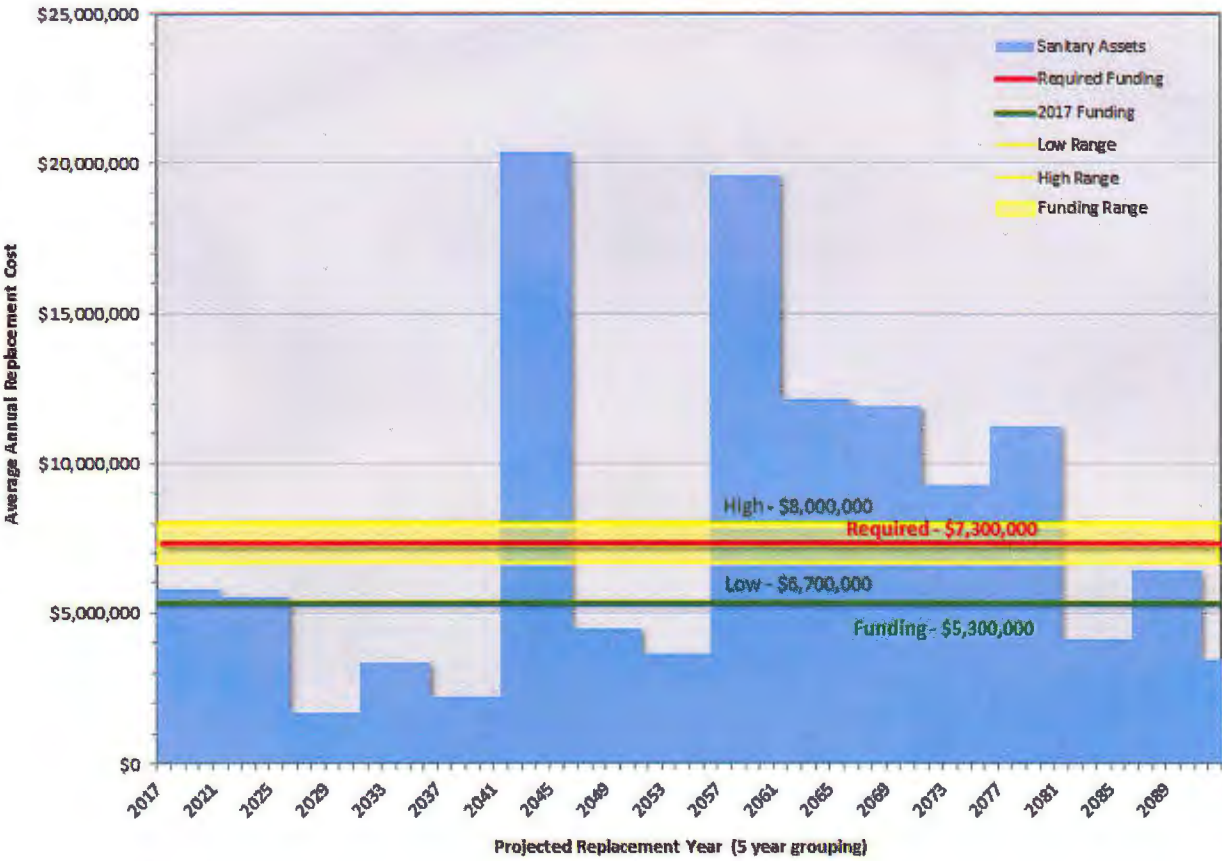
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- Att.1: 2017 Ageing Infrastructure Report – Water Assets
- Att.2: 2017 Ageing Infrastructure Report – Sanitary Assets
- Att.3: 2017 Ageing Infrastructure Report – Drainage Assets
- Att.4: 2017 Ageing Infrastructure Report – Road and Road Assets
- Att.5: Historical Costs for Capital Paving Program (2008 – 2016)
- Att.6: Overpasses and Bridges

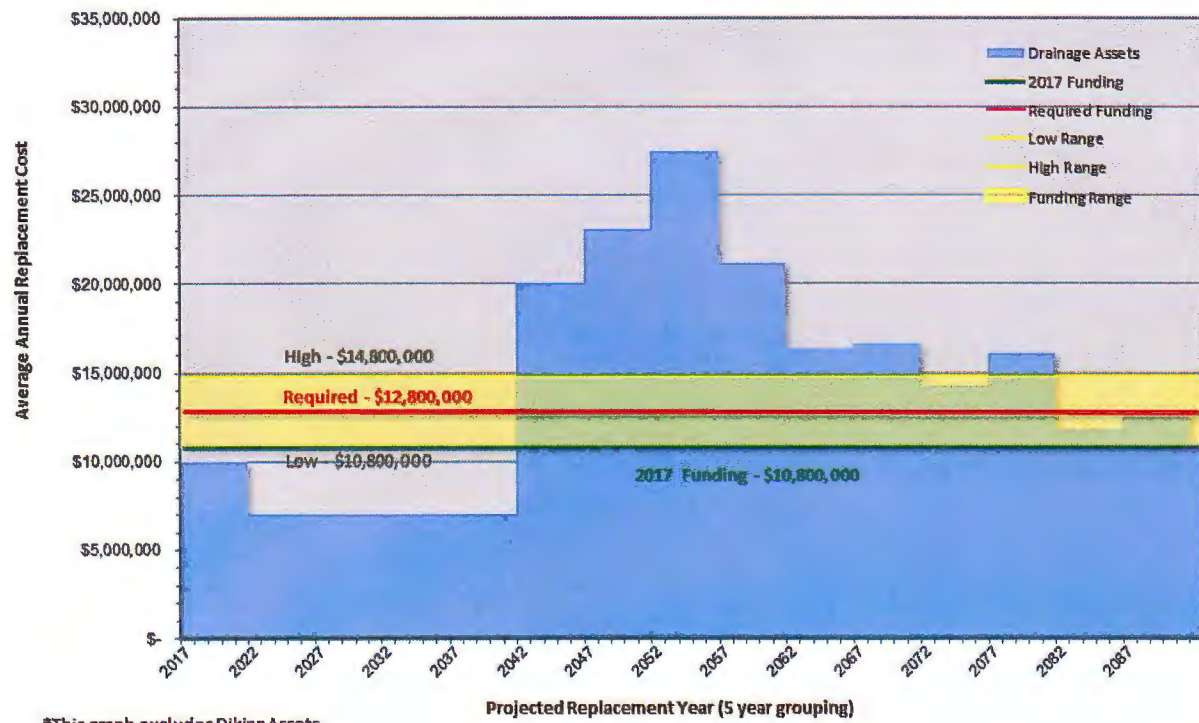
## 2017 Ageing Infrastructure Report - Water Assets



2017 Ageing Infrastructure Report - Sanitary Assets

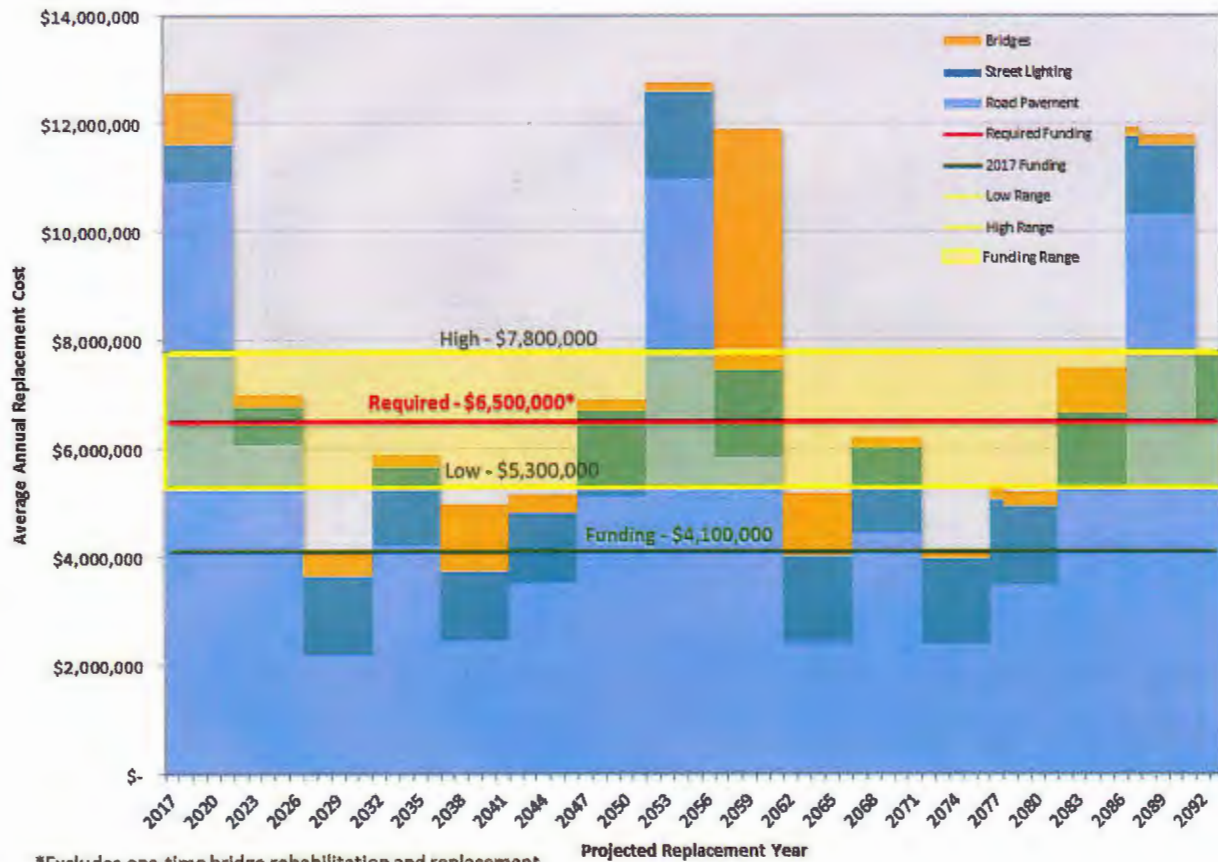


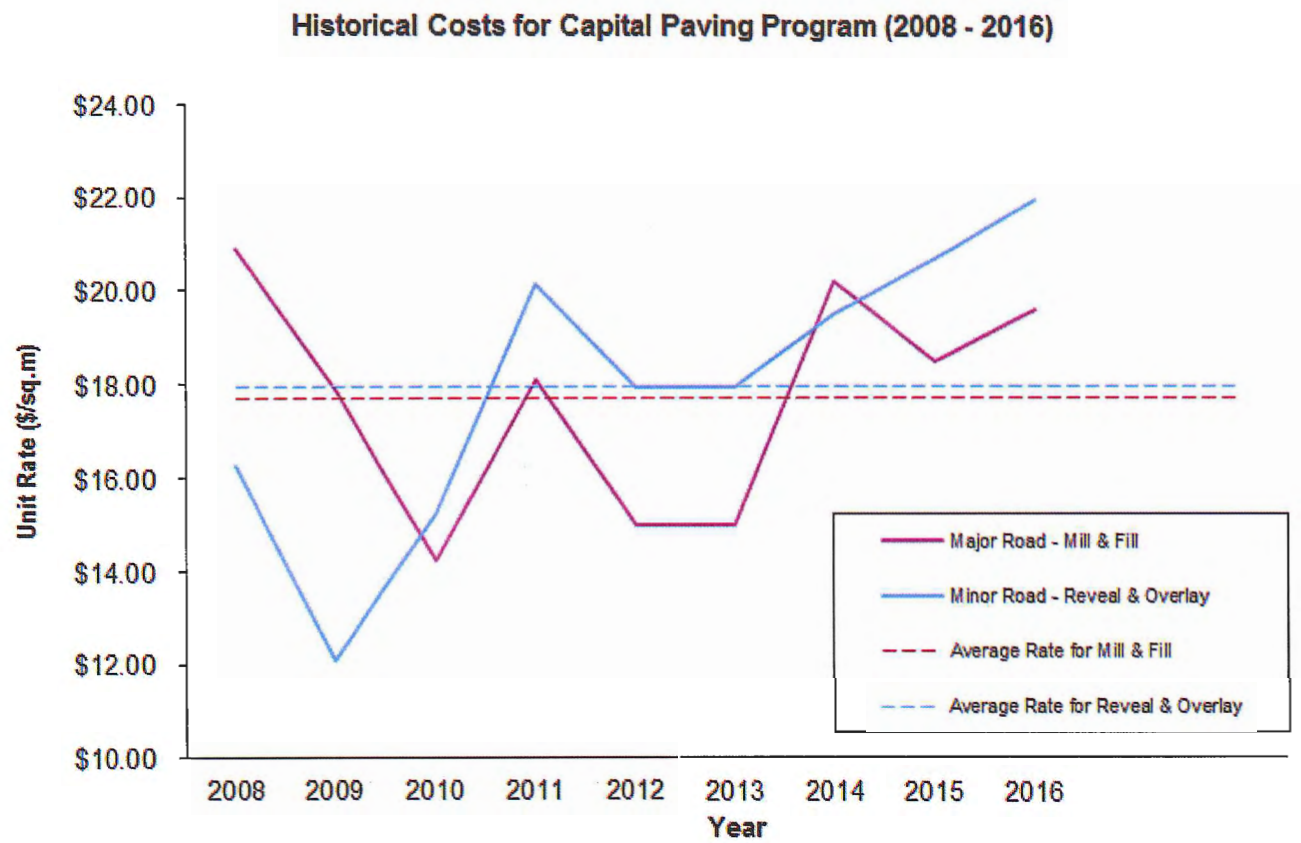
## 2017 Ageing Infrastructure Report - Drainage Assets\*





# 2017 Ageing Infrastructure Report - Road and Road Assets (non-MRN)





## Overpasses and Bridges

### Listing of Overpass and Bridge Inventory

Name	Location	Feature Crossed	Type
Fraserside Gate Bridge	Fraserside Gate & Westminster Hwy	Watercourse	Roadway
No 8 Road Overpass	No 8 Road over Highway 91	Highway 91	Roadway
No 7 Road Overpass	No 7 Rd over Highway 91	Highway 91	Roadway
Cambie Road Overpass	Cambie Road over Knight Street	Knight St	Roadway
Jacombs Road Overpass	Jacombs Road over Highway 91	Highway 91	Roadway
Blundell Road Overpass	Blundell Road over Highway 99	Highway 91	Roadway
Horseshoe Place Bridge	Horseshoe Place south of Horseshoe Way	Watercourse	Roadway
Woodward Slough Bridge	No. 4 Rd and Finn Rd	Watercourse	Roadway
No 5 Road Overpass	No 5 Road and Highway 99	Highway 99	Roadway
Hollybridge Way Bridge	River Rd & Hollybridge Way	Watercourse	Roadway
Finn Road East Bridge	13020 Gilbert Rd	Watercourse	Roadway
River Road Bridge at Hollybridge Way	5111 Hollybridge Way	Watercourse	Roadway
Bird Road Bridge	11040 Bird Road & Shell Road rail crossing	Watercourse	Pedestrian
Luton Road Bridge	8271 Luton Rd	Watercourse	Pedestrian
Chatsworth Road Bridge	6380 Chatsworth Rd	Watercourse	Pedestrian
Lancing Road Bridge	5440 Lancing Rd	Watercourse	Pedestrian
Clifton Road Bridge	8200 Clifton Rd	Watercourse	Pedestrian
Princess Street Bridge	Dyke Rd fronting Princess St	Watercourse	Pedestrian
West Dyke Trail Bridge 1	West end of Francis Rd (West Dyke Trail)	Watercourse	Pedestrian
West Dyke Trail Bridge 2	West end of Williams Rd (West Dyke Trail)	Watercourse	Pedestrian
West Dyke Trail Bridge 3	10431 Springhill Cres	Watercourse	Pedestrian
River Road Bridge 5	15900 River Rd south	Watercourse	Pipe
River Road Bridge 4	15800 River Rd	Watercourse	Pipe
River Road Bridge 3	15700 River Rd	Watercourse	Pipe
River Road Bridge 2	15600 River Rd	Watercourse	Pipe
River Road Bridge 1	15500 River Rd	Watercourse	Pipe
Shell Road Trail Bridge	Granville Ave & Shell Rd dedication	Watercourse	Pipe

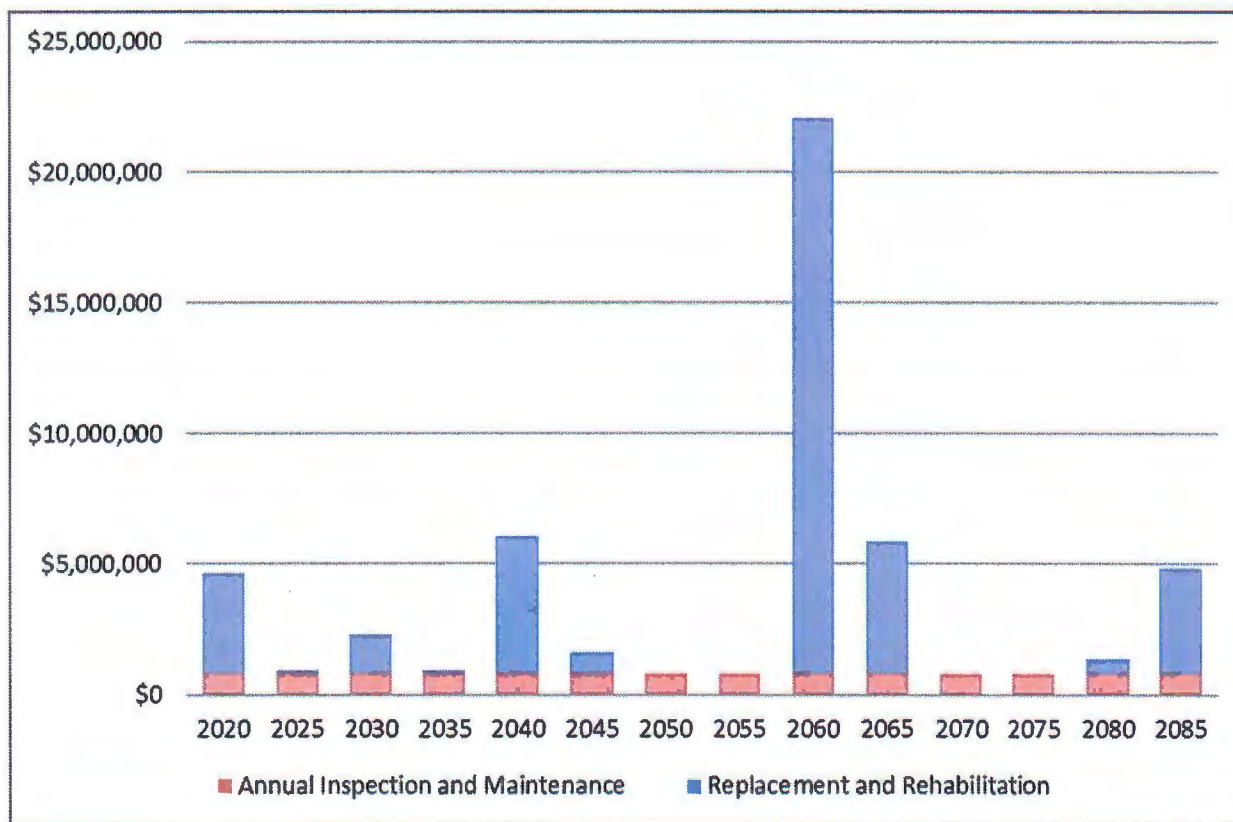
### Bridges and Overpasses Maintenance Strategy

The table below illustrates a high-level rehabilitation and replacement strategy for the City's bridge inventory over the next 75 years. The strategy involves routine inspection and maintenance of the structures at an annualized cost of \$162,000 each year, replacement of the structure at the end of its service life, and one major rehabilitation to extend the service life for larger bridges.

Name	Estimated Replacement Cost	Estimated Rehabilitation Cost	Replacement Year	Rehabilitation Year
Blundell Road Overpass	\$2,850,000	\$570,000	2020	2060
Woodward Slough Bridge	\$340,000	\$70,000	2020	2060
Luton Road Bridge	\$20,000	\$0	2020	N/A
Chatsworth Road Bridge	\$50,000	\$0	2020	N/A
Lancing Road Bridge	\$30,000	\$0	2020	N/A
Clifton Road Bridge	\$20,000	\$0	2020	N/A
River Road Bridge 5	\$90,000	\$0	2020	N/A
River Road Bridge 4	\$110,000	\$0	2020	N/A
River Road Bridge 3	\$100,000	\$0	2020	N/A
River Road Bridge 2	\$110,000	\$0	2020	N/A
River Road Bridge 1	\$110,000	\$0	2020	N/A
Shell Road Trail Bridge	\$30,000	\$0	2020	N/A
West Dyke Trail Bridge 3	\$110,000	\$0	2025	N/A
Horseshoe Place Bridge	\$910,000	\$180,000	2030	2065
Finn Road East Bridge	\$550,000	\$110,000	2030	2080
Bird Road Bridge	\$120,000	\$40,000	2035	2060
Fraserside Gate Bridge	\$1,160,000	\$360,000	2040	2080
No 8 Road Overpass	\$1,750,000	\$350,000	2060	2040
No 7 Road Overpass	\$2,480,000	\$500,000	2060	2040
Jacombs Road Overpass	\$4,840,000	\$970,000	2060	2040
No 5 Road Overpass	\$11,540,000	\$2,310,000	2060	2040
Cambie Road Overpass	\$3,900,000	\$780,000	2065	2045
West Dyke Trail Bridge 2	\$170,000	\$30,000	2065	2045
Princess Street Bridge	\$90,000	\$20,000	2080	2030
Hollybridge Way Bridge	\$2,610,000	\$520,000	2085	2065
River Road Bridge at Hollybridge Way	\$800,000	\$160,000	2085	2065
West Dyke Trail Bridge 1	\$630,000	\$130,000	2085	2065
<b>TOTAL</b>	<b>\$35,520,000</b>	<b>\$7,100,000</b>		

The annual funding level requirement of \$730,000 for bridges and overpasses is calculated as the total rehabilitation and replacement cost averaged over 75 years and includes the annualized inspection and maintenance cost. This value presents an average annual expenditure only and does not reflect actual recommended annual funding levels. Unlike linear infrastructure such as piping or road pavement, replacement of each bridge structure must occur as a singular project

and cannot be divided into annual components. For example, replacement of the Blundell Road Overpass must be carried out as a one-time expenditure of approximately \$3 million. The delivery of the replacement program over 75 years is illustrated in the figure below.



Based on the high level strategy established, it is recommended that annualized funding of approximately \$162,000 be allocated towards routine inspection and maintenance of bridge assets, and that requests for one-time expenditures for rehabilitation or replacement of bridge structures be submitted to Council for consideration in 2020, 2030, 2040, 2045, 2060, 2065, 2080 and 2085. Where replacement of multiple structures is required within the same year, such as in 2060, staff will review the potential to distribute work over several years. The maintenance strategy will continue to be refined as ongoing inspection work is completed to assess remaining lifespan of the structures.



# City of Richmond

## Report to Committee

**To:** Public Works and Transportation Committee  
**From:** John Irving, P.Eng. MPA  
Director, Engineering  
**Re:** Multi-Family Water Meter Program

**Date:** June 26, 2017  
**File:** 10-6650-02/2017-Vol  
01

### Staff Recommendation

That the Advanced Volunteer Multi-Family Water Meter Program, as outlined in Option 2 in the staff report titled "Multi-Family Water Meter Program" from the Director of Engineering, dated June 26, 2017, be included in the 2018 to 2022 Capital Program for Council's Consideration.

John Irving, P.Eng. MPA  
Director, Engineering  
(604-276-4140)

REPORT CONCURRENCE		
<b>ROUTED TO:</b>  Finance Department Water Services	<b>CONCURRENCE</b>  <input checked="" type="checkbox"/> <input checked="" type="checkbox"/>	<b>CONCURRENCE OF GENERAL MANAGER</b>  
<b>REVIEWED BY STAFF REPORT / AGENDA REVIEW SUBCOMMITTEE</b>	<b>INITIALS:</b>  	<b>APPROVED BY CAO (Acting).</b>  

## Staff Report

### Origin

At the April 26, 2016 Regular Council Meeting, Council adopted the following motion:

*That staff bring forward options and recommendations for mandatory Multi-Family water metering for consideration through the Capital budget process.*

This report outlines the status of the multi-family water meter program and provides recommendations for an ongoing multi-family water meter program. It also identifies the inventory of touchpad meters in the City that cannot be read by the fixed base meter reading network and includes options for replacement of the touchpad meters.

### Analysis

#### Water Metering Update

Water metering provides Richmond residents with an equitable way to pay for drinking water and supports the Official Community Plan (OCP) objective to pursue water demand management strategies and continue water conservation initiatives. The City currently universally meters the Industrial, Commercial and Institutional (ICI) sectors and will have completed universal metering of the single-family residential sector by the end of 2017 (this year). To date, 44% of the multi-family residential sector has been metered through a volunteer program for existing complexes and a mandatory program for new complexes.

A universal deployment of the fixed base network was endorsed by Council in the 2017 Capital budget process and will be deployed by the end of 2017. This project expands the fixed base network to cover the entire urban area in Richmond and will ultimately read 97% of Richmond's water meter inventory. The fixed base network will allow staff to gather real time consumption data, assist in helping customers in identifying causes of leaks and water consumption habits, and enhance revenue forecasting which will inform the utility budget process.

#### Multi-Family Water Metering

**Table 1** is a tabulation of the multi-family residential inventory and their water metering status as of May 2017.

**Table 1: Multi-Family Inventory**

Type	Number of Complexes	Number of Units	Number of Complexes Metered	Number of Units Metered	% of Units Metered
Townhouse	490	20,030	155	5,045	25%
Apartment	296	27,806	154	16,051	58%
<b>Total</b>	<b>786</b>	<b>47,836</b>	<b>309</b>	<b>21,096</b>	<b>44%</b>

As of May 2017, 44% of the multi-family units in Richmond have been metered for water. 92% of metered multi-family complexes saved money, averaging a 36% savings compared to the flat rate.

The multi-family water meter program includes a mandatory water meter program for new complexes and a volunteer water meter program for existing complexes. Mandatory metering of new multi-family complexes began in 2005 and 165 complexes (11,847 dwelling units) have been metered under this program. Volunteer metering of existing multi-family complexes began in 2010 and 144 complexes (9,002 dwelling units) have been metered under this program. Interest in the volunteer multi-family water meter program has declined significantly. In 2016, only two complexes were metered through the volunteer program.

The City subsidizes the installation of water meters for existing multi-family complexes that volunteer for a water meter. The City provides up to the greater of \$1,200 per unit or \$100,000 per complex for the actual installation cost. If the installation cost exceeds the subsidy, the strata complex is required to pay the difference. **Table 2** identifies the City's cost to meter the remaining flat rate multi-family complexes using the current subsidy and for a fully funded program.

**Table 2: Flat Rate Multi-family Complexes**

<b>Multi-family Complex Type</b>	<b>Number of Flat Rate Complexes</b>	<b>Number of Units</b>	<b>Cost to City with Current Subsidy</b>	<b>Full Cost of Water Meter Installations</b>
Townhouse	335	14,985	\$28.3 M	\$37.4 M
Apartment	142	11,755	\$18.2 M	\$25.0 M
<b>Total</b>	<b>477</b>	<b>26,740</b>	<b>\$46.5M</b>	<b>\$62.4 M</b>

The flat rate multi-family sector is the last sector that is not metered for water and represents approximately 20% of the City's overall water consumption.

#### Multi-Family Water Meter Program Options

The water meter program has typically received annual capital funding of \$1.9 million. Over the last four years, this funding has been largely utilized for the universal single-family water meter program. The universal single-family water meter program will be completed by the end of 2017, and the water metering capital funding could be utilized for other metering purposes with no impact to the utility rates.

Over the last five years, Metro Vancouver's water rate has increased by 12%. Staff expects this trend to continue. Increasing bulk water purchase cost is a primary driver for the City's water utility rates, as Metro Vancouver's water costs are approximately 56% of the City's water rate.

By the end of 2017, 80% of the City's water consumption will be metered. Staff will continue to pursue options to improve water usage data collection, including the universal deployment of the



fixed base network, to determine the aggregate water usage by unmetered multi-family complexes. This will allow the City to adjust the flat and metered rates more equitably.

*Option 1: Status Quo*

Under this option, staff will continue the volunteer multi-family water meter program. In its current form, volunteer complexes contact City staff to start the water meter installation process. Interest in the volunteer multi-family meter program has declined significantly with only two volunteer multi-family water meter installs in 2016. Staff does not believe volunteer installation numbers will improve without additional incentives.

*Option 2: Advanced Volunteer Multi-Family Water Meter Program*

Under this option, City staff will actively identify and approach multi-family complexes that will benefit from the water meter program. Presentation to strata councils will include: the City's current subsidy level – the greater of \$1,200 per unit or \$100,000; the potential financial benefits for installing a water meter and; an overview of the City's water conservation programs such as the toilet rebate program and the clothes washer rebate program.

Currently, multi-family complexes that install a water meter enjoy a two-year guarantee; i.e. if metered water charges exceed the flat rate in the first two years of the meter install, the complex is only responsible for the flat rate charge. Under this option, the two-year guarantee will be extended to a five-year guarantee. This guarantee allows residents five years to adjust water use habits without financial risk.

Option 2 can be achieved through current funding levels with approximately 15 multi-family complex water meter installations per year.

*Option 3: Universal Multi-Family Water Meter Program with Touch Pad Replacement Program*

Under this option, the City would meter the existing multi-family complexes on a mandatory basis and the cost of the water meter installation will be fully subsidized. As a part of this option, the two year guarantee will extend to five years but there will be no trial period.

The Universal Multi-Family Water Meter program would require an estimated \$62.4 million in capital funding. At current funding levels, the program would take approximately 36 years to complete. With an increase of 1% and 2% in water utility rates, it would take approximately 30 and 25 years respectively to meter all multi-family complexes.

*Recommendation*

Staff recommends the City proceed with Option 2: Advanced Volunteer Multi-Family Water Meter Program as it provides additional incentives that may advance the volunteer multi-family water meter program without increasing water rates. With staff actively pursuing multi-family complexes, five-year guarantee, current installation subsidy, and conservation programs, the interest for voluntary water meter installations may rise once again.

Option 2 will not preclude the City from implementing a universal multi-family water meter program in the future. Should Council endorse the Advanced Volunteer Multi-Family Water

Meter Program, staff will report the results to Council in a future report. Proceeding with this option will allow the City to identify and reduce leakage and still provide water meters to multi-family complexes that can benefit from the program.

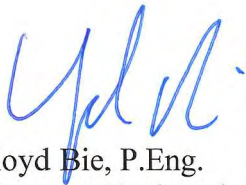
### **Financial Impact**

None.

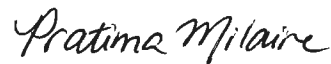
### **Conclusion**

By the end of 2017, Richmond will have successfully metered approximately 80% of water use in the City. The ICI sector is universally metered and the single-family residential sector will be universally metered by the end of this year. 44% of multi-family units are currently metered and all new multi-family complexes are metered on a mandatory basis. The remaining 56% of the multi-family units on flat rate can participate in the existing volunteer multi-family meter program at their discretion; however, current uptake on this program is low.

Staff recommends Option 2: Advanced Volunteer Multi-Family Meter Program and the results of the proposed program will be presented to Council in a future report.



Lloyd Bie, P.Eng.  
Manager, Engineering Planning  
(604-276-4075)



Pratima Milaire, P.Eng.  
Project Engineer  
(604-276-4039)

LB:pm



# City of Richmond

## Report to Committee

**To:** Public Works and Transportation Committee  
**From:** John Irving, P.Eng. MPA  
Director, Engineering  
**Date:** June 23, 2017  
**File:** 10-6060-03-01/2017-  
Vol 01  
**Re:** Fraser River Freshet and Flood Protection Update 2017

### Staff Recommendation

That the report titled "Fraser River Freshet and Flood Protection Update 2017" dated June 23, 2017 from the Director, Engineering be received for information.

John Irving, P.Eng. MPA  
Director, Engineering  
(604-276-4140)

Att. 3

REPORT CONCURRENCE		
<b>ROUTED TO:</b> Roads and Construction Sewerage and Drainage Parks Services	<b>CONCURRENCE</b> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/>	<b>CONCURRENCE OF GENERAL MANAGER</b> 
<b>REVIEWED BY STAFF REPORT / AGENDA REVIEW SUBCOMMITTEE</b>	<b>INITIALS:</b> 	<b>APPROVED BY CAO (A. K. M.)</b> 

## Staff Report

### Origin

The City of Richmond is approximately 1 m above sea level. The City is protected from the Fraser River and the Strait of Georgia by a system that includes 49 kilometers of dikes. Storm water is drained off Lulu Island through 581 kilometers of drainage pipes, 61 kilometers of culverts, 165 kilometers of watercourses and 39 storm drainage pump stations.

This annual report updates Council on 2016's rainfall, 2017's Fraser River freshet, ongoing works regarding the City's Flood Protection Strategy, incidents involving the City's flood protection system and completed or upcoming infrastructure improvement works.

This report supports Council's 2014-2018 Term Goal #6 Quality Infrastructure Networks:

*Continue diligence towards the development of infrastructure networks that are safe, sustainable, and address the challenges associated with aging systems, population growth, and environmental impact.*

### Analysis

#### 2016 Rainfall

**Attachment 1** shows the total annual rainfall over the past 10 years. Rainfall highlights for 2016 include the following:

- Approximately 1,393 mm of rain fell on the City in 2016, which is 16% higher than the average annual rainfall and 21% higher than 2015.
- November was the wettest month of the year with 246 mm of rainfall.
- The rainiest day in 2016 was November 22, with 33 mm of rain over a 24-hour period.
- The most intense storm of 2016 was September 15 when sensors at Fire Hall #2 recorded a rainfall intensity of 35 mm/hr for a 30 minute period, which has a statistical return period exceeding 100 years.
- A total of ten significant storm events with statistical return periods of two years or more were recorded in 2016.

The City experienced higher than average rainfalls in 2016; however, the drainage system performed well and no capacity-related flooding issues were identified. While the drainage system was adequate for 2016, ongoing planning and upgrading are required to accommodate impacts of climate change and growth and to maintain current service levels.

### 2017 Fraser River Freshet

High snowpack in the Lower Fraser region, ranging from 120% to 150% of normal, combined with a wet and hot spring has led to high freshet flows in 2017. Flows in the Fraser River reached five-year return period levels, with a peak flow of 9,800 m<sup>3</sup>/s measured at Hope (peaks in 2015 and 2016 were 7,950 m<sup>3</sup> and 9,000 m<sup>3</sup> respectively). Fraser River water levels began receding as of June 15, 2017 and a return to high flows is unlikely based on forecasts by the River Forecast Centre.

The City's diking system is built to withstand a 500-year return period freshet event. Despite the significant freshet in 2017, river levels remained at a minimum of 1.5 m below dike crest elevations.

### Drainage System Performance

273 service requests related to drainage issues were recorded by Public Works in 2016, approximately 25% below the annual average over the past 13 years, despite higher than average rainfalls in 2016. **Attachment 2** shows the total number of service requests related to drainage over the past 10 years.

### Flood Protection Strategy Update

The City's efforts in the continuing upgrade and improvement of the City's flood protection system are guided by the 2008-2031 Richmond Flood Protection Strategy. Staff are commencing the Council approved comprehensive updating of the Flood Protection Strategy in 2017. A key action in this strategy involves preparing and implementing a comprehensive perimeter dike improvement program. The work is currently underway through various phases of a Dike Master Plan, each of which identifies a long-term upgrade strategy for a section of the City's dike.

Phase 1 of the Dike Master Plan addresses Steveston and the southern portion of the West Dike to Williams Road and was completed in 2013. Staff are currently engaging consultants to perform survey and geotechnical investigations to confirm the preferred alignment of the Steveston Dike along Steveston Island. In addition, the Phase 1 plan identified the potential to utilize sea berms as a breakwater fronting Sturgeon Banks to dissipate wave energy and reduce wave run-up. Staff will bring forward a feasibility assessment project as part of the 2018 capital planning process for Council's consideration to identify implementation costs and environmental and stakeholder concerns.

Phase 2 of the Dike Master Plan addresses part of the West Dike between Williams Road and Terra Nova Rural Park and part of the North Dike between Terra Nova Rural Park and No. 6 Road. Council adopted the recommendation for staff to consult with the public and key stakeholders at the regular Council Meeting on January 23, 2017. Public consultation is in progress and a finalized plan based on the feedback collected will be presented to Council in a subsequent report.

Phase 3 of the Dike Master Plan addresses the South Dike from London Heritage Farm to Boundary Road. Work on Phase 3 of the plan is ongoing and staff will update Council with findings of the Dike Master Plan – Phase 3 in 2018.

### Infrastructure Improvements

The City's drainage and flood protection system is currently valued at an estimated \$1,451 million, comprising 581 kilometer of drainage pipes, 61 kilometers of culverts, 165 kilometers of watercourses, 39 pump stations and 49 kilometers of dikes. Staff are continuously upgrading and improving the City's flood protection system to accommodate the impacts of infrastructure age, growth and climate change.

#### *Box Culvert Repair and Preventative Maintenance*

The City has approximately 61 kilometers of large concrete box culverts, the majority of which are 40 to 50 years in age. Although the concrete culverts have a design life of 100 years, premature failure of some joints has been observed in recent years. Staff are proactively managing the condition of box culverts by identifying and repairing deteriorating joints early on.

In recent years, Council has supported a number of capital projects related to box culvert repairs:

- 2015: \$2,150,000 for the rehabilitation of a section of box culvert along No. 1 Road between Westminster Highway and River Road using a Glass Reinforced Plastic liner. The project was successfully completed in October 2016 and the lining effectively sealed all detached joints and maintained the structural integrity of the box culvert.
- 2016: \$2,000,000 for the replacement of approximately 50 m of settled box culvert at No. 2 Road near Walton Road that caused ground settlement in the vehicle lanes along No. 2 Road. Replacement of the damaged section of culvert was completed in February 2017.
- 2017: Inspection work conducted through 2016 and 2017 identified deterioration of the box culvert under No. 2 Road south of Steveston Highway. Council approved a \$3,700,000 budget for the City to undertake these repairs which will be done concurrently with the No. 2 Road Widening project. Repair work is expected to be completed in 2018.

As part of the 2017 Utility Budgets and Rates, Council supported the implementation of a box culvert preventative maintenance program to inspect the condition of the box culverts and identify sections that require significant repair or replacement. Maintaining a well-managed preventative maintenance program will enable more efficient repairs, fewer service and public disruptions, lower life cycle costs, and extension of the box culverts' life span. Staff have developed a plan to inspect the City's culvert network on a 3-year cycle. The program includes both structural and service condition inspection of the culverts and completion of minor repair work identified. Repair of significant defects identified through the program will be presented to Council for consideration as part of future capital programs.

Inspection work commenced in May 2017 in the Horseshoe Slough drainage catchment area. Results of each inspection are documented through written reports, photographs and video records, allowing staff to monitor changes to the condition of the culverts which will better inform long-term decision making. Minor defects have been identified and remediated, with no significant defects encountered to date. The Green Slough drainage catchment area is scheduled next for inspection.

### *Pump Station Upgrades*

Significant progress has been made in upgrading the City's drainage pump stations to meet the ten-year return period storm and to accommodate growth and climate change. **Attachment 3** shows the total capacity of the City's drainage pump stations over the past 10 years. Over the last fifteen years, since the City introduced a dedicated utility funding, the City has rebuilt ten of its thirty nine drainage pump stations and has performed significant upgrades on a further four. Ageing infrastructure and capacity issues require that major upgrades be completed on six pump stations and minor upgrades be completed on twelve pump stations over the next ten years in order to meet the City's needs and mitigate flood risks. Re-construction of the Bath Slough Drainage Pump Station was completed in 2016 and re-construction of the No. 2 Road North Drainage Pump Station upgrade will be complete in the Summer of 2017. In 2016, the City received a \$16.6 million grant from the Province of British Columbia towards the \$25 million dike upgrades and the re-construction and upgrade of the following pump stations as part of the Flood Protection Program:

- Horseshoe Slough Drainage Pump Station
- No. 7 Road South Drainage Pump Station
- Shell Road North Drainage Pump Station
- No. 2 Road South Drainage Pump Station

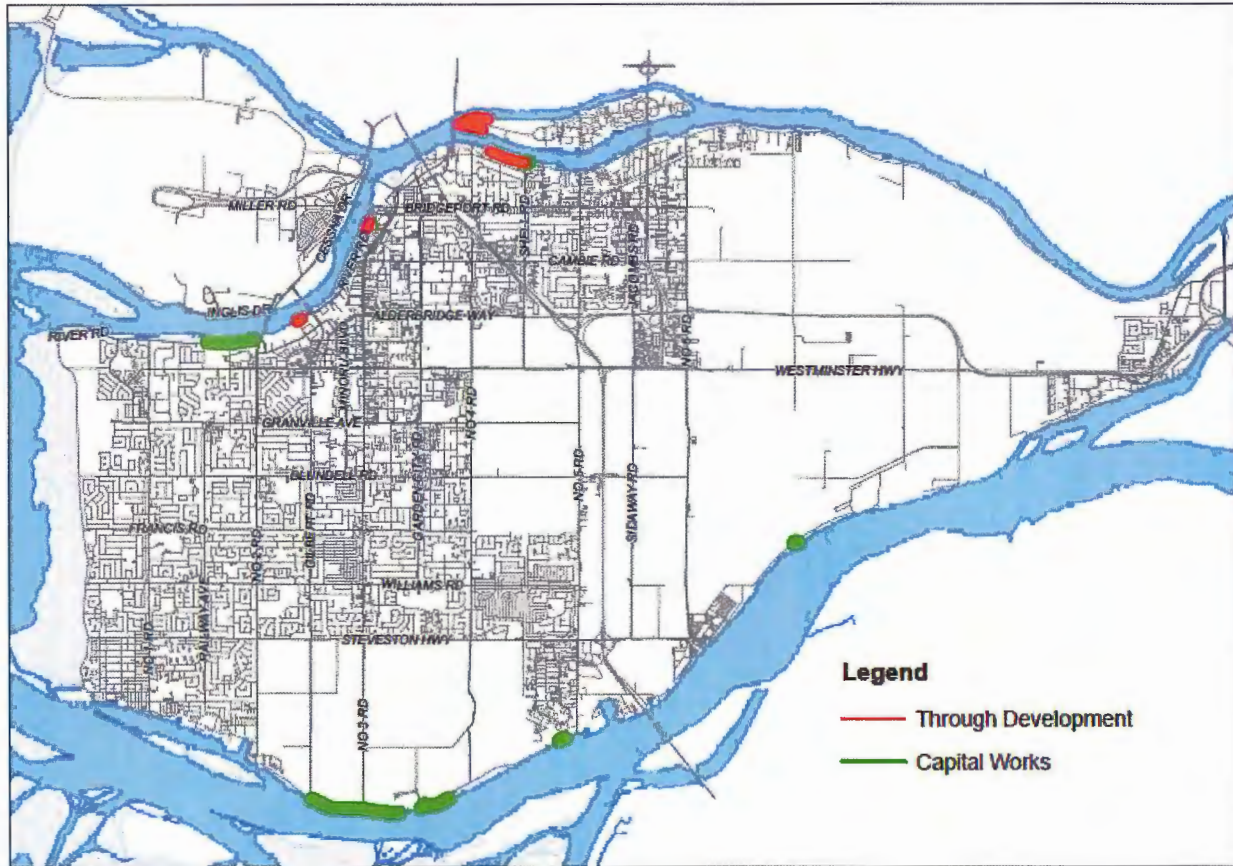
Design of all four stations is underway and construction is scheduled for completion by the end of 2018.

### *Diking Improvements*

Climate change scientists estimate that sea level will rise approximately 1.0 m by 2100 and 0.2 meters of subsidence is expected in that same time period. The 2008-2031 Richmond Flood Protection Strategy guides the City to raise dike crest elevations to 4.7 m geodetic (approximately 1.2 m above the current dike height) with the ability to further increase to 5.5 m geodetic to combat climate change induced sea level rise and ground subsidence over the next 100 years. As identified in the report to Council titled "Ageing Utility and Road Infrastructure Planning – 2017 Update", dike raising efforts should be completed within the next 75 years to stay ahead of sea level rise.

The City is actively completing dike upgrades through capital programs and is partnering with developments adjacent to the dike in completing dike upgrade works. **Figure 1** shows completed and upcoming dike improvement work for 2017 and 2018. Further dike improvements will be included in future capital plans for Council's consideration.





**Figure 1 - Current and Upcoming Dike Improvements**

The following dike improvement projects are underway through the capital program:

- South Dike between Gilbert Road and No. 3 Road – Design is underway and construction is expected to be complete by the end of 2018;
- Sections of dike adjacent to Horseshoe Slough Drainage Pump Station, No. 7 Road South Drainage Pump Station, and Shell Road North Drainage Pump Station – Design is underway and construction is expected to be complete by the end of 2018;
- South Dike between No. 3 Road and approximately 410 m east of the Woodward Slough South Drainage Pump Station – Design will commence in 2017 with construction to follow; and
- North Dike between 50 m east of the McCallan Road North Drainage Pump Station and 50 m west of the No. 2 Road North Drainage Pump Station – Design will commence in 2017 with construction to follow.

In addition to dike upgrades through the capital program, the City collaborates actively with developments adjacent to the dikes to synergize dike improvement work with development activities. In particular, the City is actively pursuing opportunities to construct superdikes, where land supporting development behind the dike is filled to the same elevation as the dike crest.



This eliminates visual impacts of a raised dike structure on waterfront views while providing an enhanced flood protection structure for the City. Construction of a section of superdike east of the Richmond Olympic Oval is underway, and a section of superdike will be constructed through development between Capstan Way and Sea Island Way.

Staff maintains annual inspection and maintenance programs to ensure that the City's dikes are well protected against issues such as bank erosion and seepage. Two issues were identified and addressed as part of this year's dike inspections:

- During pre-freshet dike inspections, staff identified an area at 19740 River Road where the North Arm of the Fraser River undermined trees fronting the dike. In May 2017, 69 cottonwood trees along the dike were removed and ground stabilization and erosion protection works were implemented to reinforce and protect the dike at this location.
- A dike inspection completed in early 2017 identified sloughing on the river side in a section of the south dike between the No. 9 Road right-of-way and the No. 9 Road Drainage Pump Station. Investigations identified that scour by the Fraser River is a likely cause for the sloughing. Staff are actively coordinating repairs and improvements to this section of dike, and will continue to monitor the conditions of this section of dike until the construction of improvement works are complete. Improvement works, including improved access for inspection and maintenance, removal of vegetation and improved scour protection, is scheduled for completion by the end of 2017.

#### *Britannia Flood Protection System Improvement*

The Britannia Shipyards National Historic Site is located outside of the City's diking system and is not protected by Richmond's dikes. The site is surrounded by an ageing timber bulkhead built below high water levels created by king tides combined with storm surge events, making it susceptible to occasional flooding. Flooding of the site occurred on March 10, 2016 when water levels at the Fraser River reached 2.4 m. Various options for improving the site's flood protection system were presented to the Steveston Historic Sites Building Committee in 2016. The recommended option includes construction of a plastic sheet pile flood wall built to an elevation of 2.9 m. Design work has been finalized and construction of the improvement works is scheduled to begin later in 2017 with completion in early 2018.


#### **Financial Impact**

None. Through the City's Drainage and Diking Utility, an annual amount of \$11.6 million is currently dedicated towards related infrastructure improvements.

**Conclusion**

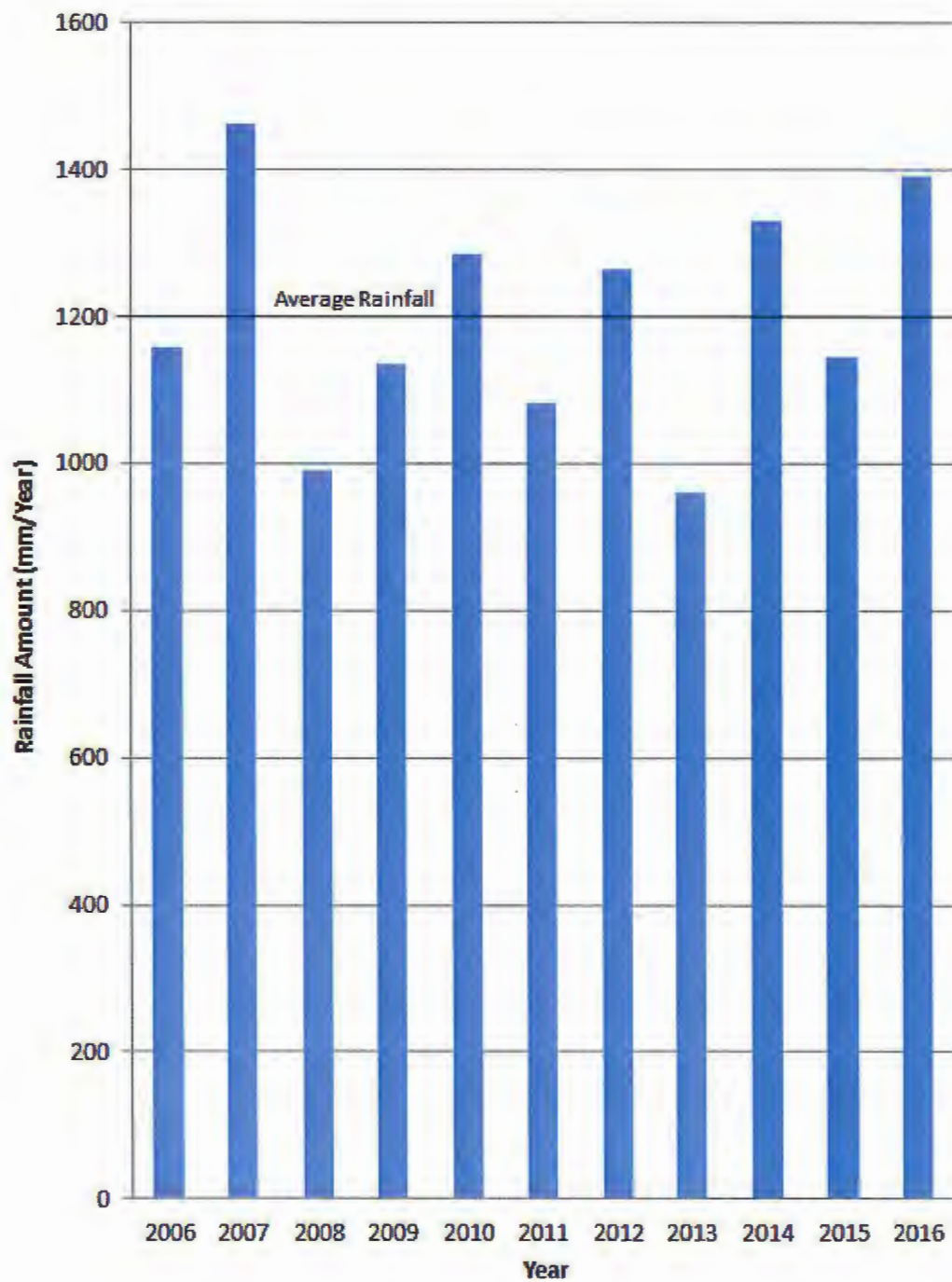
The City experienced higher than average rainfalls in 2016 and high freshet flows in the spring of 2017. Despite this, the City's drainage and flood protection system performed well, with a below average number of drainage-related service requests and a minimum 1.5 m freeboard maintained along the dike under freshet flows.

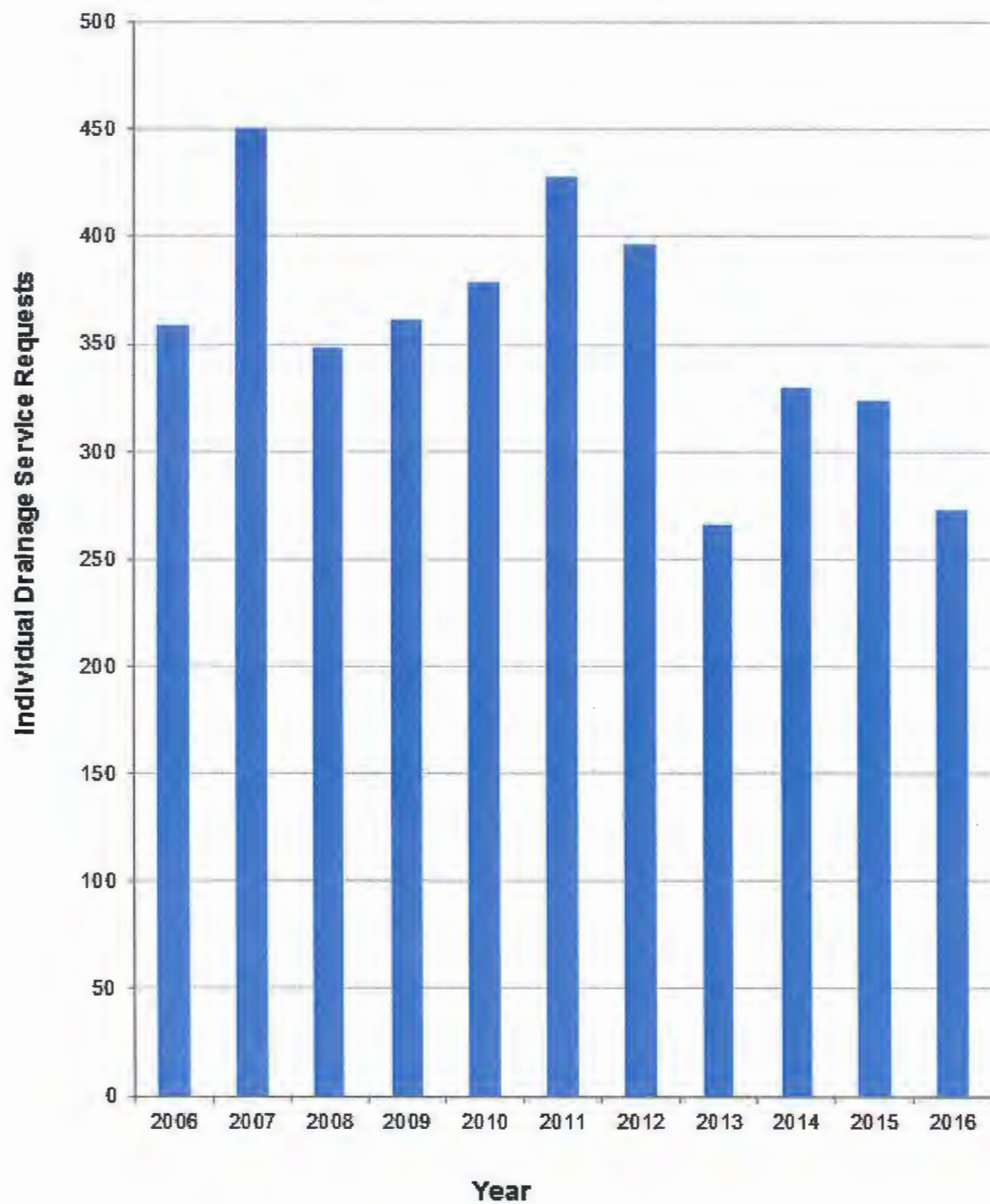
Demands on the City's drainage and flood protection system will continue to increase with pressures from climate change and development within the City. As such, proactive measures must be taken to forecast, plan and improve the system for long-term requirements. Richmond's drainage infrastructure is well developed, with computer based hydraulic models to forecast future capacity requirements. Long-range planning of the City's diking needs are addressed through the ongoing Dike Master Planning efforts. Through the capital improvements and investment in preventative maintenance programs, the City has developed the ability to proactively prepare and respond to flood related concerns. Significant progress has been made in 2016 and 2017 in progressing the City's dike planning efforts and implementing infrastructure improvements to the City's flood protection system.

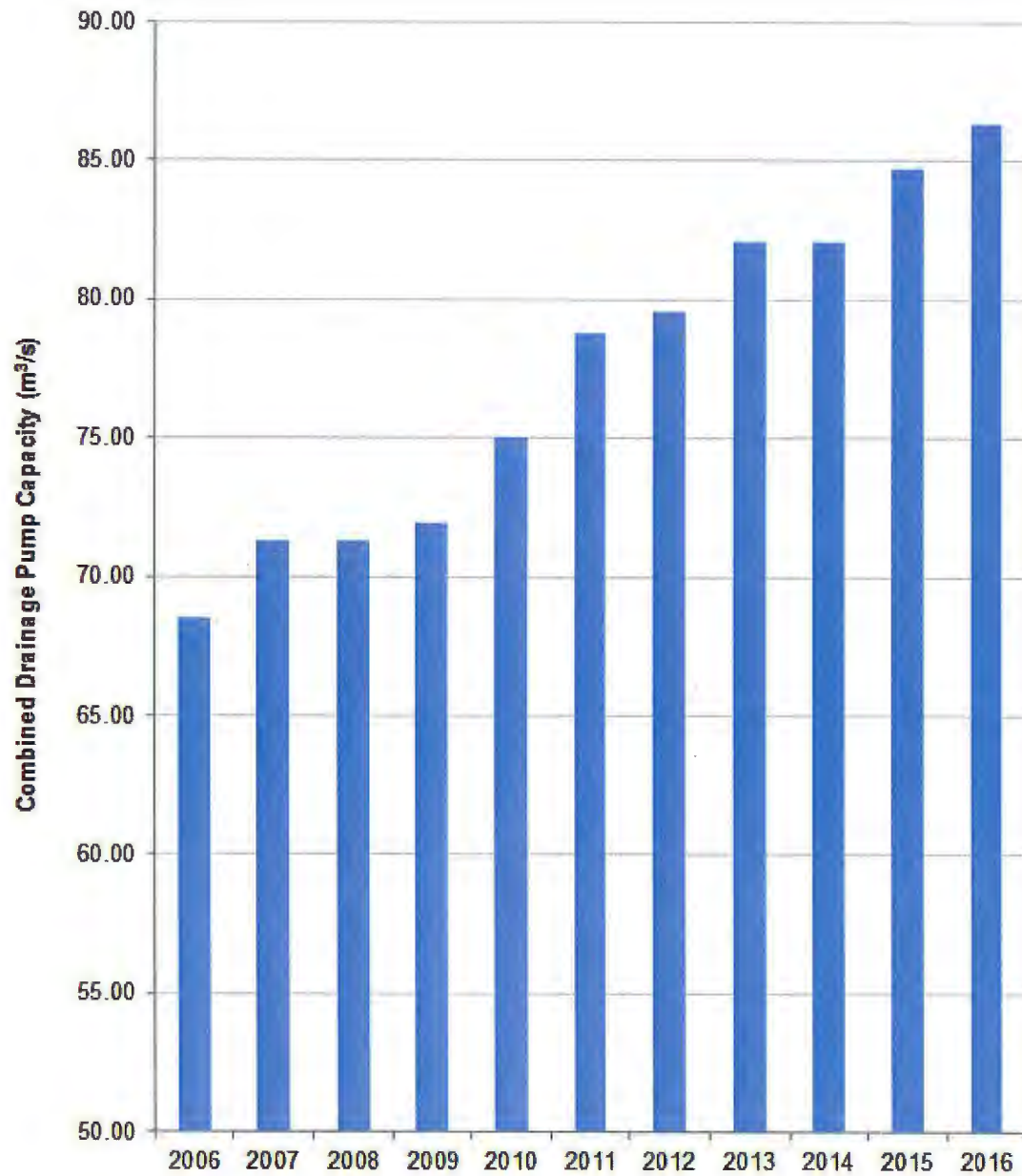
  
For Lloyd Bie, P.Eng.  
Manager, Engineering Planning  
(4075)

- Att. 1: Annual Rainfall Data
- Att. 2: Annual Drainage Service Requests
- Att. 3: Drainage Pump Station Capacity

### Annual Rainfall Data



**Annual Drainage Service Requests**

**Total Drainage Pump Station Pumping Capacity 2006-2016**



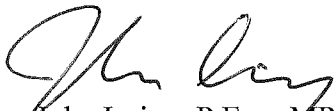
# City of Richmond

## Report to Committee



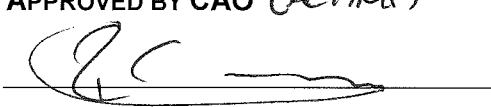
**To:** Public Works and Transportation Committee      **Date:** June 20, 2017  
**From:** John Irving, P.Eng. MPA      **File:** 10-6000-01/2017-Vol  
Director, Engineering      01  
**Re:** Amendment to Boulevard and Roadway Protection and Regulation Bylaw No.  
6366

### Staff Recommendation

That Boulevard and Roadway Protection and Regulation Bylaw No. 6366, Amendment Bylaw No. 9736 be introduced and given first, second and third readings.

  
John Irving, P.Eng. MPA  
Director, Engineering  
(604-276-4140)

Att. 1

REPORT CONCURRENCE		
<b>ROUTED TO:</b>	<b>CONCURRENCE</b>	<b>CONCURRENCE OF GENERAL MANAGER</b>
Law	<input checked="" type="checkbox"/>	
Roads & Construction	<input checked="" type="checkbox"/>	
<b>REVIEWED BY STAFF REPORT / AGENDA REVIEW SUBCOMMITTEE</b>	<b>INITIALS:</b> 	<b>APPROVED BY CAO (ACTING)</b> 

## **Staff Report**

### **Origin**

Boulevard and Roadway Protection and Regulation Bylaw No. 6366 regulates the use and restoration of roadways and boulevards during the construction of buildings or structures, and during some transportation activities.

This report outlines recommended minor housekeeping changes to Bylaw No. 6366, as proposed with Amendment Bylaw No. 9736.

### **Analysis**

Bylaw No. 6366 contains provisions that allow the City to obtain securities from property owners or agents to ensure that boulevards and roadways are properly maintained and restored during and after construction and transport activities as prescribed in the Bylaw. These securities are fully refundable, however the City may draw on these securities if the property owner or agent is non-compliant with the maintenance or restoration required in the Bylaw.

In addition to these securities, a non-refundable inspection charge is collected to cover the cost of two inspections by City staff, one before and one after the prescribed activity. The inspection charges are currently included in both Bylaw No. 6366 and the Consolidated Fees Bylaw No. 8636. Amendment Bylaw No. 9736 removes the redundant table from Bylaw No. 6366.

Amendment Bylaw No. 9736 also fixes an incorrect reference in Bylaw No. 6366 Clause 5(b) to another section within the Bylaw.

### **Financial Impact**

None.

### **Conclusion**

Amendment Bylaw No. 9736 proposes housekeeping changes to Boulevard and Roadway Protection and Regulation Bylaw No. 6366 to eliminate a duplicated fee table and fix a typographical error.



Milton Chan, P.Eng  
Manager, Engineering Design and Construction  
(604-276-4377)

MC:mc

Att. 1: Boulevard and Roadway Protection and Regulation Bylaw No. 6366, Amendment Bylaw No. 9736



**City of  
Richmond**

**Bylaw 9736**

**Boulevard and Roadway Protection and Regulation Bylaw No. 6366  
Amendment Bylaw No. 9736**

The Council of the City of Richmond enacts as follows:

- 1) The **Boulevard and Roadway Protection and Regulation Bylaw No. 6366**, as amended, is further amended:
  - a) By deleting subsection 5(b) and replacing it with the following:
 

“(b) The non-refundable inspection charge required by Section 11.”
  - b) By deleting subsection 11(a) and replacing it with the following:
 

“(a) A non-refundable inspection charge in the amount set from time to time in the Consolidated Fees Bylaw No. 8636 shall be payable at the same time as the security, toward the cost of inspection of the boulevard, roadway and statutory right-of-way. The charge covers two inspections, once before and once after demolition and/or construction.”
- 2) This Bylaw is cited as **“Boulevard And Roadway Protection And Regulation Bylaw No. 6366, Amendment Bylaw No. 9736”**.

FIRST READING

SECOND READING

THIRD READING

ADOPTED

\_\_\_\_\_  
MAYOR

\_\_\_\_\_  
CORPORATE OFFICER

CITY OF RICHMOND
APPROVED for content by originating dept. 
APPROVED for legality by Solicitor 