

Report to Council

To:

Richmond City Council

Date:

June 3, 2016

From:

Andrew Nazareth

File:

03-1200-03/2016-Vol

01

General Manager, Finance and Corporate Services

Re:

2015 Statement of Financial Information

Staff Recommendation

That the 2015 Statement of Financial Information as per the staff report dated June 3, 2016 from the Manager, Business Advisory Services, be approved.

Andrew Nazareth

General Manager, Finance and Corporate Services

(1-604-276-4095)

REPORT CONCURRENCE

CONCURRENCE OF GENERAL MANAGER

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APPROVED BY CAO

Staff Report

Origin

Section 2(2) and (3) of the Financial Information Act stipulate that a municipality must prepare the following "Statement of Financial Information" within six months of the end of each fiscal year. Furthermore, Section 9(2) of the Financial Information Regulation requires that the statement be approved by its Council and by the officer assigned responsibility for financial administration under the Local Government Act. The following statements and schedules of financial information must be prepared:

- statement of assets and liabilities;
- an operational statement;
- a schedule of debts:
- a schedule of guarantee and indemnity agreements;
- a schedule showing remuneration and expenses paid to or on behalf of each employee as required by the Act;
- a schedule showing the payments for each supplier of goods and services;
- a schedule of grants and subsidies.

The current prescribed amount for purposes of reporting stipulated in the Financial Information Regulation for employee remuneration/expenses and payments to suppliers are \$75,000 and \$25,000 respectively.

Analysis

Sections 1 to 4 of the attached schedules is captured in the City's 2015 audited consolidated financial statements. Section 5 is not applicable as there were no guarantee and indemnity agreements provided under the Guarantees and Indemnities Regulation (BC Reg. 258/87).

A statement which shows employee remuneration in excess of \$75,000 and related expenses for the 2015 fiscal year is attached in Section 6.

Remuneration consists of base salary, taxable benefits and payouts. Taxable benefits as specified by the Canada Revenue Agency or Council Policy which include employer paid extended health premiums such as Medical Services Plan, life insurance, AD&D insurance, vehicle benefits, acting pay and job scope related to duties in support of committees, advisory groups and public consultation. Payouts include leave balances such as banked overtime, gratuity and vacation banks for which the majority are specified in collective agreements.

For the City of Richmond, (excluding Mayor and Councillors) remuneration for 2,059 employees totalled \$120.6 million. Remuneration reported in 2015 includes leave payouts due to the retirement of long service staff, policy requirements, and voluntary payouts. For the Richmond Public Library, remuneration for 140 employees totalled \$5.7 million.

Management salaries are charged to the Richmond Olympic Oval Corporation in accordance with resolutions of Council. Management salaries of \$66,880 were charged to the Oval

Corporation in conjunction with the Chief Administrative Officer performing duties in the capacity as Chief Executive Officer, as reported in the Oval Corporation's financial information.

Expenses are reported in accordance with the Financial Information Act, and include items such as individual professional memberships, employee tuition and travel costs. Expenses may also include business related expenditures incurred by staff to perform their job functions.

The remuneration and expenses that are being reported are within the budget that was previously approved by Council through the 5 Year Financial Plan Bylaw. Staff ensure through administrative procedures, guidelines, and internal controls, that compliance is followed and expenditures are properly verified.

A statement listing payments to suppliers for goods and services in excess of \$25,000 for the 2015 fiscal year is attached in Section 7.

A statement listing payments for the purposes of grants and subsidies is attached in Section 7.

Financial Impact

None.

Conclusion

The attached 2015 Statement of Financial Information has been prepared in accordance with the *Financial Information Act*.

Katherine Lecy

Manager, Business Advisory Services

(604-276-4103)

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CITY OF RICHMOND STATEMENT OF FINANCIAL INFORMATION For the year ended December 31, 2015

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2015 STATEMENT OF FINANCIAL INFORMATION APPROVAL

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2) approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

Andrew Nazareth General Manager, Finance and Corporate Services Malcolm D. Brodie Mayor

Prepared pursuant to the Financial Information Regulation, Schedule 1, Section 9

MANAGEMENT REPORT

The consolidated financial statements contained in this Statement of Financial Information under the *Financial Information Act* have been prepared by management in accordance with generally accepted accounting principles. The integrity and objectivity of the consolidated financial statements is management's responsibility. Management is also responsible for all the schedules prepared for the Statement of Financial Information, and for ensuring that the schedules are consistent, where appropriate, with the information contained in the consolidated financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

Council is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal control.

The external auditors, KPMG LLP, conducted an independent examination, in accordance with generally accepted auditing standards, and expressed their opinion on the consolidated Statement of Financial Information financial statements. Their examination does not relate to the other schedules and statements required by the Act. Their audit involves obtaining audit evidence about the amount and disclosures in the consolidated financial statements. The audit also includes appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The external auditors presented their audit findings to the City's Finance Committee.

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Andrew Nazareth

General Manager, Finance and Corporate Services

Dated: June 9, 2016

Consolidated Financial Statements of

CITY OF RICHMOND

Year ended December 31, 2015



KPMG LLP Metro Tower I 4710 Kingsway, Suite 2400 Burnaby BC V5H 4M2 Canada Telephone (604) 527-3600 Fax (604) 527-3636

INDEPENDENT AUDITORS' REPORT

To the Mayor and Council

We have audited the accompanying consolidated financial statements of the City of Richmond, which comprise the consolidated statement of financial position as at December 31, 2015 and the consolidated statements of operations, changes in net financial assets, and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City of Richmond as at December 31, 2015, and its consolidated results of operations, its changes in net consolidated financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Professional Accountants

May 10, 2016

Burnaby, Canada

KPMG LLP

Consolidated Statement of Financial Position (Expressed in thousands of dollars)

December 31, 2015, with comparative figures for 2014

		2015		2014
				(recast -
Financial Assets				note 3)
Cash and cash equivalents	\$	21,800	\$	30,731
Investments (note 4)	7	929,590	,	833,964
Accrued interest receivable		6,287		5,363
Accounts receivable (note 5)		30,162		28,050
Taxes receivable		8,010		7,481
Development fees receivable		21,135		25,360
Debt reserve fund - deposits (note 6)		508		708
		1,017,492		931,657
Liabilities				
Accounts payable and accrued liabilities (note 7)		87,701		88,331
Development cost charges (note 8)		111,591		82,965
Deposits and holdbacks (note 9)		58,896		65,103
Deferred revenue (note 10)		48,711		41,823
Debt, net of MFA sinking fund deposits (note 11)		46,583		50,815
		353,482		329,037
Net financial assets		664,010		602,620
Non-Financial Assets				
Tangible capital assets (note 12)		2,062,895		1,970,634
Inventory of materials and supplies		2,359		2,415
Prepaid expenses		1,930		1,971
		2,067,184		1,975,020
Accumulated surplus (note 13)	\$	2,731,194	\$	2,577,640

Commitments and contingencies (note 17)

See accompanying notes to consolidated financial statements.

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General Manager, Finance and Corporate Services

Consolidated Statement of Operations (Expressed in thousands of dollars)

Year ended December 31, 2015, with comparative figures for 2014

		2015				
		Budget		2015		2014
	(r	notes 2(m)				(recast -
B		and 23)				note 3
Revenue:	•	400 700	•	400 400	•	400.007
Taxation and levies	\$	189,796	\$	189,136	\$	183,687
Utility fees		95,963		94,290		93,201
Sales of services		29,664		34,186		32,809
Payments-in-lieu of taxes		13,473		15,109		14,546
Provincial and federal grants		6,833		8,654		7,480
Development cost charges		23,828		17,818		18,765
Other capital funding sources		57,155		72,575		63,221
Other revenues:						
Investment income		16,821		16,303		16,568
Gaming revenue		18,030		19,555		21,047
Licenses and permits		7,874		10,747		9,819
Other (note 20)		8,904		48,755		35,194
		468,341		527,128		496,337
Expenses:						
Law and community safety		89,959		85,386		83,820
Utilities: water, sewer and sanitation		84,352		83,650		79,552
Engineering, public works and						
project development		58,128		56,294		55,899
Community services		54,370		68,246		65,137
General government		50,552		43,438		42,582
Planning and development		13,120		13,211		13,301
Richmond Olympic Oval		14,029		13,395		11,065
Library services		9,793		9,463		9,563
Lulu Island Energy Company		249		491		
		374,552		373,574		360,927
Annual surplus		93,789		153,554		135,410
Accumulated surplus, beginning of year		2,577,640		2,577,640		2,442,230
Accumulated surplus, end of year	\$	2,671,429	\$	2,731,194	\$	2,577,640

See accompanying notes to consolidated financial statements.

Consolidated Statement of Changes in Net Financial Assets (Expressed in thousands of dollars)

Year ended December 31, 2015, with comparative figures for 2014

	20	15 Budget	2015	2014
	(r	notes 2(m) and 23)		(recast - note 3)
Surplus for the year	\$	93,789	\$ 153,554	\$ 135,410
Acquisition of tangible capital assets Acquired tangible capital assets from developers Amortization of tangible capital assets Gain on disposal of tangible capital assets Proceeds on sale of tangible capital assets		(93,041) (55,000) 50,997	(86,941) (61,807) 53,966 (5,157) 7,678	(78,947) (55,388) 52,106 (13,744) 14,615
		(3,255)	61,293	54,052
Acquisition of inventories of supplies Acquisition of prepaid expenses Consumption of inventories of supplies Use of prepaid expenses			(2,359) (1,930) 2,415 1,971	(2,415) (1,971) 2,363 1,594
Change in net financial assets		(3,255)	61,390	53,623
Net financial assets, beginning of year		602,620	602,620	548,997
Net financial assets, end of year	\$	599,365	\$ 664,010	\$ 602,620

See accompanying notes to consolidated financial statements.

Consolidated Statement of Cash Flows (Expressed in thousands of dollars)

Year ended December 31, 2015, with comparative figures for 2014

	 2015		2014
			(recast -
Cook provided by (used in):			note 3)
Cash provided by (used in):			
Operations:			
Annual surplus	\$ 153,554	\$	135,410
Items not involving cash:			
Amortization	53,966		52,106
Gain on disposal of tangible capital assets	(5,157)		(13,744)
Contributions of tangible capital assets	(61,807)		(55,388)
Change in non-cash operating working capital:			
Accrued interest receivable	(924)		(2,139)
Accounts receivable	(2,112)		(8,628)
Taxes receivable	(529)		1,966
Development fees receivable	4,225		(3,955)
Debt reserve fund - deposits	200		(508)
Prepaid expenses	41		(377)
Inventories of materials and supplies	56		(52)
Accounts payable and accrued liabilities	(608)		5,157
Deposits and holdbacks	(6,207)		13,262
Deferred revenue	6,888		5,953
Development cost charges	28,626		(4,247)
Net change in cash from operating activities	170,212		124,816
Capital activities:			
Acquisition of tangible capital assets	(86,941)		(78,947)
Proceeds on disposal of tangible capital assets	7,678		14,615
Net change in cash from capital activities	 (79,263)		(64,332)
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Financing activities:			
Increase (decrease) in debt	(4,232)		49,759
Principal payments on obligations under capital leases	(22)		(30)
Net change in cash from financing activities	(4,254)		49,729
Investing activities:			
Net increase in investments	(95,626)		(126,528)
Net increase in investments	(95,020)		(120,020)
Net change in cash and cash equivalents	(8,931)		(16,315)
Cash and cash equivalents, beginning of year	30,731		47,046
Cash and cash equivalents, end of year	\$ 21,800	\$	30,731
	 		

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

1. Operations:

The City of Richmond (the "City") is incorporated under the Local Government Act of British Columbia. The City's principal activities include the provision of local government services to residents of the incorporated area. These include administrative, protective, transportation, environmental, recreational, water, and sewer.

2. Significant accounting policies:

These consolidated financial statements are the representation of management and have been prepared in accordance with Canadian generally accepted accounting principles as prescribed by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada.

(a) Basis of consolidation:

These consolidated financial statements reflect a combination of the City's General Revenue, General Capital and Loan, Waterworks and Sewerworks, and Reserve Funds consolidated with the Richmond Public Library (the "Library"), the Richmond Olympic Oval (the "Oval") and the Lulu Island Energy Company Ltd. ("LIEC"). The Library is consolidated as the Library Board is appointed by the City. The Oval and LIEC are consolidated as they are wholly owned municipal corporations of the City and operate as other government organizations. Interfund transactions, fund balances and activities have been eliminated on consolidation.

(i) General Revenue Fund:

This fund is used to account for the current operations of the City as provided for in the Annual Budget, including collection of taxes, administering operations, policing, and servicing general debt.

(ii) General Capital and Loan Fund:

This fund is used to record the City's tangible capital assets and work-in-progress, including engineering structures such as roads and bridges, and the related long-term debt.

(iii) Waterworks and Sewerworks Funds:

These funds have been established to cover the costs of operating these utilities, with related capital and loan funds to record the related capital assets and long-term debt.

(iv) Reserve Funds:

Certain funds are established by bylaws for specific purposes. They are funded primarily by budgeted contributions from the General Revenue Fund and developer contributions plus interest earned on fund balances.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

2. Significant accounting policies (continued):

(b) Basis of accounting:

The City follows the accrual method of accounting for revenues and expenses. Revenues are recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods and services and/or the creation of a legal obligation to pay.

(c) Government transfers:

Restricted transfers from governments are deferred and recognized as revenue as the related expenditures are incurred or the stipulations in the related agreement are met. Unrestricted transfers are recognized as revenue when received or if the amount to be received can be reasonably estimated and collection is reasonably assured.

(d) Cash and cash equivalents:

Cash and cash equivalents consist of cash, highly liquid money market investments and short-term investments with maturities of less than 90 days from date of acquisition.

(e) Investments:

Investments are recorded at cost, adjusted for amortization of premiums or discounts. Provisions for losses are recorded when they are considered to be other than temporary. At various times during the term of each individual investment, market value may be less than cost. Such declines in value are considered temporary for investments with known maturity dates as they generally reverse as the investments mature and therefore an adjustment to market value for these market declines is not recorded.

(f) Accounts receivable:

Accounts receivable are net of an allowance for doubtful accounts and therefore represent amounts expected to be collected.

(g) Development cost charges:

Development cost charges are restricted by legislation to expenditures on capital infrastructure. These amounts are deferred upon receipt and recognized as revenue when the expenditures are incurred in accordance with the restrictions.

(h) Post-employment benefits:

The City and its employees make contributions to the Municipal Pension Plan. As this plan is a multi-employee plan, contributions are expensed as incurred.

Post-employment benefits also accrue to the City's employees. The liabilities related to these benefits are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefits plans are accrued based on projected benefits prorated as employees render services necessary to earn the future benefits.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

2. Significant accounting policies (continued):

(i) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets:

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development, or betterment of the assets. The cost, less the residual value, of the tangible capital assets, excluding land are amortized on a straight line basis over their estimated useful lives as follows:

Asset	Useful life - years
Buildings and building improvements	10 - 75
Infrastructure	5 - 100
Vehicles, machinery and equipment	3 - 40
Library's collections, furniture and equipment	4 - 20

Amortization is charged over the asset's useful life commencing when the asset is acquired. Assets under construction are not amortized until the asset is available for productive use.

(ii) Contributions of tangible capital assets:

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(iii) Natural resources:

Natural resources that have been purchased are not recognized as assets in the financial statements.

(iv) Works of art and cultural and historic assets:

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

(v) Interest capitalization:

The City does not capitalize interest costs associated with the construction of a tangible capital asset.

(vi) Labour capitalization:

Internal labour directly attributable to the construction, development or implementation of a tangible capital asset is capitalized.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

2. Significant accounting policies (continued):

(i) Non-financial assets (continued):

(vii) Leased tangible capital assets:

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

(viii)Impairment of tangible capital assets:

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Company's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

(ix) Inventory of materials and supplies:

Inventory is recorded at cost, net of an allowance for obsolete stock. Cost is determined on a weighted average basis.

(j) Revenue recognition:

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impractical.

The City is required to act as the agent for the collection of certain taxes and fees imposed by other authorities. Collections for other authorities are excluded from the City's taxation revenues.

(k) Deferred revenue:

The City defers a portion of the revenue collected from permits, licenses and other fees and recognizes this revenue in the year in which related inspections are performed or other related expenditures are incurred.

(k) Deposits:

Receipts restricted by the legislation of senior governments or by agreement with external parties are deferred and reported as deposits and are refundable under certain circumstances. When qualifying expenditures are incurred, deposits are recognized as revenue at amounts equal to the qualifying expenditures.

(I) Debt:

Debt is recorded net of related sinking fund balances.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

2. Significant accounting policies (continued):

(m) Budget information:

Budget information, presented on a basis consistent with that used for actual results, was included in the City of Richmond's Five Year Financial Plan and was originally adopted through Bylaw No. 9220 on April 13, 2015.

(n) Contaminated Sites:

Contaminated sites are a result of contamination being introduced into air, soil, water, or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. Liabilities are recorded net of any expected recoveries.

A liability for remediation of contaminated sites is recognized when a site is not in productive use and the following criteria are met:

- (i) An environmental standard exists;
- (ii) Contamination exceeds the environmental standards;
- (iii) The City is directly responsible or accepts responsibility;
- (iv) It is expected that future economic benefits will be given up; and
- (v) A reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

(o) Adoption of new accounting policy:

On January 1, 2015, the City adopted PS 3260 Liability for Contaminated Sites. The standard was applied on a prospective basis and resulted in the recognition of a liability of \$650,000 which has been included in accounts payable and accrued liabilities at December 31, 2015 and a corresponding increase in expenses for the year ending December 31, 2015.

(p) Use of accounting estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenue and expenditures during the reporting period. Significant areas requiring the use of management estimates relate to the value of contributed tangible capital assets, value of developer contributions, useful lives for amortization, determination of provisions for accrued liabilities, performing actuarial valuation of employee future benefits, allowance for doubtful accounts, and provision for contingencies. Actual results could differ from those estimates. Adjustments, if any, will be reflected in the financial statements in the period that the change in estimate is made, as well as in the period of settlement if the amount is different.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

2. Significant accounting policies (continued):

(q) Segment disclosures:

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. The City of Richmond has provided definitions of segments used by the City as well as presented financial information in segment format (note 22).

(r) Public-private partnership projects:

Public-private partnership ("P3") projects are delivered by private sector partners selected to design, build, finance, and maintain the assets. The cost of the assets under construction are estimated at fair value, based on construction progress billings and also includes other costs, if any, incurred directly by the City.

The asset cost includes development costs estimated at fair value. Interest during construction is not included in the asset cost. When available for operations, the project assets are amortized over their estimated useful lives. Correspondingly, an obligation for the cost of capital and financing received to date, net of the contributions received is recorded as a liability and included as debt on the statement of financial position.

3. Recast of prior year comparative figures:

(a) Tangible capital assets:

During the year, the City determined that certain net tangible capital assets had been omitted from its asset registers.

The impact of these immaterial errors has been recorded retrospectively and prior periods have been recast as follows:

Accumulated surplus at January 1, 2014:	
Accumulated surplus, as previously reported	\$ 2,430,252
Net book value of tangible capital assets not previously recorded	11,978
Accumulated surplus, as recast	\$ 2,442,230
Annual surplus for 2014:	
Annual surplus, as previously reported	\$ 123,856
Developer contributions received in 2014, not previously recorded	11,554
Annual surplus, as recast	\$ 135,410

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

3. Recast of prior year comparative figures (continued):

(a) Tangible capital assets (continued):

Tangible capital assets at December 31, 2014:						
Tangible capital assets, as previously reported	\$ 1,947,102					
Net book value of tangible capital assets not previously recorded	23,532					
Tangible capital assets, as recast	\$ 1,970,634					

(b) Cash equivalents:

During the year, the City determined that an adjustment was required to correct the classification of certain guaranteed investment certificates due to their highly liquid nature with a term to maturity of three months or less at the date of purchase.

The impact of these immaterial errors has been recorded retrospectively and prior periods have been recast as follows:

Cash and cash equivalents at December 31, 2014:	
Cash and cash equivalents, as previously reported	\$ 22,053
Reclassification from investments to cash and cash equivalents	8,678
Cash and cash equivalents, as recast	\$ 30,731
Investments at December 31, 2014:	
Investments, as previously reported	\$ 842,642
Reclassification from investments to cash and cash equivalents	(8,678)
Investments, as recast	\$ 833,964

4. Investments:

		2015 2014 (recast - no		st - note 3)
	Cost	Market value	Cost	Market value
Short-term notes and deposits Government and government	\$ 360,081	\$ 360,081	\$ 290,059	\$ 290,090
guaranteed bonds Municipal Finance Authority	220,228	227,567	261,847	265,941
Pooled Investment	43,212	43,212	22,527	22,527
Other Bonds	306,069	307,385	259,531	261,176
The desired based on the second of the secon	\$ 929,590	\$ 938,245	\$ 833,964	\$ 839,734

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

5. Accounts receivable:

		2015	 2014
Water and sewer utilities Casino revenues Capital grant Other trade receivables	, in the second	11,381 4,532 2,482 11,767	\$ 10,358 5,652 4,279 7,761
	\$	30,162	\$ 28,050

6. Debt reserve fund deposits and contingent demand notes:

The City issues its debt instruments through the Municipal Finance Authority (the "MFA"). As a condition of these borrowings, a portion of the debenture proceeds is withheld by the MFA in a Debt Reserve Fund. The City also executes demand notes in connection with each debenture whereby the City may be required to loan certain amounts to the MFA. These demand notes are contingent in nature and are not reflected in the City's accounts. The details of the cash deposits and contingent demand notes at December 31, 2015 are as follows:

	de	Cash eposits	ntingent demand notes
General Revenue Fund	\$	508	\$ 2,447

7. Accounts payable and accrued liabilities:

	2015	2014
Trade and other liabilities Post-employment benefits (note 15)	\$ 55,995 31,706	\$ 57,576 30,755
	\$ 87,701	\$ 88,331

8. Development cost charges:

eminate the second seco	2015	2014
Balance, beginning of year Contributions Interest Revenue recognized	\$ 82,965 44,934 1,510 (17,818)	\$ 87,212 13,313 1,205 (18,765)
Balance, end of year	\$ 111,591	\$ 82,965

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

9. Deposits and holdbacks:

Dece	Balance ember 31, 2014	cont	Deposit ributions	expe	Refund enditures	Dece	Balance mber 31, 2015
Security deposits \$ Developer contribution Contract holdbacks Transit Oriented Development Fund Other	48,377 5,337 1,968 1,523 7,898	\$	16,662 294 4,114 - 22,638	\$	24,722 85 3,273 - 21,835	\$	40,317 5,546 2,809 1,523 8,701
\$	65,103	\$	43,708	\$	49,915	\$	58,896

10. Deferred revenue:

Deferred revenue represents revenues that are collected but not earned as of December 31, 2015. These revenues will be recognized in future periods as they are earned. Deferred revenue also represents funds received from external parties for specified purposes. These revenues are recognized in the period in which the related expenses are incurred.

	Dece	Balance ember 31, 2014	r	External estricted inflows	Revenue earned	Balance mber 31, 2015
Taxes and Utilities	\$	16,645	\$	19,370	\$ 16,645	\$ 19,370
Building permits/development		7,481		8,018	3,414	12,085
Oval		4,316		11,170	9,888	5,598
Capital grants		3,472		11,443	10,319	4,596
Business licenses		2,403		2,071	1,965	2,509
Parking easement/leased land		2,413		48	44	2,417
Other		5,093		3,353	6,310	2,136
	\$	41,823	\$	55,473	\$ 48,585	\$ 48,711

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

11. Debt:

The interest rate for the year ended December 31, 2015 on the principal amount of the MFA debentures was 3.30% per annum.

The City obtains debt instruments through the MFA pursuant to security issuing bylaws under authority of the Community Charter to finance certain capital expenditures.

Gross amount for the debt less principal payments and actuarial adjustments to date are as follows:

	Gross	Repayments	Net	Net
	amount	and actuarial	debt	debt
	borrowed	adjustments	2015	2014
General Fund	\$ 50,815	\$ 4,232	\$ 46,583	\$ 50,815

Repayments on net outstanding debenture debt over the next five years are as follows:

	Total
2016	\$ 4,402
2017	4,402 4,578
2018	4,761
2019	4,951
2020	5,149
Thereafter	22,742
	\$ 46,583

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

12. Tangible capital assets:

	De	Balance at ecember 31,		Additions			De	Balance at cember 31,
Cost		2014	and	transfers		Disposals		2015
		(recast - note 3)						
Land	\$	747,290	\$	57,844	\$	(1,489)	\$	803,645
Buildings and building								
improvements		360,966		14,141		(287)		374,820
Infrastructure		1,585,726		63,885		(5,405)		1,644,206
Vehicles, machinery and								
equipment		98,059		15,116		(3,055)		110,120
Library's collections, furniture								
and equipment		9,259		1,618		(1,207)		9,670
Assets under construction		66,223		(3,856)		-		62,367
The state of the s	\$	2,867,523	\$	148,748	\$	(11,443)	\$	3,004,828
		Balance at						Balance at
	D	ecember 31,			An	nortization	De	ecember 31,
Accumulated amortization		2014		Disposals		expense		2015
		(recast -						
Buildings and building		note 3)						
improvements	\$	128,204	\$	(264)	\$	13,740	\$	141,680
Infrastructure	*	700,368	•	(4,471)	,	32,220	,	728,117
Vehicles, machinery and		, 55,555		(., ,		V= = =V		,
equipment		63,494		(3,028)		6,339		66,805
Library's collections, furniture		30, 10 1		(0,020)		0,000		
and equipment		4,823		(1,159)		1,667		5,331
and equipment		4,020		(1,100)		1,007		
	\$	896,889	\$	(8,922)	\$	53,966	\$	941,933
						Not book		Not book
						Net book		Net book value
					D	value	D.	
					Dec	ember 31,	De	ecember 31,
						2015		2014
								(recast - note 3
Land					\$	803,645	\$	747,290
Buildings and building improvem	ents				*	233,140	+	232,762
Infrastructure						916,089		885,358
Vehicles, machinery and equipm	ent					43,315		34,565
Library's collection, furniture and		ment				4,339		4,436
Assets under construction (a)	1 /					62,367		66,223
Balance, end of year					\$	2,062,895	\$	1,970,634
Dalance, end of year					Ψ	2,002,000	Ψ	1,010,007

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

12. Tangible capital assets (continued):

(a) Assets under construction:

Assets under construction having a value of approximately \$62,367,664 (2014 - \$66,223,263) have not been amortized. Amortization of these assets will commence when the asset is put into service.

(b) Contributed tangible capital assets:

Contributed tangible capital assets have been recognized at fair market value at the date of contribution. The value of contributed assets received during the year is \$61,806,695 (2014 - \$55,388,435) comprised of infrastructure in the amount of \$10,874,576 (2014 - \$18,937,542), land in the amount of \$50,606,219 (2014 - \$36,450,893), and other assets in the amount of \$325,900 (2014 - nil).

(c) Tangible capital assets disclosed at nominal values:

Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value.

(d) Works of Art and Historical Treasures:

The City manages and controls various works of art and non-operational historical cultural assets including building, artifacts, paintings, and sculptures located at City sites and public display areas. The assets are not recorded as tangible capital assets and are not amortized.

(e) Write-down of tangible capital assets:

There were no write-downs of tangible capital assets during the year (2014 - nil).

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

13. Accumulated surplus:

		General Funds and Reserve		Water Utility Fund	Sanitary Sewer Utility Fund	Richmond Olympic Oval Libr	nond mpic Oval Library Services	Lulu Island Energy Co	2015 Total	2014 Total
										(recast - note 3)
Investment in tangible capital assets	↔	2,041,691	₩	⇔ 1	()	9,447 \$	4,341 \$	€ S	2,055,479 \$	1,968,651
Reserves (note 14)		457,987		ı	,	3,191			461,178	376,602
Appropriated Surplus		151,031		27,813	15,013	890	303	•	195,050	184,644
Surplus		9,567		244	6,200	502	201	551	17,265	45,410
Other equity		2,222		t	ı	ι	1	1	2,222	2,333
Balance, end of year	()	2,662,498	₩.	28,057 \$	21,213 \$	14,030 \$	4,845 \$	551 \$	2,731,194 \$	2,577,640

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

14. Reserves:

			Change	
	 2014	dur	ring year	 2015
Reserve funds:				
Affordable housing	\$ 12,551	\$	12,383	\$ 24,934
Arts, culture and heritage	4,362		87	4,449
Capital building and infrastructure	55,651		4,761	60,412
Capital reserve	103,806		53,972	157,778
Capstan station	8,241		1,267	9,508
Child care development	2,201		134	2,335
Community legacy and land replacement	16,720		274	16,994
Drainage improvement	44,505		8,417	52,922
Equipment replacement	17,241		(359)	16,882
Leisure facilities	3,621		1,654	5,275
Local improvements	6,643		124	6,767
Neighborhood improvement	6,724		251	6,975
Public art program	2,554		502	3,056
Sanitary sewer	39,504		2,183	41,687
Steveston off-street parking	293		6	299
Steveston road ends	623		(165)	458
Waterfront improvement	659		(17)	642
Watermain replacement	46,375		239	46,614
Oval	4,328		(1,137)	3,191
	\$ 376,602	\$	84,576	\$ 461,178

15. Post-employment benefits:

The City provides certain post-employment benefits, non-vested sick leave, compensated absences, and termination benefits to its employees.

	2015	2014
Balance, beginning of year	\$ 30,755	\$ 30,042
Current service cost	1,924	1,791
Interest cost	912	1,054
Amortization of actuarial loss	93	430
Benefits paid	(1,978)	(2,562)
Balance, end of year	\$ 31,706	\$ 30,755

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

15. Post-employment benefits (continued):

An actuarial valuation for these benefits was performed to determine the City's accrued benefit obligation as at December 31, 2013 and the results are extrapolated to December 31, 2015. The difference between the actuarially determined accrued benefit obligation of approximately \$28,657,000 and the liability of approximately \$31,706,000 as at December 31, 2015 is an unamortized net actuarial gain of \$3,049,000. This actuarial gain is being amortized over a period equal to the employees' average remaining service lifetime of 10 years.

	2015	2014
Actuarial benefit obligation:		
Liability, end of year Unamortized actuarial loss (gain)	\$ 31,706 (3,049)	\$ 30,755 (1,554)
Balance, end of year	\$ 28,657	\$ 29,201

Actuarial assumptions used to determine the City's accrued benefit obligation are as follows:

	2015	2014
Discount rate Expected figure inflation rate	3.10% 2.00%	3.10% 2.00%
Expected future inflation rate Expected wage and salary range increases	2.50%	2.50%

16. Pension plan:

The City and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2014, the plan has about 185,000 active members and approximately 80,000 retired members. Active members include approximately 37,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate is then adjusted to the extent there is amortization of any funding deficit.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

16. Pension plan (continued):

The most recent valuation for the Municipal Pension Plan as at December 31, 2012, indicated a \$1,370 million funding deficit for basic pension benefits on a going concern basis.

The next valuation will be as at December 31, 2015, with results available in 2016.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

The City paid \$11,766,393 (2014 - \$10,649,936) for employer contributions while employees contributed \$9,736,747 (2014 - \$8,780,321) to the plan in fiscal 2015.

17. Commitments and contingencies:

(a) Joint and several liabilities:

The City has a contingent liability with respect to debentures of the Greater Vancouver Water District, Greater Vancouver Sewerage and Drainage District and Greater Vancouver Regional District, to the extent provided for in their respective Enabling Acts, Acts of Incorporation and Amending Acts. Management does not consider payment under this contingency to be likely and therefore no amounts have been accrued.

(b) Lease payments:

In addition to the obligations under capital leases, at December 31, 2015, the City was committed to operating lease payments for premises and equipment in the following approximate amounts:

2016 2017 2018 2019 2020 and thereafter	\$	5,016 4,484 4,243 3,601 19,704
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(c) Litigation:

As at December 31, 2015, there were a number of claims or risk exposures in various stages of resolution. The City has made no specific provision for those where the outcome is presently not determinable.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

17. Commitments and contingencies:

(d) Municipal Insurance Association of British Columbia:

The City is a participant in the Municipal Insurance Association of British Columbia (the "Association"). Should the Association pay out claims in excess of premiums received, it is possible that the City, along with other participants, would be required to contribute towards the deficit. Management does not consider external payment under this contingency to be likely and therefore, no amounts have been accrued.

(e) Contractual obligation:

The City has entered into various contracts for services and construction with periods ranging beyond one year. These commitments are in accordance with budgets passed by Council.

On October 30, 2014, Lulu Island Energy Company Ltd. ("LIEC") and Corix Utilities Inc. ("Corix") entered into a 30 year Concession Agreement (the "Agreement"), where Corix will design, construct, finance, operate, and maintain the infrastructure for the district energy utility at the Oval Village community. As part of the agreement, the infrastructure will be owned by the Corporation.

(f) E-Comm Emergency Communications for Southwest British Columbia ("E-Comm"):

The City is a shareholder of the Emergency Communications for Southwest British Columbia Incorporated ("E-Comm") whose services provided include: regional 9-1-1 call centre for the Greater Vancouver Regional District; Wide Area Radio network; dispatch operations; and records management. The City has 2 Class A shares and 1 Class B share (of a total of 28 Class A and 23 Class B shares issued and outstanding as at December 31, 2015). As a Class A shareholder, the City shares in both funding the future operations and capital obligations of E-Comm (in accordance with a cost sharing formula), including any lease obligations committed to by E-Comm up to the shareholder's withdrawal date.

(g) Community Associations:

The City has a close relationship with the various community associations which operate the community centers throughout the City. While they are separate legal entities, the City does generally provide the buildings and grounds for the use of the community associations as well as pay the operating costs of the facilities. Typically the community associations are responsible for providing programming and services to the community. The community associations retain all revenue which they receive. The City provides the core staff for the facilities as well as certain additional services such as information technology services.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

18. Trust funds:

Certain assets have been conveyed or assigned to the City to be administered as directed by agreement or statute. The City holds the assets for the benefit of and stands in fiduciary relationship to the beneficiary. The following trust fund is excluded from the City's financial statements.

	2015	2014
Richmond Community Associations	\$ 1,248	\$ 1,127

19. Collections for other governments:

The City is obligated to collect certain taxation revenue on behalf of other government bodies. These funds are excluded from the City's financial statements since they are not revenue of the City. Such taxes collected and remitted to the government bodies during the year are as follows:

Note: The second of the second	2015	2014
Province of British Columbia - Schools Greater Vancouver Regional District and others	\$ 146,405 41,772	\$ 134,272 41,131
	\$ 188,177	\$ 175,403

20. Other revenue:

	2015	2014
Developer contributions Tangible capital assets net gain on land Taxes and fines Parking program Other	\$ 29,648 5,912 3,350 2,108 7,737	\$ 10,382 14,419 2,844 1,932 5,617
	\$ 48,755	\$ 35,194

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

21. Government Transfers:

Government transfers are received for operating and capital activities. The operating transfers consist of gaming revenue and provincial and federal grants. Capital transfers are included in other capital funding sources revenue. The source of the government transfers are as follows:

	2015		2014
Operating			
Province of BC	\$ 24,553	\$	25,161
TransLink	2,329	•	2,200
Government of Canada	1,327		1,166
Capital			
Government of Canada	3,098		2,742
TransLink	76		1,292
Province of BC	474		459
·	\$ 31,857	\$	33,020

22. Segmented reporting:

The City of Richmond provides a wide variety of services to its residents. For segment disclosure, these services are grouped and reported under service areas/departments that are responsible for providing such services. They are as follows:

Law and Community Safety brings together the City's public safety providers such as Police (RCMP), Fire-Rescue, Emergency Programs, and Community Bylaws along with sections responsible for legal and regulatory matters. It is responsible for ensuring safe communities by providing protection services with a focus on law enforcement, crime prevention, emergency response, protection of life and properties, and legal services.

Utilities provide such services as planning, designing, constructing, operating, and maintaining the City's infrastructure of water and sewer networks and sanitation and recycling.

Engineering, Public Works and Project Development comprises of General Public Works, Roads and Construction, Storm Drainage, Fleet Operations, Engineering, Project Development, and Facility Management. The services provided are construction and maintenance of the City's infrastructure and all City owned buildings, maintenance of the City's road networks, managing and operating a mixed fleet of vehicles, heavy equipment and an assortment of specialized work units for the City operations, development of current and long-range engineering planning and construction of major projects.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

22. Segmented reporting (continued):

Community Services comprises of Parks, Recreation, Arts, Culture and Heritage Services and Community Social Development. These departments ensure recreation opportunities in Richmond by maintaining a variety of facilities such as arenas, community centres, pools, etc. It designs, constructs and maintains parks and sports fields to ensure there is adequate open green space and sports fields available for Richmond residents. It also addresses the economic, arts, culture, and community issues that the City encounters.

General Government comprises of Mayor and Council, Corporate Administration, and Finance and Corporate Services. It is responsible for adopting bylaws, effectively administering city operations, levying taxes, providing sound management of human resources, information technology, City finance, and ensuring high quality services to Richmond residents.

Planning and Development is responsible for land use plans, developing bylaws and policies for sustainable development in the City including the City's transportation systems.

Richmond Olympic Oval is formed as a wholly owned subsidiary of the City. The City uses the Richmond Olympic Oval facility as a venue for a wide range of sports, business and community activities. The financial statements include the Oval's 50% proportionate share of operations of VROX Sport Simulation Ltd ("VROX"). VROX is a government partnership established to develop, manufacture and sell sport simulators to the Oval and third party customers, as well as to maintain the simulators for the Oval.

Richmond Public Library provides public access to information by maintaining 5 branches throughout the City.

Lulu Island Energy Company Ltd. ("LIEC") was incorporated on August 19, 2013 under the Business Corporations Act of British Columbia as a municipal corporation wholly-owned by the City of Richmond for the management of district energy utilities.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

22. Segmented reporting (continued):

		Law and Community Safety	Utilities	Engineering, public works and project development	Community services	General	Planning and development	Total City
Revenues:								
Taxation and levies	S	1	€	ده ۱	€	189,136 \$	⇔	189,136
Utility fees			82,628	11,484		•		94,112
Sales of services		5,408	3,138	3,212	9,213	3,921	1,511	26,403
Payments-in-lien of taxes		•	•	1	,	15,109		15,109
Provincial and federal grants		96	16	2,506	91	3,057	13	5,779
Development cost charges		,	938	4,927	6,084	5,173	969	17,818
Other capital funding sources		•	828	15,739	1,623	53,057	508	71,755
Other revenue from own sources:			,			•	•	
Investment income			592		•	15,711	•	16,303
Gaming revenue		642	1	τ	,	18,913	ı	19,555
Licenses and permits		299		101	ι	3,770	6,556	10,726
Other		2,534	2,559	338	502	40,295	65	46,293
		8,979	669'06	38,307	17,513	348,142	9,349	512,989
Expenses:								
Wages and salaries		40,163	12,452	20,894	29,047	20,849	10,147	133,552
PW maintenance		30	6,268	8,156	2,079	(1,330)	88	15,292
Contract services		40,096	8,188	2,277	2,885	3,738	1,099	58,283
Supplies and materials		2,469	27,442	633	11,788	6,975	523	49,830
Interest and finance		40	19,064	,	_	2,243		21,348
Transfer from(to) capital for tangible capital assets		O	2,025	926	15,946	339	260	19,555
Amortization of tangible capital assets		2,571	7,661	23,436	6,258	10,623	1,076	51,625
Loss on disposal of tangible capital assets		&	550	(78)	242	-	17	740
		85,386	83,650	56,294	68,246	43,438	13,211	350,225
Annual surplus (deficit)	€	(76,407) \$	7,049 \$	(17,987) \$	(50,733) \$	304,704 \$	(3,862) \$	162,764
		The state of the s						

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

22. Segmented reporting (continued):

	t)	Total City (from above)	Richmond Olympic Oval	Richmond Public Library	Lulu Island Energy Company	2015 Consolidated	2014 Consolidated
					•		(recast - note 3)
Revenues:							
Taxation and levies	↔	189,136 \$	⇔ '	€ }	€ >	189,136 \$	183,687
Utility fees		94,112		•	178	94,290	93,201
Sales of services		26,403	7,643	140		34,186	32,809
Payments-in-lieu of taxes		15,109	1		1	15,109	14,546
Provincial and federal grants		5,779	2,464	411	ı	8,654	7,480
Development cost charges		17,818	•		ı	17,818	18,765
Other capital funding sources		71,755	1		820	72,575	63,221
Other revenue from own sources:							
Investment income		16,303		,	ı	16,303	16,568
Gaming revenue		19,555	1		1	19,555	21,047
Licenses and permits		10,726	,		21	10,747	9,819
Other		46,293	2,223	239		48,755	35,194
		512,989	12,330	290	1,019	527,128	496,337
Expenses:							
Wages and salaries		133,552	7,868	6,576	ı	147,996	142,169
PW maintenance		15,292	,	2		15,294	14,548
Contract services		58,283	112	425	345	59,165	58,121
Supplies and materials		49,830	4,809	971	48	55,658	53,749
Interest and finance		21,348	•	13	30	21,391	21,367
Transfer from(to) capital for tangible capital assets		19,555		(206)	,	19,349	18,192
Amortization of tangible capital assets		51,625	909	1,667	89	53,966	52,106
Loss on disposal of tangible capital assets		740	•	15	,	755	675
		350,225	13,395	9,463	491	373,574	360,927
Annual surplus (deficit)	\$	162,764 \$	(1,065) \$	(8,673) \$	528 \$	153,554 \$	135,410

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars)

Year ended December 31, 2015

23. Budget data:

The audited budget data presented in these consolidated financial statements is based on the 2015 operating and capital budgets approved by Council on April 13, 2015 and approved budget for Richmond Public Library, Richmond Olympic Oval and Lulu Island Energy Company. Below is the reconciliation of the approved budget to the budget amount reported in these financial statements.

	,	Budget Amount
Revenues:		
Approved Operating and Utility Budget	\$	438,331
Approved Capital Budget	,	407,216
Approved Oval Budget		14,811
Approved Library Budget		9,600
Approved LIEC Budget		1,268
Less:		,
Transfer from other funds		64,645
Intercity recoveries		
Intercompany recoveries		12,007
Capital Transfer from Other Funds and Reserves		67,058
Carried forward capital expenditures		259,175
Total revenue	•	468,341
Expenses:		
Approved Operating and Utility Budget		438,331
Approved Capital Budget		408,204
Approved Oval Budget		14,029
Approved Library Budget		9,793
Approved LIEC Budget		249
Less:		
Transfer to other funds		71,611
Intercity payments		-
Intercompany payments		12,007
Capital expenditures		93,041
Capital expenditures - Developer contributed assets		55,988
Debt principal payments		4,232
Carried forward capital expenditures		259,175
Total expenses		374,552
Annual surplus per statement of operations	\$	93,789

CITY OF RICHMOND SCHEDULE OF GUARANTEE AND INDEMNITY AGREEMENTS

Section 5

A Schedule of Guarantees and Indemnity payments has not been prepared as the City of Richmond has not given any guarantees or indemnities under the Guarantees and Indemnities Regulation.

Prepared under the Financial Information Regulation, Schedule 1, Section 5

Section 6

CITY OF RICHMOND SCHEDULE OF REMUNERATION AND EXPENSES

Elected Officials for 2015

			Benefits &	
Name		Base Salary	Other ¹	Expenses
Brodie,Malcolm	Mayor	\$127,728	\$21,774	\$1,813
Au,Chak Kwong	Councillor	58,073	4,526	2,779
Barnes,Linda	Councillor	0	68,953 ²	0
Dang, Derek	Councillor	58,073	6,254	141
Day, Carol	Councillor	58,073	6,092	5,024
Halsey-Brandt, Evelina	Councillor	0	62,579 ²	0
Johnston, Ken	Councillor	58,073	6,092	614
Loo, Alexa	Councillor	58,073	6,254	5,985
McNulty,William B	Councillor	58,073	6,092	13,552
McPhail,Linda	Councillor	58,073	4,526	2,050
Steves, Harold	Councillor	58,073	16,942	2,028
Number of Elected Officials	11	\$592,312	\$210,084	\$33,986

^{1.} Consists of taxable benefits and 27th pay period due to the bi-weekly pay schedule within the calendar year.

^{2.} Retiring allowance paid in January 2015.

I			
Name	Base Salary	Benefits & Other ¹	Expenses
Achiam, Cecilia	152,541	35,265	2,868
Ackerman, Robert Harold	73,257	9,652	78
Adair, Darrin Robert	67,020	20,493	0
Adams, Reg	89,945	5,347	366
Adamson, Claire	77,032	7,368	1,980
Allen, Michael	101,422	11,835	0
Alves, Luis	87,582	27,543	0
Anderson, Adam	84,970	20,872	0
Andersson, Bengt	75,473	6,165	80
Araki, Stephen Hiroshi	57,466	18,798	69
Arcari, Lorenzo	106,774	25,016	0
Armstrong, Warren	61,570	15,567	0
Arneson, Christina	68,818	9,610	13
Arrigo, Stephen	72,163	30,629	69
Arsenault, Ron	65,671	10,711	652
Ash, Adrienne	88,437	6,352	0
Askwith, Stephanie	67,648	9,344	0
Atwal, Bhupinder (Bob)	73,890	8,090	0
Aujla, Jag	84,970	19,736	0
Ayers, Elizabeth	130,377	18,306	1,867
Babalos, Alexander	67,648	11,200	0
Badyal, Sara	93,909	5,402	1,259
Bains, Mandeep Kaur	99,199	8,388	298
Baker, Danny	84,970	22,263	0
Baker, Steven J	86,345	10,785	38
Baliong, Glenn	73,072	4,854	0
Bardock, Gerry	75,455	8,476	0
Barkley, Matthew William	67,648	11,926	0
Barlow, Kenneth	89,987	9,727	0
Barlow, Paul Graham	84,970	18,967	0
Barnes, Richard	124,281	28,794	0
Barr, Jeff J	72,156	5,072	1,174
Barstow, Murray	84,222	10,645	59

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

			
Name	Base Salary	Benefits & Other ¹	Expenses
Bartley-Smith, Brenda	106,296	9,854	1,328
Basraon, Avtar	62,622	18,030	335
Bateman, Grant	89,945	6,377	0
Bath, Paul	78,971	33,551	0
Batke, Wilfred	76,109	5,871	0
Batkin, Wayne	106,774	27,907	214
Bauder, Kristine	86,352	21,749	0
Baumeister, Richard	57,399	23,818	0
Bavis, Nathan	84,970	24,100	0
Baxter, Connie	71,732	5,178	1,376
Bealey, Ron	72,133	8,275	0
Beare, Adam	84,970	16,902	0
Beaulne, Guy	72,133	5,473	1,290
Beeby, James	87,518	26,570	0
Beetstra, Jack	107,037	28,689	0
Beley, Scott	71,733	5,039	0
Bell, Andrew	106,269	11,895	1,263
Bennett, Adam	80,793	6,474	0
Bennett, Shayne	84,970	22,994	1,383
Benning, Dal	73,078	13,364	60
Bentley, Sharon	79,363	5,091	1,655
Berg, Debra	72,130	7,192	399
Berg, Hanieh	68,703	10,634	0
Bergsma, Nolan	73,702	9,136	0
Bergsma, Peter J	89,219	7,561	0
Bertoia, Marc A	75,503	21,741	0
Bicego, Romeo	130,341	19,879	593
Bie, Lloyd	130,341	14,889	2,191
Billings, Alan	87,518	25,372	0
Bogner, Christopher	75,459	20,925	130
Bohnen, Joshua	84,970	16,841	100
Bola, Kulwinder	84,970	29,489	71
Bolton, George A	69,193	22,814	0

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
Bonato, Steven	87,420	23,085	0
Bosley, Janine	75,459	3,815	0
Bowley-Cowan, Laura Dee	85,607	7,719	3,566
Boyce, Ryan	58,671	25,215	69
Brannen, Andrew	84,970	23,461	1,387
Brar, Amaritpal	74,737	6,741	1,175
Braun, Robert	76,109	6,381	0
Bredeson, Lance William	100,686	10,504	3,883
Brevner, Mark	87,704	27,233	0
Broughton, Skyler	70,847	17,612	0
Brownlee, David	93,909	8,325	0
Brunskill, Jason	88,401	25,661	2,306
Buchannon, William Victor	106,774	32,243	0
Buemann, Tricia A.	84,818	6,164	1,192
Buie, Dovelle	119,183	11,090	1,086
Bulick, John	84,970	21,296	175
Burbidge, Scott	72,129	6,292	81
Burgess, Tyson	72,133	5,372	0
Burner, Melanie	73,125	7,833	1,259
Burns, Tony	82,745	5,966	364
Bursey, Bradley Ross	85,537	25,557	81
Busich-Veloso, Eva	89,945	6,377	315
Butler, Jason	59,176	17,040	448
Buttar, Onkar	79,370	7,828	0
Bycraft, Jeff R	93,917	15,592	444
Bycraft, Suzanne J	130,341	17,458	1,786
Cabatic, Allan	84,970	22,132	40
Camacho, Alexander	73,072	33,015	336
Cameron, Glenn S	48,065	43,252	0
Candusso, Giorgio	77,414	8,036	0
Cantarella, Lorraine	92,463	10,371	0
Capogna, Nan	82,752	8,379	3,768
Caravan, Bob B	93,909	6,603	400

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
Caravan, Joan	89,942	6,296	81
Carey, Alisa	76,109	6,054	1,323
Carlile, Cathryn Volkering	206,362	61,025	1,297
Carlyle, Phyllis	218,618	54,304	3,944
Carron, Kimberley L.	74,332	5,780	0
Carter, Chris	84,970	19,473	900
Carter-Huffman, Suzanne	106,563	13,146	0
Cerantola, Davin	87,518	22,074	120
Chaichian, Camyar	86,356	7,144	1,987
Chan, Donna	129,578	11,540	825
Chan, Kavid	89,945	11,194	0
Chan, Michael	103,210	10,689	868
Chan, Milton	130,341	13,305	1,712
Chand, Amit	57,481	17,657	605
Cheema, Felicia	61,476	19,119	0
Cheng, Reinaldo	72,351	18,023	955
Cheuk, Chun Yu (Tom)	73,905	7,139	0
Chiang, Paul Chi-Kin	82,745	6,134	400
Chima, Jaspal	76,115	15,335	0
Chin, Donald	87,844	26,381	0
Ching, Mike	97,485	11,990	955
Choiselat, Sasha	73,066	3,626	400
Chong, Jerry	161,976	34,806	1,289
Christopherson, Tracy Ann	73,077	5,546	136
Clark, Alison	84,970	24,124	0
Close, Kirsten	82,267	5,554	364
Collinge, Chris	75,047	8,672	2,670
Connery, Kevin	89,927	8,559	18
Cooper, Brad D	88,247	28,261	2,321
Cooper, James	113,948	13,032	1,644
Cordoni, Raymond M	145,526	25,191	307
Cornelssen, Kelvin	87,518	22,368	767
Craddock, Jeffrey D	73,072	5,827	196

^{1.} Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime). 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

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Name	Base Salary	Benefits & Other ¹	Expenses
Craig, Wayne	158,860	33,263	1,045
Craven, Stacey Lynn	61,101	19,336	193
Creighton, Gregg	85,974	14,953	80
Crossfield, Colin	55,608	21,224	69
Crowe, Terence	145,526	21,571	507
Csepany, Andras	78,984	5,157	0
Curry, Anthony	84,970	18,251	75
Cuthbert, Coralys	90,369	8,615	167
D'Altroy, Curtis Arthur	106,774	18,223	0
Dalziel, Jeffrey	87,518	16,201	1,383
Davidson, Frank P	85,974	17,329	0
Davies, Sean	76,109	5,969	0
de Crom, Theodore	124,364	24,449	2,424
Deane, Gregory Thomas	106,774	25,467	0
DeBrouwer, Dave	106,774	22,298	0
Decker, Kim	106,296	11,497	2,119
Deer, Angela	93,889	9,364	2,208
DeGianni, Rod	87,518	26,578	0
Del Rosario, Susan	69,808	5,440	207
Demers, Michel	72,133	24,340	0
Dennis, Alison	76,109	5,027	378
Dhaliwal, Kamaljit "Bill"	76,109	10,229	107
Dhaliwal, Manjinder	72,133	8,358	61
Dhanowa, Dalvinder	62,863	19,417	133
Dhillon, Kearnbir	84,970	20,698	0
Dias, Ben Jack	130,341	28,296	57
Dickson, James	87,518	20,151	0
Digby, Janet Hope	99,746	7,050	1,194
Dineen, Scott	84,970	22,181	419
Dion, Harold K	106,774	25,884	0
Discusso, Peter	82,745	11,557	1,248
Discusso, Susan L	76,109	4,336	346
Dixon, Scott	86,049	19,388	0

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2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name Base Salary Dohanic, Mike 68,854 Donald, Gary 61,516 Douglas, Lesley 106,296 Douglas, Stewart 84,970 Draper, Jason 87,604	13,360 16,681 11,329 19,615 24,714 10,524 4,787	80 0 1,060 0 1,622 0
Donald, Gary 61,516 Douglas, Lesley 106,296 Douglas, Stewart 84,970 Draper, Jason 87,604	16,681 11,329 19,615 24,714 10,524	0 1,060 0 1,622
Douglas, Lesley 106,296 Douglas, Stewart 84,970 Draper, Jason 87,604	11,329 19,615 24,714 10,524	1,060 0 1,622
Douglas, Stewart 84,970 Draper, Jason 87,604	19,615 24,714 10,524	0 1,622
Draper, Jason 87,604	24,714 10,524	1,622
• •	10,524	
		0
Drawc, Chris 65,928	4,787	
Duarte, Victor 73,078		1,776
Dube, Danielle 84,970	14,703	0
Dubnov, Shawn 79,394	20,121	147
Duddles, Kevin 58,012	19,322	0
Duncan, George 301,575	29,676	967
Duncan, Jeremy 87,518	26,783	900
Duncan, Scott 91,478	25,046	0
Dunn, Darrell 106,774	24,635	0
Dunn, David 84,970	19,478	24
Duranleau, Sonia 84,970	24,144	101
Dyer, Sean 81,512	15,776	2,094
Ebert, Marcus 57,553	19,953	0
Edinger, David G 41,069	86,552	0
Edwards, Brenda 72,886	9,670	0
Edwards, William J 75,459	7,888	0
Einarson, Craig L 102,395	25,521	0
Elshof, Eric R 87,978	27,917	678
Enefer, John 87,627	26,648	2,405
Eng, Kevin 89,054	11,459	0
Erceg, Joe 223,016	45,597	5,145
Esko, Jamie 94,308	10,449	1,005
Estabrook, Russell 75,043	8,954	389
Eward, Cindy 83,627	6,309	900
Falconer, Todd James 106,774	22,379	0
Farrell, Daniel 79,361	5,903	0
Fengstad, Grant 161,915	24,572	934
Fenwick, Marie 102,795	14,385	1,376

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Page Calcar	Benefits & Other ¹	Evnonces
Name	Base Salary		Expenses
Ferland, Khadija	89,348	7,835	4,410
Fernandes, Carlos	72,133	6,911	0
Fernyhough, Jane Lee	152,372	34,087	190
Ferraro, Domenic	84,989	13,407	137
Fiessel, Darvin	68,891	7,080	81
Fiss, Eric	93,908	9,072	3,805
Fitton, Russell	87,518	22,459	0
Fleury, Shane	57,851	20,449	0
Fong, Mindy	65,254	11,484	0
Ford, Larry	98,070	10,791	477
Forrest, Rebecca	86,059	7,607	2,740
Foster, John	80,763	9,126	4,915
Frampton, Michael	84,970	22,720	0
Francis, David W	73,072	5,357	0
Frederickson, Gordon D	75,464	6,315	0
Friess, Paul	75,155	8,071	161
Froelich, Judy	82,752	21,009	0
Fylling, Robert Leith	76,109	5,027	0
Fyrk, Terry	62,865	14,730	0
Galano-Tan, John	74,451	19,541	955
Galbraith, Adam	87,518	25,400	1,157
Gelz, Earl Steven	85,974	4,946	0
Gilbert, David	73,072	6,385	0
Gilchrist, Robert	86,305	7,865	0
Gilfillan, Cindy	115,911	12,484	955
Gilfillan, Kris	65,842	18,911	0
Gilfillan, Terry K	85,974	9,280	0
Gill, Raminder	87,518	17,825	150
Gillis, David M	96,732	18,750	0
Gillis, Kerry	79,363	13,606	153
Gillon, Robert	74,810	8,024	80
Glahn, Brad	87,741	25,869	350
Goddard, M. Elaine	109,997	10,953	11

^{1.} Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime). 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
Godidek, Colin	63,143	19,991	249
Goll, Sharil	76,109	5,924	0
Gonzalez, Robert	223,324	56,381	4,185
Gounder, Krishna	76,109	5,907	0
Graebel, Gordon	124,281	35,688	0
Graeme, Kirby	107,747	30,163	0
Graham, Ronald	80,056	6,243	60
Gray, Kevin Edward	134,756	30,236	2,074
Greenlees, Matthew	75,460	7,158	0
Griffin, Kevin	87,518	29,563	0
Griffin, Michael	84,970	20,720	0
Griffith, Michael	72,223	7,230	395
Gronlund, Todd	87,550	21,909	0
Grover, Roger William	106,774	21,807	0
Grunlund, Darin Ashley	67,457	8,009	0
Gushel, Brad J	85,939	14,414	7
Haer, Corrine	96,706	6,401	661
Haer, Sunny	71,181	6,412	272
Hahn, Ruth H.S.	93,899	6,764	752
Hair, Malcolm	67,041	8,085	297
Halldorson, Arnie	85,969	26,094	69
Hamalainen, Juha	73,709	9,213	70
Hansen, Terry Donald	106,774	21,952	0
Harris, David	84,970	19,127	0
Harris, Douglas	106,774	22,874	0
Heap, Nicholas	81,166	5,937	122
Heidrich, George	72,156	10,195	1,748
Heinrich, George	85,965	26,631	192
Hemsted, Ron	86,932	44,785	0
Henderson, Derek	72,133	3,472	205
Hertha, Deborah	76,109	5,718	136
Hickey, Paula	73,072	5,437	535
Higgs, Levi	101,628	10,688	3,427

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
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Name	Base Salary	Benefits & Other ¹	Expenses
Hikida, Joanne	86,345	9,694	60
Hill, Alan	76,109	6,597	1,146
Hill, Sheila Maureen	76,109	5,124	1,835
Hingorani, Sonali	106,296	11,196	746
Ho, Jason	101,422	10,640	600
Ho, Wing Chun	73,072	4,854	522
Hoff, Paul	106,774	24,436	1,325
Hoff, Tresse	85,303	8,290	1,110
Hogan, Angela Jean	76,070	4,336	2,593
Hogan, Ruth E.M.	67,127	9,118	0
Homeniuk, Alexander	76,109	4,379	1,175
Hopkins, John	106,050	8,598	505
Horstmann, Michelle	72,130	7,354	183
Howard, Justin Jay	76,109	10,558	0
Howe, Shawn	70,708	8,259	0
Howell, Kim	144,004	18,767	250
Hui, Albert	71,845	5,527	400
Hui, Ka Yi	89,945	9,056	0
Humhej, Jerry John	87,518	24,670	0
Hung, Edward H P	145,526	43,764	192
Hunter, Derek	85,963	24,146	69
llott, Steve	71,673	5,530	0
Ince, David R	115,036	17,257	645
Irvine, Katherine	70,078	8,307	2,040
Irving, John D.	161,976	41,494	6,326
Isaac, Darryl	84,970	19,107	0
Isherwood, Ted	75,459	9,389	0
Isley, Dale	81,492	8,128	0
Ison, Marvin	84,970	20,149	0
Iuliano, Mike	64,668	14,779	69
Jacobo, Erwin	75,448	4,448	41
Jacobsen, Carl	75,459	3,842	0
Jaggs, Gordon	106,296	12,308	458
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Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
James, Craig	76,109	5,718	280
Jameson, Marty	85,976	18,725	142
Janes, Rod	75,454	4,854	0
Jansen, Sandra	124,232	23,578	701
Jansson, Michelle	99,813	15,613	726
Jauk, Liesl	110,000	10,630	3,960
Jeffcoatt, Steven Paul	106,774	26,204	0
Jochimski, Walter	82,745	7,181	927
Johal, Bill	76,109	16,319	107
Johal, Jatinder	97,766	11,561	985
Johnson, Thomas Andrew	106,774	27,588	0
Johnson, Trevor William	88,595	30,419	449
Johnston, David W	107,918	36,576	0
Johnstone, Patrick	74,476	7,208	405
Jones, Alan	86,755	30,447	901
Jones, Debra	76,109	7,950	1,601
Jorger, Ben	78,997	8,305	69
Jut, Jeffrey	57,804	22,712	0
Kahn, Stacey	97,485	10,940	6,746
Kam, Richard	84,970	20,096	0
Karpun, Mark Edward	106,774	19,556	0
Karpun, Mike A	86,345	23,919	0
Kawabata, Yosh	64,642	15,482	350
Keating, Roger	82,755	9,860	4,319
Keenan, Bernadette	73,078	6,974	400
Kelder, Randall M	106,811	40,324	0
Kelly, Michael J	87,799	21,349	2,353
Kenny, Richard	73,066	7,207	695
Kiesewetter, Harold Michael	106,811	32,387	0
Kinney, Gary	84,929	19,253	281
Kinsey, David P	107,180	22,882	0
Kirichuk, Iryna	89,945	7,379	302
Kita, Jason	106,296	11,163	0

^{1.} Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).

2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Nesses	D 0 '	D	_
Name	Base Salary	Benefits & Other ¹	Expenses
Kivari, Mia	84,970	18,179	2,744
Klies, Grant Allan	106,774	19,669	0
Klomp, Frederik J	101,760	22,259	0
Klomp, Frederik Jason	84,970	23,115	0
Knapp, Barry	106,774	19,804	0
Knowles, Thomas Edward	72,133	10,337	0
Kolb, Daniel	75,780	4,676	603
Kong, Loletta Sao Peng	102,154	12,185	0
Kongus, Bryan	66,237	20,311	2,618
Konkin, Barry	113,637	13,016	0
Konkin, Don F.	75,459	4,628	258
Kopp, Brent D	89,242	33,384	2,007
Kotze, Arthur	63,051	16,204	1,383
Kovich, John	73,705	8,006	28
Kube, Jennifer	105,339	9,950	0
Kucher, Leanne	70,077	5,656	0
Kulusic, Stephen	75,687	12,941	153
Kumagai, Karen	46,522	30,646	0
Kump, Will	76,109	5,718	0
Kurta, Stanley Edward	89,952	10,186	3,407
Lafo, Rachel Rosenfield	86,345	5,722	4,067
Lai, Emy	61,890	13,843	143
Lai, Patrick	74,088	10,359	983
Laidlaw, Scott	75,459	9,810	61
Laing, Kari	104,097	12,288	590
Lamont, Ryan	106,949	27,926	28
Lannard, Kevin D	82,745	6,786	400
Lapalme, Karina	121,314	14,399	874
Larsen, John	76,106	6,429	0
Lazar, Doru	90,726	9,257	915
Lazar-Schuler, Christina	76,109	4,430	1,776
Lecy, Katherine	121,481	14,369	1,572
Ledezma, Gonzalo	84,970	19,637	0

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2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

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Name	Base Salary	Benefits & Other ¹	Expenses
Lee, Andrea	72,130	7,192	394
Lee, Edwin	73,598	5,343	506
Lee, James	73,072	6,102	436
Lee, Vicky	77,962	6,839	955
Lee, Wun Fung	79,339	5,688	0
Lees, Brooke	81,530	5,071	2,801
Lehbauer, Jordan	84,970	19,274	3,007
Leiva, Anastacio	67,648	10,943	0
Lemaire, Joel	87,518	20,362	1,154
Lemen, Judy	95,252	7,012	549
Leney, Kyle	87,604	24,568	0
Lentz, Douglas Warren	62,715	15,795	0
Lepine, Carol	76,109	4,336	3,281
Leung, Alan	73,072	12,551	0
Leung, May	83,578	4,947	0
Leung, Michael	72,133	7,491	577
Lewis, Arthur Michael	106,774	22,345	150
Lilova, Neonila	121,481	14,969	2,380
Lim, Wesley	101,422	10,721	1,634
Lin, Fred	121,481	12,531	755
Lincoln, Dawn	70,072	6,522	0
Lindenbach, Greg	93,643	9,175	0
Litke, Larry	79,368	5,669	17
Liu, Anna	65,562	12,635	0
Liu, Douglas	99,435	9,323	0
Liu, Marcus	93,917	8,811	0
Livingston, Amy	71,282	6,309	1,319
Livingston, Steve R	88,082	34,758	2,328
Lloyd, Adrian	75,459	5,105	0
Lo, Judy	70,070	6,308	98
Long, Doug	184,752	33,887	5,829
Loran, Gerry	81,776	8,270	0
Louie, Beayue	71,706	15,245	7
,	7 1,7 00	10,210	

^{1.} Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).

2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
Lu, Calvin	72,255	4,226	2,218
Luk, Becky	70,072	5,401	0
Luk, Yun	79,363	22,682	1,016
Lusk, Serena	135,180	18,143	2,453
Ma, Cliff	83,911	17,120	0
MacDonald, Lisa J	70,078	5,245	400
MacEachern, Karen R	84,505	5,654	0
Mack, Kelly	89,945	6,760	0
Mackie, Sue J	82,752	6,496	0
MacKinnon, Deb	93,643	12,568	40
MacLeod, Brian	87,498	31,722	2,080
MacNeill, Thomas Brian	90,701	10,797	2,336
Mahon, Steve	86,352	7,988	211
Makaoff, Frank	89,748	27,067	42
Maksymchuk, Chuck	57,743	17,573	0
Manke, Gordon	75,459	16,265	0
Mann, Amraj	58,495	23,278	69
Marion, John	80,098	8,730	0
Markova, Yelena	88,817	6,360	0
Martin, Paul	87,420	22,989	0
Massender, lan	106,774	19,640	187
Matheson, Stephen Leslie	79,363	8,154	444
Maxwell, James D.	75,125	3,937	0
Maxwell, Mark	69,108	8,563	0
Maxwell, Michael L.	101,451	9,770	0
Maxwell, Randy J	75,459	6,506	0
Mayberry, Richard K B	72,470	9,938	69
McCaffrey, John	101,962	23,963	0
McCall, Robert	84,970	21,580	0
McCluskey, Ryan	84,970	30,519	80
McCluskey, Shawn P	105,762	23,410	0
McConkey, Patrick	67,648	11,717	0
McCullough, Cameron	84,970	14,753	0
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Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
McCullough, Charles M	106,774	21,097	268
McDougall, Karen	67,133	14,994	0
McEwen, Brendan	110,715	11,104	1,573
McGee, David H	76,109	5,718	5
McGowan, William J	169,545	35,073	3,757
McGrath, Alan J	106,774	19,118	436
McKenzie-Cook, Christopher	84,569	21,266	1,035
McKnight, Bjarne	84,970	20,764	900
McLaughlin, W Glenn	97,950	74,330	0
McLeod, Brenda	70,072	8,039	0
McMillan, Richard	106,774	25,081	1,154
McMullen, Mark	117,843	12,599	1,032
McVea, Aidan M	106,774	31,835	2,770
Mearns, Jonathan	82,472	12,138	2,143
Meausette, Steve	83,151	13,421	0
Medhurst, Colin	84,970	20,480	0
Melnychuk, John	82,752	8,180	161
Memon, Wasim	89,945	41,717	196
Mercer, Barry J	75,562	19,385	100
Metzak, Brian	84,970	23,570	800
Milaire, Pratima	82,377	4,714	1,493
Miller, Chad A	72,220	21,852	0
Minshall, Travis	75,285	4,594	0
Mitzel, Dale R	76,109	5,027	400
Moffat, Denton	65,605	11,829	69
Mohan, Colin	106,774	51,664	0
Molema, Kenneth	87,541	24,587	900
Monkman, Thomas William	106,774	25,530	0
Montague, Eli	69,636	16,108	259
Moore-Dempsey, Erin	84,970	17,915	0
Mora, Jamie	84,970	16,925	150
Morison, Douglas	84,970	16,895	0
Morizawa, Paul I	70,054	7,130	1,324

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
Morris, Allen Jay	82,752	9,182	0
Morris, Sarah	97,157	8,456	2,120
Morrison, Lesley	104,097	12,828	392
Moss, Kelly	74,146	16,929	1,384
Moxin, Greg Alan	68,025	11,406	61
Muir, Morgan	76,109	6,523	0
Muis, Fred	78,991	17,584	75
Mulder, Wilhelmus	106,774	25,128	0
Mullock, Kevin	106,774	24,673	59
Murray, Ken	85,720	19,340	901
Muter, Heather	77,182	6,851	49
Myler, Stefanie	76,047	5,330	2,951
Nagata, Darren	63,382	35,518	65
Nathorst, Dave	78,644	9,887	0
Nazareth, Andrew	218,618	71,351	1,333
Neidig, Brad A	106,774	23,243	0
Neufeld, Tammy	60,642	19,050	0
Newell, Allan D	87,518	19,226	0
Newstead, Blair	73,131	5,067	0
Ngan, Venus	68,697	9,926	1,304
Nikolic, Diana	94,379	10,227	506
Nishi, Ernest S	89,945	9,545	400
Nishi, Grant	78,684	12,524	26
Nolan, Mark	57,549	31,318	0
Northrup, Trevor	87,518	20,763	1,314
Novak, Karen	70,078	6,557	1,031
Nurse, Roy	76,077	18,550	0
Ogis, Peter	84,970	15,881	0
Olson, Brandon	66,094	20,927	69
Olson, Norma	76,108	14,766	0
Ooi, Emily	76,109	7,162	319
Orr, Richard Edward	72,131	14,624	0
Orsetti, Michelle	97,089	9,212	324

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
Ostafiew, Alan D	88,381	39,511	1,627
Oviedo, J Francisco	72,106	8,205	182
Owens, David Michael	72,113	6,482	69
Paller, Elena	98,070	9,349	1,240
Palliser, Howard	76,109	5,718	0
Parhar, Gurdawar	84,970	17,471	0
Park, Minhee	77,486	7,057	506
Parker, Cory Dean	106,811	24,349	1,314
Paterson, Kenneth	63,367	19,211	250
Patkau, Brad	87,804	28,846	100
Patrick, Terry	106,774	21,994	1,314
Pears, Warren	68,357	10,280	955
Pedersen, Elaine B S	73,072	7,224	0
Penney, Daniel	84,970	26,885	0
Penrose, Trevor	58,063	19,060	1,060
Perkins, Michael	87,518	25,016	80
Petraschuk, Douglas A	107,130	33,392	150
Phi, Thanh	76,109	9,100	1,136
Phung, Charlene Mohn-Wah	79,926	7,320	0
Picado, Sylvio	66,582	11,515	0
Pighin, Darren	87,518	18,998	0
Piluso, Riccardo	78,991	30,243	169
Pinkney, Jason	65,837	22,633	0
Pitts, Dermott	85,916	27,932	34
Pollock, Alistair M	75,462	7,318	130
Pommier, Lionel Jay	85,603	9,963	316
Porlier, Sheila Meri	89,278	6,535	677
Postolka, Alen	120,599	17,489	2,013
Powell, Jo Anne	72,562	9,715	0
Poxon, Gerald	87,518	18,383	0
Price, Peter	106,773	62,717	0
Priest, Stephen	85,970	14,176	1,041
Procter, Deborah	106,296	11,388	606

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
Protz, Gregory A	87,739	27,218	336
Qaddoumi, Hikmat	93,909	15,639	0
Quinn, Star of Peace	84,970	15,459	901
Racic, Mile	101,422	9,003	29
Ramos, Dinos Frank	72,133	3,941	0
Rattan, Amarjeet	144,058	26,258	1,102
Rautenberg, Joyce	68,855	7,920	196
Redlinski, Jacek	82,745	8,059	1,173
Redpath, Michael	145,468	21,679	15,121
Redzic, Vesna	89,945	10,827	2,686
Rempel, Donald	73,185	10,822	400
Rempel, Timothy	75,393	5,890	125
Rende, Michael	87,518	24,094	0
Renwick, Rick	124,281	21,727	250
Richards, David Bruce	84,097	19,336	219
Ricketts, Terry	76,093	6,082	32
Roberts, Kevin	76,997	5,929	1,402
Roberts, Lance	72,204	8,692	81
Robie, Colin	69,411	17,626	937
Robson, Mark	87,420	21,386	0
Rocha, Carlos	86,345	7,307	0
Rodriguez, Edgar	98,861	15,802	1,760
Romanchook, Mitch	116,719	10,673	1,087
Rowley, Darren	87,518	23,843	1,626
Rudelier, Kate	76,109	5,906	124
Rushton, Peter	69,008	14,735	0
Russell, Paul	84,970	18,968	0
Russell, Peter	89,591	13,028	1,476
Rybicki, Michael Joseph	75,459	3,856	0
Ryle, Brendan	75,791	8,803	80
Sage, Barbara	145,526	15,866	3,829
Saggers, Paul	82,752	8,088	161
Saito, Aaron	87,518	32,561	1,373

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

		V	
Name	Base Salary	Benefits & Other ¹	Expenses
Sakai, Ross	76,109	7,560	127
Sakurai, Hanae	70,072	7,057	0
Salameh, Alexander	84,970	18,466	0
Salmasi, Kamran	82,752	7,006	39
Salzl, Maria	106,296	10,016	1,314
Samson, Brent	84,970	19,493	900
Sandhu, Amritpal	78,589	4,507	336
Sangha, Rajvinder	84,970	17,796	0
Santos, Manuel	75,435	3,267	0
Saunders, Ron	73,078	4,895	0
Savoie, Gilbert	76,109	7,757	227
Sawada, Stephen	67,522	12,568	80
Sayson, Aida Co-Hee	115,911	17,722	0
Sayson, Alexander	89,952	8,810	0
Schell, Terry Peter	106,774	26,492	47
Schiedel, Tyler	67,648	13,042	0
Schlossarek, Teresa	79,363	7,103	0
Schroeder, Scott	86,345	6,374	3
Schultz, Jeremy	84,970	20,463	0
Schultz, Peter	71,412	3,731	494
Schultz, Susan Leilani	78,475	24,463	. 0
Sciberras, Francis G	89,945	5,816	0
Scott, Douglas V	106,774	24,792	0
Selinger, Edward A	106,774	19,988	1,910
Selver, Deanna	76,106	4,481	1,658
Semple, David C	179,524	124,578	611
Sharma, Amen	73,072	5,545	60
Sharp, Gabrielle	73,077	5,749	623
Shaw, John	85,974	4,838	0
Shebib, Jodie	77,552	8,335	2,785
Shepherd, Bryan A	118,879	21,587	300
Sheridan, Conor	75,547	9,061	1,971
Sherlock, Lesley	93,909	7,481	633

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
Shiau, Melissa	118,879	12,420	1,207
Shigeoka, Shannon	57,995	17,564	1,680
Shimonek, Todd	71,921	10,695	0
Sholdra, Brian	67,648	9,171	0
Shum, Chi Ting	89,945	10,441	0
Sihoe, Clarence	89,945	10,168	200
Sikora, Rose	89,348	8,537	490
Simas, Antonio	89,935	10,533	2,005
Simkin, Eric	84,970	20,391	0
Simmons, Norman	75,465	8,074	0
Simonson, Brock	59,329	16,223	60
Slater, Tanya	84,970	13,936	0
Smith, Colleen	76,109	5,320	4,323
Smith, E James	73,072	5,416	0
Smith, Mark	87,518	32,088	85
Smith, Michael	84,970	18,053	0
Somerville, Kim M	116,449	13,619	815
Sparolin, Eric	113,428	12,331	538
Standerwick, Jeffrey	87,969	32,679	0
Stene, Ryan	87,518	22,585	0
Stevens, Anne	130,341	20,446	128
Stewardson, Kevin	87,518	23,039	0
Stewart, Kathleen	76,115	6,534	1,432
Stewart, Tom	161,839	33,366	417
Stock, Dennis	102,145	7,276	0
Stockdale, Todd	84,970	17,857	457
Stocking, Nicole	89,241	7,935	476
Stockley, Ivan Scott	56,340	23,609	0
Stoliker, Ronald	104,146	27,354	0
Stowe, Syd	106,296	18,449	4,961
Stratuliak, John Clarence	77,484	9,000	0
Sutton, Stuart	103,301	21,092	0
Swift, Brad D	84,345	31,806	0

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Tack, Troy 106,774 37,356 0 Tagger, Manvir 69,819 7,184 378 Tait, Jim 145,726 16,638 402 Tait, Kyle 84,970 17,354 210 Talmey Jr, Patrick 75,806 29,562 69 Talmey, Paul Kelly 106,296 9,854 0 Tambellini, Denise 106,206 12,249 2,525 Tanyag, Wilbert 72,133 7,760 0 Tarr, Christopher 84,970 20,323 127 Tasaka, Bryan 114,216 12,605 4,883 Tatchen, Elisabeth 67,648 12,930 0 Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Telchrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tellock, Dan 85,974 25,142 117				
Tagger, Manvir 69,819 7,184 378 Tait, Jim 145,726 16,638 402 Tait, Kyle 84,970 17,354 210 Talmey Jr, Patrick 75,806 29,562 69 Talmey, Paul Kelly 106,296 9,854 0 Tambellini, Denise 106,206 12,249 2,525 Tamyag, Wilbert 72,133 7,760 0 Tarr, Christopher 84,970 20,323 127 Tasaka, Bryan 114,216 12,605 4,883 Tatchen, Elisabeth 67,648 12,930 0 Tatylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Telchrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955	Name	Base Salary	Benefits & Other ¹	Expenses
Tait, Jim 145,726 16,638 402 Tait, Kyle 84,970 17,354 210 Talmey Jr, Patrick 75,806 29,562 69 Talmey, Paul Kelly 106,296 9,854 0 Tambellini, Denise 106,206 12,249 2,525 Tanyag, Wilbert 72,133 7,760 0 Tarr, Christopher 84,970 20,323 127 Tasaka, Bryan 114,216 12,605 4,883 Tatchen, Elisabeth 67,648 12,930 0 Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Tellock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497	Tack, Troy	106,774	37,356	0
Tait, Kyle 84,970 17,354 210 Talmey Jr, Patrick 75,806 29,562 69 Talmey, Paul Kelly 106,296 9,854 0 Tambellini, Denise 106,206 12,249 2,525 Tanyag, Wilbert 72,133 7,760 0 Tarr, Christopher 84,970 20,323 127 Tasaka, Bryan 114,216 12,605 4,883 Tatchen, Elisabeth 67,648 12,930 0 Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955	Tagger, Manvir	69,819	7,184	378
Talmey Jr, Patrick 75,806 29,562 68 Talmey, Paul Kelly 106,296 9,854 0 Tambellini, Denise 106,206 12,249 2,525 Tanyag, Wilbert 72,133 7,760 0 Tarr, Christopher 84,970 20,323 127 Tasaka, Bryan 114,216 12,605 4,883 Tatchen, Elisabeth 67,648 12,930 0 Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 499 <	Tait, Jim	145,726	16,638	402
Talmey, Paul Kelly 106,296 9,854 0 Tambellini, Denise 106,206 12,249 2,525 Tanyag, Wilbert 72,133 7,760 0 Tarr, Christopher 84,970 20,323 127 Tasaka, Bryan 114,216 12,605 4,883 Tatchen, Elisabeth 67,648 12,930 0 Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Tellis, Peter 79,873 17,418 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955	Tait, Kyle	84,970	17,354	210
Tambellini, Denise 106,206 12,249 2,525 Tanyag, Wilbert 72,133 7,760 0 Tarr, Christopher 84,970 20,323 127 Tasaka, Bryan 114,216 12,605 4,883 Tatchen, Elisabeth 67,648 12,930 0 Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Gridy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0	Talmey Jr, Patrick	75,806	29,562	69
Tanyag, Wilbert 72,133 7,760 0 Tarr, Christopher 84,970 20,323 127 Tasaka, Bryan 114,216 12,605 4,883 Tatchen, Elisabeth 67,648 12,930 0 Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Gindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thrasher, Don 57,608 22,724 0 Till	Talmey, Paul Kelly	106,296	9,854	0
Tarr, Christopher 84,970 20,323 127 Tasaka, Bryan 114,216 12,605 4,883 Tatchen, Elisabeth 67,648 12,930 0 Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thornley, Rich 106,772 28,453 0 Tillmanns, Mike 75,466 4,186 0 Ti	Tambellini, Denise	106,206	12,249	2,525
Tasaka, Bryan 114,216 12,605 4,883 Tatchen, Elisabeth 67,648 12,930 0 Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thornley, Rich 106,772 28,453 0 Tirkanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Ti	Tanyag, Wilbert	72,133	7,760	0
Tatchen, Elisabeth 67,648 12,930 0 Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thrasher, Don 57,608 22,724 0 Tilkanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Tillmors, Mark 106,581 40,506 1,076 Tod	Tarr, Christopher	84,970	20,323	127
Taylor, Kirk 130,978 14,819 1,422 Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thornley, Rich 106,772 28,453 0 Thrasher, Don 57,608 22,724 0 Tillmanns, Mike 75,466 4,186 0 Tillmanns, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsled	Tasaka, Bryan	114,216	12,605	4,883
Taylor, Mervyn 83,693 32,239 0 Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thornley, Rich 106,772 28,453 0 Thrasher, Don 57,608 22,724 0 Tillmanns, Mike 75,466 4,186 0 Tillmanns, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsle	Tatchen, Elisabeth	67,648	12,930	0
Teichrieb, Craig 67,648 9,013 0 Tellis, Peter 79,873 17,418 0 Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thornley, Rich 106,772 28,453 0 Thrasher, Don 57,608 22,724 0 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Tillyer, Steve 85,958 23,083 408 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsle	Taylor, Kirk	130,978	14,819	1,422
Tellis, Peter 79,873 17,418 0.0 Teo, James 93,868 11,105 0.0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0.0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0.0 Thornley, Rich 106,772 28,453 0.0 Thrasher, Don 57,608 22,724 0.0 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0.0 Tillyer, Steve 85,958 23,083 408 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Taylor, Mervyn	83,693	32,239	0
Teo, James 93,868 11,105 0 Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thornley, Rich 106,772 28,453 0 Thrasher, Don 57,608 22,724 0 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Tillyer, Steve 85,958 23,083 409 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Teichrieb, Craig	67,648	9,013	0
Tetlock, Dan 85,974 25,142 117 Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thornley, Rich 106,772 28,453 0 Thrasher, Don 57,608 22,724 0 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Tillyer, Steve 85,958 23,083 405 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,075	Tellis, Peter	79,873	17,418	0
Thandi, Neera 82,745 6,779 955 Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 6 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 6 Thornley, Rich 106,772 28,453 6 Thrasher, Don 57,608 22,724 6 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 6 Tillyer, Steve 85,958 23,083 40 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 6 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,075	Teo, James	93,868	11,105	0
Thibodeau, Jon 75,198 5,369 2,583 Thomas, Bryan 75,459 6,236 6 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 6 Thornley, Rich 106,772 28,453 6 Thrasher, Don 57,608 22,724 6 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 6 Tillyer, Steve 85,958 23,083 405 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 6 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,075	Tetlock, Dan	85,974	25,142	117
Thomas, Bryan 75,459 6,236 0 Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thornley, Rich 106,772 28,453 0 Thrasher, Don 57,608 22,724 0 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Tillyer, Steve 85,958 23,083 409 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,075	Thandi, Neera	82,745	6,779	955
Thomas, Cindy 115,911 30,352 497 Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 6 Thornley, Rich 106,772 28,453 6 Thrasher, Don 57,608 22,724 6 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 6 Tillyer, Steve 85,958 23,083 409 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 6 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,075	Thibodeau, Jon	75,198	5,369	2,583
Thomas, Marianne 97,908 9,938 955 Thome, John 67,127 8,208 0 Thorniey, Rich 106,772 28,453 0 Thrasher, Don 57,608 22,724 0 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Tillyer, Steve 85,958 23,083 408 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Thomas, Bryan	75,459	6,236	0
Thome, John 67,127 8,208 0 Thornley, Rich 106,772 28,453 0 Thrasher, Don 57,608 22,724 0 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Tillyer, Steve 85,958 23,083 405 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Thomas, Cindy	115,911	30,352	497
Thornley, Rich 106,772 28,453 0 Thrasher, Don 57,608 22,724 0 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Tillyer, Steve 85,958 23,083 405 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Thomas, Marianne	97,908	9,938	955
Thrasher, Don 57,608 22,724 0 Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Tillyer, Steve 85,958 23,083 409 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Thome, John	67,127	8,208	0
Tikanmaki, Anna 111,208 10,995 678 Tillmanns, Mike 75,466 4,186 0 Tillyer, Steve 85,958 23,083 405 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Thornley, Rich	106,772	28,453	0
Tillmanns, Mike 75,466 4,186 0 Tillyer, Steve 85,958 23,083 405 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Thrasher, Don	57,608	22,724	0
Tillyer, Steve 85,958 23,083 409 Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Tikanmaki, Anna	111,208	10,995	678
Timmons, Mark 106,581 40,506 1,076 Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,073	Tillmanns, Mike	75,466	4,186	0
Toda, Richard K 110,092 10,177 0 Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Tillyer, Steve	85,958	23,083	409
Townsend, Ted 145,526 18,487 5,393 Townsley, Gail 102,936 8,052 1,077	Timmons, Mark	106,581	40,506	1,076
Townsley, Gail 102,936 8,052 1,077	Toda, Richard K	110,092	10,177	0
•	Townsend, Ted	145,526	18,487	5,393
Toyoda, Lianne 72,130 7,354	Townsley, Gail	102,936	8,052	1,077
	Toyoda, Lianne	72,130	7,354	0

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Name	Base Salary	Benefits & Other ¹	Expenses
Tran, Vu Khanh	75,099	5,574	1,118
Trotter, Nicole	75,459	4,627	0
Truscott, Loic	67,648	11,320	0
Tse, Kelvin Ka Yiu	75,899	11,724	955
Turick, Julia	79,342	6,681	833
Turick, Renata	76,109	4,390	0
Tycholis, Kathy	73,072	5,697	2,241
Ubial, Jessie F	80,092	5,607	0
Vallance, Scott	76,106	5,601	0
Van Bruksvoort, Alex W	82,508	16,159	75
Van Den Boogaard, Leonardus	88,958	66,605	251
Van Iperen, Aaron	87,518	17,750	0
Van Neck, Caitlyn	84,970	20,684	196
Vance, Justin	63,208	19,636	135
Varley, Sue	86,345	7,755	2,357
Vaughn, Jerret	87,518	22,045	495
Veerman, Maarten	145,400	16,206	1,114
Villaluz, Jaime	76,115	12,231	132
Vrakela, Ivana	89,949	6,732	0
Vrba, Karol	84,970	22,129	0
Vrooman, Rowan	87,518	25,852	158
Wahl, Kevin E	105,594	27,085	0
Walker, Wesley	106,774	28,901	2,478
Wall, Anthony	87,518	20,734	0
Walters, Bryan	87,604	22,982	150
Warkentin, Daryle Dean	107,890	34,997	65
Warren, Darren	82,742	6,639	255
Warzel, Edward Brian	110,092	13,872	438
Weber, David	152,629	31,674	1,151
Wei, Victor	152,092	28,343	2,759
Weissler, Forrest	103,170	25,424	1,845
Wellsted, Darryl	97,984	16,686	42
Welsh, Michael	87,518	22,147	901

^{1.} Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).

2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

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Name	Base Salary	Benefits & Other ¹	Expenses
Weststrate, Jason Campbell	72,235	7,836	10
Wheeler, Gregg	101,459	12,251	3,315
White, Simon J	85,876	17,897	0,010
Whitty, Cheryl Ann	76,109	5,276	400
Whitty, Robert	87,518	16,390	2,323
Whyman, Max	57,399	17,803	0
Wild, Danyon	106,774	28,783	17
Wilke, Steve	76,477	14,503	0
Wilkinson, Timothy J G	144,058	20,820	4,148
Williams, Steve J	41,069	48,575	0
Windsor, Ryan	58,277	24,844	69
Wong, Ivy	121,481	15,819	1,150
Wong, William	80,092	7,007	925
Woo, Gavin	152,607	16,918	1,070
Woolgar, John	125,197	15,627	2,121
Wyatt, Sail	75,388	8,690	2,121
Wyenberg, Grant	98,005	27,976	1,596
Wynne, Philip	93,909	9,305	161
Yang, Judy	76,078	5,132	400
- ·	75,429	11,953	682
Yee, Stephen	75,429 76,109	5,632	603
Yeung, Yuen Tung	•	21,462	0
Yoo, John	84,970		
Young, Jim	152,000	31,566	3,391
Younis, Munkith	121,319	21,061	1,803
Zanardo, Wilma Angela	82,745	10,019	262
Zukowsky, Doug	67,874	23,749 \$11,488,942	526
Number of Employees - 719	\$63,782,739	\$11,466,942	\$448,475

Consists of taxable benefits (i.e. MSP, group life, and vehicle) and lump sum payments (i.e. banked vacation, gratuity, and overtime).
 2015 also includes a 27th pay period due to the bi-weekly pay schedule within the calendar year.

Section 6

CITY OF RICHMOND SCHEDULE OF REMUNERATION AND EXPENSES

Grand Total For 2015

Name	No. of Employees	Remuneration ¹	Expenses
Employees Over \$75K	719	\$75,271,681	\$448,475
Employees Under \$75K	1,340	45,281,336	93,344
Grand Total		\$120,553,017	\$541,819

1. Combines salary, taxable benefits, and other lump sum payouts

CITY OF RICHMOND STATEMENT OF SEVERANCE AGREEMENTS FOR 2015

There were 9 severance agreements between the City of Richmond and its employees during 2015

These agreements represent 1 week to 23 months of salaries.

RICHMOND PUBLIC LIBRARY SCHEDULE OF REMUNERATION AND EXPENSES FOR 2015

Schedule 1 - Board of Trustees

	No. Of Board		
NAME	Trustees	REMUNERATION	EXPENSES
Tang, Simon	Chair		2,866
Koch, Susan	Vice-Chair		119
Au, Chak	Councillor		0
Bostwick, Mark	Trustee		115
Chahal, Kash	Trustee		115
Corr, Traci	Trustee		119
Cousar, Diane	Trustee		0
Kafka, Peter	Trustee		115
Leung, Robin	Trustee		187
	9	\$ -	\$ 3,636

Schedule 2 - Employees Earnings in Excess of \$75,000

	No. of		
NAME	employees	REMUNERATION*	EXPENSES
Au, Melanie		84,922	362
Beecroft, Chad		76,945	0
Buss, Gregory		194,958	3,065
Civkin, Shelley		82,486	5
Ellis, Mark		116,949	0
Gettel, Cathy		78,856	471
He, Ping		87,762	40
Jang, Wendy		85,251	104
Lam, Vinh		77,706	12
Lo, Dennis		77,106	0
Rahman, Shaneena		87,688	1,281
Smith, Lee Anne		94,067	334
Walters, Susan		141,098	3,518
	13	\$ 1,285,794	\$ 9,192
Employees Less Than \$75,000	127	\$ 4,376,324	\$ 7,740
Grand Total	140	\$ 5,662,118	\$ 16,932

^{*} Combines salary, taxable benefits, and other payouts

CITY OF RICHMOND SCHEDULE OF REMUNERATION AND EXPENSES For the year ended December 31, 2015

Reconciliation of Remuneration to Financial Statements

Total Remuneration Per Section 6 - Schedule of Remuneration and Expenses:

Elected Officials		\$802,396
Employees - City of Richmond		120,553,017
Employees - Richmond Public Library		5,662,118
		\$127,017,531
Total Salaries Per Financial Statements		
Wages and salaries		147,995,961
Capital programs, billings, and payouts		6,407,601 154,403,562
		154,405,502
Less Employer share of non-taxable payroll remittances (City)		(23,823,804)
Less Employer share of non-taxable payroll remittances (Library)		(1,090,127)
Less 2015 payroll accrual paid in 2016 Add 2014 payroll accrual paid in 2015		(385,208) 5,780,979
Deduct Richmond Olympic Oval Corporation salaries		(7,867,871)
Deduct Lulu Island Energy Company Ltd salaries		Ó
		\$127,017,531
	Difference	\$0

Payments	Amount
1832 ASSET MANAGEMENT LP	\$ 120,000
3R DEMOLITION CORP	31,045
A R MOWER & SUPPLY LTD	57,194
ABC TRANSMISSIONS LTD	35,250
ACKLANDS - GRAINGER INC	389,522
ADG PROJECTS	27,395
ADVANCED DRIVE SYSTEMS INC	61,895
AECOM CANADA LTD	43,513
AIRON HEATING & AIR CONDITIONING LTD	445,643
ALEXANDRA ROAD LP	63,620
ALLSTAR PACIFIC INTEGRATED MEDIA	38,182
ANDREW SHERET LTD	732,647
ANIGRAPH PRODUCTIONS LIMITED	106,927
ANNEX CONSULTING GROUP INC	51,300
ANTHONY JONES & ASSOCIATES INC	47,698
ANTI, INC	49,696
APEX COMMUNICATIONS INC	25,198
APLIN & MARTIN CONSULTANTS LTD	186,332
APPLE CANADA INC	52,417
ARO INC	30,253
ARPAC STORAGE SYSTEMS CORPORATION	81,834
ASHTON MECHANICAL LTD	165,481
ASHTON SERVICE GROUP LTD	848,541
ASI MANUFACTURING LTD	57,896
ASSOCIATED ENGINEERING (BC) LTD	64,874
ASSOCIATED FIRE AND SAFETY	92,978
ASTRO TURF WEST DISTRIBUTORS LTD	783,208
ATLAS POWER SWEEPING LTD	86,556
AVENUE MACHINERY CORP	64,629
AVOLVE SOFTWARE CORPORATION	181,170
BARRY HAMEL EQUIPMENT LTD	39,132
BC ASSESSMENT*	5,216,579
BC HARDWOOD FLOOR CO LTD	25,661
BC HYDRO	4,651,963
BC LIFE & CASUALTY*	892,180
BC MUNICIPAL SAFETY ASSOCIATION	61,635
BC PLANT HEALTH CARE INC	100,272
BCD HOLDINGS LTD	36,741
BD HALL CONSTRUCTORS CORP	4,924,872
BEYOND TECH SOLUTIONS	123,127

^{*}Payments include tax transfers and third party remittances.

Payments	Amount
BIG KAHUNA	26,220
BLACK PRESS GROUP LTD	32,798
BLACKSTONE CONSULTING GROUP INC	163,048
BLANCHETTE PRESS	28,049
BLUNDELL PRODUCE PLUS LTD	32,544
BOWDEN, TONY	58,867
BRADLEY REFRIGERATION	31,160
BRANDT TRACTOR LTD	33,279
BRIDGEPORT COLLISION LTD	50,405
BRIERE PRODUCTION GROUP INC	29,509
BROADWAY ROOFING	56,855
BTY GROUP	64,213
BULL HOUSSER & TUPPER LLP	38,593
BUSCH SYSTEMS INTERNATIONAL INC	66,337
BYCAR ENGINEERING LIMITED	30,008
CAM MANAGEMENT SOLUTIONS (CANADA) INC	36,350
CANADA POST CORPORATION	233,947
CANADA REVENUE AGENCY*	34,243,174
CANADA SAVINGS BONDS*	578,562
CANADIAN LINEN SUPPLY	45,361
CANADIAN NATIONAL RAILWAY COMPANY	77,582
CANADIAN RED CROSS*	30,816
CANADIAN STAINLESS FASTENERS INC	56,638
CANNON DESIGN ARCHITECTURE INC	31,072
CAPITAL TECHNOLOGY PARTNERS	59,301
CASCADE WEAR BC LTD	96,430
CDW CANADA	73,062
CEDAR RIM NURSERY	28,479
CEI ARCHITECTURE PLANNING INTERIORS	107,947
CHASE PAYMENTECH	302,666
CHEVRON CANADA LTD	1,704,306
CHINESE INFORMEDIA CONSULTING GROUP INC	34,699
CIMCO REFRIGERATION	338,627
CITRIX SYSTEMS INC	26,181
CITY GREEN SOLUTIONS	29,192
CITY OF VANCOUVER	1,268,339
CITY SPACES CONSULTING LTD	57,795
CLAUDIO'S BACKHOE SERVICE	25,531
CLAYMORE CLOTHES LTD	29,086
CLEARTECH INDUSTRIES INC	155,057

^{*}Payments include tax transfers and third party remittances.

Payments	Amount
COBRA ELECTRIC LTD	1,805,374
COENCORP CONSULTANT CORPORATION INC	36,638
COLD FIRE CANADA LTD	52,151
COLTER DEVELOPMENTS	84,290
COLUMBIA BITULITHIC LTD	4,344,497
COLUMBIA CHRYSLER DODGE JEEP LTD	27,595
COMMERCIAL AQUATIC SUPPLIES	84,316
COMMERCIAL ELECTRONICS LTD	28,197
COMMERCIAL LIGHTING PRODUCTS LTD	94,587
COMMERCIAL TRUCK EQUIPMENT CO	26,977
COMPRINT SYSTEMS INC - DATAFIX	27,000
COMPUGEN INC	33,416
CONTAINERWEST	46,053
CORE PLUMBING AND HEATING LTD	28,441
CORIX UTILITIES INC	1,396,415
CORIX WATER PRODUCTS LIMITED PARTNERSHIP	257,448
COVER STAR STRUCTURES LTD	63,555
CREATIVE DOOR SERVICES LTD	70,934
CREATIVE INSTALLATIONS LTD	28,005
CROP PRODUCTION SERVICES (CANADA) INC	51,948
CROSS ROADS EXCAVATING LTD	217,326
CSDC SYSTEMS INC	93,595
CTH SYSTEMS INC	57,188
CULLEN DIESEL POWER LTD	159,018
CUPE 394*	617,543
CUPE 3966 LIBRARY*	206,115
CUPE 718*	914,909
CWMM CONSULTING ENGINEERS LTD	74,497
D JENSEN & ASSOCIATES LTD	110,499
D LITCHFIELD & CO LTD	40,677
DAFCO FILTRATION GROUP	41,634
DAVIDSON BROS MECHANICAL CONTRACTORS LTD	225,804
DAVIS LLP	158,278
DEL EQUIPMENT LIMITED	31,841
DELL CANADA INC	142,114
DENTONS CANADA LLP	9,823,950
DGBK ARCHITECTS	400,563
DIALOG BC ARCHITECTURE ENGINEERING	26,313
DILLON CONSULTING	205,165
DIRECT ENERGY MARKETING LTD	366,306

^{*}Payments include tax transfers and third party remittances.

Payments	Amount
DIRECT EQUIPMENT WEST LTD	53,815
DLA PIPER (CANADA) LLP	163,763
DON DICKEY SUPPLIES	48,866
DOUBLE R RENTALS	82,377
DUECK RICHMOND CHEVROLET BUICK CADILLAC	542,974
DYNAMIC FACILITY SERVICES LTD	223,210
DYNAMIC MANAGEMENT SOLUTIONS DMS	43,340
E B HORSMAN & SON LTD	60,087
EAST RICHMOND NURSERIES	47,667
EBB ENVIRONMENTAL CONSULTING INC	37,272
E-COMM, EMERGENCY COMMUNICATIONS FOR BC	3,276,782
ECONOLITE CANADA INC	438,334
ECOTAINER SALES INC	33,151
ECOWASTE INDUSTRIES LTD	324,983
EECOL ELECTRIC CORP	156,737
E-FACTOR ENGINEERING	30,400
ELTEC ELEVATOR LTD	71,169
EMCO CORPORATION	95,174
EMERGENCY COMMUNICATIONS NETWORK LCC	25,756
ENERGY NETWORK SERVICES INC	125,201
ESC AUTOMATION	249,990
ESRI CANADA LTD	145,654
EXECUTIVE AIRPORT PLAZA HOTEL & CONF CTR	37,203
EXTREME GLASS LTD	70,505
FEDERATION OF CANADIAN MUNICIPALITIES	30,272
FINNING (CANADA)	124,108
FIRST TRUCK CENTRE VANCOUVER INC	39,234
FISHBONE ETC DESIGN	30,292
FITNESS TOWN COMMERCIAL	65,041
FLEISHMANHILLARD	33,456
FLOCOR INC	153,844
FOREMAN EQUIPMENT LTD	408,932
FORGEROCK INC	25,006
FORMS+SURFACES	51,740
FORTISBC - NATURAL GAS	413,028
FORTRAN TRAFFIC SYSTEMS LTD	26,312
FRASER RICHMOND SOIL AND FIBRE LTD	693,409
FRED SURRIDGE LTD	1,820,948
FRONTLINE MACHINERY LTD	92,968
FSEAP VANCOUVER	96,288

 $[\]hbox{*Payments include tax transfers and third party remittances}.$

Payments	Amount
B BOBCAT SERVICE	137,737
S P ROLLO & ASSOCIATES LTD	32,556
GATEWAY MECHANICAL SERVICES	110,915
GCR RAIL CROSSINGS	94, 16 3
GLACIER MEDIA GROUP	124,444
GLADIUK CONTRACTING LTD	227,003
GLENMORE PRINTING LIMITED	31,71
GLOBAL INDUSTRIAL CANADA INC	30,06
GLOBAL KNOWLEDGE NETWORK (CANADA) INC	37,50
GLOBAL RISK INNOVATIONS	39,60
GOLDER ASSOCIATES LTD	167,29
GRAHAM CONSTRUCTION AND ENGINEERING LP	474,59
GREAT WEST EQUIPMENT	30,20
GREATER VANCOUVER REGIONAL DISTRICT*	31,271,74
GREATER VANCOUVER WATER DISTRICT	21,991,18
GREGG DISTRIBUTORS BC LTD	50,44
GROUNDSWELL GROUP INC	30,37
GUILLEVIN INTERNATIONAL INC	649,02
GVIC COMMUNICATIONS CORP	39,59
HABITAT SYSTEMS INC	49,51
HARRIS & COMPANY	395,91
HARVEST FRASER RICHMOND ORGANICS LTD	82,65
HERITAGE OFFICE FURNISHINGS LTD	828,80
HERJAVEC GROUP INC	44,97
HEWLETT PACKARD FINANCIAL SVCS CANADA CO	32,63
HEXCEL CONSTRUCTION LTD	1,129,13
HI-BOND CONSTRUCTION LTD	29,00
HOLLAND IMPORTS INC	50,19
HOOKER CRAIG LUM GROUP LTD	28,04
HOPKINS, DOLLY	30,97
HORSESHOE PRESS INC	29,08
HUGHES CONDON MARLER: ARCHITECTS	2,676,31
HUNTER LITIGATION CHAMBERS LAW CORP	47,12
HUTTON COMMUNICATIONS CANADA INC	32,69
ICE DEVELOPMENT LTD	79,64
IMPERIAL PARKING CANADA CORPORATION	500,54
IMPERIAL PAVING LTD	66,14
INFOMART	25,06
INFOR CANADA LTD	322,23
INFORMATION BUILDERS (CANADA) INC	28,03

^{*}Payments include tax transfers and third party remittances.

Payments	Amount
INNOVATIVE SIGNAGE INC	74,299
INSIGHTS LEARNING & DEVELOPMENT VAN LTD	77,551
INTELEX TECHNOLOGIES INC	50,451
INTERNATIONAL TENTNOLOGY CORP	42,212
INTERNATIONAL WEB EXPRESS	42,966
INTERPROVINCIAL TRAFFIC SERVICE LTD	260,264
ION SECURED NETWORKS INC	30,616
IRIDIA MEDICAL	31,236
ISL ENGINEERING AND LAND SERVICES LTD	91,207
ISLAND KEY COMPUTER LTD	573,697
J & T SPORTS	33,788
J J M CONSTRUCTION LTD	255,678
JANISAN	121,025
JAY DISTRIBUTING	60,588
JEGO, MIYOUKI	60,977
JILL ANHOLT STUDIO INC	33,888
JOHN DONNELLY & ASSOCIATES EVENT	199,921
JOHNSTON ROSS & CHENG LTD	79,955
JSP ENTERPRISES	47,004
JW LEES LAW CORPORATION	45,117
KAL TIRE	191,417
KASIAN ARCHITECTURE INTERIOR DESIGN AND	30,533
KEE BEE SERVICES LTD	37,196
KERR WOOD LEIDAL ASSOCIATES LIMITED	1,079,338
KING HOE EXCAVATING LTD	742,544
KIRK & CO CONSULTING LTD	27,685
KODIAK TRUCK & EQUIPMENT LTD	53,533
KONICA MINOLTA BUSINESS SOLUTIONS	76,289
KPMG LLP	110,375
KSB PUMPS INC	, 555,029
KUTNY'S RICHMOND SOILS	51,368
LAFARGE CONCRETE LTD	349,989
LANDLORD, RIVER ROAD INVESTMENTS LTD	56,748
LANGLEY CONCRETE LIMITED PARTNERSHIP	35,144
LAST DOOR RECOVERY SOCIETY	47,500
LAYFIELD CANADA LTD	191,244
LEDCOR CONSTRUCTION LIMITED	4,291,027
LEVELTON CONSULTANTS LTD	147,453
LIFE FITNESS	61,088
LIT AQUATICS LTD	197,022
LIT AQUATICS LID	137,022

 $[\]ensuremath{^{\ast}}\xspace Payments$ include tax transfers and third party remittances.

Payments	Amount
LIVINGSTON INTERNATIONAL INC	27,533
LORDCO PARTS LTD	158,459
LUCID MANAGEMENT GROUP	87,875
M J PAWLOWSKI & ASSOCIATES	186,163
MA ENG-TECH CONSTRUCTION	332,884
MACAULAY TRUCKING LTD	254,100
MACDONALD & LAWRENCE TIMBER FRAMING LTD	64,438
MAINLAND SAND & GRAVEL LTD	483,143
MAINROAD LOWER MAINLAND CONT	129,066
MAINROAD MAINTENANCE PRODUCTS	97,872
MAPLE RIDGE CHRYSLER	86,771
MARINE REPAIR & MAINTENANCE	124,202
MAYDANYK TRUCKING LTD	74,567
MCASPHALT INDUSTRIES LTD	27,599
MCCARTHY TETRAULT LLP	6,856,102
MCELHANNEY CONSULTING SERVICES LTD	49,243
MCRAE'S ENVIRONMENTAL SERVICES LTD	1,582,498
MCW CONSULTANTS LTD	55,881
MDT TECHNICAL SERVICES INC	25,058
MEDICAL SERVICES PLAN*	1,454,696
MERCER (CANADA) LTD	41,720
METRO MOTORS LTD	1,184,544
METRO VANCOUVER CRIME STOPPERS	40,000
MICKELSON CONSULTING, INC	128,511
MILLS PRINTING & STATIONERY CO LTD	406,593
MINISTER OF FINANCE*	104,793
MINORU SENIORS SOCIETY	48,616
MMM GROUP LIMITED	54,505
MNA DISTRIBUTION INC	146,642
MNP LLP	57,693
MOBILE 1 MESSENGERS	27,792
MOUNTAIN INTERACTIVE INC	45,235
MOVIK CONSTRUCTIONS LTD	88,869
MPT ENGINEERING CO LTD	64,534
MUNDIE TRUCKING	112,874
MUNICIPAL FINANCE AUTHORITY OF BC *	41,120
MUNICIPAL INSURANCE ASSOCIATION OF BC	989,970
MUNICIPAL PENSION PLAN*	22,361,424
MUSE ATELIER	64,286
MWL DEMOLITION LTD	34,130

^{*}Payments include tax transfers and third party remittances.

Payments	Amount
NAPA AUTO PARTS	56,776
NAS RECRUITMENT COMMUNICATIONS	31,674
NEDCO	61,805
NEDCO WEST	29,167
NEPTUNE TECHNOLOGY GROUP (CANADA) LTD	1,409,858
NOVAX INDUSTRIES CORP	277,995
NU-GRO LTD	35,788
NUTECH FACILITY SERVICES LTD	52,888
OCCUMED CONSULTING	69,590
OCEAN PIPE	69,941
ONNI CONTRACTING LTD	692,664
OPEN TEXT CORPORATION	197,746
OPUS DAYTONKNIGHT CONSULTANTS LTD	463,325
OPUS INTERNATIONAL CONSULTANTS	34,600
ORACLE CANADA ULC	404,713
ORBIS CANADA LIMITED	48,086
ORBIT FILMS INC	64,285
ORIS DEVELOPMENT (CAMBIE) CORP	308,964
P D TRUCKING	121,868
PACIFIC BLUE CROSS*	3,986,279
PACIFIC CUTTING AND CORING LTD	186,537
PACIFIC FLOW CONTROL LTD	109,582
PACIFIC MATTRESS RECYCLING INC	36,399
PARSONS INC	107,618
PAUL SAHOTA TRUCKING	124,884
PC URBAN PROPERTIES CORP	31,788
PEDRE CONTRACTORS LTD	248,433
PENTA BUILDERS GROUP	734,364
PERFORMANCE CONTRACTING LTD	269,671
PERFORMANCE OBJECTS INC	81,150
PETERBILT PACIFIC INC	260,065
PHOENIX TENT AND EVENTS RENTALS	32,093
PITNEYWORKS	107,839
PJS SYSTEMS	135,177
PLAN GROUP	79,413
PLANET CLEAN	391,821
PLATINUM PRO-CLAIM	35,268
PREMIER SECURITY INC	120,089
PROACTIVE RESOLUTIONS INC	38,371
PROFIRE EMERGENCY EQUIPMENT INC	74,305

^{*}Payments include tax transfers and third party remittances.

PS TRAFFIC PRO SERVICES (2012) INC PSE EQUIPMENT LTD 206,493 PURTECH SERVICE GROUP INC 38,747 PURTECH SERVICE GROUP INC 38,747 PURTECHLESS CONSTRUCTION INC 147,102 PURL PARTNERSHIP LANDSCAPE ARCHITECTS INC QUALICHEM INDUSTRIAL PRODUCTS R F BINNIE AND ASSOCIATES LTD 39,554 RAM MECHANICAL LTD 29,743 RATIO ARCHITECTURE INTERIOR DESIGN RACIO ARCHITECTURE INTERIOR DESIGN RACE STRATEGIES INC 122,260 RECEIVER GENERAL FOR CANADA (RCMP) 37,702,888 RECEIVER GENERAL FOR CANADA (ROMP) 37,702,888 RICCHMOND ANIMAL PROTECTION SOCIETY RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION SICCHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIRESS & WELLNESS ASSOCIATION RICHMOND FIRESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND TENNIS CLUB RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENN	Payments	Amount
PER EQUIPMENT LTD PURTECH SERVICE GROUP INC 38,747 20,743 RATIO ARCHITECTURE INDUCTS RATIO ARCHITECTURE INTERIOR DESIGN RATIO ARCHITECTURE INTERIOR DESIGN RACE STRATEGIES INC RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECHONDA ANIMAL PROTECTION SOCIETY RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIRESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMON	PROGRESSIVE WASTE SOLUTIONS CANADA INC	52,637
PURTECH SERVICE GROUP INC PW TRENCHLESS CONSTRUCTION INC PW TRENCHLESS CONSTRUCTION INC PWL PARTNERSHIP LANDSCAPE ARCHITECTS INC QUALICHEM INDUSTRIAL PRODUCTS R F BINNIE AND ASSOCIATES LTD RAM MECHANICAL LTD RAMING ARCHITECTURE INTERIOR DESIGN RC STRATEGIES INC RC STRATEGIES INC RC STRATEGIES INC RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECTEC INDUSTRIES INC RC TECKNING & EXCAVATING RICHMOND ART GALLERY ASSOCIATION RICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND TINESS & WELLNESS ASSOCIATION RICHMOND TENNIS CLUB RICHMOND TENNI	PS TRAFFIC PRO SERVICES (2012) INC	185,685
PW TRENCHLESS CONSTRUCTION INC PWL PARTNERSHIP LANDSCAPE ARCHITECTS INC QUALICHEM INDUSTRIAL PRODUCTS R F BINNIE AND ASSOCIATES LTD PRATIO ARCHITECTURE INTERIOR DESIGN RATIO ARCHITECTURE INTERIOR DESIGN RACE STRATEGIES INC RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECTEC INDUSTRIES INC RECTEC INDUSTRIES INC RECTEC INDUSTRIES INC RECTEC INDUSTRIES INC RECHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND ART GALLERY ASSOCIATION RICHMOND CHAMBER OF COMMERCE RICHMOND FITNESS & WELLINESS ASSOCIATION RICHMOND FITNESS & WELLINESS ASSOCIATION RICHMOND TENNIS CLUB RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS	PSE EQUIPMENT LTD	206,493
PWL PARTNERSHIP LANDSCAPE ARCHITECTS INC QUALICHEM INDUSTRIAL PRODUCTS R F BINNIE AND ASSOCIATES LTD PRAMM MECHANICAL LTD PRAMIC ARCHITECTURE INTERIOR DESIGN RC STRATEGIES INC RC STRUCKING & EXCAVADA (RCMP) RC STRUCKING & EXCAVATING RC STRUCKING & EXCAVATING RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND TENNISS & WELLNESS ASSOCIATION RICHMOND TENNIS CLUB RICHMOND TENNIS RECEIVER RECEIVER RECEIVER RECEIVER RECEIVER RECEIVE	PURTECH SERVICE GROUP INC	38,747
QUALICHEM INDUSTRIAL PRODUCTS R F BINNIE AND ASSOCIATES LTD RAM MECHANICAL LTD RATIO ARCHITECTURE INTERIOR DESIGN RC STRATEGIES INC RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECHONOD ANIMAL PROTECTION SOCIETY RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND RICHMOND SEWS RICHMOND TENNIS CLUB RICHMOND TENNIS	PW TRENCHLESS CONSTRUCTION INC	147,102
R F BINNIE AND ASSOCIATES LTD RAM MECHANICAL LTD RATIO ARCHITECTURE INTERIOR DESIGN REC STRATEGIES INC RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECHOROND ANIMAL PROTECTION SOCIETY RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND DEWS RICHMOND DEWS RICHMOND TENNIS CLUB RICHMOND TENNIS	PWL PARTNERSHIP LANDSCAPE ARCHITECTS INC	34,953
RAM MECHANICAL LTD RATIO ARCHITECTURE INTERIOR DESIGN RATIO ARCHITECTURE INTERIOR DESIGN RC STRATEGIES INC RC STRATEGIES INC RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECTEC INDUSTRIES INC RCG TRUCKING & EXCAVATING RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND CHAMBER OF COMMERCE RICHMOND FITNESS & WELLNESS ASSOCIATION RICHMOND FITNESS & WELLNESS ASSOCIATION RICHMOND TENNIS CLUB RICH	QUALICHEM INDUSTRIAL PRODUCTS	44,625
RATIO ARCHITECTURE INTERIOR DESIGN RC STRATEGIES INC 141,686 RCR TECHNOLOGIES INC 122,260 RECEIVER GENERAL FOR CANADA (RCMP) 37,702,888 RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) 27,137 RECTEC INDUSTRIES INC 26,927 RECTEC INDUSTRIES INC RGC TRUCKING & EXCAVATING RICHMOND ANIMAL PROTECTION SOCIETY 430,864 RICHMOND ART GALLERY ASSOCIATION 57,718 RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHMOND TENNIS CLU	R F BINNIE AND ASSOCIATES LTD	93,554
RC STRATEGIES INC RCR TECHNOLOGIES INC RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECTEC INDUSTRIES INC RGC TRUCKING & EXCAVATING RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FITNESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND TENNIS CLUB RICHMOND TENNIS RICHMOND TENNIS CLUB RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMOND TENNIS RICHMOND TE	RAM MECHANICAL LTD	29,743
RCR TECHNOLOGIES INC RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECTEC INDUSTRIES INC RECHMOND ANIMAL PROTECTION SOCIETY 430,864 RICHMOND ART GALLERY ASSOCIATION FICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FITNESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHMOND TENNIS RICHMOND TENNIS CLUB RICHMOND TENNIS CLUB RICHMOND TENNIS RICHMOND TENNIS CLUB RICHMOND TENNIS	RATIO ARCHITECTURE INTERIOR DESIGN	88,976
RECEIVER GENERAL FOR CANADA (RCMP) RECEIVER GENERAL FOR CANADA (INDUSTRY - RADIO) RECTEC INDUSTRIES INC RECHMOND ANIMAL PROTECTION SOCIETY 430,864 RICHMOND ART GALLERY ASSOCIATION 57,718 RICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* SERICHMOND FITNESS & WELLNESS ASSOCIATION 182,095 RICHMOND NEWS RICHMOND TENNIS CLUB RICHMOND RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD ROCANDAL INC ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROCH'S BUILDING SUPPLIES LTD 175,896 ROCH'S BUILDING SUPPLIES LTD ROCH'S BUILDING SUPPLIES LTD 175,896 ROCH'S BUILDING SUPPLIES LTD 110,482 SAFE & SOUND SECURITY SYSTEMS LTD 247,183 SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 75,633	RC STRATEGIES INC	141,686
RECEIVER GENERAL FOR CANADA(INDUSTRY - RADIO) 27,137 RECTEC INDUSTRIES INC 26,927 RECTEC INDUSTRIES INC RECHMOND ANIMAL PROTECTION SOCIETY 430,864 RICHMOND ART GALLERY ASSOCIATION 57,718 RICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* SERICHMOND FITNESS & WELLNESS ASSOCIATION 182,095 RICHMOND NEWS 28,349 RICHMOND OLYMPIC OVAL 3,245,981 RICHMOND TENNIS CLUB 37,392 RICHMOND TENNIS CLUB RICHOAN HOLDINGS LTD 256,048 RICHOAN HOLDINGS LTD 28,99,724 RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD ROADWAY TRAFFIC PRODUCTS ROADWAY TRAFFIC PRODUCTS ROADWAY TRAFFIC PRODUCTS ROCY MOUNTAIN PHOENIX 86,407 ROCYS BUILDING SUPPLIES LTD 175,896 ROGERS WIRELESS INC 43,474 ROLLINS MACHINERY LTD 68,636 ROYAL CITY FIRE SUPPLIES LTD 110,482 SAFE & SOUND SECURITY SYSTEMS LTD 247,183 SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD 57,633 SCALAR DECISIONS INC 75,633	RCR TECHNOLOGIES INC	122,260
RECTEC INDUSTRIES INC REGC TRUCKING & EXCAVATING RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* S59,486 RICHMOND FIRESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHMOND TENNIS CLUB RICHMOND TENNIS CLUB RICHMOND HOLDINGS LTD RICHMOND MENS RICHMOND HOLDINGS LTD RICHMOND TENNIS CLUB RICHMOND	RECEIVER GENERAL FOR CANADA (RCMP)	37,702,888
RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* S59,486 RICHMOND FIRESS & WELLNESS ASSOCIATION RICHMOND FITNESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHMOND TENNIS CLUB RICHMOND TENNIS CLUB RICHMOND TENNIS CLUB RICHMOND HOLDINGS LTD RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD ROCKY MOUNTAIN PHOENIX ROCKY MOUNTAIN PHOENIX ROCKY MOUNTAIN PHOENIX ROGERS WIRELESS INC ROYAL CITY FIRE SUPPLIES LTD ROYAL CITY FIRE SUPPLIES LTD SAFAE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 75,633	RECEIVER GENERAL FOR CANADA(INDUSTRY - RADIO)	27,137
RICHMOND ANIMAL PROTECTION SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIRESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHWOND TENNIS CLUB RICHVAN HOLDINGS LTD RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD RIVERPORT BUSINESS PARK PORTFOLIO INC ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROGERS WIRELESS INC ROGERS WIRELESS INC ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 75,633 SCALAR DECISIONS INC 75,633	RECTEC INDUSTRIES INC	26,927
RICHMOND ART GALLERY ASSOCIATION RICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIRNESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHMOND TENNIS CLUB RICHVAN HOLDINGS LTD RICHOR WHITE HOMES LTD RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROGERS WIRELESS INC ROGERS WIRELESS INC ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 75,633 57,633 57,633	RGC TRUCKING & EXCAVATING	42,458
RICHMOND CHAMBER OF COMMERCE RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FITNESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHMOND TENNIS CLUB RICHVAN HOLDINGS LTD RICHVAN HOLDINGS LTD RICHWOND TENNIS CLUB RICHVAN HOMES LTD RICHVAN HOMES LTD RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD ROADWAY TRAFFIC PRODUCTS ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROCKY MOUNTAIN PHOENIX ROGERS WIRELESS INC ROLLINS MACHINERY LTD ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 75,633	RICHMOND ANIMAL PROTECTION SOCIETY	430,864
RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286* RICHMOND FITNESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHMOND TENNIS CLUB RICHVAN HOLDINGS LTD RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD RIVER WOUNTAIN PHOENIX ROCKY MOUNTAIN PHOENIX ROCKY MOUNTAIN PHOENIX ROGERS WIRELESS INC ROLLINS MACHINERY LTD ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 75,633	RICHMOND ART GALLERY ASSOCIATION	57,718
RICHMOND FITNESS & WELLNESS ASSOCIATION RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHVAN HOLDINGS LTD RICHOND CANADA INC RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROCKY MOUNTAIN PHOENIX ROGERS WIRELESS INC ROGERS WIRELESS INC ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 182,095 28,349 3,245 3,245 3,245 3,245 3,245 3,245 3,245 3,245 3,246 3,276 43,474 43,474 43,474 5,676 5,636 5,676 5,673 5,673	RICHMOND CHAMBER OF COMMERCE	35,241
RICHMOND NEWS RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHVAN HOLDINGS LTD RICHVAN HOLDINGS LTD RIVER WHITE HOMES LTD RIVERPORT BUSINESS PARK PORTFOLIO INC ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROD'S BUILDING SUPPLIES LTD ROGERS WIRELESS INC ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 3,245,981 37,392 256,048 37,392 256,048 37,392 37,392 37,392 37,392 37,392 37,392 37,385 37,392 37,385 37,385 37,392	RICHMOND FIREFIGHTER ASSN RFFA LOCAL 1286*	559,486
RICHMOND OLYMPIC OVAL RICHMOND TENNIS CLUB RICHVAN HOLDINGS LTD RICHVAN HOLDINGS LTD RIVER WHITE HOMES LTD RIVER WHITE HOMES LTD RIVERPORT BUSINESS PARK PORTFOLIO INC ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROD'S BUILDING SUPPLIES LTD ROGERS WIRELESS INC ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 3,245,981 37,392 246,092 246,007 247,807 25,005 25,005 26,005 27,385 27,385 27,385 27,385	RICHMOND FITNESS & WELLNESS ASSOCIATION	182,095
RICHMOND TENNIS CLUB RICHVAN HOLDINGS LTD 256,048 RICHVAN HOLDINGS LTD 234,607 RIVER WHITE HOMES LTD RIVERPORT BUSINESS PARK PORTFOLIO INC ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROD'S BUILDING SUPPLIES LTD ROGERS WIRELESS INC ROLLINS MACHINERY LTD ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 75,633	RICHMOND NEWS	28,349
RICHVAN HOLDINGS LTD RICOH CANADA INC RIVER WHITE HOMES LTD RIVERPORT BUSINESS PARK PORTFOLIO INC ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROD'S BUILDING SUPPLIES LTD ROGERS WIRELESS INC ROLLINS MACHINERY LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 234,607 234,607 2489,724 2,899,724 2	RICHMOND OLYMPIC OVAL	3,245,981
RICOH CANADA INC RIVER WHITE HOMES LTD 962,870 RIVERPORT BUSINESS PARK PORTFOLIO INC ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROCKY MOUNTAIN PHOENIX ROGERS WIRELESS INC ROGERS WIRELESS INC ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 234,607 2,899,724 2,899,724 2,899,724 2,869,707 2,869,707 2,869,707 2,760,707 2,7385 2,7385 2,7385	RICHMOND TENNIS CLUB	37,392
RIVER WHITE HOMES LTD 962,870 RIVERPORT BUSINESS PARK PORTFOLIO INC 2,899,724 ROADWAY TRAFFIC PRODUCTS 79,497 ROCKY MOUNTAIN PHOENIX 86,407 ROD'S BUILDING SUPPLIES LTD 175,896 ROGERS WIRELESS INC 43,474 ROLLINS MACHINERY LTD 68,636 ROYAL CITY FIRE SUPPLIES LTD 110,482 SAFE & SOUND SECURITY SYSTEMS LTD 247,183 SAMARITAN TECHNOLOGIES 27,605 SANDHU, DALIP 195,122 SCADA CONTROLS CENTRAL LTD 27,385 SCALAR DECISIONS INC 75,633	RICHVAN HOLDINGS LTD	256,048
RIVERPORT BUSINESS PARK PORTFOLIO INC ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROD'S BUILDING SUPPLIES LTD ROGERS WIRELESS INC ROLLINS MACHINERY LTD ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 2,899,724 79,497 76,497 76,497 76,497 77,49	RICOH CANADA INC	234,607
ROADWAY TRAFFIC PRODUCTS ROCKY MOUNTAIN PHOENIX ROD'S BUILDING SUPPLIES LTD ROGERS WIRELESS INC ROLLINS MACHINERY LTD ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 79,497 79,497 76,497 77,497	RIVER WHITE HOMES LTD	962,870
ROCKY MOUNTAIN PHOENIX 86,407 ROD'S BUILDING SUPPLIES LTD 175,896 ROGERS WIRELESS INC 43,474 ROLLINS MACHINERY LTD 68,636 ROYAL CITY FIRE SUPPLIES LTD 110,482 SAFE & SOUND SECURITY SYSTEMS LTD 247,183 SAMARITAN TECHNOLOGIES 27,605 SANDHU, DALIP 195,122 SCADA CONTROLS CENTRAL LTD 27,385 SCALAR DECISIONS INC 75,633	RIVERPORT BUSINESS PARK PORTFOLIO INC	2,899,724
ROD'S BUILDING SUPPLIES LTD ROGERS WIRELESS INC ROLLINS MACHINERY LTD ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 175,896 187,896 198,636 110,482 1	ROADWAY TRAFFIC PRODUCTS	79,497
ROGERS WIRELESS INC ROLLINS MACHINERY LTD ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 43,474 68,636 210,482 247,183 27,605 27,605 27,385 27,385	ROCKY MOUNTAIN PHOENIX	86,407
ROLLINS MACHINERY LTD 68,636 ROYAL CITY FIRE SUPPLIES LTD 110,482 SAFE & SOUND SECURITY SYSTEMS LTD 247,183 SAMARITAN TECHNOLOGIES 27,605 SANDHU, DALIP 195,122 SCADA CONTROLS CENTRAL LTD 27,385 SCALAR DECISIONS INC 75,633	ROD'S BUILDING SUPPLIES LTD	175,896
ROYAL CITY FIRE SUPPLIES LTD SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 110,482 247,183 247,183 27,605 27,605 27,385 27,385 27,385	ROGERS WIRELESS INC	43,474
SAFE & SOUND SECURITY SYSTEMS LTD SAMARITAN TECHNOLOGIES SANDHU, DALIP SCADA CONTROLS CENTRAL LTD SCALAR DECISIONS INC 247,183 27,605 27,605 27,385 27,385	ROLLINS MACHINERY LTD	68,636
SAMARITAN TECHNOLOGIES 27,605 SANDHU, DALIP 195,122 SCADA CONTROLS CENTRAL LTD 27,385 SCALAR DECISIONS INC 75,633	ROYAL CITY FIRE SUPPLIES LTD	110,482
SANDHU, DALIP 195,122 SCADA CONTROLS CENTRAL LTD 27,385 SCALAR DECISIONS INC 75,633	SAFE & SOUND SECURITY SYSTEMS LTD	247,183
SCADA CONTROLS CENTRAL LTD 27,385 SCALAR DECISIONS INC 75,633	SAMARITAN TECHNOLOGIES	27,605
SCADA CONTROLS CENTRAL LTD 27,385 SCALAR DECISIONS INC 75,633	SANDHU, DALIP	195,122
SCALAR DECISIONS INC 75,633	SCADA CONTROLS CENTRAL LTD	27,385
	SCALAR DECISIONS INC	75,633
	SCHOOL DISTRICT 38 RICHMOND*	124,626,461

^{*}Payments include tax transfers and third party remittances.

Payments	Amount
SCOTIA ASSET MANAGEMENT LP	30,000
SCOTIA BANK CHARGES	35,382
SCOTIA CUSTODIAL FEES	110,291
SCOTT SPECIAL PROJECTS LTD	53,342
SEA ISLAND COMMUNITY ASSOC	29,543
SELECT ART ADVERTISING INC	33,365
SES CONSULTING	40,160
SHAPE ARCHITECTURE INC	42,524
SHERINE INDUSTRIES LTD	38,336
SHY'S FOREST PRODUCTS LTD	65,735
SIDHOO TRUCKING LTD	117,586
SIERRA WASTE SERVICES LTD	7,582,935
SIMSON-MAXWELL	58,651
SKREENQUIP SALES & RENTALS	55,397
SMARTEDGE NETWORKS INC	89,898
SMITHRITE DISPOSAL LTD	173,473
SNC-LAVALIN INC	28,240
SOFTCHOICE LP	229,495
SOUTH ARM CONTRACTING LTD	108,260
SOUTH ARM EXCAVATING	237,031
SOUTHERN, LISA	59,503
SPANDREL CONSTRUCTION CORP	28,600
SPECIMEN TREES WHOLESALE NURSERIES LTD	47,764
SPORTAFENCE MARKETING ENTERPRISES LLC	68,764
SPORTSTOWN BC OPERATIONS LTD	243,104
SSQ INSURANCE COMPANY INC*	43,080
STAGE 3 RENEWABLES INC	145,866
STAK FITNESS INTERNATIONAL INC	33,364
STANTEC CONSULTING LTD	30,742
STEFAN, FRASER AND ASSOCIATES INC	68,015
STEVESTON HARBOUR AUTHORITY	25,525
STREAMLINE FENCING & CONTRACTING LTD	145,747
STUART OLSON CONSTRUCTION LTD	17,735,397
SUDDEN TECHNOLOGIES	250,496
SUPERIOR CITY CONTRACTING SERVICES LTD	197,955
SUTTLE RECREATION INC	188,132
T M JOHNSTON GRADALL LTD	221,404
TECHNOGYM USA	130,493
TELUS COMMUNICATIONS	494,203
TELUS MOBILITY	425,018

^{*}Payments include tax transfers and third party remittances.

Payments	Amount
TELUS SERVICES INC	143,551
TEMPEST DEVELOPMENT GROUP INC	185,630
TERRALINK HORTICULTURE INC	25,071
TERVITA CORPORATION	87,575
TEXTILE IMAGE INC	45,725
THE ACTIVE NETWORK, LTD	121,116
THE ANDREWS ARCHITECTS INC	69,977
THE BUTLER DID IT CATERING CO	66,999
THE HOME DEPOT	39,045
THE PERSONNEL DEPARTMENT	35,937
THOMAS TRUCKING	152,943
TIBCO SOFTWARE IRELAND LTD	401,751
TIGER CALCIUM SERVICES INC	27,439
TK GRAPHICS	47,867
TORBRAM ELECTRIC SUPPLY	31,701
TOTAL POWER LIMITED	73,188
TOURISM RICHMOND*	3,265,186
TOWNSHIP OF LANGLEY	27,500
TRANE BRITISH COLUMBIA	497,380
TRANE CANADA	155,631
TRANSLINK*	34,431,257
ULMER CONTRACTING LTD	764,455
UNION OF BC MUNICIPALITIES*	113,749
UNITED WAY OF THE LOWER MAINLAND*	48,452
UNIVERSITY OF THE FRASER VALLEY	71,500
URBAN AGRICULTURE CONSULTING INC	31,517
URBAN ARTS ARCHITECTURE	46,879
VALKYRIE LAW GROUP LLP	72,599
VALLEY TRAFFIC SYSTEMS INC	138,091
VALMONT WEST COAST ENGINEERING	126,502
VANCOUVER COASTAL HEALTH AUTHORITY	225,869
VANPORT ENTERPRISES LTD	36,382
VERATEC ENGINEERED PRODUCTS INC	35,888
VFA	45,118
VIMAR EQUIPMENT LTD	194,306
W3 DESIGN GROUP INC	310,443
WALKER'S GRADALL SERVICES LTD	326,281
WEDLER ENGINEERING	73,495
WEINBERG, MIA	65,700
WESCO DISTRIBUTION CANADA INC	135,653

^{*}Payments include tax transfers and third party remittances.

Payments	Amount
WEST COAST ELECTRIC LTD	41,119
WESTCOAST DRAINAGE & CONTRACTING	246,922
WESTERN OIL SERVICES LTD	34,439
WESTERN PACIFIC PAPER LTD	32,161
WESTERN TURF FARMS LTD	33,856
WESTERRA EQUIPMENT LP	166,545
WESTLUND - DIV OF EMCO CORPORATION	32,625
WESTPORT CONSTRUCTION GROUP INC	1,365,840
WESTVIEW SALES LTD	177,466
WESTWIND GREENHOUSES	26,435
WFR WHOLESALE FIRE & RESCUE LTD	1,251,048
WILCO CIVIL INC	583,162
WILLIS CANADA INC	1,496,386
WINVAN PAVING LTD	156,300
WOLSELEY CANADA INC	43,230
WONG'S GREENHOUSE	31,710
WORK TRUCK WEST	29,826
WORKSAFE BC	2,730,757
X10 NETWORKS	37,061
XYLEM CANADA COMPANY	182,619
YOUNG ANDERSON BARRISTERS & SOLICITORS	44,500
ZUT ALORS INC	43,000
Payments > \$25,000	471,951,523
Payments < \$25,000	9,166,230
Total Payments	\$ 481,117,753

^{*}Payments include tax transfers and third party remittances.

CITY OF RICHMOND Statement of Grant and Subsidies in 2015

AMYOTROPHIC LATERAL SCLEROSIS SOCIETY BIG BROTHERS OF GREATER VANCOUVER 4,636 BIG SISTERS OF BC LOWER MAINLAND A,636 BIG SISTERS OF BC LOWER MAINLAND A,636 BOYS & GIRLS CLUBS OF SOUTH COAST BC CANADIAN MENTAL HEALTH ASSOCIATION CANADIAN RED CROSS SOCIETY CANADIAN YC CHINESE ORCHESTRA CHILD CARE TRAINING AND PROFESSIONAL CHILDREN OF THE STREET SOCIETY CHIMO COMMUNITY SERVICES CHINESE MENTAL WELLNESS ASSOCIATION CITY CENTRE COMMUNITY ASSOCIATION CITY CENTRE COMMUNITY ASSOCIATION CITY CENTRE COMMUNITY ASSOCIATION EAST RICHMOND AIDS SOCIETY HAMILTON COMMUNITY ASSOCIATION BY JS44 HEART OF RICHMOND AIDS SOCIETY HODO HAMILTON COMMUNITY ASSOCIATION BY JS54 KIDSPORT RICHMOND LITTLE WINGS DAYCARE MINORU SENIORS SOCIETY MINORU SENIORS SOCIETY MINORU SENIORS SOCIETY MINORU SENIORS SOCIETY ACIENT OF SECRET ART AND ADDRESSOCIETY PARISH OF ST. ALBAN'S PILIPPINE CULTURAL ARTS SOCIETY GBC RICHMOND ADDICTION SERVICES SOCIETY PARISH OF ST. ALBAN'S PILIPPINE CULTURAL ARTS SOCIETY GBC RICHMOND AMATEUR RADIO CLUB RICHMOND ARTS COALITION RICHMOND CARFERE SOCIETY S,000 RICHMOND CARFERE SOCIETY S,000 RICHMOND COMMUNITY BAND SOCIETY 204,586 RICHMOND COMMUNITY BAND SOCIETY 226,586	Grants and Subsidies	 Amount
BIG SISTERS OF BC LOWER MAINLAND BOYS & GIRLS CLUBS OF SOUTH COAST BC 3,000 CANADIAN MENTAL HEALTH ASSOCIATION 40,400 CANADIAN RED CROSS SOCIETY 4,040 CANADIAN YC CHINESE ORCHESTRA 4,550 CHILD CARE TRAINING AND PROFESSIONAL CHILDREN OF THE STREET SOCIETY 1,010 CHIMO COMMUNITY SERVICES 48,419 CHINESE MENTAL WELLNESS ASSOCIATION GITY CENTRE COMMUNITY ASSOCIATION 61,72 CITY CENTRE COMMUNITY ASSOCIATION ELLTA SYMPHONY SOCIETY 5,000 DEVELOPMENTAL DISABILITIES ASSOCIATION EAST RICHMOND COMMUNITY ASSOCIATION EAST RICHMOND AIDS SOCIETY 1,000 EULF OF GEORGIA CANNERY SOCIETY 1,000 EULF OF GEORGIA CANNERY SOCIETY 1,050 MENNONITE BRETHREN CHURCH OF BC 1,500 MENNONITE BRETHREN CHURCH OF BC 2,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY 1,515 PAGISHOP ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND ADDICTION SERVICES SOCIETY RICHMOND ARTS COALITION RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	AMYOTROPHIC LATERAL SCLEROSIS SOCIETY	\$ 3,030
BOYS & GIRLS CLUBS OF SOUTH COAST BC CANADIAN MENTAL HEALTH ASSOCIATION CANADIAN RED CROSS SOCIETY 4,040 CANADIAN RED CROSS SOCIETY 4,040 CANADIAN YC CHINESE ORCHESTRA 4,550 CHILD CARE TRAINING AND PROFESSIONAL CHILDREN OF THE STREET SOCIETY 1,010 CHIMO COMMUNITY SERVICES 48,419 CHINESE MENTAL WELLNESS ASSOCIATION 9,142 CINEVOLUTION MEDIA ARTS SOCIETY 9,530 CITY CENTRE COMMUNITY ASSOCIATION 45,288 COMMUNITY ARTS COUNCIL OF RICHMOND EAST RICHMOND COMMUNITY ASSOCIATION EAST RICHMOND COMMUNITY ASSOCIATION 6AST RICHMOND COMMUNITY ASSOCIATION 500 FAMILY SERVICES OF GREATER VANCOUVER GREATER VANCOUVER HISTORICAL PERFORMANCE 1,910 GULF OF GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND AIDS SOCIETY 3,535 MULTICLUTURAL HELPING HOUSE SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY 1,515 PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY 204,368 RICHMOND ARTS COALITION 3,970 RICHMOND CENTRE FOR DISABILITY 120,586	BIG BROTHERS OF GREATER VANCOUVER	4,636
CANADIAN MENTAL HEALTH ASSOCIATION CANADIAN RED CROSS SOCIETY 4,040 CANADIAN YC CHINESE ORCHESTRA 4,550 CHILD CARE TRAINING AND PROFESSIONAL 10,000 CHILDREN OF THE STREET SOCIETY 1,010 CHIMO COMMUNITY SERVICES 48,419 CHINESE MENTAL WELLNESS ASSOCIATION 2,142 CINEVOLUTION MEDIA ARTS SOCIETY 5,000 DEVELOPMENTAL DISABILITIES ASSOCIATION 6,145 CREATER VANCOUVER HISTORICAL PERFORMANCE 6,147 GREATER VANCOUVER HISTORICAL PERFORMANCE 6,140 CHAMILTON COMMUNITY ASSOCIATION 6,150 CARST RICHMOND COMMUNITY ASSOCIATION 6,160 CAST RICHMOND COMMUNITY ASSOCIATION 6,17 CHAMILTON COMMUNITY ASSOCIATION 6,17 CHAMILTON COMMUNITY ASSOCIATION 6,17 CREATER VANCOUVER HISTORICAL PERFORMANCE 7,19 CREATER VANCOUVER HISTORICAL PERFORMANCE 7,10 CHAMILTON COMMUNITY ASSOCIATION 7,10 CHAMINON SOCIETY 7,10 CHAMINON SOCIETY 7,10 CHAMINON SOCIETY 7,10 CHAMINON COMMUNITY ASSOCIATION 7,10 CHAMINON COMMUNITY ASSOCIATION 7,10 CHAMINON COMMUNITY ASSOCIATION 7,10 CHAMINON ART GALLERY ASSOCIATION 7,10 CHAMINON CAREFREE SOCIETY 7,10 CHAMINON CENTRE FOR DISABILITY 7,10 CHAMINON CENTRE FOR DISABILITY 7,10 CHAMINON CITY CENTRE COMMUNITY ASSON 7,10 CHAMINON COMMUNITY	BIG SISTERS OF BC LOWER MAINLAND	4,636
CANADIAN RED CROSS SOCIETY CANADIAN YC CHINESE ORCHESTRA 4,550 CHILD CARE TRAINING AND PROFESSIONAL CHILDREN OF THE STREET SOCIETY 1,010 CHIMO COMMUNITY SERVICES 48,419 CHINESE MENTAL WELLNESS ASSOCIATION CITY CENTRE COMMUNITY ASSOCIATION CITY CENTRE COMMUNITY ASSOCIATION CHIVE CHINESE ASSOCIATION CHIVE COMMUNITY ARTS COUNCIL OF RICHMOND EAST RICHMOND COMMUNITY ASSOCIATION EAST RICHMOND AIDS SOCIETY THOR GEORGIA CANNERY SOCIETY HAMILTON COMMUNITY ASSOCIATION EAST RICHMOND AIDS SOCIETY EXAMPLED TO FICHMOND AIDS SOCIETY EXAMPLED TO FICHMOND AIDS SOCIETY RIDSPORT RICHMOND AIDS SOCIETY SIDSPORT RICHMOND AIDS SOCIETY MINORU SENIORS SOCIETY MINORU SENIORS SOCIETY MULTICULTURAL HELPING HOUSE SOCIETY ACIENT PARTUM SUPPORT SOCIETY PARISH OF ST. ALBAN'S LICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL LIT, 1000 RICHMOND AMATEUR RADIO CLUB RICHMOND ARTS COALITION RICHMOND ARTS COALITION RICHMOND CREFREE SOCIETY RICHMOND ARTS COALITION RICHMOND CREFREE SOCIETY SOOR RICHMOND CENTRE FOR DISABILITY SOOR RICHMOND CENTRE FOR DISABILITY SOOR RICHMOND CITY CENTRE COMMUNITY ASSOCIATION SOOR RICHMOND CIT	BOYS & GIRLS CLUBS OF SOUTH COAST BC	3,000
CANADIAN YC CHINESE ORCHESTRA CHILD CARE TRAINING AND PROFESSIONAL CHILDREN OF THE STREET SOCIETY CHIMO COMMUNITY SERVICES CHINESE MENTAL WELLNESS ASSOCIATION CINEVOLUTION MEDIA ARTS SOCIETY CITY CENTRE COMMUNITY ASSOCIATION CITY CENTRE COMMUNITY ASSOCIATION DELTA SYMPHONY SOCIETY THOROWALL DISABILITIES ASSOCIATION DEVELOPMENTAL DISABILITIES ASSOCIATION DEVELOPMENTAL DISABILITIES ASSOCIATION DEAST RICHMOND COMMUNITY ASSOCIATION DEAST RICHMOND COMMUNITY ASSOCIATION DEAST RICHMOND SERVICES OF GREATER VANCOUVER THOROWALL PERFORMANCE T	CANADIAN MENTAL HEALTH ASSOCIATION	40,400
CHILD CARE TRAINING AND PROFESSIONAL CHILDREN OF THE STREET SOCIETY 1,010 CHIMO COMMUNITY SERVICES 48,419 CHINESE MENTAL WELLNESS ASSOCIATION CITY CENTRE COMMUNITY ASSOCIETY 9,530 CITY CENTRE COMMUNITY ASSOCIATION 45,288 COMMUNITY ARTS COUNCIL OF RICHMOND BELTA SYMPHONY SOCIETY 5,000 DEVELOPMENTAL DISABILITIES ASSOCIATION 645T RICHMOND COMMUNITY ASSOCIATION 65T RICHMOND COMMUNITY ASSOCIATION 66T GREATER VANCOUVER 67T GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND LITTLE WINGS DAYCARE MENNONITE BRETHREN CHURCH OF BC PACIFIC POST PARTUM SUPPORT SOCIETY 1,515 PARISH OF ST. ALBAN'S PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND ARTS COLLTION RICHMOND ARTS COLLTION RICHMOND ARTS COLLTION RICHMOND ARTS COLLTURAL & INDUSTRIAL RICHMOND ARTS GALLERY ASSOCIATION 1,500 RICHMOND ART GALLERY ASSOCIATION 1,500 RICHMOND ARTS COALITION 3,970 RICHMOND CAREFREE SOCIETY 5,000 RICHMOND ARTS COALITION 3,970 RICHMOND CAREFREE SOCIETY 5,000 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CITY CENTRE COMMUNITY ASSO	CANADIAN RED CROSS SOCIETY	4,040
CHILDREN OF THE STREET SOCIETY CHIMO COMMUNITY SERVICES 48,419 CHINESE MENTAL WELLNESS ASSOCIATION 9,142 CINEVOLUTION MEDIA ARTS SOCIETY 9,530 CITY CENTRE COMMUNITY ASSOCIATION 45,288 COMMUNITY ARTS COUNCIL OF RICHMOND 8,475 DELTA SYMPHONY SOCIETY 5,000 DEVELOPMENTAL DISABILITIES ASSOCIATION EAST RICHMOND COMMUNITY ASSOCIATION EAST RICHMOND COMMUNITY ASSOCIATION 67 GREATER VANCOUVER HISTORICAL PERFORMANCE GULF OF GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 1,000 MENNONITE BRETHREN CHURCH OF BC 1,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY 9ARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY 8,406 PACIFIC POST PARTUM SUPPORT SOCIETY 9ARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY 8,000 RICHMOND ADDICTION SERVICES SOCIETY 8,000 RICHMOND AGRICULTURAL & INDUSTRIAL 11,000 RICHMOND ART GALLERY ASSOCIATION 9,370 RICHMOND ART GALLERY ASSOCIATION 1,500 RICHMOND CAREFREE SOCIETY 5,000 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	CANADIAN YC CHINESE ORCHESTRA	4,550
CHIMO COMMUNITY SERVICES CHINESE MENTAL WELLNESS ASSOCIATION CINEVOLUTION MEDIA ARTS SOCIETY 9,530 CITY CENTRE COMMUNITY ASSOCIATION 45,288 COMMUNITY ARTS COUNCIL OF RICHMOND 8,475 DELTA SYMPHONY SOCIETY 5,000 DEVELOPMENTAL DISABILITIES ASSOCIATION 11,000 EAST RICHMOND COMMUNITY ASSOCIATION 500 FAMILY SERVICES OF GREATER VANCOUVER GREATER VANCOUVER HISTORICAL PERFORMANCE 1,910 GULF OF GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND LITTLE WINGS DAYCARE MINORU SENIORS SOCIETY MINORU SENIORS SOCIETY MINORU SENIORS SOCIETY 9,606 MENNONITE BRETHREN CHURCH OF BC 2,576 MINORU SENIORS SOCIETY 9,616 MULTICULTURAL HELPING HOUSE SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY 9 BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ARTS COALITION RICHMOND ARTS COALITION RICHMOND ARTS COALITION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	CHILD CARE TRAINING AND PROFESSIONAL	10,000
CHINESE MENTAL WELLNESS ASSOCIATION CINEVOLUTION MEDIA ARTS SOCIETY 9,530 CITY CENTRE COMMUNITY ASSOCIATION 45,288 COMMUNITY ARTS COUNCIL OF RICHMOND 8,475 DELTA SYMPHONY SOCIETY 5,000 DEVELOPMENTAL DISABILITIES ASSOCIATION EAST RICHMOND COMMUNITY ASSOCIATION EAST RICHMOND COMMUNITY ASSOCIATION EAST RICHMOND COMMUNITY ASSOCIATION 500 FAMILY SERVICES OF GREATER VANCOUVER 47,066 GREATER VANCOUVER HISTORICAL PERFORMANCE 1,910 GULF OF GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND LITTLE WINGS DAYCARE 5,000 MENNONITE BRETHREN CHURCH OF BC 2,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND ADDICTION SERVICES SOCIETY RICHMOND ADDICTION SERVICES SOCIETY RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY RICHMOND CAREFREE SOCIETY S,000 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	CHILDREN OF THE STREET SOCIETY	1,010
CINEVOLUTION MEDIA ARTS SOCIETY 2,530 CITY CENTRE COMMUNITY ASSOCIATION 45,288 COMMUNITY ARTS COUNCIL OF RICHMOND 8,475 DELTA SYMPHONY SOCIETY 5,000 DEVELOPMENTAL DISABILITIES ASSOCIATION 11,000 EAST RICHMOND COMMUNITY ASSOCIATION 500 FAMILY SERVICES OF GREATER VANCOUVER 47,066 GREATER VANCOUVER HISTORICAL PERFORMANCE 1,910 GULF OF GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND LITTLE WINGS DAYCARE 5,000 MENNONITE BRETHREN CHURCH OF BC 7,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY 9ACIFIC POST PARTUM SUPPORT SOCIETY 1,515 PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY 204,368 RICHMOND AMATEUR RADIO CLUB 1,545 RICHMOND ARTS COALITION 3,970 RICHMOND ARTS COALITION 5,000 RICHMOND ARTS COALITION 5,000 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CENTRE FOR DISABILITY 120,586	CHIMO COMMUNITY SERVICES	48,419
CITY CENTRE COMMUNITY ASSOCIATION 45,288 COMMUNITY ARTS COUNCIL OF RICHMOND 8,475 DELTA SYMPHONY SOCIETY 5,000 DEVELOPMENTAL DISABILITIES ASSOCIATION 11,000 EAST RICHMOND COMMUNITY ASSOCIATION 500 FAMILY SERVICES OF GREATER VANCOUVER 47,066 GREATER VANCOUVER HISTORICAL PERFORMANCE 1,910 GULF OF GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND 16,500 LITTLE WINGS DAYCARE 5,000 MENNONITE BRETHREN CHURCH OF BC 2,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY 8,406 PACIFIC POST PARTUM SUPPORT SOCIETY 1,515 PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY 204,368 RICHMOND ADDICTION SERVICES SOCIETY 204,368 RICHMOND AMATEUR RADIO CLUB 1,545 RICHMOND ARTS COALITION 5,000 RICHMOND ARTS COALITION 3,970 RICHMOND CENTRE FOR DISABILITY 5,000 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CENTRE FOR DISABILITY 120,586	CHINESE MENTAL WELLNESS ASSOCIATION	9,142
COMMUNITY ARTS COUNCIL OF RICHMOND DELTA SYMPHONY SOCIETY DELTA SYMPHONY SOCIETY DEVELOPMENTAL DISABILITIES ASSOCIATION EAST RICHMOND COMMUNITY ASSOCIATION EAST RICHMOND COMMUNITY ASSOCIATION FAMILY SERVICES OF GREATER VANCOUVER GREATER VANCOUVER HISTORICAL PERFORMANCE GREATER VANCOUVER HISTORICAL PERFORMANCE GULF OF GEORGIA CANNERY SOCIETY HAMILTON COMMUNITY ASSOCIATION HEART OF RICHMOND AIDS SOCIETY KIDSPORT RICHMOND LITTLE WINGS DAYCARE MENNONITE BRETHREN CHURCH OF BC MINORU SENIORS SOCIETY MULTICULTURAL HELPING HOUSE SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY PARISH OF ST. ALBAN'S PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ARTS COALITION RICHMOND ARTS COALITION RICHMOND CENTRE FOR DISABILITY RICHMOND CENTRE FOR DISABILITY RICHMOND CENTRE FOR DISABILITY 10,000 RICHMOND CENTRE FOR DISABILITY 10,000 11,000 11,000 11,000 10,500	CINEVOLUTION MEDIA ARTS SOCIETY	9,530
DELTA SYMPHONY SOCIETY 5,000 DEVELOPMENTAL DISABILITIES ASSOCIATION 11,000 EAST RICHMOND COMMUNITY ASSOCIATION 500 FAMILY SERVICES OF GREATER VANCOUVER 47,066 GREATER VANCOUVER HISTORICAL PERFORMANCE 1,910 GULF OF GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND 16,500 LITTLE WINGS DAYCARE 5,000 MENNONITE BRETHREN CHURCH OF BC 2,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY 8,406 PACIFIC POST PARTUM SUPPORT SOCIETY 1,515 PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY 204,368 RICHMOND AGRICULTURAL & INDUSTRIAL 11,000 RICHMOND AMATEUR RADIO CLUB 1,545 RICHMOND ARTS COALITION 5,000 RICHMOND ARTS COALITION 3,970 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CENTRE FOR DISABILITY 120,586	CITY CENTRE COMMUNITY ASSOCIATION	45,288
DEVELOPMENTAL DISABILITIES ASSOCIATION 11,000 EAST RICHMOND COMMUNITY ASSOCIATION 500 FAMILY SERVICES OF GREATER VANCOUVER 47,066 GREATER VANCOUVER HISTORICAL PERFORMANCE 1,910 GULF OF GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND 16,500 LITTLE WINGS DAYCARE 5,000 MENNONITE BRETHREN CHURCH OF BC 2,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY 8,406 PACIFIC POST PARTUM SUPPORT SOCIETY 1,515 PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY OF BC 2,970 RICHMOND ADDICTION SERVICES SOCIETY 204,368 RICHMOND AMATEUR RADIO CLUB 1,545 RICHMOND ART GALLERY ASSOCIATION 5,000 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CENTRE FOR DISABILITY 120,586	COMMUNITY ARTS COUNCIL OF RICHMOND	8,475
EAST RICHMOND COMMUNITY ASSOCIATION FAMILY SERVICES OF GREATER VANCOUVER GREATER VANCOUVER HISTORICAL PERFORMANCE GULF OF GEORGIA CANNERY SOCIETY HAMILTON COMMUNITY ASSOCIATION HEART OF RICHMOND AIDS SOCIETY KIDSPORT RICHMOND LITTLE WINGS DAYCARE MENNONITE BRETHREN CHURCH OF BC MINORU SENIORS SOCIETY MULTICULTURAL HELPING HOUSE SOCIETY PARISH OF ST. ALBAN'S PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AMATEUR RADIO CLUB RICHMOND AMATEUR RADIO CLUB RICHMOND ARTS COALITION RICHMOND ARTS COALITION RICHMOND CENTRE FOR DISABILITY RICHMOND CENTRE FOR DISABILITY 10,000 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	DELTA SYMPHONY SOCIETY	5,000
FAMILY SERVICES OF GREATER VANCOUVER GREATER VANCOUVER HISTORICAL PERFORMANCE GULF OF GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND LITTLE WINGS DAYCARE 5,000 MENNONITE BRETHREN CHURCH OF BC 2,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY 8,406 PACIFIC POST PARTUM SUPPORT SOCIETY PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CENTRE FOR DISABILITY 11,000 RICHMOND CENTRE FOR DISABILITY 11,000 RICHMOND CENTRE FOR DISABILITY 11,000	DEVELOPMENTAL DISABILITIES ASSOCIATION	11,000
GREATER VANCOUVER HISTORICAL PERFORMANCE GULF OF GEORGIA CANNERY SOCIETY 1,000 HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND LITTLE WINGS DAYCARE 5,000 MENNONITE BRETHREN CHURCH OF BC 2,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY 1,515 PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL 11,000 RICHMOND ARTS COALITION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY 5,000 RICHMOND CENTRE FOR DISABILITY 1120,586 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	EAST RICHMOND COMMUNITY ASSOCIATION	500
GULF OF GEORGIA CANNERY SOCIETY HAMILTON COMMUNITY ASSOCIATION HEART OF RICHMOND AIDS SOCIETY RICHMOND LITTLE WINGS DAYCARE SOCIETY MINORU SENIORS MICHMOND ARTS SOCIETY OF BC MICHMOND AGRICULTURAL & INDUSTRIAL MICHMOND AGRICULTURAL & INDUSTRIAL MICHMOND ART GALLERY ASSOCIATION MICHMOND ARTS COALITION MICHMOND ARTS COALITION MICHMOND CAREFREE SOCIETY MICHMOND CENTRE FOR DISABILITY MICHMOND CITY CENTRE COMMUNITY ASSN MINORU 10,500	FAMILY SERVICES OF GREATER VANCOUVER	47,066
HAMILTON COMMUNITY ASSOCIATION 9,354 HEART OF RICHMOND AIDS SOCIETY 10,508 KIDSPORT RICHMOND 16,500 LITTLE WINGS DAYCARE 5,000 MENNONITE BRETHREN CHURCH OF BC 2,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY 8,406 PACIFIC POST PARTUM SUPPORT SOCIETY 1,515 PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY OF BC 2,970 RICHMOND ADDICTION SERVICES SOCIETY 204,368 RICHMOND AGRICULTURAL & INDUSTRIAL 11,000 RICHMOND ART GALLERY ASSOCIATION 5,000 RICHMOND ARTS COALITION 3,970 RICHMOND CAREFREE SOCIETY 5,000 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	GREATER VANCOUVER HISTORICAL PERFORMANCE	1,910
HEART OF RICHMOND AIDS SOCIETY KIDSPORT RICHMOND LITTLE WINGS DAYCARE SOUD MENNONITE BRETHREN CHURCH OF BC MINORU SENIORS SOCIETY MULTICULTURAL HELPING HOUSE SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY PARISH OF ST. ALBAN'S PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY RICHMOND CENTRE FOR DISABILITY RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	GULF OF GEORGIA CANNERY SOCIETY	1,000
KIDSPORT RICHMOND LITTLE WINGS DAYCARE 5,000 MENNONITE BRETHREN CHURCH OF BC 2,576 MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY 8,406 PACIFIC POST PARTUM SUPPORT SOCIETY 1,515 PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY S,000 RICHMOND CENTRE FOR DISABILITY RICHMOND CENTRE FOR DISABILITY S,000 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	HAMILTON COMMUNITY ASSOCIATION	9,354
LITTLE WINGS DAYCARE MENNONITE BRETHREN CHURCH OF BC MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY PARISH OF ST. ALBAN'S PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY RICHMOND CENTRE FOR DISABILITY RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	HEART OF RICHMOND AIDS SOCIETY	10,508
MENNONITE BRETHREN CHURCH OF BC MINORU SENIORS SOCIETY 3,535 MULTICULTURAL HELPING HOUSE SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY PARISH OF ST. ALBAN'S PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY S,000 RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	KIDSPORT RICHMOND	16,500
MINORU SENIORS SOCIETY MULTICULTURAL HELPING HOUSE SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY PARISH OF ST. ALBAN'S PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY S,000 RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	LITTLE WINGS DAYCARE	5,000
MULTICULTURAL HELPING HOUSE SOCIETY PACIFIC POST PARTUM SUPPORT SOCIETY 1,515 PARISH OF ST. ALBAN'S 12,500 PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY 5,000 RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	MENNONITE BRETHREN CHURCH OF BC	2,576
PACIFIC POST PARTUM SUPPORT SOCIETY PARISH OF ST. ALBAN'S PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY S,000 RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	MINORU SENIORS SOCIETY	3,535
PARISH OF ST. ALBAN'S PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	MULTICULTURAL HELPING HOUSE SOCIETY	8,406
PHILIPPINE CULTURAL ARTS SOCIETY OF BC RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	PACIFIC POST PARTUM SUPPORT SOCIETY	1,515
RICHMOND ADDICTION SERVICES SOCIETY RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 204,368 204,368 204,368 204,368 204,368 11,000	PARISH OF ST. ALBAN'S	12,500
RICHMOND AGRICULTURAL & INDUSTRIAL RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	PHILIPPINE CULTURAL ARTS SOCIETY OF BÇ	2,970
RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	RICHMOND ADDICTION SERVICES SOCIETY	204,368
RICHMOND AMATEUR RADIO CLUB RICHMOND ART GALLERY ASSOCIATION RICHMOND ARTS COALITION RICHMOND CAREFREE SOCIETY RICHMOND CENTRE FOR DISABILITY RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	RICHMOND AGRICULTURAL & INDUSTRIAL	•
RICHMOND ART GALLERY ASSOCIATION 5,000 RICHMOND ARTS COALITION 3,970 RICHMOND CAREFREE SOCIETY 5,000 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	RICHMOND AMATEUR RADIO CLUB	
RICHMOND ARTS COALITION 3,970 RICHMOND CAREFREE SOCIETY 5,000 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500	RICHMOND ART GALLERY ASSOCIATION	
RICHMOND CAREFREE SOCIETY 5,000 RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500		•
RICHMOND CENTRE FOR DISABILITY 120,586 RICHMOND CITY CENTRE COMMUNITY ASSN 10,500		•
RICHMOND CITY CENTRE COMMUNITY ASSN 10,500		•
•		
	RICHMOND COMMUNITY BAND SOCIETY	2,860

CITY OF RICHMOND Statement of Grant and Subsidies in 2015

Grants and Subsidies	Amount
RICHMOND COMMUNITY ORCHESTRA & CHORUS	10,000
RICHMOND COMMUNITY SERVICES ADVISORY	11,000
RICHMOND FAMILY PLACE SOCIETY	24,725
RICHMOND FITNESS & WELLNESS ASSOCIATION	10,000
RICHMOND FOOD BANK SOCIETY	5,000
RICHMOND FOOD SECURITY SOCIETY	5,050
RICHMOND GATEWAY THEATRE SOCIETY	1,129,418
RICHMOND HOSPICE ASSOCIATION	7,211
RICHMOND MENTAL HEALTH CONSUMER & FRIENDS SOCIETY	3,677
RICHMOND MULTICULTURAL COMMUNITY	10,508
RICHMOND MUSEUM SOCIETY	1,500
RICHMOND MUSIC SCHOOL SOCIETY	7,945
RICHMOND POTTERS' CLUB	5,700
RICHMOND SINGERS	4,240
RICHMOND SOCIETY FOR COMMUNITY LIVING	14,280
RICHMOND THERAPEUTIC EQUESTRIAN SOCIETY	56,400
RICHMOND WEAVERS' & SPINNERS' GUILD	2,650
RICHMOND WOMEN'S RESOURCE CENTRE	15,762
RICHMOND YOUTH CHORAL SOCIETY	17,000
RICHMOND YOUTH SERVICES AGENCY	12,625
SEA ISLAND COMMUNITY ASSOC	9,058
SOCIETY OF RICHMOND CHILDREN'S CENTRES	8,000
STEVESTON COMMUNITY SOCIETY	32,000
STEVESTON HISTORICAL SOCIETY	2,650
TEXTILE ARTS GUILD OF RICHMOND	3,710
THE SHARING FARM SOCIETY	16,000
THOMPSON COMMUNITY ASSOCIATION	18,000
TICKLE ME PICKLE THEATRE SPORTS	5,500
TOUCHSTONE FAMILY ASSOCIATION	99,000
TURNING POINT RECOVERY SOCIETY	5,924
VANCOUVER CANTONESE OPERA	5,000
VANCOUVER TAGORE SOCIETY	3,920
VOLUNTEER RICHMOND INFORMATION SERVICES	43,355
WEST RICHMOND COMMUNITY ASSOCIATION	5,000
Grand Total	\$ 2,312,133

SCHEDULE OF PAYMENTS TO SUPPLIERS FOR GOODS AND SERVICES

For the year ended December 31, 2015

Reconciliation of Payments to the Financial Statements

Total payments to Canadian & US Suppliers (Section 7)	\$481,117,753
	/
Total expenditures per Financial Statements (Statement of Revenue and Expenditures)	373,574,000
Repayment of Debt and Capital Lease Obligations	4,254,000
Items included in financial statements but not in Section 7:	
Salaries and benefits per Statement of Operations	(147,996,000)
Amortization of Tangible Capital Assets	(53,966,000)
Oval Expenses	(4,921,000)
Loss on disposal of Tangible Capital Aassets	(755,000)
Grants and Subsidies	(2,312,133)
Employee Expense Reimbursements	(592,737)
Items in Section 7 but not included in expenditures in the financial statements:	
Payments made to taxing authorities	168,162,513
2015 Capital Acquisitions	86,941,000
Payroll Related Remittances	42,605,824
GST Rebate included with payments to suppliers	5,940,292
3rd party remittances and transfers not included in expenditures in the financial statements	6,766,177
Oval Transfer	3,245,981
Change in accrued liabilities, inventory, prepaid expenses and other items	(21,313)
Cost Recoveries	192,149
	\$481,117,753
Difference	\$0