

# **Report to Committee**

To:

Finance Committee

Date:

November 29, 2013

From:

Jerry Chong, CA

File:

Director, Finance

Re:

2014 Capital Budget

#### **Staff Recommendation**

#### That:

- 1. The 2014 Capital Budget be approved and staff authorized to commence the 2014 Capital Projects effective January 1, 2014; and
- 2. The Five-Year Financial Plan (2014-2018) be prepared for presentation to Council incorporating the 2014 Capital Budget.

Jerry Chong, CA Director, Finance (604-276-4064)

Att. 6

REPORT CONCURRENCE	
CONCURRENCE OF GENERAL MANAGER	2
REVIEWED BY SMT	INITIALS:
APPROVED BY CAO	

#### **Staff Report**

#### Origin

Subsection 165(1) of the Community Charter requires the City to adopt a Five-Year Financial Plan (5YFP) Bylaw on or before May 15th of each year. The 5YFP Bylaw includes operating, utility and capital budgets for the current year (2014) and provides estimates for the remaining years of the five-year program. The 5YFP (2014-2018) Bylaw provides the City with the authority to proceed with spending as outlined in the Bylaw.

The Capital Budget (the "budget") is one of the main components in preparing the 5YFP. The budget includes all expenditures that improve, replace and extend the useful life of the City's asset inventory, which has a net book value greater than \$1.8 billion. The Capital budget allows the City to sustain existing civic infrastructure, while also adding new facilities and services to serve the growing community. Over the past decade, for example, Council has used the capital budget to fund construction of three new fire halls, acquisition and retrofitting of the new Community Safety building, purchase of the Garden City Lands, purchase of environmentally sensitive lands at Grauer Road and Northeast Bog Forest, completion of a major expansion of Hamilton Community Centre, Highway 91/Nelson Road Interchange, 20 pump stations, and building the Richmond Olympic Oval.

This budget acts as a tool where capital projects (e.g. parks, trails, facilities, roads, etc.) are prioritized and capital resources evaluated over a 5-year time horizon. The Long Term Financial Management Strategy (LTFMS) is a set of principles created by Council to guide the financial planning process. It is Council policy and a key component of the LTFMS to ensure that sufficient long term capital funding for infrastructure replacement and renewal is in place in order to maintain community viability and generate economic development.

The budget also authorizes the use of certain funding sources such as Development Cost Charges (DCCs) and Statutory Reserves for internal transfers, transfers to the operating budget for non-tangible capital assets and debt re-payments.

#### **Analysis**

This report presents the proposed 2014 Capital Budget and seeks Council review and approval on 2014 recommended projects and related expenditures. The proposed Capital Budget for 2014 is \$185.9 million.

#### 2014 Capital Overview

Capital funds will be directed towards the most critical infrastructure and asset management programs and the highest priority projects to meet Council direction and the needs of the citizens of Richmond. The priorities are aligned with Council Term Goals such as "Continued implementation and significant progress towards achieving the City's Sustainability Framework and associated targets."

The City's capital budget ensures appropriate planning for required projects and their related funding to demonstrate the complete impact of major multi-year projects. Capital requirements are driven by many factors including growth, maintenance of current aging infrastructure and ensuring that the City is consistently meeting industry standards as well as legislated and regulatory requirements.

The proposed Capital Budget for 2014 is \$185.9 million. \$120.1 million or sixty-five percent of the proposed Capital Budget is related to the Corporate Facilities Implementation Plan – Phase 1 (CFIP - Phase 1) endorsed by Council on November 12, 2013 to build a co-located Older Adults Centre and Minoru Aquatic Centre at Minoru 2 Field in Minoru Park, build a new Fire Hall No. 1 and new City Centre Community Centre. The total amount approved by Council for Phase 1 is \$123.7 million. These projects are funded by a combination of internal City funding sources and \$50 million debt financing from Municipal Finance Authority.

The difference between the approved amount and the amount included in the 2014 budget is \$3.6 million and is explained by two factors:

\$4 million was included in the 2013-2017 Five-Year Financial Plan Amendment for advanced design (\$3.5 million) and advanced construction of the tenant improvements for City Centre Community Centre (\$0.5 million) and is therefore not included as part of the 2014 Capital Budget. The project total should therefore be \$119.7 million.

At the time that Council approved this project, there was uncertainty whether the HVAC would be provided by the developer. Typically a developer would not provide the HVAC but as this item was still under negotiation at the time, staff did not want to relieve the developer of this responsibility prematurely. It has now been confirmed that the City is responsible for this cost, which was not included in the project scope for the aforementioned reason. This system is required to meet LEED standards. In addition, in response to feedback from the Disability Resource Committee an elevator instead of a lift was requested and will be more functional. Therefore, an additional \$400,000 is added to the City Centre Community Centre project. The final project total included in the 2014 budget is \$120.1 million.

The following is an overview of the major program areas funded through the capital budget with selected highlights of proposed 2014 initiatives being recommended to Council. A more detailed breakdown of each project is included in the appendices to this report:

#### **Buildings** – \$122.1M



The building program funds major building construction and renovation projects as well as minor facility upgrades.

For 2014 the building program includes the Corporate Facilities Implementation Plan – Phase 1 for major facilities including Older Adults Centre, Minoru Aquatic Centre, and Fire Hall No. 1.

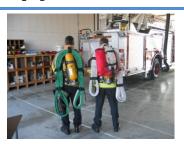
#### **Infrastructure – \$32.1M:**



The City's Infrastructure Program funds assets that include: road, drainage and sanitary pump stations, drainage, water, and sanitary mains. For 2014 it encompasses investing \$32 million on improving the City's civic infrastructure.

The 2014 program includes No.2 Road North Pump Station upgrade, watermain replacements, residential water metering, and pavement upgrades.

#### **Equipment – \$8.1M:**



The 2014 equipment program includes a computer software upgrade for public works, library material purchases and fire vehicle replacement purchases.

**Parks - \$6.6M:** 



Richmond is renowned for its high quality parks and recreation facilities, with over 90 parks totaling approximately 1,400 acres. In addition to the City's parks, Richmond also has a 200-acre recreational trail system.

The 2014 program includes work on Cambie Mueller Park, Terra Nova Park and Minoru's artificial turf field.

**Land – \$5.0M:** 



The 2014 land acquisition program relates to the acquisition of real property for the City, as approved by Council.

#### **Affordable Housing – \$0.9M:**



Affordable Housing is responsible for coordinating the implementation of the Richmond Affordable Housing Strategy adopted in 2007.

The 2014 program includes a City-owned site designated for affordable housing to support the development of affordable housing.

#### Child Care – \$50K:



To address child care needs, the City's 2014 Child Care program will provide ongoing capital maintenance costs for facilities such as the Cressey Child Care Facility and Bridgeport Child Care Facility.

#### 2014 Project Highlights

Some of the 2014 highlights and their benefits are summarized below. These projects have been prioritized based on Council Term Goals as follows:

#### **Community Safety:**

• Continued drainage improvements including an upgrade of the No.2 Road North pump station to provide greater pumping capacity

#### **Community Social Services:**

• Funding for affordable housing projects and initiatives to ensure affordable rents to Richmond residents

#### **Facility Development:**

 New co-located Older Adults Centre and Minoru Aquatic Centre for the enjoyment of City residents

#### **Financial Management:**

• Funding has been put in place to ensure the City can adhere to the land acquisition strategy to meet the long term needs

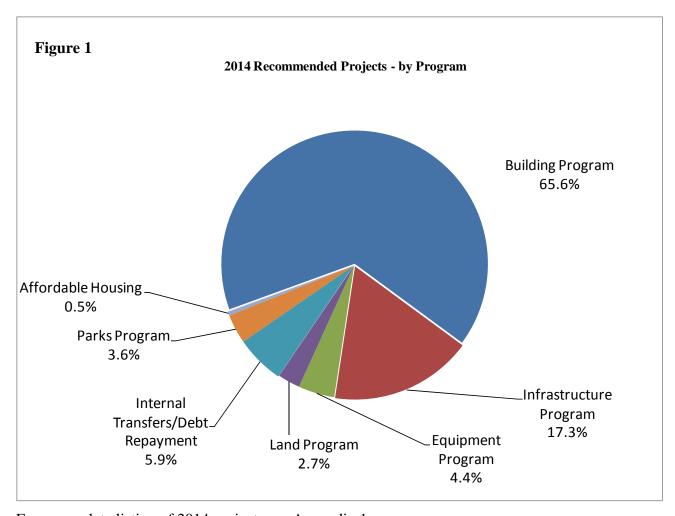
#### **Managing Growth and Development:**

Addition of the Cambie Mueller Park

#### **Arts and Culture:**

• Restoration and rehabilitation of the Minoru Chapel to ensure the longevity of this iconic Heritage building for the continued use of City residents

The 2014 recommended capital projects by program are summarized in Figure 1.



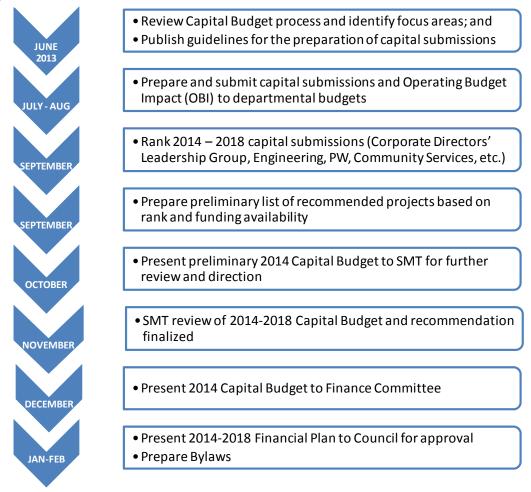
For a complete listing of 2014 projects see Appendix 1.

#### **2014 Capital Process**

As part of the budget process, the Corporate Directors' Leadership Group (the "CDLG") which is comprised of Directors from all departments considered strategic and master plans, policies such as the LTFMS and Council priorities. The CDLG completed a ranking process for each capital submission proposed to be funded from the Revolving Fund and Gaming Fund based on the established criteria. Individual departments with reserve funds established by Council rank their own projects which are proposed to be funded from the specific reserves which allow the department to set priorities specific to their area of expertise.

Figure 2 outlines the process behind the 2014-2018 Capital Budget.

Figure 2



The CDLG and Departments utilized a ranking system that is contained within the Capital Planning Model (the "model"). This model has proven to be an effective mechanism for prioritizing capital funding requests to ensure that infrastructure needs are managed. The team ranked every capital submission out of a score of 100 based on the established evaluation criteria outlined in figure 3.

Figure 3



The ranked projects are consolidated and the projects are recommended based on the funding availability.

Starting with the 2014 budget year process, Information Technology projects were ranked by a separate team using a separate set of criteria. Each IT capital submission was scored out of 70 based on the evaluation criteria outlined in Figure 4.

Figure 4



The ranked IT projects are summarized and recommended based on funding availability. All recommended projects are consolidated to form the basis for the 2014-2018 Capital Budget. The budget is then brought forward and reviewed by the Senior Management Team (SMT) and then presented to Council for review and approval.

#### 2014 Capital Budget Overview

#### Capital budgets include:

- Land acquisition, construction and infrastructure (i.e. Roads, recreation centres, etc.)
- Procurement of items used for one-time costs with a life expectancy of more than one year
- Projects funded through government grants, debts and reserves

Table 1 is a breakdown of the 2014 recommended projects by program and the associated Operating Budget Impact (OBI):

**Table 1: Total 2014 Funding by Program** 

	(in millions)	
Program	Amount	OBI
Infrastructure	\$32.1	\$0.15
Parks	\$6.6	\$0.12
Land	\$5.0	\$0.00
Internal Transfers/Debt Repayment	\$11.0	\$0.00
Equipment	\$8.1	\$0.11
Buildings	\$122.1	\$3.57
Affordable Housing	\$0.9	\$0.00
Child Care	<u>\$0.1</u>	<u>\$0.00</u>
Total 2014 Funding & OBI	\$185.9	\$3.95

<sup>\*</sup>The detail of each recommended project is attached in Appendix 3.

#### 2014 Operating Budget Impact

Upon completion of capital projects or upon receipt of developer contributions, new assets are added to the City's inventory. There are costs associated with maintaining these new assets, for example a new car added to the City's fleet will require insurance and maintenance costs while a new building will require janitorial, gas and hydro utility costs. This ongoing maintenance cost is the OBI associated with the new asset which is added to the operating budget.

The total OBI relating to the 2014 recommended projects is \$3.95 million. \$3.56 million of this relates to the estimated OBI for the Corporate Facilities Implementation Plan – Phase 1. The OBI for all other recommended projects is \$387k. \$20K of the OBI is associated with water and sewer utility projects and will be addressed through the 2014 utility budget process.

The net impact on the operating budget of \$3.93 million in OBI would result in a property tax impact of 2.25% if this entire amount had to be included in the 2014 Budget. However, the completion of construction of these new facilities will be in 2015 and 2017; therefore, the OBI requirements are staggered over that period of time. An OBI phase-in plan which corresponds with the timing of funding requirements and meets Council policies will be implemented to maintain a modest tax increase. For 2014, an OBI of \$600,000 is proposed to be included in the budget, or a tax impact of 0.34%.

As mentioned above, \$3.56 million of the OBI relates to the CFIP Phase 1. These amounts are preliminary estimates and will be subject to further review and analysis before they are presented to Council for approval. The details of the programming and service levels for these facilities will be the subject of a future Council report to be submitted by Community Services staff. The CAO has requested that this significant OBI request and all future OBI requests be scrutinized by an Operational Review Committee to verify the appropriateness of the service levels and amounts

requested. The CAO also requested that the Operational Review Committee enlist an independent external technical resource should such assistance prove necessary.

\$1.61 million of the estimated \$3.56 million OBI for Phase 1 relates to the new City Centre Community Centre which is scheduled to be completed in 2015. \$1.74 million OBI is for the integrated Older Adults Centre and Minoru Aquatic Centre which is scheduled to be completed by the end of 2017.

Staff recommend commencing the phase-in plan in 2014 based on these estimates and will adjust the plan accordingly once the programming and service level decisions are made. Staff prepared three options for Council's review which are shown in Appendix 6 and summarized in Table 2. Under all options presented, the proposed 2014 OBI increment exceeds the funding requirement as a significant portion of the funding requirements begin in 2015. This surplus will be carried forward and applied towards the 2015 funding requirements.

**Table 2: OBI Phase-In Options** 

	Option 1	Option 2 (Recommended)	Option 3
OBI Increment	\$500,000	\$600,000	\$700,000
Year Phase-in			
Completed	2021	2020	2019
Annual Tax Impact	0.29%	0.34%	0.40%

#### **OBI Phase-in Option 1:**

Option 1 has an incremental OBI impact of \$500,000 each year until the 2014 OBI of \$3.93 million is complete in 2021. This results in an annual tax impact of 0.29%.

Surplus funding from 2014 will be carried forward to fund the 2015 requirement. For years 2015 through 2020 the funding requirement exceeds the amount of OBI phased-in for each year, this difference is proposed to be funded from appropriated surplus to minimize the tax impact until the full OBI amount is phased-in.

Option 1 has the lowest tax impact for each year; however the annual increment does not keep up with the timing of the funding requirement as services are provided. A significant contribution from appropriated surplus would be required to meet Council's policy of keeping the tax increase at Vancouver's CPI rate. Option 1 is not recommended.

#### **OBI Phase-in Option 2 (Recommended):**

Option 2 has an incremental OBI impact of \$600,000 each year until the 2014 OBI of \$3.93 million is complete in 2020. This results in an annual tax impact of 0.34%.

Surplus funding from 2014 will be carried forward to fund the 2015 requirement. For years 2015 through 2019 the funding requirement exceeds the amount of OBI phased-in, this difference is proposed to be funded from appropriated surplus to minimize the tax impact until the full OBI amount is phased-in.

Option 2 utilizes appropriated surplus to minimize the tax impact, but the amount is less than Option 1 and more than Option 3. This option commits a 0.34% tax impact each year until 2019. This option is recommended as the tax impact is modest and supports Council's policy of keeping the tax increase to Vancouver's CPI rate.

#### **OBI Phase-in Option 3:**

Option 3 has an incremental OBI impact of \$700,000 each year until the 2014 OBI of \$3.93 million is complete in 2019. This results in an annual tax impact of 0.40%.

Surplus funding from 2014 and 2015 will be carried forward to fund the 2015 and 2016 requirements, respectively. For 2016 through 2018, the funding requirement exceeds the amount of OBI phased-in; this difference is proposed to be funded from appropriated surplus.

Option 3 utilizes appropriated surplus to minimize the tax impact, but the amount is less than Option 2. This option commits a 0.40% tax impact each year until 2018 and a 0.24% tax impact in 2019. This commitment could result in budget challenges for future years making it difficult to meet Council's policy of keeping tax increases at Vancouver's CPI rate. This option is not recommended as Option 2 has a lower annual tax impact with similar timing to phase-in the OBI.

#### 2014 New Versus Replacement Capital Construction Costs

The new Capital Construction costs totals \$23.20 million including highlights such as \$6.70 million for City Centre Community Centre, \$4.23 million for Major Parks, \$3.71 million for Sanitary Sewer, \$2.33 million for Roads, and \$1.92 million for Water. The Replacement Construction costs totals \$151.68 million of which \$113.40 million is due to the Corporate Facilities Implementation Plan for the Older Adults Centre, Minoru Aquatics Centre, and Fire Hall No.1. Other Replacement Construction costs include Water Main replacement for \$7.73 million and Drainage replacement for \$8.54 million.

#### 2014 Capital Budget Funding Sources

The 2014 capital budget uses a variety of funding sources which include:

- Development Cost Charges (DCCs) These contributions are made through development and are used for growth related projects.
- External Sources These include debt borrowings, grants awarded from Provincial and Federal Governments, developer cash contributions (other than DCCs) and other non-City related sources.
- Utilities These are funds collected through utility bills and are specified for waterworks, sanitary sewer and drainage.
- City Sources This includes all other sources of City funding such as statutory reserves, appropriated surplus (provisions) and accumulated surplus.

The funding of the recommended projects has been allocated while maintaining the long-term strategy of building reserve balances to fund future infrastructure replacement and improvements. Generally, projects are funded up to the annual amount transferred into each available reserve.

Council endorsed the funding strategy for the Major Capital Facilities Program Phase 1 to use a mix of internal funding and \$50 million external financing from Municipal Finance Authority (MFA). As outlined in the report to Council on June 24, 2013 there is no tax impact as a result of this debt borrowing.

The funding sources of the 2014 recommended projects are summarized in Table 3 and Figure 5.

**Table 3: 2014 Funding Sources** 

Funding Sources Amount
City Sources \$93.2

DCC \$19.7

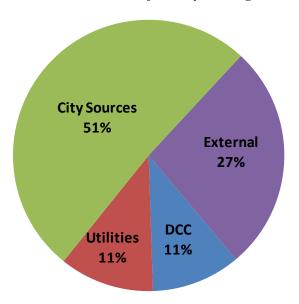
Utilities \$22.9

External Sources \$50.1

Total 2014 Funding \$185.9

Figure 5

2014 Recommended Projects - By Funding Source

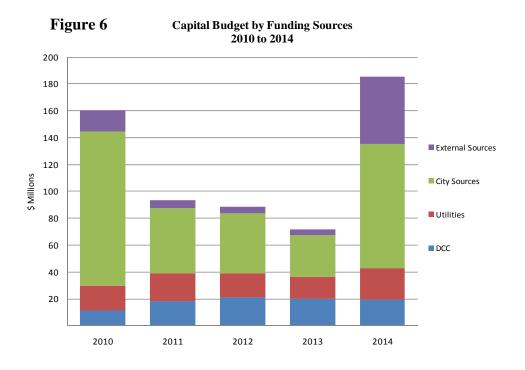


#### Recommended 2014 Versus Historical (2010 to 2014) Capital Budget Analysis

Figures 6 and 7 provide analysis of the funding sources and the program types of the capital budget for the past four years compared to the 2014 recommended capital plan.

As is evident by these charts, capital expenditures have decreased to normal levels around \$70 million annually after adjusting for the RCMP building, Garden City Lands acquisition and Oval

legacy programs in 2010 and 2011. If the major facilities are adjusted from the 2014 capital plan, the capital expenditures are in line with normal levels.



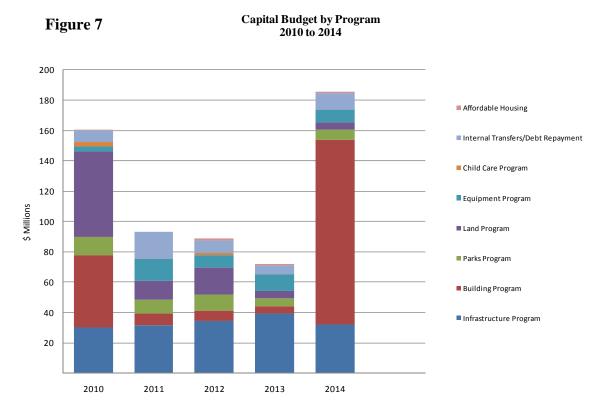
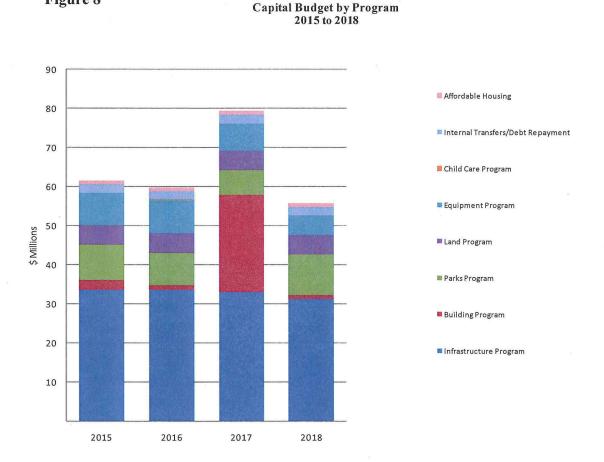


Figure 8

Figure 8 shows the 5 Year Capital Plan will continue to invest an average of over \$60M each year in the City's assets.



#### **Financial Impact**

The 2014 Capital Budget with a total value of \$185.9 million will enable the City to maintain and advance the asset inventory and provide necessities and benefits to the community. The OBI associated with these projects is \$3.95 million and once approved will be incorporated into the 2014-2018 5YFP.

#### Conclusion

The Corporate Director's Leadership Group worked closely with the Finance Division, the CAO and SMT to represent the interests of all stakeholders to ensure that the capital program addresses Council Term Goals and meets the needs of the community while effectively utilizing available funding.

Melissa Shiau, CA

Acting Manager, Financial Planning and Analysis

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Project Name	<b>Total Investment</b>	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Roads			
Active Transportation Improvement Program	\$325,000	\$11,160	24
Annual Asphalt Re-Paving Program - MRN	831,000	-	25
Annual Asphalt Re-Paving Program - Non-MRN	2,105,460	-	26
Crosswalk Improvement Program	250,000	13,100	27
Functional and Preliminary Design (Transportation)	25,000	-	28
Neighbourhood Traffic Safety Program	550,000	35,662	29
New Traffic Signal Installation at Cambie Road /	175,000	5,500	
Stolberg Street			30
Pedestrian and Roadway Program	400,000	12,896	31
Roads Minor Capital	250,000	-	32
Traffic Signal Program	600,000	18,200	33
Total Roads	\$5,511,460	\$96,518	
Durings			
Drainage	200.000	2,000	25
ALR Drainage System Upgrades - South Sidaway Area	300,000	2,000	35
Phase 1 of 3	200.000	(1,000)	
Canal Stabilization - No. 3 Road and No. 8 Road Phase	300,000	(1,000)	26
3 of 5	400,000		36
Development Coordinated Works in Capital	400,000	-	37
Dike Upgrades	1,000,000	-	38
Drainage Pump Station Generator Upgrade - No 8 Road	120,000	3,000	20
North	4 400 000	12.000	39
Drainage Pump Station Upgrade - No 2 Road North	4,400,000	13,000	40
Laneway Drainage and Asphalt Upgrade - 11000 Blk	270,000	-	
Williams Rd			41
Laneway Drainage and Asphalt Upgrade - Dennis	550,000	-	
Crescent (East)			42
Williams Rd Storm Sewer Upgrades	1,200,000	-	43
Total Drainage	\$8,540,000	\$17,000	
Waterworks			
Bulk Water Meter Installations - Boundary Road Area	400,000	_	45
Development Coordinated Works in Capital	500,000	_	46
Lockhart Road Watermain, Drainage and	1,950,000	8,000	
Neighbourhood Improvement	, ,	,	47
Minor Capital Waterworks Program	300,000	_	48
Residential Water Metering	1,920,000	-	49
Watermain Replacement - Colbeck Road Area	2,810,000	_	50
Watermain Replacement - Ledway Area	960,000	_	51
Watermain Replacement - Ryan Road Area	810,000	_	52
Total Waterworks	\$9,650,000	\$8,000	
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Project Name	<b>Total Investment</b>	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Sanitary Sewer			
Buswell St. Gravity Sewer Installation	2,190,000	-	54
Development Coordinated Works in Capital	100,000	-	55
Eckersley B Pump Station Replacement	1,350,000	3,000	56
Hamilton Sanitary Sewer Phase 2	1,520,000	17,000	57
Leslie Pump Station Forcemain Replacement	560,000	-	58
Public Works Minor Capital - Sanitary	300,000	-	59
Sanitary Sewer Assessment	410,000	-	60
Total Sanitary Sewer	\$6,430,000	\$20,000	
Minor Public Works			
PW Minor Capital - Traffic	225,000	6,100	62
Total Minor Public Works	\$225,000	\$6,100	
Infrastructure Advanced Design			
City Centre District Energy Utility	300,000	-	64
PW Infrastructure Advanced Design	1,442,000	-	65
Total Infrastructure Advanced Design	\$1,742,000	\$0	
TOTAL INFRASTRUCTURE PROGRAM	\$32,098,460	\$147,618	
B. BUILDING PROGRAM			
Minor Building	105,500	3,720	67
Total Minor Building	\$105,500	\$3,720	
Major Building			
City Centre Community Centre	6,700,000	1,608,184	68
Fire Hall No. 1	21,500,000	209,366	69
Japanese FBS Building Exhibit Development	171,000	-	70
Major Facilities Phase I Multi Project Contingency and	15,000,000	_	71
Construction Escalation Contingency			
Middle Arm Gathering Place Design	150,000	-	72
Minoru Aquatic Centre/Older Adults Centre	76,900,000	1,743,665	73
Minoru Chapel Restoration and Rehabilitation	625,000	- -	74
Richmond Ice Centre - Chiller Replacements	550,000	-	75
Richmond Ice Centre - HVAC/Refrigeration Equipment	440,000	_	76
Total Major Building	\$122,036,000	\$3,561,215	
TOTAL BUILDING PROGRAM	\$122,141,500	\$3,564,935	

Project Name	<b>Total Investment</b>	Total OBI	Ref
C. PARKS PROGRAM			
Minor Parks			
Parks Ageing Infrastructure Retrofit Program	75,000	-	78
Parks General Development	250,000	3,000	79
Playground Improvement Program	300,000	4,300	80
Total Minor Parks	\$625,000	\$7,300	
Major Parks/Streetscapes			
Cambie Mueller Park	1,500,000	9,660	81
City Tree Planting Program	150,000	15,080	82
Minoru Artificial Turf Retrofit - Minoru 2 field	600,000	-	83
Minoru Park - Track Resurfacing	450,000	-	84
ORA Development - Park OBI	1	10,240	85
Parks Advance Planning & Design	350,000	-	86
Railway Greenway Phase 2	330,000	32,358	87
Railway Greenway Washrooms at Branscombe House -	1	19,870	
OBI		- <b>,</b>	88
Terra Nova Play Environment Washroom &	650,000	15,000	
Landscaping	,	,	89
The Gardens Agricultural Park	850,000	-	90
Trails	250,000	3,074	91
Tree Planting/Urban Forest Advance Design Program	150,000	-	92
Total Major Parks/Streetscapes	\$5,280,002	\$105,282	
Public Art			
Public Art Program	690,324	10,000	93
Total Public Art	\$690,324	\$10,000	
TOTAL PARKS PROGRAM	\$6,595,326	\$122,582	
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D. LAND PROGRAM			
Land Acquisition			
Strategic Land Acquisition	5,000,000	-	95
TOTAL LAND PROGRAM	\$5,000,000	\$0	
E. AFFORDABLE HOUSING PROGRAM			
Affordable Housing			
Affordable Housing Projects - City Wide	857,000	-	97
TOTAL AFFORDABLE HOUSING PROGRAM	\$857,000	\$0	

Project Name	Total Investment	Total OBI	Ref
F. EQUIPMENT PROGRAM			
Vehicle Equipment			
Vehicles for RCMP Detachment Leadership Team	105,000	33,920	100
Total Annual Fleet Replacement	\$105,000	\$33,920	
Technology			
2014 Server Replacements	232,000	-	101
Amanda Mobile 6.0 Upgrade Implementation	97,555	12,400	102
Energy Management - 2014 Projects	645,000	-	103
Existing Operational Desktop Computer Hardware	330,000	-	
Funding	,		104
Fibre Optic Cabling to City Facilities - Phase 8b	120,000	-	105
Fibre Optic Cabling to City Facilities - Phase 9/10	130,000	-	106
Mobile Middleware Framework	200,000	-	107
PeopleSoft 9.2 Enhancements and Business Intelligence	450,000	-	
Tools	,		108
Richmond Fire Mobile In Apparatus Computers	150,000	-	
(Evergreen)	,		109
WorkSafeBC Claims/Incident Management System	151,200	22,800	110
Total Technology	\$2,505,755	\$35,200	<del></del> -
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Annual Fleet Replacement			
Vehicle and Equipment Reserve Purchases (PW and	1,980,000	-	111
Corporate Fleet) (Submission #1 of #2)			
Total Annual Fleet Replacement	\$1,980,000	\$0	
Fire Dept. Vehicles			
Fire Equipment Replacement	318,182		112
Fire Vehicle Replacement Reserve Purchases	886,641	-	113
Total Fire Dept. Vehicles	\$1,204,823	<u> </u>	113
Total Fire Dept. Venicies	φ1,204,623	φυ	
Computer Capital/Software			
Hansen Upgrade	1,175,500	44,100	114
Total Computer Capital/Software	\$1,175,500	<i>\$44,100</i>	
Miscellaneous Equipment			
Library Material Purchases	1,162,900	_	115
Total Miscellaneous Equipment	\$1,162,900	\$0	
TOTAL EQUIPMENT PROGRAM	\$8,133,978	\$113,220	

Project Name	<b>Total Investment</b>	Total OBI	Ref
G. CHILD CARE PROGRAM			
Child Care			
Child Care Projects- City Wide	50,000	-	117
TOTAL CHILD CARE PROGRAM	\$50,000	\$0	
H. INTERNAL TRANSFERS/DEBT REPAYMENT			
Internal Transfers/Debt Repayment			
Nelson Road Interchange Repayment	385,098	-	119
Parkland Acquisition City Wide	8,000,000	-	120
Parkland Acquisition West Cambie	1,200,000	-	121
River Rd/North Loop (2005) Repayment	1,317,000	-	122
Shovel - Ready Grant (2009) Repayment Lansdowne	77,263	-	
Rd Extension			123
TOTAL INTERNAL TRANSFERS/DEBT REPAYI	\$10,979,361	\$0	
Total 2014 Capital Program	\$185,855,625	\$3,948,355	

Project Name	Total Investment	Total OBI	Ref
Project Development Advanced Design	200,000	-	124
Inter-agency Emergency Command Vehicle	992,000	60,828	125
Total 2014 Capital Program	\$ 1,192,000 \$	60,828	

Note: Certain Unfunded Capital Projects were moved to the One-Time Expenditures Requests List.

Project Name	<b>Total Investment</b>	<b>Total OBI</b>	Ref
Roads			
Roads Minor Capital	\$250,000	\$0	32
Total Roads	\$250,000	\$0	
			,
Major Building			
City Centre Community Centre	400,000	1,608,184	68
Minoru Chapel Restoration and Rehabilitation	625,000	-	74
Richmond Ice Centre - HVAC/Refrigeration	440,000	-	76
Equipment			
Richmond Ice Centre - Chiller Replacements	550,000	-	75
Middle Arm Gathering Place Design	150,000	-	72
Total Major Building	\$2,165,000	\$1,608,184	
Major Parks/Streetscapes			
Minoru Park - Track Resurfacing	450,000	-	84
Total Major Building	\$450,000	\$0	
			,
Total 2014 Funded by the Revolving Fund	\$2,865,000	\$1,608,184	

Note: The amount shown for City Centre Community Centre represents only the portion funded by the Revolving Fund.

# **Infrastructure Program 2014-2018**

The City's Infrastructure Program assets include: road, drainage and sanitary pump stations, drainage, water, and sanitary mains.

### **2014 Recommended Infrastructure Road Program**

Project Name	<b>Total Investment</b>	<b>Total OBI</b>	Ref
A. INFRASTRUCTURE PROGRAM			
Roads			
Active Transportation Improvement Program	\$325,000	\$11,160	24
Annual Asphalt Re-Paving Program - MRN	831,000	-	25
Annual Asphalt Re-Paving Program - Non-MRN	2,105,460	-	26
Crosswalk Improvement Program	250,000	13,100	27
Functional and Preliminary Design (Transportation)	25,000	-	28
Neighbourhood Traffic Safety Program	550,000	35,662	29
New Traffic Signal Installation at Cambie Road /	175,000	5,500	
Stolberg Street			30
Pedestrian and Roadway Program	400,000	12,896	31
Roads Minor Capital	250,000	-	32
Traffic Signal Program	600,000	18,200	33
Total Roads	\$5,511,460	<b>\$96,518</b>	

Infrastructure – Roads

Program:	Infrastructure Program		Sub-program:	Roads
Project Name:	Active Transportation Ir	nprovement Program	Submission ID:	3884
Location:	Various Locations			
Cost:	\$325,000		OBI:	\$11,160
Funding Sources:	Roads DCC: Roads City Assist: Grant:	\$305,500 \$19,500 N/A		
Scope:	The general scope of this	program involves implem	enting cycling and ro	olling improvements

The general scope of this program involves implementing cycling and rolling improvements included as part of the Council-approved Cycling Network Plan by supporting: 1) the expansion of various on-street cycling routes and off-street multi-use pathways; and 2) cycling and rolling initiatives and on-going enhancements to existing cycling and rolling infrastructure.

Typical elements of the program include the construction of new on-street cycling facilities, off-street multi-use pathways primarily for transportation purposes, installation of bike racks, new signage, pavement markings, associated minor road geometric improvements, and other supplementary cycling and rolling amenity improvements required to facilitate the safe and efficient movement of cyclists and users of personal mobility devices such as mopeds, wheelchairs and motorized scooters.

The following list of improvements are currently being planned for 2014 (subject to factors such as the completion of the detailed design, confirmation of external funding approval, etc):

Parkside Neighbourhood Bikeway (Ash Street)

- upgrade of special crosswalk to a pedestrian signal at Ash St-Blundell Rd
- intersection improvements at Ash St-Williams Rd to facilitate EB to NB left-turn for cyclists

Cross town Neighbourhood Bikeway (new east-west route between Blundell Rd & Francis Rd connecting Railway to Parkside Bikeway (Ash Street)):

- upgrade of off-street pathway (connects Dorval Rd & Lucas Rd)
- upgrade of connecting sidewalks at off-set intersections to accommodate cyclists

This program is proposed to be funded by the DCC program funding and may be eligible for funding from external agencies such as the provincial government, TransLink and/or ICBC.



#### 2014 Details of Recommended Projects by Program

Appendix 4

In frastructure-Roads

Program: Infrastructure Program Sub-program: Roads

Project Annual Asphalt Re-Paving Program – MRN Submission ID: 4645

Name:

Location: City Wide

Cost: \$831,000 OBI: \$ 0

Funding Sources:

Roads – Asphalt Capping: \$831,000

Scope: To re-pave MRN roads. Project list to be determined by the end year 2013. The project does not

include the cost of essential ancillary work typically completed by City crews such as curb and

gutter repairs, road base repair and manhole and valve box adjustments.

The project runs during the summer of every year.

The project can relate to a number of water, sanitary and drainage upgrades that are co-ordinated by the Engineering Planning and Engineering Construction Section.



Infrastructure – Roads

Program: Infrastructure Program Sub-program: Roads

Project Annual Asphalt Re-Paving Program - Non-MRN Submission ID: 4851

Name:

**Location:** City Wide

Cost: \$2,105,460 OBI: \$ 0

Funding Sources:

Roads – Asphalt Capping: \$2,105,460

Scope: To re-pave City owned Non-MRN roads (major & minor roads and lanes). In alignment with the

City's Ageing Infrastructure Strategy. Project list to be determined by the end of 2013. The project does not include the cost of essential ancillary work typically completed by City crews such as curb

and gutter repairs, road base repair and manhole and valve box adjustments

The project runs during the summer of every year.



Infrastructure – Roads

Program:	Infrastructure Program		Sub-program:	Roads
Project Name:	Crosswalk Improvement	: Program	Submission ID:	3886
Location:	City Wide			
Cost:	\$250,000		OBI:	\$ 13,100
Funding Sources:	Roads DCC: Roads City Assist:	\$235,000 \$15,000		
Scope:	1) Enhanced Crosswalks:			

The general scope of work involves the upgrade of existing crosswalks on arterial roads (typically four-lane arterials) to "special crosswalks" with overhead illuminated signs, amber flashers and pedestrian-controlled push buttons. Where appropriate (e.g., two-lane arterials), the upgrade involves side-mounted amber flashers at a significantly lower cost. The upgrade would include hardware such as poles, bases, junction boxes, underground/ communication conduits, controller, enhanced accessible devices, related wiring, pavement markings, illuminated crosswalk signs, amber flashers, push buttons, etc. The following locations are planned for 2014:

- 8000-block No. 5 Road (south of Blundell Road)
- 7400-block River Road (Navy League site)
- No 4 Road & Dayton Avenue

#### 2) Enhanced Accessible Traffic Signals:

The general scope of work includes the installation of accessible devices at signalized intersections, special crosswalks and pedestrian signals. For 2014/2015, the preliminary list of potential locations includes existing signalized intersections along Railway Avenue and within the City Centre along roads such as Minoru Boulevard, No. 3 Road and Gilbert Road.

The exact scope of improvements may be refined due to factors such as priority review, availability of external funding from senior government and/or opportunity to pursue these improvements as part of development frontage improvements, etc. Any surplus funding will be used to fund additional locations based on priority review.

The program is proposed to be funded by the DCC program funding and may be eligible for external funding contributions from ICBC. Proposed preliminary funding breakdown between enhanced crosswalks and enhanced accessible traffic signals are approximately \$175,000 and \$75,000, respectively.



Program:	Infrastructure Program		Sub-program:	Roads
Project Name:	Functional and Prelimin (Transportation)	nary Design	Submission ID:	5070
ocation:	Various locations			
Cost:	\$25,000		OBI:	\$ 0
Funding Sources:	Roads DCC: Roads City Assist:	\$23,500 \$1,500		
Scope:	Project scope includes preparing the functional and preliminary designs required for various transportation capital projects identified within the Five-Year Capital Program. Specifically, with this project, the necessary functional road elements in horizontal alignment, cross-section, proper impacts, etc. would be determined to carry out further detailed engineering design.  The project would be funded solely by the DCC program funding. A major cost component of the project is design consultant fees. Note: The cost estimate is based on 2% of capital projects that require functional designs.			
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Infrastructure - Roads

Program:	Infrastructure Program	Sub-program:	Roads
Project Name:	Neighbourhood Traffic Safety Program	Submission ID:	3900

**Location:** Citywide

Cost: \$550,000 OBI: \$35,662

Funding Roads DCC: \$517,000 Sources: Roads City Assist: \$33,000

Scope: 1) Traffic Calming Measures:

The general scope involves retrofitting existing streets with traffic calming measures to address traffic safety concerns and maintain neighbourhood livability. The major cost component of the program is the installation of traffic calming related improvements including the construction of curb extensions, centre medians, installation of delineated walkways, extruded curbs, traffic circles, etc. In addition, projects contained in this program may also include supplementary streetscape improvements (i.e., planting of trees and other landscaping) to enhance the local pedestrian environment and overall street appearance. The exact scope of work would be refined depending on requests that may be received by members of public and Council.

#### 2) Neighbourhood Walkways/Sidewalks:

The general scope includes the construction of new and/or enhancement of existing neighbourhood walkways/sidewalks in the city. Priority would be given to walkways/sidewalks connecting locations with high pedestrian activities, such as schools, neighbourhood service centres, bus stops, recreational services centres, shopping/retail centres, etc., that are along key roads, particularly roads with high traffic volumes. The major cost component of the program is the construction/upgrade of new/existing sidewalks, pathways, wheelchair ramps, minor curb cuts, boulevard modifications, and other supplementary improvements.

The program is proposed to be funded by the DCC program funding and may be eligible for external funding contributions from ICBC. Proposed preliminary funding for this year are approximately as follows:

- 1) Traffic Calming Measures: \$100,000 (various locations)
- 2) Walkways: \$450,000 (Belair Drive: Gilbert Rd-Broadmoor Blvd)



#### 2014 Details of Recommended Projects by Program

Appendix 4

In frastructure-Roads

Program: Infrastructure Program Sub-program: Roads

Project New Traffic Signal Installation at Cambie Road / Submission ID: 5204

Name: Stolberg Street

Location: Cambie Road / Stolberg Street

Cost: \$175,000 OBI: \$5,500

Funding Roads DCC (West Cambie): \$164,500 Sources: Roads City Assist: \$10,500

Scope: The general scope of this project involves the installation of new traffic signal hardware, including

traffic controllers/cabinets, poles, bases, junction boxes, underground conduits, controller, detector loops, enhanced accessible devices, related wiring and pavement markings, and communications

conduit and cable.

The project is proposed to be funded by the West Cambie Area Roads DCC funding and may be eligible for external funding contributions from ICBC.



Infrastructure – Roads

Program:	Infrastructure Program  Pedestrian and Roadway Program		Sub-program:	Roads
Project Name:			Submission II	D: 3898
Location:	Various			
Cost:	\$400,000		OBI:	\$12,896
Funding Sources:	Roads DCC: Roads City Assist: Grant:	\$329,000 \$21,000 \$50,000		

Scope:

1) Sidewalks/Walkways along Arterial Roads (\$150,000)

The general scope includes the construction of new and/or enhancement of existing walkways/sidewalks along arterial roads in the City. Priority would be given to walkways/sidewalks connecting locations with high pedestrian activities that are along arterial roads with high traffic volumes. For 2014, a new sidewalk/walkway along the east side of Railway Avene, from Linfield Gate to Blundell Road, has been identified as the potential location.

2) Miscellaneous Intersection Improvements (\$150,000):

The general scope includes:

- construction of a turn lane;
- improved channelization;
- traffic signage; and/or
- installation of safety enhancements at intersections.

For 2014, a new southbound-to-eastbound left-turn lane at Garden City Rd/Odlin Rd has been identified as a potential project.

#### 3) Transit-Related Infrastructures (\$100,000):

The general scope includes municipal road and traffic improvements that are required to support the introduction of various transit service improvements. The major cost components are expected to include the installation of new bus stop pads, minor road geometric improvements (e.g. Intersection corner improvements), minor sidewalk construction, wheelchair ramps, upgrade of existing bus stops to accessible standards, bus shelters, and other supplementary pedestrian improvements required to facilitate pedestrian traffic generated by transit passengers.

Nine bus stops on the west side of Railway Ave have been identified as potential locations for bus landing pad improvements starting in 2014. These improvements would be implemented over time.

The program is proposed to be funded by the DCC program funding and may be eligible for external funding contributions from TransLink and ICBC. The exact scope of 2014 improvements may be refined subject to factors such as priority review, availability of external funding and/or opportunity to pursue these improvements as part of development frontage improvements.



Program:	Infrastructure Program		Sub-program:	Roads
Project Name:	Roads Minor Capital		Submission ID:	4893
Location:	Citywide			
Cost:	\$250,000		OBI:	\$0
Funding Sources:	Capital Reserve - Revolving:	\$250,000		
Scope:	These are road related minor in infrastructure that include, but a replacement of uneven sidewa tree root ingress or settlement) that require site specific repairs	are not limited to, liks, curbs and smale, street light repail	the installation of whee all road sections (e.g. the	chair ramps, the nat are damaged through

Infrastructure – Roads

Program: Infrastructure Program Sub-program: Roads
Project Name: Traffic Signal Program Submission ID: 3901

Location: Various Locations

Cost: \$600,000 OBI: \$18,200

Funding Roads DCC: \$564,000 Sources: Roads City Assist: \$36,000

Scope: The major cost component of the program is the installation of traffic controllers/cabinets, poles,

bases, junction boxes, underground conduits, controller, detector loops, enhanced accessible devices, related wiring and pavement markings, traffic signal communications infrastructure (fibre optic cable network and wireless communications upgrades), minor corner property acquisitions. In addition, projects contained in this program may also include minor curb cuts and boulevard modifications. The locations for new traffic signal installations are determined based on public requests, development patterns, traffic safety, opportunities for improved

efficiency, and capacity requirements.

For 2014, a new traffic signal at Park Road / Buswell Street as well as various upgrades of existing traffic signals, including the provision of left-turn arrows, have been identified as potential projects. The exact scope of improvements may be refined subject to factors such as the completion of detailed design, priority review and availability of external funding.

Approximately one to two complete video detection systems would also be installed, each utilizing four detection cameras, software, mounting hardware and wiring to controller cabinet, and communications cable or wireless systems and related electronics. Several corridors have been identified for improvements starting in 2014 and continue into the future, including select intersections along Granville Avenue (Minoru Boulevard to St. Albans Road), and Steveston Highway (Gilbert Road to Coppersmith PI). The exact scope of improvements may be refined subject to factors such as the completion of detailed design, priority review and availability of external funding.

The program is proposed to be funded by the DCC program funding and may be eligible for external funding contributions from ICBC. Proposed preliminary funding breakdowns between traffic signals and traffic detector video systems improvements are approximately \$475,000 and \$125,000, respectively.



# **2014 Details of Recommended Projects by Program** Infrastructure – Drainage

## **2014 Recommended Infrastructure Drainage Program**

Project Name	<b>Total Investment</b>	<b>Total OBI</b>	Ref
A. INFRASTRUCTURE PROGRAM			
Drainage			
ALR Drainage System Upgrades - South Sidaway Area	300,000	2,000	35
Phase 1 of 3			
Canal Stabilization - No. 3 Road and No. 8 Road Phase	300,000	(1,000)	
3 of 5			36
Development Coordinated Works in Capital	400,000	-	37
Dike Upgrades	1,000,000	-	38
Drainage Pump Station Generator Upgrade - No 8 Road	120,000	3,000	
North			39
Drainage Pump Station Upgrade - No 2 Road North	4,400,000	13,000	40
Laneway Drainage and Asphalt Upgrade - 11000 Blk	270,000	-	
Williams Rd			41
Laneway Drainage and Asphalt Upgrade - Dennis	550,000	-	
Crescent (East)			42
Williams Rd Storm Sewer Upgrades	1,200,000	-	43
Total Drainage	\$8,540,000	\$17,000	

Infrastructure – Drainage

Scope:

Program: **Infrastructure Program** Sub-program: Drainage ALR Drainage System Upgrades - South Sidaway Area Phase 1 of 3 Project Submission ID: 5136

Name:

Location: Sidaway Road and Steveston Highway

Cost: \$300,000 OBI: \$2,000

Drainage Utility: \$300,000 **Funding** 

Sources:

Lower culvert watercourse crossings and reprofile watercourses along Steveston Highway between Sidaway Road and Palmberg Road and on Sidaway Road between Steveston Highway and the Francis Road Right-of-Way. Install two automated irrigation control structures on Steveston Highway and Palmberg Road. The work will be undertaken in 3 phases to balance other

drainage funding priorities.



Infrastructure – Drainage

Program:Infrastructure ProgramSub-program:DrainageProjectCanal Stabilization - No. 3 Road and No. 8 RoadSubmission ID: 4785

Name: Phase 3 of 5

Location: No. 3 Road and No. 8 Road Canals

Cost: \$300,000 OBI: (\$1,000)

Funding Drainage Utility: \$300,000

Sources:

Scope: Implement one or more canal bank stabilization solutions at various locations south of Steveston

Highway. This will include partial re-profiling of the canal plus construction of a retaining wall or

similar stabilisation structure.

This is a 5 year program that will be used to deal with canal and ditch wall stabilisation issues in



Program:	Infrastructure Program		Sub-program:	Drainage
Project Name:	Development Coordinated	l Works in Capital	Submission ID:	5304
Location:	Citywide			
Cost:	\$400,000		OBI:	\$0
Funding Sources:	Drainage Utility:	\$400,000		
Scope:	This project will enable the design and construct draina program but will benefit the	ge infrastructure works		
	These are upgrades and relection economic and engineering the development takes place	efficiencies can be ach	ture that the City woul ieved by completing th	ld complete separately but nis work at the same time

Program: Infrastructure Program Sub-program: Drainage
Project Name: Dike Upgrades Submission ID: 4977

**Location:** Fraser River North and South Arms

Cost: \$1,000,000 OBI: \$0

Funding Sources: Drainage Utility: \$1,000,000

Scope: Implement dike improvements along the Fraser River's North and South Arm. Projects will

address current infrastructure deficiencies and meet medium to long-term needs. Projects will

accommodate local areas needs such as the provision of basic recreational trails.



In frastructure-Drainage

Program:Infrastructure ProgramSub-program:DrainageProjectDrainage Pump Station Generator Upgrade - NoSubmission ID:4803

Name: 8 Road North

Location: North end of No 8 Road

Cost: \$120,000 OBI: \$3,000

Funding Drainage Utility: \$120,000

Sources:

Scope: Construct a concrete pad with fenced surround. Purchase and install a 200 KW generator and

connect via a new transfer switch.

The project is estimated to take 1 month and be completed before 2014 year end.

Cost breakdown:

 Civil
 \$15,000

 Equipment
 \$85,000

 Installation
 \$20,000



Location:

F	Program:	Infrastructure Program	Sub-program:	Drainage
	Project Name:	Drainage Pump Station Upgrade - No 2 Road North	Submission ID:	4827

Cost: \$4,400,000 OBI: \$13,000

**Funding** Drainage Utility: \$4,238,417 **Sources:** Drainage DCC: \$161,583

Scope: Demolish the existing pump station and rebuild it to a modern standard. Increase pumping capacity

by 151% and lower the low water pumping elevation. Make local dike upgrades. Landscape the

construction area.

No 2 Road North

The project is estimated to take 6 months. Construction will be scheduled for spring/summer 2014.

This is a single year project that is part of a larger strategy to increase the City's drainage capacity,

increase pump station reliability and reduce flooding.

Major Cost Components:

Civil (65%) - \$2,860,000 Mechanical (19%) - \$840,000 Electrical (16%) - \$700,000



Program: Infrastructure Program Sub-program: Drainage
Project Name: Laneway Drainage and Asphalt Upgrade - 11000 Submission ID: 4794

**Blk Williams Rd** 

Location: 11020 Williams Road to Seacote Road

Cost: \$270,000 OBI: \$0

Funding Sources: Drainage Utility: \$150,000

Roads – Asphalt Capping: \$103,140 NIC: \$16,860

Scope: Install drainage and upgrade 202m of pavement. Does not include the addition of street

lighting, curbs or gutters.

The project is estimated to take 2-3 months and be complete by October 2014.

Funding is requested from the Drainage Utility. Paving will be completed through a

combination of NIC funding and the City Paving Program.

Costs will be recovered through City Bylaw 8752 as development occurs.



Program: Infrastructure Program Sub-program: Drainage
Project Name: Laneway Drainage and Asphalt Upgrade - Submission ID: 4792

**Dennis Crescent (East)** 

Location: Dennis Crescent (East) between Maddocks Road

and Williams Road

Cost: \$550,000 OBI: \$0

Funding Sources: Drainage Utility: \$300,000

Roads – Asphalt Capping: \$250,000

Scope: Install drainage and upgrade 417m of pavement. Does not include the addition of street

lighting, curbs or gutters.

The project is estimated to take 2-3 months and be complete by October 2014.

Funding is requested from the Drainage Utility. Paving will be completed through the City

Paving Program.

Costs will be recovered through City Bylaw 8752 as development occurs.



# **2014 Details of Recommended Projects by Program** Infrastructure – Drainage

Appendix 4

Program:	Infrastructure Program		Sub-program:	Drainage
Project Name:	Williams Rd Storm Sewe	r Upgrades	Submission ID:	4983
Location:	Gilbert Rd South from 639 between Gilbert Road and			
Cost:	\$1,200,000		OBI:	\$ 0
Funding Sources:	Drainage Utility:	\$1,200,000		
Scope:	This project will upgrade 4 Rd and Parsons Rd and a			rth side) between Sheridan

## 2014 Recommended Infrastructure Water Main Replacement Program

Project Name	<b>Total Investment</b>	<b>Total OBI</b>	Ref
A. INFRASTRUCTURE PROGRAM			
Waterworks			
Bulk Water Meter Installations - Boundary Road Area	400,000	-	45
Development Coordinated Works in Capital	500,000	-	46
Lockhart Road Watermain, Drainage and	1,950,000	8,000	
Neighbourhood Improvement			47
Minor Capital Waterworks Program	300,000	-	48
Residential Water Metering	1,920,000	-	49
Watermain Replacement - Colbeck Road Area	2,810,000	-	50
Watermain Replacement - Ledway Area	960,000	-	51
Watermain Replacement - Ryan Road Area	810,000	-	52
Total Waterworks	\$9,650,000	\$8,000	

#### 2014 Details of Recommended Projects by Program

Appendix 4

In frastructure-Water

Program: **Infrastructure Program** Sub-program: **Watermain Replacement Bulk Water Meter Installations – Boundary Road Submission ID:** 5188 **Project** Name: Area Location: City Wide Cost: \$400,000 OBI: \$ 0 **Funding** Water Utility: \$400,000 Sources: Scope: The proposed flow meters installed at Boundary Road will measure water supplied by Metro

Vancouver's Annacis main No. 4

This project consists of two flow meter installations on Boundary Road:

at Thompson Gate and

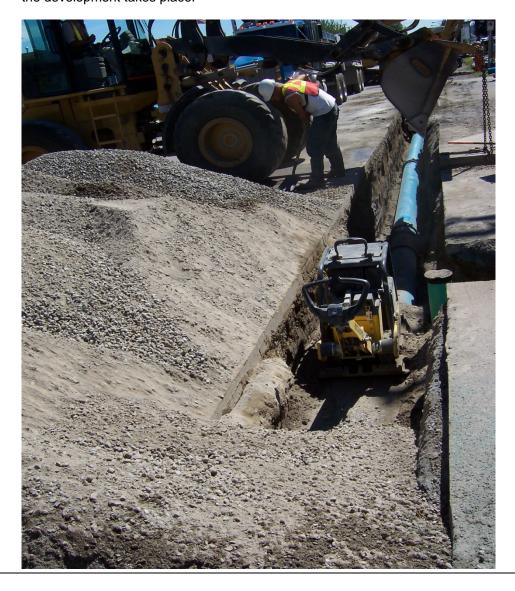
The Dike Road.



In frastructure-Water

Program:	Infrastructure Program		Sub-program:	Watermain Replacement
Project Name:	Development Coordinated	d Works in Capital	Submission ID:	5154
Location:	City Wide			
Cost:	\$500,000		OBI:	\$ 0
Funding Sources:	Water Utility:	\$500,000		
Scope:	This project will enable the design and construct water program but will benefit the	infrastructure works th	•	

These are upgrades and replacement of infrastructure that the City would complete separately but economic and engineering efficiencies can be achieved by completing this work at the same time the development takes place.



Program:	Infrastructure Program		Sub-program:	Watermain Replacement
Project Name:	Lockhart Road Waterma Neighbourhood Improve		Submission ID:	5156
Location:	Lockhart Road			
Cost:	\$1,950,000		OBI:	\$8,000
Funding Sources:	Water Utility: Drainage Utility: NIC: Roads DCC: Roads City Assist:	\$940,000 \$510,000 \$250,000 \$235,000 \$15,000		
Scope:	The scope generally cons Lockhart Road. This inclu- replacement of approx 5 - surface drainage improv adjustment of existing law - widening Lockhart Road	ides: 25m of existing AC wate ements including new ca n basins and IC's	ermain atch basins, drainage p	oipe work, curb & gutter, and



Program:	Infrastructure Progra	m	Sub-program:	Watermain Replacement
Project Name:	Minor Capital Waterw	orks Program	Submission ID:	4818
Location:	See Scope			
Cost:	\$300,000		OBI:	\$0
Funding Sources:	Water Utility:	\$300,000		
Scope:	They include but are no efficiencies, changes to	our water infrastructure to t limited to minor waterm or safety requirements, mi	nain replacements, impr nor repairs, testing of ne	oved operational



 $\underline{Infrastructure-Water}$ 

Program: **Infrastructure Program** Sub-program: Watermain Replacement **Residential Water Metering Submission ID:** 4812 **Project** Name: Location: Citywide \$1,920,000 Cost: OBI: \$0 Water Utility: \$600,000 Funding \$1,320,000 Sources: Water Meter Stabilization: Scope: This project consists of a five-year universal metering program for single-family dwellings, and a volunteer metering program for multi-family dwellings.



Project Name:	Watermain Replacement - Colbeck F	Road Area	Submission ID:	4793
Location:	See scope.			
Cost:	\$2,810,000		OBI:	\$0
Funding Sources:	Water Utility: \$2,413, Water DCC: \$396,	,		
Scope:	This project includes installation of 3,02 lineal meters of 300mm diameter water			
	The Waterworks Capital Program is be proposed road-paving program.	ased on waterr	main age, material,	break history and the
	Please refer to document #3154073 fo scope of work.	r specific locat	ions, cost estimates	s and further details on the
		NINIMA	ASH PRINCE	14.



Infrastructure – Water

Program: **Infrastructure Program** Sub-program: Watermain Replacement **Project Watermain Replacement - Ledway Area Submission ID:** 5145 Name: Location: See scope \$960,000 Cost: OBI: \$ 0 **Funding** Water Utility: \$862,989

Sources: Water DCC: \$97,011

Scope: This project includes installation of 1040 lineal meters of 200mm diameter watermain to replace the

existing ageing infrastructure.

The Waterworks Capital Program is based on watermain age, material, break history and the proposed road-paving program.



Program:	Infrastructure Program	Sub-program:	Watermain Replacement	
Project Name:	Watermain Replacement - Ryan Road Area	Submission ID:	5146	
Location:	See scope			
Cost:	\$810,000	OBI:	\$0	
Funding Sources:	Water Utilities: \$725,698 Water DCC: \$84,302			
Scope:	This project includes installation of 880 lineal meters of 200mm diameter watermain to replace the existing ageing infrastructure.  The Waterworks Capital Program is based on watermain age, material, break history and the proposed road-paving program.			
	Please refer to document #3154073 for specific locations, cost estimates and further details on the scope of work.			

Infrastructure – Sewer

## 2014 Recommended Infrastructure Sanitary Sewer Program

Project Name	<b>Total Investment</b>	<b>Total OBI</b>	Ref
A. INFRASTRUCTURE PROGRAM			
Sanitary Sewer			
Buswell St. Gravity Sewer Installation	2,190,000	-	54
Development Coordinated Works in Capital	100,000	-	55
Eckersley B Pump Station Replacement	1,350,000	3,000	56
Hamilton Sanitary Sewer Phase 2	1,520,000	17,000	57
Leslie Pump Station Forcemain Replacement	560,000	-	58
Public Works Minor Capital - Sanitary	300,000	-	59
Sanitary Sewer Assessment	410,000	-	60
Total Sanitary Sewer	\$6,430,000	\$20,000	

Infrastructure – Sewer

Program: **Infrastructure Program** Sub-program: **Sanitary Sewer Buswell St. Gravity Sewer Installation Submission ID: Project** 5024 Name: Buswell Street from Granville Avenue to Buswell Location: PS \$ 0 Cost: \$2,190,000 OBI: Sanitary Utility: \$2,190,000 **Funding** Sources: Scope: This project includes construction of 480m of 300mm diameter gravity pipe on Buswell Street from Granville Avenue to the Buswell pump station.

In frastructure-Sewer

Program: **Infrastructure Program** Sub-program: Sanitary Sewer **Development Coordinated Works in Capital** 5314 **Project** Submission ID: Name: Location: Citywide Cost: \$100,000 OBI: \$0 Sanitary Utility: \$100,000 **Funding** Sources: Scope: This project will enable the City to leverage City and private development over the next year to

design and construct sanitary infrastructure works that are currently not identified in the Capital

program but will benefit the City.

These are upgrades and replacement of infrastructure that the City would complete separately but economic and engineering efficiencies can be achieved by completing this work at the same time the development takes place.



#### 2014 Details of Recommended Projects by Program

Appendix 4

In frastructure-SewerProgram: **Infrastructure Program** Sub-program: Sanitary Sewer **Eckersley B Pump Station Replacement Submission ID:** 5183 **Project** Name: Location: 8600-Cook Road \$1,350,000 \$ 3,000 Cost: OBI: **Funding** Sanitary Utility: \$695,802 Sanitary DCC: Sources: \$654,198 Scope: Eckersley B Sanitary Pump Station includes construction of a new wet well, VFD pumps, electrical kiosk and 75 meters of gravity sewer along Cook Gate. This project will not require land acquisition.

In frastructure-Sewer

Program: Infrastructure Program Sub-program: Sanitary Sewer

Project Hamilton Sanitary Sewer Phase 2 Submission ID: 5015 Name:

Location: Area between Westminster Hwy and Hwy 91A to

the north of Gilley Rd.

Cost: \$1,520,000 OBI: \$17,000

**Funding** Sanitary Utility: \$95,000 **Sources:** Sanitary DCC: \$1,425,000

Scope: This project includes construction of a new pump station including wet well, VFD pumps, electrical

kiosk, 25 meters of 300mm diameter gravity pipe and 150 meters of 200mm forcemain. This project does not require land acquisition, as it will be constructed on City owned land.



In frastructure-Sewer

Program: **Infrastructure Program** Sub-program: **Sanitary Sewer Leslie Pump Station Forcemain Replacement Submission ID:** 5182 **Project** Name: Location: Leslie Road from No.3 Road to CPR corridor \$560,000 \$ 0 Cost: OBI: **Funding** Sanitary Utility: \$189,127 Sanitary DCC: Sources: \$370,873 Scope: This project includes: -Construction of 270 meters of 350mm diameter forcemain; -Decommissioning of the 42 year old AC forcemain which has a history of breaks;



Infrastructure – Sewer

Program: Sub-program: Sub-program: Sanitary Sewer

Project Name: Public Works Minor Capital - Sanitary Submission ID: 4824

**Location:** Various

Cost: \$300,000 OBI: \$0

Funding Sources: Sanitary Utility: \$300,000

Scope: These are minor upgrades to the City's sewerage infrastructure that include, but are not limited to:

minor upgrades to pump stations, changes to improve operational efficiencies or meet safety requirements, minor repairs to manholes and valve boxes, testing of new technologies to improve efficiencies, minor forcemain repairs and response to resident complaints that require site specific

repairs.



In frastructure-Sewer

Program: Sub-program: Sub-program: Sanitary Sewer

Project Name: Sanitary Sewer Assessment Submission ID: 5184

Location: Ferndale, Alberta, Heather, Aspin, Dolphin, Temple

North, Riverside East, Fraser, Mitchell Island

Cost: \$410,000 OBI: \$0

Funding Sources: Sanitary Utility: \$410,000

Scope: An assessment will be done for 26.5km of sanitary sewer system in the following catchment areas:

Ferndale, Alberta, Heather, Aspin, Dolphin, Temple North, Riverside East, Fraser, Mitchell Island.



# **2014 Details of Recommended Projects by Program** Infrastructure – Minor Capital Traffic

Appendix 4

## 2014 Recommended Infrastructure Minor Capital - Traffic Program

Project Name	Total Investment	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Minor Public Works			
PW Minor Capital - Traffic	225,000	6,100	62
Total Minor Public Works	\$225,000	\$6,100	

Infrastructure – Minor Capital Traffic

Program:	Infrastructure Program	Sub-prog	ram: Minor Public Works	
Project Name:	PW Minor Capital - Traffic	Submissi	on ID: 4257	
Location:	Various			
Cost:	\$225,000	OBI:	\$6,100	
Funding Sources:	Gaming:	5,000		
Scope:	The general scope of this program includes various improvements to traffic systems as required. The program includes the following major components:			
	A. Traffic Improvements: including minor crosswalks, bus stop improvements, wheelchair ramps and signage/safety improvements.			
	B. Traffic Signal/Communications ongoing infrastructure developmen			

This program is an annual recurring program funded by the revenues from non-DCC sources such as general revenue. Funding assistance from ICBC and TransLink's MRN sources for some of these projects may be available and applications would be submitted to the appropriate agency.



Infrastructure – Advanced Design

## 2014 Recommended Infrastructure Advanced Design

Project Name	<b>Total Investment</b>	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Infrastructure Advanced Design			
City Centre District Energy Utility	300,000	-	64
PW Infrastructure Advanced Design	1,442,000	-	65
Total Infrastructure Advanced Design	\$1,742,000	\$0	
TOTAL INFRASTRUCTURE PROGRAM	\$32,098,460	\$147,618	

#### 2014 Details of Recommended Projects by Program

Appendix 4

Infrastructure – Advanced Design

Program: **Infrastructure Program** Sub-program: Infrastructure

Advanced Design &

Land

**City Centre District Energy Utility** 5292 **Project Submission ID:** 

Name:

Location: City Centre Area

Cost: \$300,000 OBI: \$ 0

\$300,000 **Funding** Water Utility:

Sources:

Advanced design of the district energy ready (DE-ready) developments in the City Centre Scope:

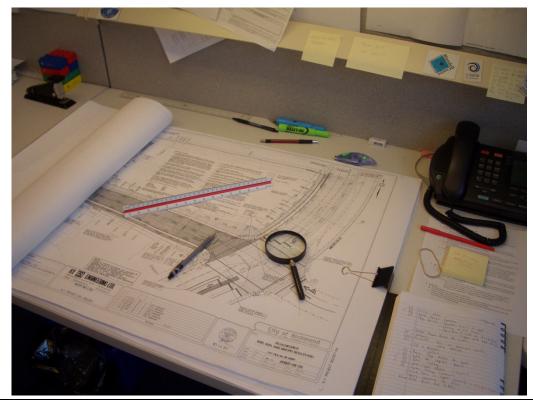
neighbourhoods outside of the Phase 1 River Green DEU, including DEU corridors. Coordinating design with the incoming new developments. Legal fees for negotiation, development and registration of DE-ready covenants. Design of the strategy to provide interim district energy

services outside of the Phase 1 River Green DEU area. Coordinating negotiation of DEU servicing

agreements, and implementation of City Centre DEU.



Program:	Infrastructure Program		Sub-program:	Infrastructure Advanced Design & Land
Project Name:	PW Infrastructure Advanced Design	1	Submission ID:	5039
Location:	Citywide			
Cost:	\$1,442,000		OBI:	\$ 0
Funding Sources:	Water Utility: \$430 Sanitary Utility: \$270 Roads DCC: \$58	0,000 0,000 0,000 3,280 8,720		
Scope:	The scope of work includes hiring complan and deliver reports that define lost Sanitary Project Design and Planning Sanitary System Modelling Water Project Design and Planning Water System Modelling Drainage Project Design and Planning Drainage System Modelling Dike Master Plan Phase 2 Roads Total	\$220,000 \$50,000 \$380,000 \$50,000		nd design the 2015 capital



# **Building Program 2014-2018**

The building program includes major building construction and renovation projects as well as minor facility upgrades and repairs. The City's building assets include: arenas, pools, community centres, libraries, heritage buildings, police stations, fire halls and other government facilities.

#### 2014 Recommended Building Program

Project Name	<b>Total Investment</b>	Total OBI	Ref
B. BUILDING PROGRAM			
Minor Building	105,500	3,720	67
Total Minor Building	\$105,500	\$3,720	
Major Building			
City Centre Community Centre	6,700,000	1,608,184	68
Fire Hall No. 1	21,500,000	209,366	69
Japanese FBS Building Exhibit Development	171,000	-	70
Major Facilities Phase I Multi Project Contingency and	15,000,000	-	71
Construction Escalation Contingency			
Middle Arm Gathering Place Design	150,000	-	72
Minoru Aquatic Centre/Older Adults Centre	76,900,000	1,743,665	73
Minoru Chapel Restoration and Rehabilitation	625,000	-	74
Richmond Ice Centre - Chiller Replacements	550,000	-	75
Richmond Ice Centre - HVAC/Refrigeration Equipment	440,000	-	76
Total Major Building	\$122,036,000	\$3,561,215	_
TOTAL BUILDING PROGRAM	\$122,141,500	\$3,564,935	

# 2014 Details of Recommended Projects by Program

**Building** 

Program:	Building Program	Sub-program:	Major Building
Project Name:	Branscombe House Phase 2	Submission ID:	5222

Location: 4900 Steveston Hwy

Cost: \$105,500 OBI: \$3,720

Funding Sources: Arts, Culture, & Heritage Capital Rsrv: \$105,500

Scope: In July 2012, Council authorized the execution of an agreement with a local business

consortium for the stabilization and restoration of Branscombe House. The exterior and lower floor restoration has been completed. At the October 15, 2013 Council meeting, in response to a report titled, "Branscombe House – Future Uses", Council passed a resolution that staff: consider the feasibility of an artist in residence upon completion of the Branscombe House; and obtain Expressions of Interest for other possible uses. Resolution R13/17-4 Phase 2 will convert the second floor of the rehabilitated house to a 2-bedroom dwelling unit and complete

the catering kitchen (roughed in) on the publicly accessible ground floor.

General Contractor \$30,000 Architect 3.000 8,000 Carpentry 4,000 Doors **Finishes** 5,565 **Appliances** 2,400 Kitchen finishes 21,700 **Plumbing** 6,000 Electrical 9,000 Telus hook-up 500 Security 1,500 15% Contingency 13,775

TOTAL \$ 105,440



Program: Sub-program: Major Building

Project Name: City Centre Community Centre Submission ID: 5324

Location: Minoru at Elmbridge

Cost: \$6,700,000 OBI: \$1,608,184

Funding Sources: Other Funding: \$6,300,000

Capital Reserve - Revolving: \$400,000

Scope: Scope of work is to complete tenant improvements to the developer built City Centre

Community Centre shell building.

The developer's work is anticipated to be complete by August 2014 at which time the shell building will be turned-over to the City to complete the interior tenant improvements. The interior design concept was previously adopted by Council and detailed designs have commenced.



Program:	Building Program	Sub-program:	Major Building
Project Name:	Fire Hall No.1	Submission ID:	5327
Location:	Minoru at Gilbert		
Cost:	\$21,500,000	OBI:	\$209,366
Funding Sources:	Other Funding: \$21,500,000		
Scope:	Replace the Fire Suppression and Administratio Relocate Fire Education and Prevention offices at Gilbert and Granville. Work includes design ft. facility to be located on the current site of Fir Training and EVT will be relocated to the new C The building programming study and baseline p indicates a separate facility in this location for a March 24/09 Project scope was increased in ord Centre.  The Sustainable High Performance Building Polenvironmental benefits in replacing Fire Hall #1 includes plans to replace 3 Fire Halls from 2008 be replaced. This replacement project supports in the Community Safety and Ageing Infrastruct Facility Major Capital was approved by Council and November 12, 2013 Council (pending at tim Phasing per June 24, 2013 Council adopted reports construction commencing 2016. FH # 1 plan is #3 is built and FH#1 training/mechanical system while FH#1 is being constructed.	for Richmond Fire and construction of the Hall No. 1. Cambie Fire Hall Marameters by Proceed total cost of \$21.5 are to include the Table ensures economic. Building replace to 2012. This is the Vision statement of Wision Statement of Writing this sort, Page CNCL - Out to delay start of cost of the Construction of the CNCL - Out to delay start of cost of the Construction of the CNCL - Out to delay start of cost of the Construction of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of cost of the CNCL - Out to delay start of the	Rescue to one site of a new 27,500 sq.  No. 3. ess 4, July 2007, million. raffic Control mic, social and ement strategy the final building to ent and is a priority  4, 2013 meeting ubmission). 62, showing onstruction until FH



Program: Sub-program: Major Building

Project Name: Japanese FBS Building Exhibit Development Submission ID: 5228

**Location:** Steveston Museum Site

Cost: \$171,000 OBI: \$0

Funding Sources: Leisure Facilities Reserve: \$171,000

Scope: The conceptual design for the exhibits has been completed and cost estimates established.

Two cases will be retrofitted for the Steveston Museum exhibit upgrade and 5 new flexible modular cases with movable shelves with attached panels will be purchased for the JFBS building. 71 linear feet of graphic panel substrate approximately 4'6" wide will be purchased. The movable reception desk/work station and 2 interactive A/V units will be custom built to meet the needs of the small space. A/V content software will need to be developed and

purchased externally.

City staff are developing exhibit content for the Steveston Museum exhibit upgrade and coordinating the content being developed for the JFBS building by the Japanese Nikkei National Museum and Archives.



Building

Program:	Building Program	Sub-program:	Major Building
Project Name:	Major Facilities Phase I Multi Project Contingency and Construction Escalation Contingency	Submission ID:	5328
Location:	Various		
Cost:	\$15,000,000	OBI:	\$0
Funding Sources:	Other Funding: \$15,000,000		
Scope:	The Major Facilities Multi-Project and Construction Escalation Contingency is an allowance to cover potential cost escalation during the 3-year design and construction process.		

Building

Program: Sub-program: Major Building

Project Name: Middle Arm Gathering Place Design Submission ID: 5227

Location: Oval Precinct

Cost: \$150,000 OBI: \$0

Funding Sources: Capital Reserve - Revolving: \$150,000

Scope: The Middle Arm Plazas were envisioned to be unique destinations and Olympic gathering

places. To create welcoming, vibrant and animated environments, successful integration of

design and programming elements is necessary.

Preliminary concepts were developed in 2012. This phase will refine the concepts and start the detailed planning and design, refine the costing, explore viable options for shelters and infrastructure development phasing options



Program: Building Program Sub-program: Major Building

Project Name: Minoru Aquatic Centre/Older Adults Centre Submission ID: 5325

Location: Minoru Park, Minoru 2 Soccer Pitch

Cost: \$76,900,000 OBI: \$1,743,665

Funding Sources: Debt Funding: \$50,000,000

Other Funding: \$26,900,000

Scope: On November 12, 2013 Council approved site selection for the new Minoru Aquatic

centre/Older Adults Centre (MAC/OAC). Scope of work will include design and construction

of a ±68,000 ft<sup>2</sup> aquatic facility and a ±33,000 ft<sup>2</sup> Older Adults Centre.

As the site of this new facility is on Minoru 2 soccer pitch, delivery of the new MAC/OAC will include relocation of the soccer pitch, LaTrace Baseball Diamond, and the throwing area which are currently located in the green space. MAC/OAC siting also impacts the existing ±50-year old Minoru Pavillion which will be replaced as part of this project.



**Building** 

Program: Sub-program: Major Building

Project Name: Minoru Chapel Restoration and Rehabilitation Submission ID: 5266

Location: 6540 Gilbert Road

Cost: \$625,000 OBI: \$0

Funding Sources: Capital Reserve - Revolving: \$625,000

Scope: Renewal and replacement of the following components. Each component renewal will correct

multiple deficiencies resulting from deferred maintenance.

Superstructure

-Upgrade accessible ramp

-Repair/replace perimeter drainage system that is cracked and obstructed

Structure

- Structural upgrade of Roof, Steeple and Wall/Foundation Assembly to meet seismic requirements

- Renewal of railings and handrails

**Building Envelope** 

- Repair/replace existing cedar roofing

- Replace and/or repaint damaged trim

- Replace failing gutters and downspouts

- Repair/replace damaged siding and skirting

Interior

- Review functional planning to meet program of uses.

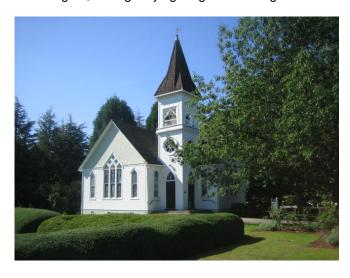
- Repair/replace failing floor boards to meet occupant load requirements. Current floor is unsafe as the old tongue and groove connections have dried out and split, causing gaps in the floor.

- Replace wainscoting below the windows that is in poor condition

- Update existing fixtures in the universal toilet room

#### Electrical

- Replace existing fire alarm and security alarm devices for assembly spaces. Provide visual strobe lights, emergency lighting and exit signs.



# **2014 Details of Recommended Projects by Program** Building

Appendix 4

Program:	Building Program	Sub-program:	Major Building
Project Name:	Richmond Ice Centre - Chiller Replacements	Submission ID:	5264
Location:	14140 Triangle Road		
Cost:	\$550,000	OBI:	\$0
Funding Sources:	Capital Reserve - Revolving: \$550,000		
Scope:	Replacement of two chillers. For each of the above listed action items, achieving examined through higher efficiency upgrades, incluin conjunction with the City's Energy Management	iding researching ext	
	SOON TOTAL COTTAL		

**Building** 

Program: Sub-program: Major Building

Project Name: Richmond Ice Centre - HVAC/Refrigeration Submission ID: 5293

**Equipment** 

Location: Richmond Ice Centre

Cost: \$440,000 OBI: \$0

Funding Sources: Capital Reserve - Revolving: \$440,000

Scope: Work to include Replace Humidifier Units; Upgrade of Refrigeration Compressors; Replace

Roof-top Air Conditioning Units.

For each of the above listed action items, achieving further energy efficiency gains will be examined through higher efficiency upgrades, including researching external funding sources,

in conjunction with the City's Energy Management Program.



### Parks Program 2014-2018

Richmond is renowned for its high quality parks and recreation facilities. The City's park system has over 90 parks that total approximately 1,400 acres. Parks are unique places designed and developed for the enjoyment of all city residents as well as visitors to Richmond. These sites usually contain a wide variety of recreational and sports facilities, play equipment and other specialized facilities. In addition to parks, Richmond has a 200-acre recreational trail system.

#### 2014 Recommended Parks Program

Project Name	Total Investment	Total OBI	Ref
C. PARKS PROGRAM			
Minor Parks			
Parks Ageing Infrastructure Retrofit Program	75,000	-	78
Parks General Development	250,000	3,000	79
Playground Improvement Program	300,000	4,300	80
Total Minor Parks	\$625,000	\$7,300	
Major Parks/Streetscapes			
Cambie Mueller Park	1,500,000	9,660	81
City Tree Planting Program	150,000	15,080	82
Minoru Artificial Turf Retrofit - Minoru 2 field	600,000	-	83
Minoru Park - Track Resurfacing	450,000	-	84
ORA Development - Park OBI	1	10,240	85
Parks Advance Planning & Design	350,000	-	86
Railway Greenway Phase 2	330,000	32,358	87
Railway Greenway Washrooms at Branscombe House -	1	19,870	
OBI			88
Terra Nova Play Environment Washroom &	650,000	15,000	
Landscaping			89
The Gardens Agricultural Park	850,000	-	90
Trails	250,000	3,074	91
Tree Planting/Urban Forest Advance Design Program	150,000	-	92
Total Major Parks/Streetscapes	\$5,280,002	\$105,282	
Public Art			
Public Art Program	690,324	10,000	93
Total Public Art	\$690,324	\$10,000	
TOTAL PARKS PROGRAM	\$6,595,326	\$122,582	

4024687

Program:	Parks Program		Sub-program:	Minor Parks
Project Name:	Parks Ageing Infrastructur	e Retrofit Program	Submission ID:	4698
Location:	Various			
Cost:	\$75,000		OBI:	\$ 0
Funding Sources:	Gaming:	\$75,000		
Scope:	This is a multi-year, phased infrastructure. The replacem courts; baseball backstops; through Parks DCCs becaus	nent program includes sports lighting fixture	coutdoor tennis, bask es; and other ameni	etball, lacrosse, and hockey ties that cannot be funded

There is no Operational Budget Impact associated with this submission since it involves the replacement of existing assets for which there are already OBI's in place.



Program:	Parks Program	Sub-program:	Minor Parks
Project Name:	Parks General Development	Submission ID:	3839
Location:	Various		
Cost:	\$250,000	OBI:	\$3,000
Funding Sources:	Parks Development DCC: \$235,125 Parks Development City Assist: \$14,875		
Scope:	This ongoing program addresses special opportunities on the public towards the installation larger park program. This includes: construction (e.g., community gardens, landscaping, pathway upgrades, drainage & irrigation, gathering areas	n of various park ameni on, fabrication, and insta vays, benches, picnic t	ties that are not part of any llation of park components ables, fencing, sportsfields

Program:	Parks Program		Sub-program:	Minor Parks
Project Name:	Playground Improve	ement Program	Submission ID:	349
Location:	Various locations			
Cost:	\$300,000		OBI:	\$4,300
Funding Sources:	Gaming:	\$300,000		
Scope:		fixing or replacing individuily individually individ		ay equipment; removing or y equipment.
	The preliminary list of	projects for 2014 includes	S:	

Hamilton Community Park Playground: Replacement and expansion of the existing playground. Staff is working with the Hamilton Community Association which has raised approximately \$27,000 in capital funding to augment the budget. Once all Association funds have been determined this project's funding total will be amended.

King George Community Park Playground (near McNeely School): Replacement of the existing playground.

Steveston Community Park Playground: Accessibility improvements to improve wheelchair access.



Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	Cambie Mueller Park	Submission ID:	5086
Location:	Cambie Road & Hazelbridge		
Cost:	\$1,500,000	OBI:	\$9,660
Funding Sources:	Parks Development DCC: \$1,410,750 Parks Development City Assist: \$89,250		
Scope:	The creation of a new neighbourhood park in the residential development to the north of the park was approved by Council in October 2013. The	by Polygon Homes. The	e Cambie Mueller Park plan

The creation of a new neighbourhood park in the City Centre's Capstan Village area is the result of residential development to the north of the park by Polygon Homes. The Cambie Mueller Park plan was approved by Council in October 2013. The total cost of the park construction is estimated at \$4.2 million. As a condition of rezoning, the developer is responsible for constructing a portion of the first phase of the project, valued at \$1.2 million. The City will fund the remainder at \$1.5 million. Phase 1 is proposed to include: a plaza; landforming; lighting; tree planting and other landscaping; and infrastructure and related features to ensure that the park will be immediately attractive to and usable by local residents, workers, and visitors. Park development will begin in 2014 with completion anticipated in late 2015/early 2016.

The Operating Budget Impact submission for 2014 reflects a minimum of maintenance effort while the park is under construction (e.g., litter pick-up, vandalism response, safety inspections).



Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	City Tree Planting Program	Submission ID:	5233
Location:	Various Locations		
Cost:	\$150,000	OBI:	\$15,080
Funding Sources:	Tree Compensation: \$150,000		
Scope:	This program will allow for the planting of treinventory for the City Nursery. Approximat annually on streets and within public open s	ely 700 to 800 trees are pure	chased and planted

developers, according to their development permits. Funding for ongoing maintenance for the life of the tree is required for all new trees (not including replacement trees).

The OBI cost per tree for annual maintenance is approximately \$20 per tree, which includes watering, pruning, and assessment. The cost per tree is derived from the total cost of maintenance of the existing urban forest. The annual cost is in excess of \$1.3 million for maintenance of more than 60,000 trees, at a per tree cost of \$21.60. The OBI is for the labour and maintenance of the 700 to 800 trees, that are planted on an annual basis.

The capital progam includes: planting of trees at various parks, open spaces, and streets within the City; and purchasing of tree "whips" (young unbranched trees) and growing them in the City's nursery. The result is significant cost savings compared to purchasing more mature trees from commercial suppliers.



Parks					
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes		
Project Name:	Minoru Artificial Turf Retrofit - Minoru 2 field	Submission ID:	5044		
Location:	Minoru Park - Granville Ave				
Cost:	\$600,000	OBI:	\$0		
Funding Sources:	Special Sports Reserve: \$600,000				
Scope:	Replacement of the existing artificial turf carpet and infill material at Minoru Field 2. The field was originally constructed in 2002, and was the first artificial turf multi-use sports field in Richmond. The life span of these fields are generally between 8 – 10 years, depending on the level of play and maintenance of the facility.				
	The total estimated cost of construction for 2014 is \$600,000 including:  1) Removal and disposal of the artificial turf carpet, rubber infill and synthetic sand. (50K) 2) Material Testing: sand base, drainage and aggregate (20K) 3) Prepare, level, and laser grade the aggregate surfacing (80K) 4) Replacement and installation of a new synthetic turf layer and infill (400K) 5) Upgrade fencing sections that require replacement of chainlink mesh (50K)				
	Proposed funding source: \$500,000 - from Sports Reserve (User Fees) for re turf. (These funds were collected from sports user field in anticipation of the turf replacement).				

100,000 - from Parks DCCs for the preparation of the sub-base and installation of drainage and fencing.



Program:	Parks Program	Sub-program:	Major Parks/Streetscapes		
Project Name:	Minoru Park - Track Resurfacing	Submission ID:	4205		
Location:	Minoru Park				
Cost:	\$450,000	OBI:	\$0		
Funding Sources:	Capital Reserve - Revolving: \$450,000				
Scope:	Scope of work includes:				
	Removal and disposal of existing rubber track layers     Apply and install a new track surface				
	The estimate of \$450,000 was provided by a local track re-surfacer and is based on installation costs in 2010 in other lower mainland cities.				
	Minoru Track is home to annual elementary scho and field competitions. Minoru Track enjoys heav				

Program:	Parks Program		Sub-program:	Major Parks/Streetscapes
Project Name:	ORA Development - Park OB	l	Submission ID:	5029
Location:	Middle Arm Area			
Cost:	\$1		OBI:	\$10,240
Funding Sources:	Other Funding:	\$1		
Scope:	Council approved the Servicing a new park within the Hollybrid innovative City Centre park fea water from nearby rooftop run-	ge Way ROW, a tures sustainable	djacent to the ORA deve	elopment. This unique and

This submission is for the Operating Budget Impact of the new park once it is completed by the developer in 2014. The park was developed based on unit pricing costs for maintenance of park assets and constructed according to the approved park plan.

After the park is constructed and transferred to the City's Park Operations, ongoing maintenance will be required for various items, such as the rain garden; hard surfaces; irrigation system; grass cutting and weed control; and litter and waste management.



Parks	of Recommended Projects by Program		Appendix 4	
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes	
Project Name:	Parks Advance Planning & Design	Submission ID:	833	
Location:	Various			
Cost:	\$350,000	OBI:	\$0	
Funding Sources:	Parks Development DCC: \$329,175 Parks Development City Assist: \$20,825			
Scope:	Advanced planning and design informs city plan and plans and future capital projects. The plann <ul><li>Research, eg: alternative hard surfaces</li></ul>	ing and design process		
	Feasibility Studies, eg: Steveston Harbo	our Long-term vision		
	<ul> <li>Public Consultation (e.g., public open howith stakeholder groups)</li> </ul>	ouses, on-line communio	cations, public meetings	
	<ul> <li>Development of strategic plans, preliminary design concepts and park resource management plans, eg: Parks and Open Space Strategy</li> </ul>			
	2014 Projects include:			
	<ul> <li>Conceptual Park &amp; Open Space Planning for various sites: The Gardens; Cambie Mueller Neighbourhood Park</li> </ul>			
	- Topographical Surveys (engineering site	e survey pick-up)		
	- Waterfront & Trails Strategy Implementation project			
	- Park Characterization projects, eg: 2015 Playground Improvements			
	WHAT WI	E LEARNED		
	Word play revealed that play occurs in common themes	around which we framework		
		Provide Spoie natural materials for exide stecamentarion.	especies are potent places of <b>prespect and refuge.</b> es manipulation and assembled parts to constitue.	
	solitary solitary state of the	Approxime the protected for protected to a second protection of the sec	tabelingue rishers to go beyond what they previously ment as virid senserium. In a virid senserium. In a distribution. It is regarded activities, as well as different pidy preferences  as well as the site of play was to discovery into  as well the site for play value the play area within the tage of existing natural and	
	refuge de la constant			

TERRA NOVA PLAY ENVIRONMENT

Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	Railway Greenway Phase 2	Submission ID:	5193
Locations	Deibueur Aug. Fram Corm. Ct. To Westminster Llun.		

**Location:** Railway Ave. From Garry St. To Westminster Hwy.

improve the ecological health of the corridor.

Cost: \$330,000 OBI: \$32,358

Funding Tree Compensation: \$330,000 Sources:

Scope: Scope of work will include the planting of 600 trees along the newly developed Railway Corridor Greenway trail. The corridor currently has a fragmented tree canopy and one dominant tree species. Phase 2 is intended to satisfy the project principles by filling in the gaps in the canopy and diversifying the tree species (Note: diversity in the urban forest provides insurance against periodic species die-back caused by disease or insect infestation). Tree planting and vegetation control will be implemented to enhance tree health, provide a buffer between the trails and Railway Ave, and

The scope of the Operation Budget Impact submission is for maintenance of the newly constructed (in 2013) section of the Railway Greenway, and includes: maintenance of paved and gravel surfaces; pedestrian bridges; site furnishings; formal mowing and vegetation management; and tree planting (these are not included in the tree Planting Program submission).



Program:	Parks Program	Sub-program:	Major Parks/Streetscapes	
Project Name:	Branscombe House - OBI	Submission ID:	5208	
Location:	Railway Avenue - Steveston			
Cost:	\$ 1	OBI:	\$19,870	
Funding Sources:	Capital Reserve - Revolving: \$1			
Scope:	The recently restored Branscombe House includes a public washroom that is accessible from the outside of the building so that it will function as a trail washroom.			
	This submission is for the Operating Budget Impact for operation, maintenance of the washroom and also for maintenance of the newly developed landscape surrounding the house.			
	The OBI breakdown is as follows:			
	Washroom Maintenance: Landscaping Maintenace:	\$15,000 \$ 4,870		
	Note: If the proposal to install a caretaker in the house costs for the washroom would be reduced.	se proceeds in the fo	uture, then maintenance	



Parks			
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	Terra Nova Play Environment Washroom & Landscaping	Submission ID:	5206
Location:	Terra Nova Rural Park		
Cost:	\$650,000	OBI:	\$15,000
Funding Sources:	Parks DCC: \$611,325 Parks Development City Assist: \$38,675		
Scope:	In 2012, Council approved the concept for the Te	erra Nova Rural Park Pl	ay Environment.

Scope of Work in 2014 includes:

Construction of the playground began in 2013.

- 1) Design and construction of a universally accessible, two (2) stall washroom adjacent to the Paddock and Homestead play areas. Estimate Cost \$400,000
- 2) Redevelopment of the landscape around the Edwardian Cottage to provide walking trails, outdoor gathering areas, landscaped areas, a driveway and parking. Estimated cost \$250,000

OBI estimate of \$15,000 is for the maintenance of the washroom (labour, materials, equipment). The Edwardian Cottage landscape OBI has already been funded through the Terra Nova Parks Operational Resouce Management Plan.



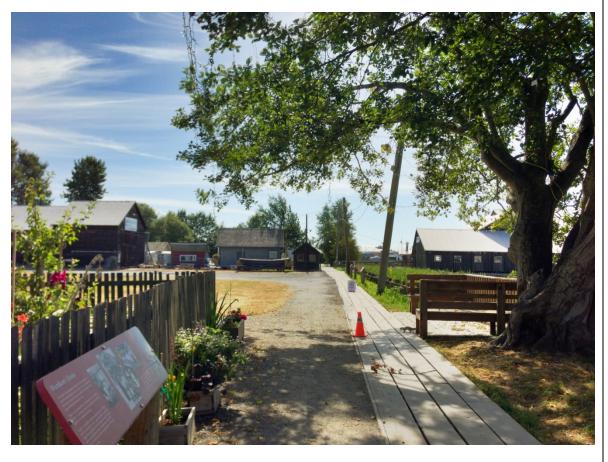
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	The Gardens Agricultural Park	Submission ID:	4706
Location:	No. 5 Road & Steveston Hwy		
Cost:	\$850,000	OBI:	\$0 (Year 2015 OBI)
Funding Sources:	Parks DCC: \$799,425 Parks Development City Assist: \$50,575		
Scope:	In 2011, the Gardens Park Plan was endorsed. Th is approx. \$5 to \$7 million.	e total estimate cost	for development of the plan
	Phase 3 of the park plan will be developed includir	ng:	

- 1. Restoration of the existing botanical garden areas, including: reconstruction of pedestrian walkways and garden structures; supplementary planting; new drainage, irrigation and electrical supply; and new site furnishings.
- 2. Development of the community garden, including: installation of irrigation; vehicular and pedestrian access; new drainage, irrigation and electrical supply; soil; composting and garbage facilities; site furnishing; and surrounding soft landscape improvements.

There is no additional Operational Budget Impact submission required for 2014 since all park construction occurring in 2013 is developer constructed works that will be maintained under a 1 year warranty period before being turned over to the City.



Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	Trails	Submission ID:	332
Location:	Various		
Cost:	\$250,000	OBI:	\$3,074
Funding Sources:	Parks DCC: \$235,125 Parks Development City Assist: \$14,875		
Scope:	The design and construction of various trained and hard landscapes (concrete, asphalt, e		t (gravel, limestone, etc,)
	For 2014, projects will include trail improve Landing to Britannia Heritage Shipyards tra West Dyke trail systems.		



Parks			
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	Tree Planting/Urban Forest Advance Design Program	Submission ID:	5202
Location:	Various Park Sites		
Cost:	\$150,000	OBI:	\$0
Funding Sources:	Tree Compensation: \$150,000		
Scope:	In 2001, City Council adopted the Urban Forestr	v Strategy. As per t	he Parks and Open Space

In 2001, City Council adopted the Urban Forestry Strategy. As per the Parks and Open Space Strategy approved in September 2013, the Urban Forest Strategy will be updated and expanded to address the changes that occurred since 2001 (e.g., the introduction of the Tree Protection Bylaw and rapid expansion of the urban forest due to urban development).

This project will be funded from the Tree Development Fund. It will involve planning and design for the planting of trees at various parks, open space, and streets within the City.



Program:	Parks Program	Sub-program:	Public Art	
Project Name:	Public Art Program	Submission ID:	3899	
Location:	Various City of Richmond Installations			
Cost:	\$690,324	OBI:	\$10,000	
Funding Sources:	Public Art Program Reserve: \$690,324			
Scope:	The scope of work consists of a variety of pul (with estimated costs) which may change dur Program's consideration of public art opportu	ing the project's duration b	pased on the Public Art	
	For Community Public Art Projects, with funds from previously received contributions by private developers deposited to the Public Art Reserve, \$100,000 Total, as follows:			
	<ul> <li>City streets, parks and buildings: \$10,000 (additional funding for public works and far art included with Capital Submissions for these works)</li> <li>Community public art artist-in-residence project: \$50,000</li> <li>Community education and promotion of the public art program: \$10,000</li> <li>Collaboration on educational opportunities with the Richmond Art Gallery, Media Lab Centre and Richmond Museum: \$20,000</li> <li>Pursuing community public art partnerships as they arrive: \$10,000</li> </ul>			
	For the Private Development Program, from Developer Contributions received and deposited to the Public Art Reserve for implementation of projects integrated with new development, on either private lands or City controlled land, with the expectation that the majority will be on City controlled sites (parks, streets, greenways) with a majority located in the City Centre (Canada Line Terminus Project, Lansdowne Greenway Art Walk, Alexandra Park Art Program), cost to be determined based on contributions received in 2012-2013, as follows (budgets reflect actual developer contribution less 15% of funds deposited to Public Art Provision for Program Administration):			
	Pinnacle Phase 1, 3391 Sexsmith Road: \$90 Polygon Kiwanis, 6251 Minour Blvd.: \$241,2 Townline, 8288 Granville Avenue: \$67,937			

Townline, 8288 Granville Avenue: \$67,937 Mandarin, for Canada Line Terminus: \$45,000 Am-Pri, 7028 Ash Street: \$13,610 Amacon, 7680 Alderbridge Way: \$131,796

Total Private Development Contributions: \$590,324



## Land Program 2014-2018

The land acquisition program relates to the acquisition and disposition of real property for the City, as approved by Council.

#### 2014 Recommended Land Program

Project Name	<b>Total Investment</b>	<b>Total OBI</b>	Ref
D. LAND PROGRAM			
Land Acquisition			
Strategic Land Acquisition	5,000,000	-	95
TOTAL LAND PROGRAM	\$5,000,000	\$0	

Program:	Land Program		Sub-program:	Land Acquisition
Project Name:	Strategic Land Acqui	sition	Submission ID:	4920
Location:	Various			
Cost:	\$5,000,000		OBI:	\$ 0
Funding Sources:	Industrial Use:	\$5,000,000		
Scope:	Funds for land acquisition to meet City needs, other than DCC and other special reprojects, are set aside in the Capital Reserve under the Industrial Use Fund. This cubmission is to use land acquisition monies from this fund well as additional gene approved by Council, for a variety of Council approved acquisitions.			



### **Affordable Housing Program 2014-2018**

Affordable Housing is responsible for coordinating the implementation of the Richmond Affordable Housing Strategy – a Strategy that was adopted in 2007 which contains recommendations, policies, directions, priorities, definitions and annual targets for affordable housing in the city. The City is working with other levels of government, the non-profit sector, the private sector, local groups and the community in pursuit of the Strategy's goals.

#### 2014 Recommended Affordable Housing Program

Project Name	<b>Total Investment</b>	Total OBI	Ref
E. AFFORDABLE HOUSING PROGRAM			
Affordable Housing			
Affordable Housing Projects - City Wide	857,000	-	97
TOTAL AFFORDABLE HOUSING PROGRAM	\$857,000	\$0	

Affordable Housing

Program: Affordable Housing Project Sub-program: Affordable Housing Project

Project Affordable Housing Projects- City Wide Submission ID: 5313

Name:

**Location:** Various

Cost: \$857,000 OBI: \$ 0

Funding Affordable Housing Reserve (City Wide): \$857,000 Sources:

Scope: This is to fund the City's commitment for interim funding for an Affordable Housing initiative in

the City of Richmond as approved by Council in May 2013. The provision of these City contributions will assist the project to achieve financial viability and deliver tenant rents below

the affordable housing strategy rates.



## **Equipment Program 2014-2018**

The equipment program includes machinery and vehicles for Public Works and Fire Rescue Services, computer hardware, software, library collections, and other miscellaneous equipment.

#### **2014 Recommended Equipment Program**

Project Name	<b>Total Investment</b>	<b>Total OBI</b>	Ref
F. EQUIPMENT PROGRAM			
Vehicle Equipment			
Vehicles for RCMP Detachment Leadership Team	105,000	33,920	100
Total Annual Fleet Replacement	\$105,000	\$33,920	
Technology			
2014 Server Replacements	232,000	-	101
Amanda Mobile 6.0 Upgrade Implementation	97,555	12,400	102
Energy Management - 2014 Projects	645,000	-	103
Existing Operational Desktop Computer Hardware	330,000	-	
Funding			104
Fibre Optic Cabling to City Facilities - Phase 8b	120,000	-	105
Fibre Optic Cabling to City Facilities - Phase 9/10	130,000	-	106
Mobile Middleware Framework	200,000	-	107
PeopleSoft 9.2 Enhancements and Business Intelligence	450,000	-	
Tools			108
Richmond Fire Mobile In Apparatus Computers	150,000	-	
(Evergreen)			109
WorkSafeBC Claims/Incident Management System	151,200	22,800	110
Total Technology	\$2,505,755	\$35,200	
Annual Fleet Replacement			
Vehicle and Equipment Reserve Purchases (PW and	1,980,000	-	111
Corporate Fleet) (Submission #1 of #2)			
Total Annual Fleet Replacement	\$1,980,000	\$0	
Fire Dept. Vehicles			
Fire Equipment Replacement	318,182	-	112
Fire Vehicle Replacement Reserve Purchases	886,641		113
Total Fire Dept. Vehicles	\$1,204,823	\$0	

Project Name	<b>Total Investment</b>	<b>Total OBI</b>	Ref
F. EQUIPMENT PROGRAM			
Computer Capital/Software			
Hansen Upgrade	1,175,500	44,100	114
Total Computer Capital/Software	\$1,175,500	\$44,100	
Miscellaneous Equipment			
Library Material Purchases	1,162,900	-	115
Total Miscellaneous Equipment	\$1,162,900	\$0	
TOTAL EQUIPMENT PROGRAM	\$8,133,978	\$113,220	

Program: Project Name:	Equipment Program  Vehicles for RCMP Detachment Leadership Team	Sub-program: Submission ID:	Vehicle Equipment 5326
Location:	No. 5 Rd Richmond Detachment		
Cost:	\$105,000	OBI:	\$33,920
Funding Sources:	Other Funding: \$105,000		
Scope:	This request is to procure four (4) City of Richime reduction of the RCMP Contract Policin City of Richmond and operated by the Richim The OBI will be funded by an ongoing reduct Account. The existing RCMP police vehicles reallocated to the Serious Crime Unit.  The Richmond RCMP Detachment Leadership emerging situations. Due to a change in RCM RCMP police vehicles is no longer permitted incidents, Officers would need to travel to an transportation rather than going directly to the As well, the RCMP Detachment Leadership Talenthia RCMP Detachment Leadership Tal	g Account. The count RCMP Departion in the RCMP for the Leadersh ap Team is on-cal MP vehicle use poor In order to respect from the Richmer incident.	ears will be owned by the artment Leadership Team. P contract Policing ip Team will be  1 24/7 to respond to oblicy, overnight custody of ond to after-hour nond Detachment to obtain

Chiefs of Police) to represent the City of Richmond.

conduct meetings, attend community service groups, charity events, cadet functions and other administrative meetings throughout the Lower Mainland and the Province (i.e.

#### 2014 Details of Recommended Projects by Program

Appendix 4

Equipment

Program:Equipment ProgramSub-program:TechnologyProject2014 Server ReplacementsSubmission5139Name:ID:

**Location:** City Hall

Cost: \$232,000 OBI: \$ 0

Funding Lease Provision: \$232,000

Sources:

Scope: The servers supporting the GIS system have experienced a number of failures over

the past year. They have reached their end of life and as per the data centre

evergreening plan, are scheduled for replacement in 2014.

ATLAS GIS database replacement server (RC) \$10,000 METIS GIS database replacement server (RC) \$21,000

DATA4 SQL server & licenses (RC) \$45,000 SAN Storage Additional Capacity \$36,000



# **2014 Details of Recommended Projects by Program** Equipment

Appendix 4

Program: Project Name:	Equipment Program  Amanda Mobile 6.0 Upgrade Im	plementation	Sub-program: Submission ID:	Technology 5289
Location:	Building Approvals Division			
Cost:	\$97,555		OBI:	\$12,400
Funding Sources:	Rate stabilization:	\$97,555		
Scope:	We are proposing implementation software upgrade, individual licens mobile hardware to the Amanda s anticipate that analysis of the oper pilot period will become the basis System for the overall Inspections	ses, staff trainin ystem to equip rational improve of a wider imple	g, maintenance a Building Inspection Ements to perform	nd associated ns staff. We ance during the



Equipment					Appendi
Program:	rogram: Equipment Program roject Energy Management - 2014 Projects		Sub-program:	Technology	
Project Name:			Submission ID:	5290	
Location:	Various Locations				
Cost:	\$645,000		OBI:	\$0	
Funding Sources:	Enterprise Provision:	\$645,000			
Scope:	1.City Hall occupancy sen - Install dual technology of Estimated Capital: \$50,00 Anticipated Cost Avoidance 2.Minoru tennis court lighting - Replace inefficient lighting Estimated Capital: \$45,00 Anticipated Cost Avoidance 3.Steveston pool and com - Optimize the existing head Centre. Estimated Capital: \$125,00 Anticipated Cost Avoidance  4. Direct direct actual and actual actua	ccupancy sensors in 0 ce: \$12,000 ing upgrade ng at the Minoru Par 0 ce: \$5,000 plex heating system at the 3 00 ce: \$3,000-\$10,000	n select rooms of City  k public tennis courts.  n upgrade and optimiz Steveston Pool and C	ation.	
	<ul> <li>4.Direct digital control upgrades.</li> <li>- Upgrade the direct digital controls systems at five existing buildings (City Hall, Works Yard, Thompson Community Centre, Library Cultural Centre, and Steveston Community Centre).</li> <li>Estimated Capital: \$275,000</li> <li>Anticipated Cost Avoidance: \$45,000</li> </ul>				
	<ul><li>5.Lighting retrofits</li><li>Conduct 3-5 lighting retrofit and upgrade projects at existing facilities.</li><li>Estimated Capital: \$150,000</li></ul>				

Estimated Capital: \$150,000 Anticipated Cost Avoidance: \$20,000



#### 2014 Details of Recommended Projects by Program

Appendix 4

Equipment

Program: Equipment Program Sub-program: Technology

Project Existing Operational Desktop Computer Submission 4898

Name: Hardware Funding ID:

**Location:** City Hall

Cost: \$330,000 OBI: \$ 0

Funding Hardware Upgrade Provision: \$330,000

Sources:

Scope: This is operational enterprise computer desktop hardware used by all City

departments to carry out their day-to-day operations. Replacement of the following

desktop hardware to ensure continued service levels: Desktops (Evergreen): 250 units = \$229,600.00 Desktops (Replacement):50 units = \$45,920.00

Workstations: 5 units = \$7,280.00 Laptops: 25 units = \$25,200.00 Monitors: 100 units = \$24,640.00 Printers: 15 units = \$19,320.00

Ipad/Mobile Devices: 20 units = \$17,920.00

TOTAL \$369,880.00



Equipment

Program:	Equipment Program		Sub- program:	Technology
Project Name:	Fibre Optic Cabling to Ci Phase 8b	ty Facilities -	Submission ID:	5140
Location:	Various Locations			
Cost:	\$120,000		OBI:	\$ 0
Funding Sources:	Enterprise Provision:	\$120,000		
осоре.	Replace the Telus Munilink services that currently run to Nature Park and Cambie project cost: \$320,000 Funded to-date: \$200,000 This portion of project Start date: 2014 end date 2015 Design, remediation of existing conduit, laying of new conduit, pulling of fibre cable termination, and requisite electronic components.  Nature Park: \$110,000 (not yet funded) Cambie: \$85,000 (partially funded)- project submission 5045 Britannia: \$125,000 (already funded)- project submission 5045			

Equipment

Program:	Equipment Program	Sub-program:	Technology
Project Name:	Fibre Optic Cabling to City Facilities - Phase 9/10	Submission ID:	5142
Location:	Richmond Ice Centre, Watermania, Fire Hall #7		

Cost: \$130,000 OBI: \$ 0

Funding Enterprise Provision: \$130,000

Sources:

Scope: Replace the Shaw Internet services currently provided to Fire Hall #7

Replace the Telus Munilink services that currently run to Richmond Ice Centre and Watermania.

Upgrade telecommunications equipment.

Design, remediation of existing conduit, laying of new conduit, pulling of fibre cables,

termination, and requisite electronic components.

Current & anticipated operating expenditures (if unfunded):

Refer to document #3905197 for additional details



Equipment

Program:	Equipment Program	Sub- program:	Technology	
Project Name:	Mobile Middleware Framework	Submission ID:	5238	
Location:	City Hall			

Funding Software Provision: \$200,000

Sources: Scope:

Cost:

To develop an ongoing mobile middleware framework and to pilot one business unit mobile

OBI:

\$ 0

application demand/requirement using the following strategy:

Strategy

\$200,000

1. Identify mobile application demand/requirements

2. Inventory types of mobiles solutions required to meet demand

3. Determine anticipated ROI of each mobile solution

4. Identify which mobile solutions can be purchased "off the shelf" 1 and which requires development

5. Identify technology required and costs associated

6. Determine estimated implementation efforts/costs including development and deployment

7. Determine funding requirements (current/future) and indentify funding sources

8. Prioritize mobile application projects and support departments

9. Develop and test new technology

10. Develop support procedures

11. Implement new technology



Equipment	of Recommended Pro	jects by Program	1	$\mathbf{A}\mathbf{p}_{\mathbf{j}}$
Program:	Equipment Program		Sub- program:	Technology
Project Name:	PeopleSoft 9.2 Enhar Business Intelligence		Submission ID:	3631
Location:	City Hall			
Cost:	\$450,000		OBI:	\$ 0
Funding Sources:	Software Provision:	\$450,000		
Scope:	There are two (2) components of this project: PeopleSoft enhancements and Business Intelligence (BI) tool assessment.			
	PeopleSoft will be upgraded from version 9.0 to 9.2 during 2014. Enhancements during the upgrade include: reconfiguration of the general ledger and conversion of data, business process enhancements and improved functionality, enhanced financial reporting and technical improvements.			
	These enhancements will prepare the financial system for use of a BI tool by providing data in a consistent and comparable format reducing the requirement for manual preparation of reports. A BI tool will facilitate reporting in an accessible, understandable and dynamic format. The assessment will define the corporate reporting needs, format and delivery preferences as well as a review of available products.			

Program:	Equipment Program	Sub- program:	Technology
Project Name:	Richmond Fire Mobile In Apparatus Computers (Evergreen)	Submission ID:	5020
Location:	Richmond Firehalls		

Cost: \$150,000 OBI: \$ 0

Funding Rate stabilization: \$150,000 Sources:

Replacement of all the mobile computer system in Emergency Response Vehicles for 15 units (13 front line and 2 reserve vehicles) at \$10,000 each. The total cost is

\$150,000.

Richmond Fire Rescue has equipped all of the front line emergency response vehicles with mobile computer equipment. These units were placed into service in Nov 2008 and are coming to the end of their life cycle in Quarter 4, 2013. The current computer equipment would need to be replaced in 2014. This equipment is used to dispatch and to provide critical information to crews in the field. The installation consists of a computer, keyboard, monitor, modem (for data and GPS), antennas (for data and GPS) and cabling.

The computer upgrades is used to enable new software releases by E-COMM to facilitate the integration of enhanced mutual communication of emergency services with neighbouring Fire Departments, BC Ambulance, and the RCMP. The upgrade would also be able to provide real-time information that may include live audio and video feed for site commanders and responding units. The upgraded computer system would also be able to utilize the full capacity of the public sector broadband communication, resulting in faster and more reliable transmission (less dropped signals). In all, new software and technology currently available would provide enhanced incident management and risk assessment, to save lives and to minimize property damage.



Program: **Equipment Program** Sub-program: **Technology Project** WorkSafeBC Claims/Incident Management **Submission ID:** 5273 Name: System **Human Resources** Location: \$151,200 \$ 22,800 Cost: OBI: **Funding** Rate stabilization: \$151,200 Sources: To source, purchase and implement a method to record, track and trend incident data in a Scope: centralized on-line system with configurable security for individual users or groups of users to ensure incidents are quickly responded to investigated and closed. Initiation of a Request for Information to located available software solution: Fall 2013 Request for Proposal, review, select and award: 1st guarter of 2014 Implementation: 3 to 6 months from purchase date Shared project: Departments included: IT, HR, with internal stakeholder of Richmond Fire-Rescue, Public Works, and Community Services



Program:	Equipment Program	Sub- program:	Annual Fleet Replacement Program
Project Name:	Vehicle and Equipment Reserve Purchases (PW and Corporate Fleet)	Submission ID:	605
Location:	Works Yard and Various City Departments		
Cost:	\$1,980,000	OBI:	\$0
Funding Sources:	Vehicles–PW Equipment Replacement: \$1,675,000 Utility Levy: \$305,000		
Scope:	The work involves meeting with user groups to establish vehicle/equipment replacements. Bid documentation is purchases combined, where possible, to achieve best input, and awards are made accordingly. Scope also it commences upon receiving council approval, with timing timeframes/availability of product from successful vendors.	s then issued to t value. Submission ncludes vehicle on ng dependent on	he marketplace, with ons are evaluated with user outfitting. The work
	This project includes the following items:		
	Fleet Reserve: - 879, 880 1995 U-Built Trailer - 932: 1997 Ingersoll Rand Compressor - 1046: 2003 Chevrolet Cavalier - 1055: 2001 Ford E-250 Cargo Van - 1056, 1057: 2001 Ford F-250 Pick Up Truck - 1058, 1059, 1060, 1061: 2001 F-250 Supercab Pick Up 1062, 1063: 2001 F-250 Pick Up Truck - 1065, 1066, 1067: 2001 F-250 Regular Cab Pick Up 1068: 2001 Ford Regular Cab Pick Up 1068: 2001 Ford Regular Cab Pick Up 1078: 2000 U-Built Flat Deck Trailer - 1088: 2001 GMC Safari Van - 1093: 2001 Ford F-450 Crew Cab - 1112, 1116, 1152, 1154: 2001 Grumman Workhorse - 1121 - 2001 Ford F-450 Crew Cab - 1123 - 2001 GMC Safari Cargo Van - 1144: 2001 GMC Safari Cargo Van - 1151: 2001 Ford F-150 Super Cab - 1161: 2002 F-550 Regular Cab Dump Crane - 1166: 2001 Ford Standard Cab Dump - 1170: 2002 Ford F-250 Super Cab - 1218: 2003 New Holland Tractor - 1235: 2003 Chevrolet Cavalier - 1236: 2003 John Deere Mower - 1632 Bobcat - 1414/6004/875 Aerial Tree Trimmer - Brine Mixer - Unallocated	Truck er Cab	
	Water Utility Reserve: - 941: 1997 Chevrolet 2 WD Pick-Up Truck - 1064: 2001 Ford F250 Pick-Up Truck - 1119: 2001 Grumman Workhorse Van - 1192: 2003 Ford Cargo Van Raised Roof		

Program:	Equipment Program	Sub-program:	Technology
Project Name:	Fire Equipment Replacement	Submission ID:	4667
Location:	Fire-Rescue		
Cost:	\$318,182	OBI:	\$ 0
Funding Sources:	Fire Equipment - Replacement Reserve: \$318,182		
Scope:	The following equipment to due for evergreen replace 1. 55 units of Self-Contained Breathing Appara 2. 30 units of fire fighting hose at \$300-\$500 pc \$15,682	atus at 5,500 each -	
	Firefighters rely upon their protective equipment to a	norate effectively a	nd reduce the risk of injury

Firefighters rely upon their protective equipment to operate effectively and reduce the risk of injury or death. The Self-Contained Breathing Apparatus (SCBA) unit includes an air cylinder and breathing pak.

The change in the industry standard requires the replacement of 180 SCBA units. In 2012, 70 SCBA units were replaced; In 2013, 55 SCBA units were replaced leaving the balance to be replaced in 2014 is 55 SCBA units.

Fire hose is to be replaced based on the age, usage and testing to determine operational readiness. Based on the assessment conducted, Richmond Fire Rescue requires the evergreening of 30 units of fire fighting hose.



Program: **Equipment Program** Sub-program: **Technology Fire Vehicle Replacement Reserve Purchases Submission ID: Project** 852 Name: Location: Fire-Rescue Cost: \$886,641 OBI: \$ 0 **Funding** Fire Equipment - Replacement Reserve: \$886,641 Sources: For 2014 a Fire Pumper is scheduled for replacement. (23 years old in 2014 - 140,000 kms). A Fire Scope: Pumper will take approximately 10 months from date of order to deployment. The estimated

Pumper will take approximately 10 months from date of order to deployment. The estimated replacement cost of the front-line apparatus is \$812,670 CDN.

In addition, three support vehicles that support Fire Prevention Branch are scheduled for replacement due to age and mileage (vehicles are over 13 years old and more than 95,000 km). The cost of each vehicle is estimated to be approximately \$24,657 for a total of \$73,971.

In 2011 a report was prepared for Council on the status of the Fire Vehicle Replacement Reserve and put forward a replacement schedule for all fire vehicles and specific equipment. The replacements requested are aligned with this life cycle replacement plan.

The regular replacement of front line fire apparatus follows a life cycle replacement schedule based on the industry standards. A condition inspection is conducted annually to evaluate the mechanical status of the vehicle to determine replacement need.

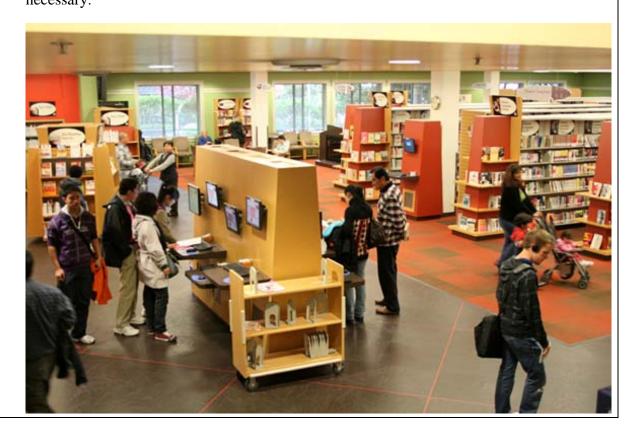


Program:	Equipment Program	Sub-program:	Computer Capital/Software
Project Name:	Hansen Upgrade	Submission ID:	5258
Location:	Works Yard and various City Departments		
Cost:	\$1,175,500	OBI:	\$44,100
Funding Sources:	Computer Equipment Replacement: \$1,175,500		
Scope:	The project involves a 3 phase approach:		
	Phase 1 - a comprehensive review to establish base determine "as-is" processes. The project roadmap from in-depth analysis and reporting during the curr include the vision, strategies, tactics and actionable situation and the target state.	will realize and lever ent state assessmer	rage knowledge gained nts. Recommendations to
	Phase 2 - system implementation, configuration and The hardware and software components will be inst requirements in phase 1. This phase also encompa between Hansen and the other software systems, s	alled and configured asses the design and	d as per the business d build of the integrations
	Phase 3 - system refinements. The core system as units upon "go-live". Encompasses the continuous and refinement of work processes post go-live.		
	It is anticipated that this three phase approach will t March 2014 and concluding October 2016.	ake approximately 3	0 months, commencing
	OBI of \$44,100 has been included to support the ar Hansen modules for Electronic Call Centre and Mod		f new licences for new
	There is no other capital projects that this upgrade i	s associated with.	
	Business units/departments and stakeholders included - Public Works Administration - Water Services - Sanitation, Sewer and Storm - Roads and Construction - Fleet Operations - Engineering Planning - Engineering Design and Construction	de:	
	<ul> <li>Facilities Management</li> <li>Project Development</li> <li>Parks and Recreation</li> <li>Finance/Payroll</li> <li>IT</li> <li>Bylaws</li> </ul>		
	The largest components of this project would be phonocess reviews and phase 2 will be the system impendingering of Hansen work processes.		

**Equipment Program** Program: Sub-program: **Miscellaneous Equipment Library Material Purchases Project Submission ID:** 4926 Name: Location: Library Cost: \$1,162,900 OBI: \$ 0 **Funding** Library Provision: \$1,162,900

Sources: Scope:

This project includes the purchasing, cataloguing and processing of books, DVDs and CDs. It covers the cost of acquiring the materials and getting them prepared for customer check-out. Conversion of these budgets from operating to capital started in 2012 and continue annually. Components of this project include: purchase of the material, including freight costs; and the cost of cataloging, processing and reinforcing of book bindings, as necessary.



# **Child Care Program 2014-2018**

To address child care needs, the City plans the development of and partners with organizations to support a range of quality and affordable child care facilities.

### 2014 Recommended Child Care Program

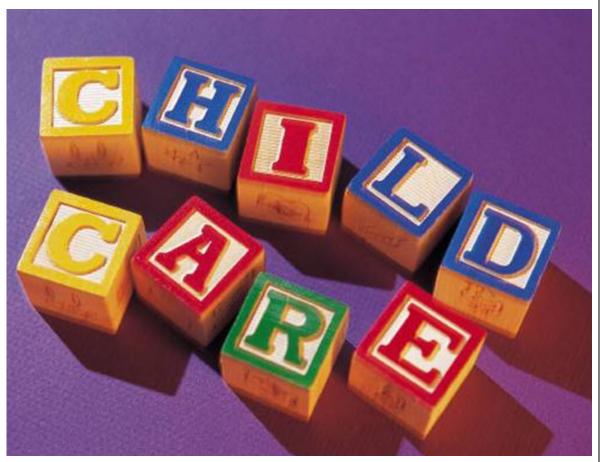
Project Name	<b>Total Investment</b>	<b>Total OBI</b>	Ref
G. CHILD CARE PROGRAM			
Child Care			
Child Care Projects- City Wide	50,000	-	117
TOTAL CHILD CARE PROGRAM	\$50,000	\$0	

### 2014 Details of Recommended Projects by Program

Appendix 4

Child Care

**Child Care Program** Program: Sub-program: **Child Care Program** Project **Child Care Projects- City Wide Submission ID:** 4886 Name: Location: Various \$50,000 \$0 Cost: OBI: Child Care Development (City Wide): \$50,000 Funding Sources: Scope: Funding for the City's 2014 City's Child Care grant program.



Internal Transfers / Debt Repayment

## **Internal Transfers/Debt Program 2014-2018**

The internal transfers/debt program relates to the use of capital funding for items that do not result in tangible capital assets. This includes: the repayment of capital funds borrowed from other internal sources of funding, external debt repayment and transfers to the operating budget for items that do not meet the asset capitalization criteria.

### 2014 Recommended Internal Transfer/Debt Program

Project Name	<b>Total Investment</b>	Total OBI	Ref
H. INTERNAL TRANSFERS/DEBT REPAYMENT			
Internal Transfers/Debt Repayment			
Nelson Road Interchange Repayment	385,098	-	119
Parkland Acquisition City Wide	8,000,000	-	120
Parkland Acquisition West Cambie	1,200,000	-	121
River Rd/North Loop (2005) Repayment	1,317,000	-	122
Shovel - Ready Grant (2009) Repayment Lansdowne	77,263	-	
Rd Extension			123
TOTAL INTERNAL TRANSFERS/DEBT REPAYN	\$10,979,361	\$0	
Total 2014 Capital Program	\$185,855,625	\$3,948,355	

Program:	Internal 1	ransfer	s/Debt Repay	ment	Sub-program:	Internal Transfers/Debt Repayments				
Project Name:	Nelson R	oad Inte	erchange Rep	ayment	Submission ID:	5296				
Location:	Finance									
Cost:	\$385,098				OBI:	\$0				
Funding Sources:	Roads DO	CC:		\$385,098						
Scope:	A total of	\$2.54M	is to be repaid	from Roads DO	CC to Surplus over 8	years.				
	The loan	The loan amortization schedule is:								
	Payment	Year	Balance	Payment	Interest	Principal				
	1	2014	\$2,540,065	\$(385,098)	114,303	270,795				
	2	2015	\$2,269,270	\$(385,098)	102,117	282,981				
	3	2016	\$1,986,289	\$(385,098)	89,383	295,715				
	4	2017	\$1,690,574	\$(385,098)	76,076	309,022				
	5	2018	\$1,381,552	\$(385,098)	62,170	322,928				
	6	2019	\$1,058,624	\$(385,098)	47,638	337,460				
	7	2020	\$ 721,164	\$(385,098)	32,452	352,646				
	8	2021	\$ 368,518	\$(385,098)	16,583	368,515				
	*Picture is	not ava	ilable							

## 2014 Details of Recommended Projects by Program

Appendix 4

Program:	Internal Transfers/Debt Repayment	Sub-program:	Internal Transfers/Debi		
Project Name:	Parkland Acquisition City Wide	Submission ID:	5331		
Location:	Finance				
Cost:	\$8,000,000	OBI:	\$0		
Funding Sources:	Park DCC: \$7,524,000 Parks Development City Assist: \$476,000				
Scope:	To repay the Industrial Use Reserve for parkla that used general funding because the West Cacquisition.				

Program:	Internal Transfers/Debt Repayment	Sub-program:	Internal Transfers/Debi
Project Name:	Parkland Acquisition West Cambie	Submission ID:	5330
Location:	Finance		
Cost:	\$1,200,000	OBI:	\$0
Funding Sources:	Park DCC: \$1,128,601 Parks Development City Assist: \$71,399		
Scope:	To repay the Industrial Use Reserve for parkla that used general funding because the West Cacquisition.		

ternal Transfers / Debt Repayment								
Internal Trans	fers/Debt F	Payment	S	Sub-program:	Internal Transfers/Debt Payment			
River Rd/Nort	h Loop (20	05) Repayment	t <b>S</b>	Submission ID:	2303			
Finance								
\$1,317,000			C	DBI:	\$ 0			
Roads DCC:		\$1,317,000	)					
			s DCCs to Su	rplus over 18 ye	ars.			
Payments 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Year 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023	Balance 17,100,000 15,928,924 16,236,436 14,937,712 13,593,532 13,601,095 13,777,133 14,059,333 12,612,208 11,736,635 10,462,361 9,143,488 7,778,454 6,365,644 4,903,386 3,488,258 2,023,601 507,681	(1,769,576) (1,200,000) (1,867,000) (1,867,000) (468,210) (300,000) (200,000) (1,939,202) (1,317,000) (1,685,056) (1,685,056) (1,685,056) (1,685,056) (1,586,746) (1,586,746) (1,586,746)	598,500 557,512 568,275 522,820 475,774 476,038 482,200 492,077 441,427 410,782 366,183 320,022 272,246 222,798 171,618 122,089 70,826	Principal 1,171,076 642,488 1,298,725 1,344,180 (7,564) (176,038) (282,200) 1,477,125 875,573 1,274,274 1,318,873 1,365,034 1,412,810 1,462,258 1,415,128 1,464,657 1,515,920 507,681			
	Finance \$1,317,000 Roads DCC:  A total of \$18M The loan amore  Payments 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Finance \$1,317,000 Roads DCC:  A total of \$18M is to be reperted by the loan amortization schools are considered by the loan a	Finance \$1,317,000 Roads DCC: \$1,317,000 A total of \$18M is to be repaid from Roads The loan amortization schedule is:  Payments Year Balance 1 2006 17,100,000 2 2007 15,928,924 3 2008 16,236,436 4 2009 14,937,712 5 2010 13,593,532 6 2011 13,601,095 7 2012 13,777,133 8 2013 14,059,333 9 2014 12,612,208 10 2015 11,736,635 11 2016 10,462,361 12 2017 9,143,488 13 2018 7,778,454 14 2019 6,365,644 15 2020 4,903,386 16 2021 3,488,258 17 2022 2,023,601	River Rd/North Loop (2005) Repayment   Section	River Rd/North Loop (2005) Repayment   Sub-program:			

Internal Transi	ers / Debt Repay	ment				
Program:	Internal Transfers/Debt Paym		Payment		Sub-program:	Internal Transfers/Debt Payment
Project Name:	Shovel - Ready	Grant (20	Grant (2009) Repayment		Submission ID:	3779
Location:	Finance					
Cost:	\$77,263				OBI:	\$ 0
Funding Sources:	Roads DCC:		\$77,2	263		
Scope:	The total amour 2010.	t borrowed	d in 2009 was	s \$626,666 an	d is to be repaid ov	er 10 years beginning in
	The 2014 payme	ent of \$77,	263 is the 5th	n of 10 equal <sub>l</sub>	payments	
	The loan amortize	zation sch	edule is:			
	Payment 1 2 3 4 5 6 7 8 9 10	Year 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019	Balance 626,666 574,470 520,185 463,730 405,016 343,954 280,449 214,404 145,717 74,283	Payment \$(77,263) \$(77,263) \$(77,263) \$(77,263) \$(77,263) \$(77,263) \$(77,263) \$(77,263) \$(77,263)	Interest 25,067 22,979 20,807 18,549 16,201 13,758 11,218 8,576 5,829 2,971	Principal 52,196 54,284 56,456 58,714 61,062 63,505 66,045 68,687 71,434 74,283
					A STATE OF THE PARTY OF THE PAR	Commence of the control of the contr



2014 Details of Unfunded Projects

Appendix 5

Program: Sub-program: Major Building

Project Name: Project Development Advanced Design Submission ID: 5254

**Location:** Citywide

Cost: \$200,000 OBI: \$0

Funding Sources: Capital Reserve - Revolving: \$200,000

Scope: Engage services for a variety of proposed facility projects to determine the feasibility of each

project. Services to include the development of conceptual and detailed design plans and

cost estimates and schedule for each proposed project.

Unfunded 2014

#### 2014 Details of Unfunded Projects

Appendix 5

Program: Equipment Program Sub-program: Vehicle Equipment

Project Name: Inter-agency Emergency Command Vehicle Submission ID: 5192

Location: Various locations

Cost: \$992,000 OBI: \$60,828

Funding Sources: Capital Reserve - Revolving: \$992,000

Scope: This emergency command vehicle is intended as an Incident Command Post for

emergency response by Richmond Fire Rescue, RCMP, BC Ambulance Service,

Public Works, Coast Guard and Emergency Programs for the inter-agency

coordination of command and control of tactical operations and centralized decision-

making at an emergency.

The present 1995 command unit is now beyond the end of its current life cycle, causing maintenance and repair costs to increase significantly as the aging vehicle and its communication equipment fails. To date the City has spent \$31,800 on maintenance of the current vehicle, \$19,100 of that in the past 2.5 years.

Replacement of this vehicle will enhance the City's response capabilities by ensuring emergency responders have access to a reliable vehicle and operational equipment with up to date technology, and an effective workspace in which to establish a command centre at an emergency. It may also be used at a large scale community event.

Total unit cost is estimated at \$992,000

Vehicle replacement reserves - \$9,000 Vehicle purchase - \$655,000

Completion - \$328,000

Acquisition of this vehicle will be over a two-year period with \$664,000 required in the first year and \$328,000 required in the second year.

This unit can be utilized by Richmond Fire Rescue, RCMP, BC Ambulance Service, Public Works, Coast Guard and Emergency Programs during emergencies and large scale public events.



Unfunded 2014

**OBI Phase-in Option 1 (in \$000s)** 

Obi Fliase-III Option	τ (πι φυυ	us)							
	2014	2015	2016	2017	2018	2019	2020	2021	Total
OBI-Other	\$183	\$367	\$367	\$367	\$367	\$367	\$367	\$367	
City Centre									
Community Centre	86	1,278	1,608	1,608	1,608	1,608	1,608	1,608	
			200	505	505	505	<b>50.</b>	<b>50.</b>	
Older Adults Centre	-	-	290	725	725	725	725	725	
Minoru Aquatic									
Centre	-	-	480	1,018	1,018	1,018	1,018	1,018	
Fire Hall 1	-	-	209	209	209	209	209	209	
OBI funding									
requirement	270	1,645	2,955	3,928	3,928	3,928	3,928	3,928	
<b>Incremental OBI</b>	\$500	\$1,000	\$1,500	\$2,000	\$2,500	\$3,000	\$3,500	\$3,928	
Base Budget OBI									
(surplus) deficit	(230)	645	1,455	1,928	1,428	928	428	-	
Carryforward prior									
year surplus		(230)	-	-	-	-	-	-	
Funding from									
Provision	-	(414)	(1,455)	(1,928)	(1,428)	(928)	(428)	-	(5,225)
Surplus to									
carryforward	(230)	-	-	-	-	-	-	-	
Annual Tax impact	0.29%	0.29%	0.29%	0.29%	0.29%	0.29%	0.29%	0.24%	2.25%

OBI Phase-in Option 2 (in \$000s) - Recommended

	2014	2015	2016	2017	2018	2019	2020	Total
OBI-Other	\$183	\$367	\$367	\$367	\$367	\$367	\$367	
City Centre Community Centre	86	1,278	1,608	1,608	1,608	1,608	1,608	
Older Adults Centre	-	-	290	725	725	725	725	
Minoru Aquatic Centre	-	-	480	1,018	1,018	1,018	1,018	
Fire Hall 1	-	-	209	209	209	209	209	
OBI funding requirement	270	1,645	2,955	3,928	3,928	3,928	3,928	
Incremental OBI	\$600	\$1,200	\$1,800	\$2,400	\$3,000	\$3,600	\$3,928	
Base Budget OBI (surplus) deficit	(330)	445	1,155	1,528	928	328	_	
Carryforward prior year surplus		(330)	-	-	-	-	-	
Funding from Provision	-	(114)	(1,155)	(1,528)	(928)	(328)	-	(3,725)
Surplus to carryforward	(330)	-	-	-	-	-	-	
Annual Tax impact	0.34%	0.34%	0.34%	0.34%	0.34%	0.34%	0.19%	2.25%

**OBI Phase-in Option 3 (in \$000s)** 

ODI I nasc-in Option 3 (in woods	"						
	2014	2015	2016	2017	2018	2019	Total
OBI-Other	\$183	\$367	\$367	\$367	\$367	\$367	
City Centre Community Centre	86	1,278	1,608	1,608	1,608	1,608	
			200		505	505	
Older Adults Centre	-	-	290	725	725	725	
Minam Agnatia Cantus			490	1 010	1.010	1.010	
Minoru Aquatic Centre	-	-	480	1,018	1,018	1,018	
Fire Hall 1			209	209	209	209	
THE Hall 1	_	_	209	209	209	209	
	270	1,645	2,955	3,928	3,928	3,928	
Incremental OBI	\$700	\$1,400	\$2,100	\$2,800	\$3,500	\$3,928	
Base Budget OBI (surplus)							
deficit	(430)	245	855	1,128	428	-	
Carryforward prior year surplus		(430)	(186)	-	-	-	
Funding from Provision	-	-	(669)	(1,128)	(428)	-	(2,225)
~ .	(400)	(10.5)					
Surplus to carryforward	(430)	(186)	-	-	-	-	
Annual Tax impact	0.40%	0.40%	0.40%	0.40%	0.40%	0.24%	2.25%