

# City of Richmond

# **Report to Committee**

To:

Finance Committee

Date:

October 25, 2007

From:

Jerry Chong

File:

Director, Finance

Re:

2007 2nd Quarter Financial Information

## **Staff Recommendation**

That the report on Financial Information for the 2nd quarter ended June 30th, 2007 be received for information.

Jerry Chong
Director, Finance

(4064)

FOR ORIGINATING DEPARTMENT USE ONLY				
CONCURRENCE OF GENER		GER		
REVIEWED BY TAG	YES	NO		
REVIEWED BY CAO	YES	NO		

#### Staff Report

#### Origin

The following financial updates have been provided for the second quarter ending June 30<sup>th</sup> 2007.

- > Statement of net (revenues)/expenditures (actual vs. budget)
- Revenues and Expenditures (2007 vs. 2006)
- > Revenue Updates
- Status of capital program (project summary)
- > Contract awards
- > Investment portfolio performance
- > Key indicators

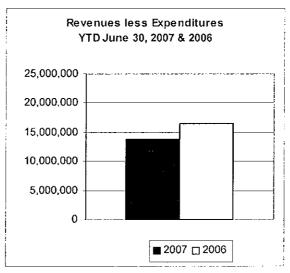
#### **Analysis**

#### Statement of net (revenues)/expenditures

The second quarter ending June 30<sup>th</sup> 2007, shows a favourable variance in the year-to-date net revenues of \$13.8 million compared to a break even budget. This is primarily due to the fact that the budget is spread evenly through the year, whereas the actual numbers reflect the seasonal nature of business. For example, bulk of the expenditures in such areas as Parks, Recreation and Culture, Public Works, Library etc. will be incurred through the summer months of July, August and September. Similarly the salary increases as a result of CUPE contract settlement will take place in the third quarter although they are reflected in the budget. Therefore, we expect most of the functional areas will fully spend their budgeted expenditures by the end of the fiscal year.

The projection for the year end is a surplus of \$3.7 million. This is mainly due to lower than budgeted RCMP expenditures and higher revenues in Planning and Development Services.

The net revenues at the end of second quarter of 2007 is lower than the corresponding period of 2006 shown in the graph below. This is due to timing of revenues and expenditures booked.



Following are the explanations of variances at the departmental level.

City of Richmond
Statement of Net (Revenues)/Expenditures

	Net Actuals Year to Date June 30, 2007	Net Budget Year to Date June 30, 2007	Variance	Estimated Year End Surplus/ (Deficit)
Law & Community Safety	\$ 827,906	1,050,593	\$ 222,687	
RCMP	12,265,810	14,843,984	2,578,174	1,500,000
Fire Rescue	10,618,786	11,913,916	1,295,130	
Parks Rec & Culture	10,371,813	12,474,376	2,102,563	
Library	3,621,225	3,292,068	(329,157)	
Engineering & Public Works	7,663,050	10,112,380	2,449,330	
Utilities	(289,059)	0	289,059	
Business & Financial Services	(170,275)	858,188	1,028,463	300,000
Planning & Development Services	(408)	1,936,899	1,937,307	1,600,000
Corporate Administration	1,047,149	1,072,998	25,849	
Corporate Services	5,538,933	5,922,766	383,833	
Fiscal	(76,497,656)	(74,291,864)	2,205,792	300,000
Transfer to Reserves	11,204,600	10,813,696	(390,904)	
_	\$ (13,798,126)	0	\$ 13,798,126	\$ 3,700,000

The favourable variance in RCMP is due to lower than budgeted expenditures. This is largely because of the vacancies within the RCMP complement. The complement is currently 181.92 versus the budgeted number of positions of 206. This variance will probably continue through to the end of the fiscal year resulting in an estimated surplus of \$1.5 million at the year end.

Fire & Rescue is currently in a favourable position compared to the budget as actual salary costs are lower than the budget. The fire department projects that the budget will be fully utilized by year end.

Bulk of the expenditures in Parks, Recreation and Culture will be incurred in the third quarter, due to seasonal demand with staffing and maintenance programs. The year end projection is that the budget will be fully spent.

Library revenues are low as grant funding does not get collected until the 3<sup>rd</sup> and 4<sup>th</sup> quarter. Expenditures are slightly under budget due to staff vacancies.

Engineering and Public Works currently show a favourable variance. Roads' surplus position will be eliminated as they expect to fully expend their budget as maintenance projects are underway.

The Utility budgets are in a surplus position due to the demand and timing of maintenance programs.

The surplus in Business and Financial Services is largely due to higher than budgeted business license revenues (\$600,000 over budget). Expenditure budgets are expected to be fully utilized by year end.

Planning and Development Services is in a surplus position mainly due to building permits revenues exceeding year to date budgets (\$900,000 higher than budget).

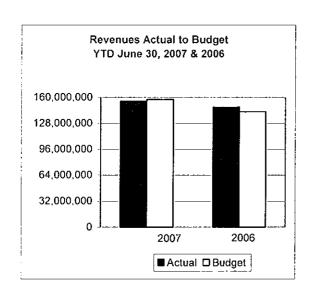
Corporate Administration budgets are on track

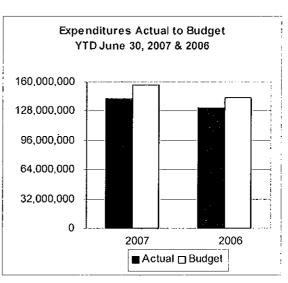
Corporate Services are slightly favourable to the budget. However, the budget will be fully spent at the year end.

The favourable variance in "Fiscal" is largely due to higher than budgeted revenues. Gaming revenues in the first two quarters are higher than the budget. However, these revenues tend to fluctuate throughout the year. On the expenditure side, various liabilities will be accrued at year end.

Transfer to Reserve - on budget

### Revenues and Expenditures (2007 vs. 2006)





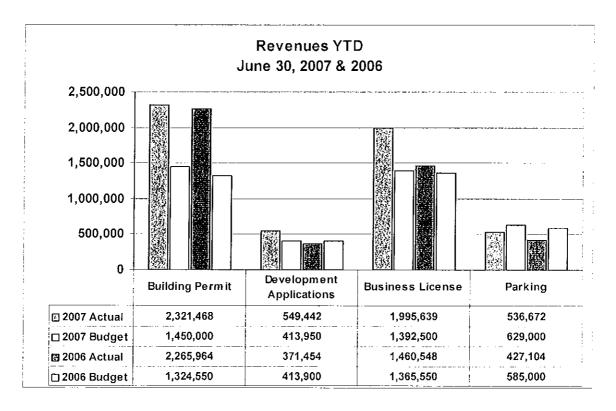
Total year-to-date revenues for the quarter ended 30<sup>th</sup> June 2007 is \$155.3 million compared to the budget of \$157.2 million. The variance is largely due to timing of revenues being accrued or collected. We fully expect to realize budgeted revenues at the year end.

However, revenues are higher than the corresponding period of 2006 of \$147.9 million. This is due to increase in such revenues as building permits fees, business license fees, development application fees gaming revenue etc. as shown in revenue update section below.

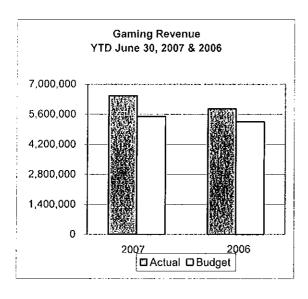
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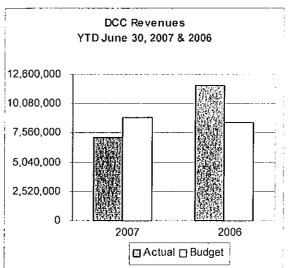
Total year-to-date expenditures for the quarter ended June 30<sup>th</sup> 2007 is \$141.5 million compared to the budget of \$157.2 million. This favourable variance is largely due to seasonal nature of the business. Bulk of the expenditures in areas like Parks, Recreation and Culture, Public Works etc. will be spent through the summer months of July, August and September. The expenditures in the corresponding period in 2006 are \$127.4 million against the budget of \$142 million.

## Revenue Updates (Details see Appendix 2)



- > Building permit activity remains high with the continued growth in the construction and real estate industry.
- Development Applications revenues are higher than the budget. This can be attributed to a sharp increase in applications submitted in the period from April to June.
- Business License revenues show a favourable variance of \$600,000. This can be attributed to timing of the license applications. Generally, bulk of the applications are processed in the first month of the year.
- Parking revenues fluctuate throughout the year due to seasonal events. Early payment ticket rate was increased by \$5 effective April 01, 2007. Since violators have 28 days in which to pay the early payment amount, we do not realize the revenue until the following month. We will start to see the effects of increased revenue flow in the second half of the year. With the introduction of the new adjudicating system effective April 01, 2007, parking revenues are expected to increase.





- Framing revenues received as of June 30, 2007 are higher than budgeted. However, gaming revenues fluctuate throughout the year.
- Lower than budgeted DCC contributions were received in the first half of 2007. However indication from the planning department is that contributions are expected to increase in the third and fourth quarters corresponding to the increase in building permits.

## Capital Program (Details see Appendix 2)

A summary of the City's major capital projects are provided in Appendix 2 which shows the total budgeted cost of the projects, the costs incurred up to June 30, 2007, the percentage of completion at June 30, 2007, estimated date of completion, estimated final project cost, the variance between budget and estimated final cost, and a determination by the respective Project Manager as to whether the project is on schedule.

## Contract Awards (Details see Appendix 3)

This report is to provide Committee members information with regard to the formal contracts awarded by the City for the 2<sup>nd</sup> quarter of 2007.

## Investment Portfolio (Details see Appendix 4)

The City's investment portfolio at June 30, 2007 is \$393.1 million. The City's average return on investment for the 2<sup>nd</sup> quarter was 4.45%, an increase of 0.3% over the previous quarter. The current strategy deployed by the City is to have sufficient cash available to meet funding for operations and major projects within the next 5 years including the Olympic Oval, land purchases and other capital projects.

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## Key Indicator Statistics (Details see Appendix 5)

This report is to provide Committee members information with regard to the general statistics for the City for the year to date 2007 as compared to 2006.

## Financial Impact

There is no financial impact to the City at this time.

#### Conclusion

There are no major issues to report in the City's  $2007 - 2^{nd}$  quarter financial results.

Hari Suvarna

Manager, Budgets and Accounting

Hari Sculama

(4365)

Appendix 1

City of Richmond Revenues

	YTD June 30, 2007 Actual	YTD June 30, 2007 Budget	Actual - Budget Variance	YTD June 30, 2006 Actual	YTD June 30, 2006 Budget	Actual- Budget Variance
Building Permit Revenue	2,321,468	1,450,000	871,468	2,265,964	1,324,550	941,414
Development Applications Revenues	549,442	413,950	135,492	371,454	413,900	(42,446)
Business License Revenues	1,995,639	1,392,500	603,139	1,460,548	1,365,550	94,998
Roads, Water, Sewer DCC's Parks DCC's	3,798,604 3,369,482	4,867,884 4,012,117	(1,069,280) (642,635)	4,025,260 7,630,773	3,973,293 4,526,707	51,967 3,104,066
Total DCC Fees Received	7,168,086		(1,711,914)	11,656,033	8,500,000	3,156,033
Gaming Revenues	6,470,556	5,500,000	•	5,846,586	5,250,000	596,586
Parking Revenues	536,672	629,000	(92,328)	427,104	585,000	(157,896)

Appendix 2

City of Richmond Capital Project Summary

Project Name	Total Project Budget	Project Exp as at June 30, 2007	% Compl at June 30, 2007	Est'd Final Project Cost	Variance Budget to Est'd Final Costs	Est'd Compl'n Date	On Time (Y) or (N)
A. Infrastructure Program	-						
Roads				T	1		<del></del>
1North Loop Rd - Land Acq (05-06)	15,000,000			15,000,000		31/12/2007	Y
2RAV/Canada Line No. 3 Rd (06-07)	9,095,000			9,095,000		31/12/2009	Y
3River Rd Realignment (05-07)	7,000,000			7,000,000		31/10/2008	Y
4Westmnt Nelson/McMillan(04-06)	6,525,000			5,900,000	1	31/12/2007	Y
5 Canada Line-Brig Bus Mall (2007)	6,000,000	· · · · ·		6,000,000		)1/01/2011	Y
6Undrgrnd Hyd/Telus Westmin (2003)	1,902,000			1,500,000		30/09/2007	Υ
7 Computerized Traf Signal (03-06)	1,395,039			1,259,345		30/06/2008	Y
8Undergrounding Hydr/Tel (2004)	1,148,000			1,148,000	i	31/12/2008	N
9Browngate Road Ext (2004)	800,000	377,133	98%	800,000	03	31/12/2007	Υ
10 Undergrounding Hydr/Tel (2005)	750,000	0	0%	750,000		31/12/2011	N_
11Bicycle Lane Program (2005)	721,760	764	5%	721,760	03	1/05/2008	N
12 No. 3 Rd. U/G Preducting (2006) *	689,530	777,686	100%	777,686	-88,1563	31/12/2009	2008 grant
13 Land Acquis Infrastructure (2005)	634,000	17,570	5%	634,000	03	1/12/2008	Y
14 Parking Lot Rehab (2004)	500,000	278,920	58%	500,000	03	0/09/2007	N
15 Traffic Signal Install (2007)	356,500	7,800	0%	356,500	03	0/09/2008	Y
16Bicycle Lane Program (2006)	292,500	14,625	5%	292,500	03	1/05/2008	N
17Traffic Signal Install (2005)	254,529	171,857	68%	254,529	03	1/12/2007	Υ
18 Traffic Signal Install (2006)	250,000	129,541	52%	250,000	0/3	1/12/2007	Υ
19No. 4 Rd/Westminster E (2005)	212,000	34,746	16%	325,000	-113,000	lot Avail	On Hold
20 Blundell/Steveston Inter(2003)	200,000	40,433	20%	200,000	03	0/06/2008	N
21 No 3 Walkway:Stvstn- Dyke (2005)	200,000	140,614	95%	150,000	50,000,3	1/07/2007	Υ
22Arterial Rd Crosswalk (2006)	172,000	206,757	99%	206,757	-34,7573	0/09/2007	Grant
23 Gard City Bike:Capstan-Camb (2005)	164,250	112,973		155,000		1/07/2007	Grant
24 Misc Intersection Improve (2006)	138,000	11,000	10%	138,000		1/12/2007	Υ
25 Neighbrhd Traff Safety (2005)	114,000	30,064	_	114,000		1/12/2007	Grant
26 Neighbourhood Traff Safety (2006)	100,000	15,461	5%	100,000		0/06/2008	Υ
27 Neighbourhood Traff Safety (2007)	100,000	14,343	5%	100,000		1/12/2008	Υ
28Misc Intersection Improve (2007)	100,000			100,000		1/12/2008	Υ
29 Neighbourhood Traff Safety (2004)	75,400			75,400		0/09/2007	Grant
30 Transit Plan Infra Imp (2004)	50,000			50,000		1/12/2007	Grant
31Transit Plan Infra Imp (2005)	50,000	36,408		50,000		1/12/2007	Υ
32/Transit Plan Infra Imp (2006)	50,000	34,489		50,000		1/12/2007	Y
33 Transit Plan Infra Imp (2007)	50,000			50,000		1/12/2008	Y
34 Arterial Road Crosswalk (2007)	43,500		95%	43,500		1/12/2007	Y
Drainage						<del></del>	l
1 Horseshoe Slough Drain Up (04-06)	3,357,000	3,195,208	95%	3,357,000	U.S.	1/07/2008	Υ
2 Gilbert N Drainage Area (2007)	2,489,637	100,000		2,489,637		1/07/2008	Y
3 Drain P/S Rehab Francis (03/07)	1,656,000	· <del></del>		1,656,000		1/10/2007	Y
SIDIAIII FIO NEIIAN FIAIICIS (USIVI)	1,000,000	21	20/10	1,050,000		1, 10,2001	J•

	Project Name	Total Project Budget	Project Exp as at June 30, 2007	% Compl at June 30, 2007	Est'd Final Project Cost	Variance Budget to Est'd Final Costs	Est'd Compl'n Date	On Time (Y) or (N)
4	Dyke Erosion Prot: #7-#8 Rd (2007)	1,371,000	1,350,403	100%	1,350,403	20,597	31/05/2007	Υ
5	No. 7 Rd S Drainage Area (2007)	1,000,000	37,500	5%	1,000,000	0	31/07/2008	Υ
6	Aztec Drainage Upgrade (2006)	900,000	45,588	5%	900,000	0	31/05/2008	N_
7	Lucas Rd Drainage Upgrade (2006)	600,000	30,000	5%	600,000	0	31/05/2008	Y
8	No. 5/Steveston Culvert (2006)	400,000	374,155	95%	400,000	0	31/09/2007	Υ
9	Dyke Upgrades (2007)	250,000	10,000	0%	250,000	0	31/07/2008	N
10	Shell Rd Canal Benching (2005)	200,000	C	5%	200,000	0	31/05/2008	N
11	East Rich/Westminster (2006)	180,000	162,470	90%	180,000	0	31/12/2007	Υ
12	Drainage Pmp Stat Upgrades (2006)	180,000	124,653	75%	180,000	0	31/12/2007	Υ
13	Drainage Assess Prog (2004)	162,250	130,441	80%	162,250	0.	31/12/2007	N
	Drainage Assessment Prog(2005)	162,250	98,747	61%	162,250	0.	31/12/2007	N
15	Drainage Assessment Prog (2006)	162,250	0	0%	162,250	,	31/12/2008	N
16	Steveston Drainage Area (2007)	150,000	7,500	0%	150,000	0	31/12/2007	Υ
	Peace Arch Drainage Area 2007	125,440	10,746	5%	125,440	0.	31/12/2007	Υ
	Drainage PStn Gen Instal (2005)	75,000	17,501	<del>                                     </del>	75,000		31/12/2007	Υ
	· · · · · · · · · · · · · · · · · · ·		· ·		,			
Water	main Replacement	<del>!</del>		· •		<u> </u>		-
1	Lulu West Waterworks (2007)	4,178,745	965,487	20%	4,178,745	0	31/05/2008	Υ
	Wtrmn Westmnstr-Cooney/3Rd (2005)	3,456,500	1,990,143		2,100,000		31/07/2007	Y
	Water Metering Program (2007)	2,000,000	617,789		2,000,000		31/12/2007	Y
	AC Replacement Maddock (05-06)	1,535,061	853,786		1,535,061		31/07/2008	Υ
	Comstock AC Replacement (2006)	1,131,500	873,514		900,000		31/05/2007	Υ
	Lulu North Waterworks (2007)	1,056,000	50,000		1,056,000		31/05/2008	Υ
	Broadmoor AC Replacement (2006)	812,000	638,805		700,000	112,000	31/08/2007	Υ
	Sea Island Waterworks (2007)	785,580	0	0%	785,580	0,3	31/07/2008	N
	Minor Cap Waterworks (2005)	753,722	532,814		753,722		31/12/2008	N
	More Subdivision Wtrmn (2005)	708,050	672,023		708,050	0.	31/12/2007	Υ
	No.3 Rd-Granville/Westmns (2005)	698,700	0		698,700	0.3	31/12/2010	N
	Bridgeport/Viking Phs 2 (2004)	626,418	587,023		626,418		31/05/2008	N
	More Subdivision Wtrmn (2004)	583,781	536,551	95%	583,781		31/12/2007	Y
	Wtrmn Westmnstr-GCity/4Rd (2005)	560,000	0	0%	560,000	),O	Vot Avail	N
	No. 2 Rd:Steveston-Monteith (2006)	550,000	407,384	100%	450,000	100,000	30/06/2007	Y
	River Rd Wtrm Realignment (2006)	500,000	423,067	95%	500,000		30/09/2007	Y
	Lulu East Waterworks (2007)	452,950	20,000		452,950		31/12/2007	Y
	Minor Cap Waterworks (2004)	400,000	388,770		400,000		30/06/2007	Υ
	Minor Capital Waterworks (2007)	400,000	122,226	31%	400,000	03	31/12/2010	Y
	Sea Island PRV (2006)	250,000	0	0%	250,000		31/07/2008	N
	Minor Capital Waterworks (2006)	100,000	43,857	50%	100,000		30/06/2008	Y
	Seismic Upgrades Wtrwrk (2005)	50,000	31,753	65%	50,000		31/12/2007	Υ
			·		ii			
anita	ry Sewer	····						
1/	Ackroyd Pump Stn Replcmt (2006)	1,400,000	177,517	5%	1,400,000	0,3	31/12/2007	Y
	Broadmoor SanitarySewer (2007)	1,136,000	56,800	5%	1,136,000	03	31/07/2008	Y
3	Broadmoor SanitarySewer (2005)	1,000,000	513,162	80%	1,000,000	0,3	31/12/2007	N
4	ansdowne Forcemain Twin (2003)	955,050	884,170	100%	955,050	03	31/07/2007	Y

	Project Name	Total Project Budget	Project Exp as at June 30, 2007	% Compl at June 30, 2007	Est'd Final Project Cost	Variance Est'd Budget to Est'd Compl'n Final Costs Date	On Time (Y) or (N
5	Sani Pump Stn - Cook/Buswell (2005)	930,000	893,979	95%	930,000	030/09/2007	Y
6	Pump Stn Rehab Bennett (2007)	700,000	C	0%	700,000	031/07/2008	Y
7	Elmbridge Sani Stn (2006)	600,000	C	0%	600,000	031/12/2009	N
8	City Centre/Fraser Swr (2006)	551,000	288,164	60%	551,000	031/12/2007	Y
9	Bridgeport Study Sani Swr (2006)	549,000	152,101	30%	549,000	031/12/2007	Y
10	Steveston SSA Rehab (2007)	400,000	20,000	0%	400,000	031/12/2008	Y
11	City Centre Sani Land Acq (2007)	300,000	33,000	5%	300,000	031/12/2007	Y
12	Arcadia Pump Stn Rehab (2005)	250,000	184,798	75%	250,000	031/12/2007	Y
13	Steveston/Shellmont/TNova (2007)	180,000	9,000	15%	180,000	0,01/01/2011	Y
14	City Ctr/Fraser Sani Swr (2004)	131,000	73,257	60%	131,000	031/12/2007	Y
	Pump Station Assessment (2007)	100,000	5,000	0%	100,000	0,31/12/2008	Υ
Minor	Public Works				•		
1	PW Traffic Minor Capital (2004)	611,174	610,353	100%	610,353	82130/06/2007	Grant
	Public Works Minor Cap (2007)	400,000	70,320	20%	400,000	031/05/2008	Υ
	PW Minor Cap Traffic (2006)	365,000	354,937	95%	365,000	031/12/2007	Grant
	PW Minor Cap Traffic (2005)	306,846	270,790	94%	306,846	031/12/2007	Grant
	PW Minor Cap Traffic (2007)	250,000	5,408		250,000	030/06/2008	Y
	Public Works Minor Cap (2006)	200,000	206,014	100%	206,014	-6,01431/03/2007	Y
	Wheel Chair Ramp Upgrade(2005)	50,000	26,945		50,000	031/12/2007	Y
				•			
LASP	NIC	· · · · · ·		-			
1	NIC No. 1 Rd Lane Const (05-06)	1,200,000	164,484	30%	1,200,000	031/12/2007	Y
	LASP (2007)	750,000	37,500		750,000		Υ
	LASP (2006)	552,600	27,630		552,600		Y
	LASP Regent & 2nd Ave (2007)	155,000	7,750		155,000	·	Y
	Regent St LASP (2006)	42,400	2,120		42,400		Y
	()						
nfras	tructure Advanced Design		<u> </u>			······································	· · · · · · · · · · · · · · · · · · ·
	Infra Advanced Design (2007)	840,504	131,888	20%	840,504	031/12/2008	Y
	Infra Advanced Design (2005)	546,821	544,612	98%	546,821	031/12/2007	Y
	Infra Advanced Design (2006)	505,181	329,952	70%	505,181	031/05/2008	Y
	Advance Design Major Proj (2006)	500,000	304,492	50%	500,000		Y
·	(2007)						
 Buildi	ng Program	<del>                                     </del>					.1
	Buildings						
	Building Impr Minor Cap (2007)	1,115,000	377,719	35%	1,115,000	031/12/2009	Υ
	Energy Mngmt Upgrades (2007)	866,300	317,106		866,300	0,01/01/2011	Υ
	Power Smart Projects (2004)	673,000	401,673	59%	673,000		Grant
	Building Impr Minor Cap (2006)	420,000	440,887	100%	440,887	-20,88731/12/2007	Y
			1	<u></u>			
Maior	Buildings	·					•
	Oval Construction (05-08)	178,000,000	61,644,907	34%	178,000,000	0,31/08/2008	Y
	Future Grants/Donations - Oval (2007)	3,830,000	0	0%	3,830,000		Y
	CSB Replacmnt Bridgeport (05-07)	7,400,000	373,305	5%	7,400,000		Y
3							

Project Name	Total Project Budget	Project Exp as at June 30, 2007	% Compl at June 30, 2007	Est'd Final Project Cost	Variance Est'd Budget to Est'd Compl'n Final Costs Date	On Time (Y) or (N)
5 CSB Replacement Hamilton (05-06)	4,332,353	3,870,747	100%	4,332,353	030/11/2006	Grant
6FireHall #6 SeismicUpgrd (06-07)	4,000,601	262,360	20%	4,000,601	031/12/2008	Y
7Comm Safety Bldg Sea Islnd (2003)	3,975,429	4,512,100	100%	3,975,429	030/11/2006	N
8Brighouse Library Renov (2004)	3,054,926	2,912,831	95%	3,050,000	4,92631/03/2007	Grant
9Garden City Park Bldg (2006)	550,000	384,135	70%	550,000	031/03/2008	Y
10Watermania Energy Upgr (2007)	701,380	226,718	50%	650,000	51,380,31/12/2007	<u>Y</u>
11 Facilities/City Hall Reorg (2007)	371,877	370,543	95%	371,877	031/07/2007	Υ
12 Civic Bldg Infra Adv Dsgn (2005)	331,000	313,861	95%	331,000	031/12/2007	Y
13 Civic Bldg Infr Adv Dsign (2007)	310,000	248,658	75%	310,000	031/12/2008	Y
14 Fire Rescue Upgrades (2007)	150,000	32,507	22%	150,000	031/12/2007	Y
15 Civic Bldg Infr Adv Dsign (2006)	107,000	59,013	55%	107,000	031/12/2008	Y
16 Rmd Tennis Club Relocate (2004)	100,000	0	0%	100,000	0 Not Avail	N
17 Oval Paddling Centre (2007)	100,000	100,000	100%	100,000	001/01/2011	Υ
18FireHall #2 SeismicUpgrd (06-07)	_57,381	62,103	100%	57,381	031/03/2007	Under Review
_and & Parks Program Affordable Housing						
1Affordable Housing Stat (2004)	1,500,000	59,189	2%	1,500,000	031/12/2007	Y
2Affordable Housing Proj (2005)	1,500,000	1,597	0%_	1,500,000	031/12/2007	Y
3Affordable Housing (2007)	1,300,000	0	0%	1,300,000	031/12/2007	Y
4Affordable Housing (2006)	1,000,000	0	0%	1,000,000	031/12/2007	Y
Strategic Land Acquisition						
1 Strategic Land Acq (2007)	13,600,000	0	0%	13,600,000	031/12/2008	Y
2DFO/GardenCity Land Acq (2005)	5,000,000	40,699	10%	5,000,000	031/12/2009	Y
3 Strategic Land Acq (2005)	3,501,651	1,543,264	44%	3,500,000	1,65131/12/2007	Y
4Land Acquisition:Strat(2003)	3,164,127	2,633,328	82%	3,164,127	031/12/2007	Y
5Strategic Land Acq (2006)	1,000,000	78,521	8%	1,000,000	031/12/2007	Y
Minor Parks Capital					004/04/0000	- <del></del>
1 Parks General Dev (2007)	900,000	117,663	2%	900,000		Y
2Unsafe Playgrnd Eqp Rep (2007)	200,000	-		200,000		Y
3Tree Planting Program (2005)	142,600	18,856		142,600		Y
4Tree Planting Program (2004)	101,000			101,000		Y
5Unsafe Playgrnd Eqp Rep (2006)	100,000	90,539	90%	100,000	031/12/2007	Y
Child Care Program				· · · · · · · · · · · · · · · · · · ·	,	<del>,</del>
1Child Care Program (2005)	50,000	24,735	100%	24,735	25,26531/12/2007	Υ
2 Child Care Projects (2006)	50,000	42,050	100%	42,050	7,95031/12/2007	Υ
3 Child Care Projects (2007)	45,000	0	0%	45,000	031/12/2008	Y
//ajor Parks					· · · · · · · · · · · · · · · · · · ·	
1McLennan N Comm Pk Dev (04-07)	3,002,216	1,620,940	54%	3,002,216	031/10/2007	Υ
2;City Centre Middle Arm Park (2007)	3,137,697	105,203		3,137,697		Υ
3Terra Nova NWQ Park (04-06)	2,000,000		50%	2,000,000		Υ

					,	ı <del></del>		
	Project Name	Total Project Budget	Project Exp as at June 30, 2007	% Compl at June 30, 2007	Est'd Final Project Cost	Variance Budget to Est'd Final Costs	Est'd Compl'n Date	On Time (Y) or (N)
4	Terra Nova Grant (2005)	2,000,000	0	0%	2,000,000	03	31/12/2008	Υ
5	McLennan (South) (1998-2006)	922,500	562,797	65%	877,500	45,000	31/10/2008	Y
$\epsilon$	Steveston Park WaterPlay (06-07)	838,730	718,832	86%	838,730	03	31/10/2007	Υ
7	Steveston Park Redev (2005)	520,097	509,420	98%	520,097	0	31/10/2007	Υ
8	Hugh Boyd Master Plan (2007)	400,000	19,000	0%	400,000	0	31/12/2007	Υ
9	Waterfront Improve Proj (2004)	312,303	236,014	36%	287,697	24,606	31/12/2007	Υ
10	Neighbourhood Parks (2007)	292,430	34,821	0%	292,430	0	31/12/2007	Υ
11	Trails (2005)	250,000	111,006	44%	250,000	_0	31/12/2007	Y
12	Auto Lighting/Irrigation (2006)	250,000	27,500	5%	250,000	0	30/06/2008	N
13	Park Advance Design (2007)	250,000	98,559	39%	250,000	03	31/12/2007	Y
14	Special Sports Reserve (2007)	250,000	250,000	100%	250,000	0	30/06/2007	Y
15	Trails (2007)	250,000	11,250	0%	250,000	03	31/12/2008_	Y
16	McLennan S City Wide Park (2005)	235,200	10,000	4%	235,200	0	31/12/2008	Y
17	Neighbourhood Parks (2006)	200,000	187,550	93%	200,000	03	31/07/2007	Y
18	Natural Areas (2007)	200,000	9,500	0%	200,000	03	31/12/2007	ΥΥ
19	Reloc of Stev Tram #1220(2006)	127,500	24,891	2%	127,500	03	30/06/2007	N
20	Parks Upgrade Program (2003)	100,000	39,510	40%	100,000	03	31/12/2007	N
	Minoru Lake DrainUpgrade (2005)	100,000	65,492	64%	100,000	0.3	31/10/2007	YY
	Park Advance Design (2005)	100,000	64,711	65%	100,000	08	31/12/2007	Υ
	Middle Arm Trail #2-Oval (2007)	50,000	2,375	0%	50,000	03	31/12/2007	Υ
	Skate Spot City Centre (2004)	25,000	1,250	5%	25,000	03	31/12/2007	N
		-						
Parkla	and Acquisition		_					<del> </del>
1	Parkland Acquisition (2005)	7,800,000	2,144,456	27%	7,800,000	0,3	31/12/2007	<u>Y</u>
	Parkland Acquisition (2003)	6,800,000	1,574,264	22%	6,800,000	03	31/12/2007	Υ
-	Parkland Acquisition (2007)	6,000,000	0	0%	6,000,000	03	31/12/2008	Y
	Parkland Acquisition (2004)	4,500,000	1,512,976	34%	4,500,000	03	31/12/2007	ΥΥ
_	Parkland Acquisition (2006)	2,650,000	468	0%	2,650,000	03	31/12/2008	Υ
		_						<u> </u>
Public	: Art Program							
1	Richmond Oval Public Art (05-07)	1,856,250	311,918	17%	1,856,250	03	31/12/2008	Y
2	Public Art (2007)	412,500	0	0%	412,500	03	31/12/2009	Υ
3	Public Art (2006)	250,000	0	0%	250,000	O3	31/12/2009	ΥΥ
4	Onni Group Elmbridge PublicArt	180,273	83,445	50%	180,273	03	30/06/2008	Υ
5	East Rmd Gathering Place (2005)	175,000	174,802	100%	175,000	03	30/06/2007	N
6	Toyu Lansdowne Public Art Proj	109,500	66,415	60%	109,500	03	30/06/2008	Υ
7	Ocean Walk Art Project (2005)	62,500	34,460	60%	62,500	03	31/12/2007	Υ
8	Rize Alliance Public Art (2006)	62,182	0	0%	62,182	רס	BA	Υ
	Gateway Theatre Wall Art (2005)	53,000	55,455	100%	55,455	-2,455	31/03/2007	ΥΥ
	Hamilton Public Art (2003)	43,500	40,230	95%	43,500	03	30/09/2007	N
11	Sea Island Public Art (2003)	43,500	33,858	85%	43,500	03	30/09/2007	N
	Public Art Program (2003)	40,500	0	0%	40,500	0/3	31/12/2007	Υ
13	Paulik Gardens Public Art (2005)	30,000	15,000	40%	30,000	03	31/12/2007	Y
	Ash Street Public Art	26,500	25,223	100%	26,500	03	31/03/2007_	Υ
15	Heather Street Public Art	3,000	1,668	100%	3,000	0/3	31/03/2007	Υ

Project Name	Total Project Budget	Project Exp as at June 30, 2007	% Compl at June 30, 2007	Est'd Final Project Cost	Variance Budget to Est'd Final Costs	Est'd Compl'n Date	On Time (Y) or (N)
Equipment Program		<u> </u>	<u> </u>	.1	l		.l
Computer/Software/Tech						<del>,</del>	,
1Reg/POS/Internet Pay (06-07)	1,050,000	10,309	5%	1,050,000	0	31/12/2008	Y
2PeopleSoft Fin Upgrade (2007)	500,000	51,829	10%	500,000	0	31/12/2009	Y
3Fibre Optic Cable Inst (2005)	400,000	127,495	35%	400,000	0	30/06/2008	Y
4PeopleSoft 2005/06 Upgrade	400,000	387,368	95%	400,000	0	31/12/2007	<u>Y</u>
5Fire Rescue Mngmnt System (2004)	361,671	1,700	1%	361,671	0	31/12/2008_	Y
6 Customer Service (2003)	300,000	235,028	83%	300,000	0	30/09/2007	N
7Emerg Public Notification (2006)	300,000	0	0%	300,000	0	31/07/2008	N
8Fibre Optic Cabling (2006)	255,000	0	0%	255,000	0	31/12/2008	Υ
9GIS (2002)	230,000	138,686	70%	230,000	0	31/12/2007	N
10Fuelling Station (2007)	225,000	15,998	5%	225,000	0	01/08/2007	Y
11 Integrated Library System (2005)	182,000	182,017	100%	182,017	-17	31/03/2007	Y
12 VR Replacement (2006)	150,000	0	10%	150,000	0	31/12/2008	<u>Y</u>
13/Wireless Network (2007)	150,000		0%	150,000	0	31/12/2009	Y
14Equipmnt Upgrades (2007)	150,000	6,264	5%	150,000	0	31/12/2008	Y
15Lib/Cultural Tel Upgrade (2005)	70,100	56,293	90%	70,100	0	31/12/2007	Y
16Bylaw Dispute Adj System (2007)	42,500	1,492	80%	35,000	7,500	19/07/2 <u>007</u>	Y
PW Vehicle Replacement							
1PW Vehicle Rsrv Pur (2004)	1,779,820	474,184	72%	1,779,820	0	31/03/2008	N
2PW Vehicle Rsrv Purch (2007)	1,670,000	171,935	13%	1,670,000	0	30/06/2008	Y
3PW Vehicle Rsrv Pur (2006)	1,466,000	435,284	57%	1,466,000	0	31/03/2008	N
4PW Vehicles (2003)	1,180,243	953,376	94%	1,180,243	0	31/12/2 <u>00</u> 7_	N
5PW Vehicle Rsrv Purch (2005)	1,127,298	789,021	68%	1,127,298	0	31/03/2008	N
Fire Equipment Replacement							,
1 Fire Vehicle Rsrv Purch (2007)	1,097,700	0	0%	1,097,700	0	30/06/2008	Y
2Fire Vehicle Rsrv Purch (2005)	901,000	822,060	88%	901,000	0,	31/12/2007	Y

# Appendix 3

## City of Richmond Contract Awards April 1, 2007 – June 30, 2007

	Contract Name	Award	Amount	Department
1	2785F – Richmond Speed Skating Oval – Exterior Electrical Package – TP #11b	Bayhill Contracting	\$105,385.00	Corporate Programs & Major Projects
2	2894Q – Supply and Delivery of Re-Manufactured Domestic Transmission	Premier Auto Transmissions	\$66,099.00	Fleet Operations & PW
3	T.2906 – Oval Trade Package – Specialty Doors (Item #1)	Shanahan's Building Specialities Ltd.	\$97,482.00	Corporate Programs & Major Projects
4	T.2906 – Oval Trade Package – Toilet Partitions (Item #2)	Shanahan's Building Specialties Ltd.	\$251, 785.00	Corporate Programs & Major Projects
5	T.2906 – Oval Trade Package – Foot Grilles, 12931 Bicycle Racks (Item #5)	CP Distributors	\$27,443.00	Corporate Programs & Major Projects
6	2956Q – Exterior Facility Re-Painting 2007	New Life Painting & Decorating	\$126,600.00	Facilities Maintenance and Control/PW
7	2961P - 2007 Drainage Upgrade Program	UMA Engineering Ltd.	\$324,325.00	Engineering Design and Construction – PW
8	2975Q – Supply and Delivery of Janitorial Services to various buildings at the Works Yard	Master Care	\$52,128.00	Facilities Planning and Maintenance - PW
9	2979P – Sanitary Sewer Models for Shellmont, Steveston and Terra Nova	Earth Tech.	\$99,582.00	Engineering Design and Construction - PW
10	T.2988 – Residential Solid Waste & Recycling Collection Services	Sierra	\$3,351,951.27	Parks and Public Works - PW
11	3004Q – Supply and Delivery of Pressure-Seal Form Documents	DATA Group of Companies	\$14,617.03	Business and Financial Services Division
12	3005Q – Supply and Delivery of 2 Sun T2000 Servers	Seven Group/Lease	\$39,679.95	Information Technology Dept.
13	3008P – 2008 Watermain Replacement Design Program – Lulu West	McElhanney Consulting Ltd.	\$68,310.00	Engineering Design and Construction PW
14	3018P - Auditing Services - Proposal	KPMG	\$57, 500.00	Purchasing & Risk
15	3021Q - Storage Network Equipment	Seven Group	\$126,727.20	Information Technology
16	3022Q – Supply and Delivery of Letterhead, Envelopes, Business Card Shells & Imprinting	Grand & Toy	\$40,905.00	Business and Financial Services Division
17	3028Q – Supply and Delivery of 2 Single Axel Dump Trucks	CoVan J <del>p</del> ternational	\$259,052.16	Fleet Operations – PW

	Contract Name	Award	Amount	Department
18	3029P – 2008 Watermain Replacement Program – Lulu North	RF Binnie and Associates	\$26,356.00	Engineering Design and Construction - PW
19	3030F – Meter and PRV Station Equipment for the Canada Line (Richmond's Costs)	Corix Water Systems	\$53,530.00	Water Department – PW
20	3031Q – South Dyke Upgrade, No. 7 Road to 900m East	Progressive Contracting Ltd.	\$801,415.09	Engineering Design and Construction – PW
21	3032Q – Supply and Delivery of Asphaltic Concrete	Columbia Bitulithic	\$334,464.00	Stores - PW
22	3033Q – Supply and Loading of Sand and Gravel	Various as required.	\$1,053,631.00	Stores - PW
23	3034Q – Supply and Delivery of Ready Mixed Cement	Lafarge North America	\$885,500.00 (Yearly estimate)	Stores – PW
24	3038Q – Supply and Delivery of 2 Triplex Ride- On_Reel Mowers	Greenline Golf & Turf	\$59,222.55	Fleet Operations - PW
25	3041p – 2008 Watermain Replacement Program – Lulu east	Delcan Corporation	\$9,973.00	Engineering Design and Construction – PW
26	3043Q – Supply and Install Picnic Shelter @ Thompson School Park	Habitat Systems Inc.	\$62,667.33	Parks, Recreation and Culture
27	3045F – Phase 6 – Facilities Reassessments	VFA Canada	\$37,380.00	Facilities Planning and Control – PW
28	3046F – Richmond Oval Art Pedestrian Bridge and Waterworks	Janet Echelman Inc.	\$60,000.00	Recreation and Culture Services
29	3049P – Russ Baker Way HOV/HPV/Transit Line	R.F Binnie and Associates	\$47,157.00	Transportation Planning Department
30	3052Q – Supply and Installation of Roof – Richmond Kinsmen Pavilion	Lam Metal Contracting	\$55,621.00	Facilities Maintenance – PW
31	3053Q – Supply and Installation of Roof – Richmond No. 7 Firehall	Broadway Roofing Company	\$124,800.00	Facilities Maintenance – PW
32	3054Q – Supply and Installation – HVAC at Steveston Community Centre	Airon Heating	\$74,850.00	Facilities Maintenance – PW
33	3057Q – Supply and Installation of Roof – East Richmond Community Hall	Broadway Roofing	\$84,900.00	Facilities Maintenance PW
34	3067Q – Supply and Install carpet at City Works Yard	Island Carpet	\$52,475.89	Facilities Management – PW
35	3071F – Supply and Install Carpet Tile Flooring at No. 1 FireHall	Island Carpet	\$44,666.22	Facilities Management – PW
36	3078F – Design, Supply & Installation of "Wildwood" Landscape Features for Garden City Community Park Play Environment	Coastal Ceder Creating – Single Source	\$65,600.00	Parks Division – PW

Appendix 4

# City of Richmond Investments

Issuer Diversification	Percentage	Value
		<u> </u>
Provincial Governments and Provincial Crown Corporati		
Prov of Manitoba	4.82%	18,958,359
Prov of BC	8.42%	33,086,166
BC MFA	1.78%	7,000,000
Prov of Ontario	10.76%	42,303,692
Prov of Quebec	4.58%	18,000,000
Hydro Quebec	1.48%	5,833,700
Prov of Newfoundland	1.15%	4,517,799
Prov of New Brunswick	2.30%	9,052,992
Total	35.29%	138,752,708
Federal Government and Federal Crown Corporations		
Government of Canada	7.15%	28,124,619
Farm Credit Corporation	7.42%	29,177,720
СМНС	13,25%	52,092,428
Total	27.83%	109,394,767
Royal Bank of Canada	3.46%	13,611,268
Scotia Bank	4.09%	16,096,640
National Bank of Canada	2.34%	9,186,998
TD Bank	2.86%	11,251,979
CIBC	2.45%	9,644,932
BMO Financial	3.30%	12,955,826
Canadian Western Bank	2.54%	10,000,000
First Bank	0.57%	2,240,327
Total	21.61%	84,987,970
G&F Financial	6.36%	25,000,000
Vancity Savings Credit Union	6.36%	25,000,000
Coast Capital	2.54%	10,000,000
Total	15.26%	60,000,000
	100.00%	393,135,445

# Appendix 4 (continued)

**Terms to Maturity** 

Terris to Maturity		
Time	Value	percentage
0 to 6 months	213,120,420	54.22%
6 months to 1 year	1,144,887	0.29%
1 to 2 years	53,479,240	13.60%
2 to 3 years	41,201,974	10.48%
3 to 4 years	15,171,224	3.86%
4 to 5 years	27,687,200	7.04%
5 to 6 years	20,210,500	5.14%
6 to 7 years	19,120,000	4.86%
7 to 8 years	2,000,000	0.51%
8 to 9 years	O	0.00%
9 to 10 years	O	0.00%
10 to 15 years	0	0.00%
15 to 20 years	O	0.00%
20 to 25 years	O	0.00%
25 to 30 years	0	0.00%
Total	393,135,445	100.00%

## Appendix 5 Key Indicators



Population	Dec-06	Dec-05
Richmond Population Estimate Year End*	185,000	182,000

Note. These population estimates include an estimate of the Census undercount. Amounts rounded to the nearest thousand.

	Q2 2007	Q2 2006	% Change	Year to Date Jan - Jun 2007	Fiscal 2006
Development Applications Development Applications Received Development Applications Revenue	135 \$285,020	76 \$110,143	77.63% 158.77%	221 \$549,442	300 \$861.827
Building Permits Number of Building Permits Issued Value of Building Construction for Permits Issued Building Permit Revenue	486 \$250,673,893 \$1,930,714	526 \$176,720,380 \$1,424,385	-7.60% 41.85% 35.55%	889 \$321,725,005 \$2,321,469	\$662,616,115
Business Licences Number of New Business Licences Issued Number of Employees Reported - New Licences Total Valid Licences to Date Revenue Received for Current Year Licences Revenue Received for Next Year (Deferred) Total Licence Revenue Year to date valid licences and revenue include current year licences issued in the prior year.	523 1,548 12,720 \$540,237 \$102,687 \$642,924	435 1,411 12,280 \$587,753 \$99,242 \$686,995	20.23% 9.71% 3.58% -8.08% 3.47% -6.42%	936 2,972 12,720 \$1,995,639 \$156,711 \$2,142,606	11,987 \$2,680,622 \$1,267,044
Housing Starts Number of Housing Starts (number of units) Number of Demolitions Net Housing Units Added	649 91 558	1,059 92 967	-38.72% -1.09% -42.30%	844 142 702	
Unemployment Rate - Greater Vancouver Regional Unemployment Rate (3-month moving avg.) Source: Statistics Canada & BC Stats (Data not available for Richmond)	4.0%	4.2%	-4.76%	4.0%	4 4%
Fire Rescue Responses Fire stats represent all calls, including public service calls	2,314	2,200	5.18%	4,556	9,717
RCMP - Calls for Service Handled	20,832	18,414	13.13%	37,447	77,842
Median Residential Selling Prices - Richmond Single Family Detached Townhouse Apartment Number of Sales (all housing types) Source: Real Estale Board of Greater Vancouver	\$650,650 \$422,000 \$281,467 1,676	\$597,000 \$378,800 \$270,750 1,653	8.99% 11.40% 3.96% 1.39%	\$650,650 \$826,950 \$549,717 2,804	
Retail Sales - Greater Vancouver Region Regional Quarterly Retail Sales (in \$ millions) Source: Statistics Canada (Data not avaitable for Richmond)	\$6,665	\$6,252	6.60%	\$13,093	\$24,393

Sources: All data is from City of Richmond records except as noted

Capital Funding Reserves*         -\$9,215,652         \$35,026,479         -126.31%         -\$9,215,037           Other Reserves*         \$75,037,991         \$73,180,067         2.54%         \$75,037           Taxes         Taxes Collected         \$87,423,664         \$86,714,764         0.82%         \$93,882,000           Unpaid Taxes - Delinquent & Arrears         \$2,997,043         \$1,950,829         53,63%         \$2,997,043           No. of Participants on Installment Plan         \$0,499         4,949         2.02%         10,000           Installment Plan Monthity Payments         \$0         \$0         \$0         \$4,555           Interest Rate Paid to IP Participants         4.00%         3.75%         6.67%         4.00           Development Cost Charges Income         \$5,045,549         \$7,039,229         -28.32%         \$7,168,80           Roads, Water, Sewer DCC's Received         \$2,792,573         \$2,336,468         19.52%         \$3,798,93           Parks DCC's Received         \$2,252,976         \$4,702,761         -52.09%         \$3,369,93           Other Revenues         \$2,801,057         \$2,719,324         3.01%         \$6,470,93           Payroll         Gross City Payroll (City and Library)         \$1,8610,838         \$18,053,868         3.09% <t< th=""><th></th><th>Year to Date Jan • Jun 2007</th><th>% Сһалде</th><th>Q2 2006</th><th>Q2 2007</th><th>Financial Indicators</th></t<>		Year to Date Jan • Jun 2007	% Сһалде	Q2 2006	Q2 2007	Financial Indicators
Interest Earned on Investments Average City Rate of Return on Investments  4.45%  4.14%  7.49%  4.45%  Reserves  DCC Reserves'  S15,254,181  S16,108,280  -5.30%  S15,254  Capital Funding Reserves'  S75,037,991  S73,180,067  2.54%  S75,037,  S75,037,991  S73,180,067  S75,037,991  S73,180,067  S75,037,991  S73,180,067  S75,037,991  S73,180,067  S75,037,991  S73,180,067  S87,423,664  S86,714,764  S86,714,764  S87,423,664  S86,714,764  S86,714,764  S87,95,829  S3,882  Unpaid Taxes - Delinquent & Arrears  S2,997,043  S1,950,829  S3,882  Unpaid Taxes - Delinquent & Arrears  S2,997,043  S1,950,829  S3,829  S4,555, Interest Rate Paid to IP Participants  S0  S0  S0  S0  S4,555, Interest Rate Paid to IP Participants  4.00%  3.75%  6.67%  4.6  Development Cost Charges Income  Total DCC Fees Received  S2,792,573  S2,336,468  S3,798, Parks DCC's Received  S2,792,573  S2,336,468  S3,798, Parks DCC's Received  S2,252,976  S4,702,761  S2,719,324  S0,98%  S532, Casino Revenue  S2,801,057  S2,719,324  S0,98%  S43,527, Number of City Payroll (City and Library)  Number of City Employees (City and Library)  Regular Full Time  1,056  1,030  2.52%  1.						Investments
Average City Rate of Return on Investments	145 \$394,229,535	\$393,135,445	-6.78%	\$421,734,686	\$393,135,445	Total Investments
Reserves  DCC Reserves*  DCC Reserves*  DCC Reserves*  S15,254,181 S16,108,280 -5.30% S15,254. Capital Funding Reserves*  S9,215,652 S35,026,479 -126,31% -S9,215. Other Reserves*  S75,037,991 S73,180,067 2.54% S75,037.  Taxes  Taxes  Taxes S2,997,043 S1,950,829 53,63% S2,997. No. of Participants on Installment Plan 5,049 4,949 2.02% 10, Installment Plan Monthly Payments S0 S0 S0 S4,555. Interest Rate Paid to IP Participants  Development Cost Charges Income  Total DCC Fees Received S5,045,549 S7,039,229 -28.32% S7,168, Roads, Water, Sewer DCC's Received S2,792,573 S2,336,468 19,52% S3,798, Parks DCC's Received S2,252,976 S4,702,761 -52.09% S3,369,  Other Revenues  Parking Revenue S326,772 S217,873 49,98% S532, Casino Revenue S2,801,057 S2,719,324 3.01% S6,470,  Payroll  Gross City Payroll (City and Library) S18,610,838 S18,053,868 3.09% S43,527, Number of City Employees (City and Library) 1,781 1,781 0.00% 1, Regular Full Time 1,056 1,030 2.52% 1.						Interest Earned on Investments
DCC Reserves*         \$15,254,181         \$16,108,280         -5.30%         \$15,254.           Capital Funding Reserves*         -\$9,215,652         \$35,026,479         -126.31%         -\$9,215.           Other Reserves*         \$75,037,991         \$73,180,067         2.54%         \$75,037.           Taxes         Taxes Collected         \$87,423,664         \$86,714,764         0.82%         \$93,882.           Unpaid Taxes - Delinquent & Arrears         \$2,997,043         \$1,950,829         \$3.63%         \$2,997.           No. of Participants on Installment Plan         \$0,494         4,949         2.02%         10.           Installment Plan Monthity Payments         \$0         \$0         \$0         \$4,555.           Interest Rate Paid to IP Participants         4.00%         3.75%         6.67%         4.6           Development Cost Charges Income         Total DCC Fees Received         \$5,045,549         \$7,039,229         -28.32%         \$7,168.           Roads, Water, Sewer DCC's Received         \$2,792,573         \$2,336,468         19.52%         \$3,798.           Parks DCC's Received         \$2,252,976         \$4,702,761         -52.09%         \$3,369.           Other Revenues         \$2,801,057         \$2,719,324         3.01%	4.34%	4.45%	7.49%	4.14%	4.45%	Average City Rate of Return on Investments
Capital Funding Reserves*         -\$9,215,652         \$35,026,479         -126.31%         -\$9,215,037,037,037,037,037,037,037,037,037,037						Reserves
Other Reserves*         \$75,037,991         \$73,180,067         2.54%         \$75,037,037,037,037,037,037,037,037,037,037	81 \$27,143,409	\$15,254,181	-5.30%	\$16,108,280	\$15,254,181	
Taxes Taxes Collected S87,423,664 \$86,714,764 0.82% \$93,882 Unpaid Taxes - Delinquent & Arrears \$2,997,043 \$1,950,829 53.63% \$2,997 No. of Participants on Installment Plan \$5,049 4,949 2.02% 10, Installment Plan Monthly Payments \$0 \$0 \$0 \$4,555, Interest Rate Paid to IP Participants 4.00% 3.75% 6.67% 4.0  Development Cost Charges Income Total DCC Fees Received \$5,045,549 \$7,039,229 -28.32% \$7,168, Roads, Water, Sewer DCC's Received \$2,792,573 \$2,336,468 19.52% \$3,798, Parks DCC's Received \$2,252,976 \$4,702,761 -52.09% \$3,369,  Other Revenues Parking Revenue \$326,772 \$217,873 49.98% \$532, Casino Revenue \$2,801,057 \$2,719,324 3.01% \$6,470,  Payroll Gross City Payroll (City and Library) \$1,781 1,781 0.00% 1, Regular Full Time \$1,056 1,030 2.52% 1.		-\$9,215,652	-126.31%			
Taxes Collected         \$87,423,664         \$86,714,764         0.82%         \$93,882, Unpaid Taxes - Delinquent & Arrears         \$2,997,043         \$1,950,829         53.63%         \$2,997, No. of Participants on Installment Plan         5,049         4,949         2.02%         10, Installment Plan Monthly Payments         \$0         \$0         \$0         \$4,555, Interest Rate Paid to IP Participants         \$0         \$0         \$0         \$4,555, Interest Rate Paid to IP Participants         \$0         \$0         \$0         \$0         \$4,555, Interest Rate Paid to IP Participants         \$0         \$0         \$0         \$0         \$4,555, Interest Rate Paid to IP Participants         \$0         \$0         \$0         \$0         \$4,555, Interest Rate Paid to IP Participants         \$0<	991 \$79,052,870	\$75,037,991	2.54%	\$73,180,067	\$75,037,991	Other Reserves*
Unpaid Taxes - Delinquent & Arrears \$2,997,043 \$1,950,829 53.63% \$2,997. No. of Participants on Installment Plan 5,049 4,949 2.02% 10, Installment Plan Monthly Payments \$0 \$0 \$0 \$0 \$4,555. Interest Rate Paid to IP Participants 4.00% 3.75% 6.67% 4.6  Development Cost Charges Income Total DCC Fees Received \$5,045,549 \$7,039,229 -28.32% \$7,168. Roads, Water, Sewer DCC's Received \$2,792,573 \$2,336,468 19.52% \$3,798. Parks DCC's Received \$2,252,976 \$4,702,761 -52.09% \$3,369.  Other Revenues Parking Revenue \$326,772 \$217,873 49.98% \$532, \$6,470.  Casino Revenue \$2,801,057 \$2,719,324 3.01% \$6,470.  Payroll Gross City Payroll (City and Library) \$18,610,838 \$18,053,868 3.09% \$43,527. Number of City Employees (City and Library) 1,781 1,781 0.00% 1, Regular Full Time 1,056 1,030 2.52% 1.						Taxes
Unpaid Taxes - Delinquent & Arrears   \$2,997,043   \$1,950,829   53.63%   \$2,997	510: \$274,444,480	\$93,882,510	0.82%	\$86,714,764	S87.423.664	Taxes Collected
Installment Plan Monthly Payments   \$0   \$0   \$0   \$4,555,		\$2,997,043	53.63%			Unpaid Taxes - Delinquent & Arrears
Interest Rate Paid to IP Participants	20 5,112	10,120	2.02%	4,949	5,049	No. of Participants on Installment Plan
Development Cost Charges Income	37 \$14,531,434	\$4,555,437	\$0	\$0	\$0	
Total DCC Fees Received \$5,045,549 \$7,039,229 -28.32% \$7,168, Roads, Water, Sewer DCC's Received \$2,792,573 \$2,336,468 19.52% \$3,798, Parks DCC's Received \$2,252,976 \$4,702,761 -52.09% \$3,369, Other Revenues  Parking Revenue \$326,772 \$217,873 49.98% \$532, Casino Revenue \$2,801,057 \$2,719,324 3.01% \$6,470, \$6,470, \$6,470, \$6,470, \$7,700 \$1,781 1.781 0.00% \$1,8610,838 \$18,053,868 3.09% \$43,527, Number of City Employees (City and Library) \$1,781 1.781 0.00% 1,8610,878 Regular Full Time \$1,056 1,030 2.52% 1,5625, \$1,5625,868 \$1,050	0% 3.63%	4.00%	6.67%	3.75%	4.00%	Interest Rate Paid to IP Participants
Total DCC Fees Received \$5,045,549 \$7,039,229 -28.32% \$7,168, Roads, Water, Sewer DCC's Received \$2,792,573 \$2,336,468 19.52% \$3,798, Parks DCC's Received \$2,252,976 \$4,702,761 -52.09% \$3,369, Other Revenues  Parking Revenue \$326,772 \$217,873 49.98% \$532, Casino Revenue \$2,801,057 \$2,719,324 3.01% \$6,470, \$6,470, \$6,470, \$7,000 \$1,000 \$	1	ŀ				Development Cost Charges Income
Roads, Water, Sewer DCC's Received         \$2,792,573         \$2,336,468         19.52%         \$3,798, \$3,369, \$3,369, \$3,269, \$3,269, \$3,369, \$3,	85 \$21,114,555	\$7,168,085	-28.32%	\$7.039,229	\$5,045,549	
Other Revenues         Parking Revenue       \$326,772       \$217,873       49.98%       \$532,         Casino Revenue       \$2,801,057       \$2,719,324       3.01%       \$6,470,         Payroll         Gross City Payroll (City and Library)       \$18,610,838       \$18,053,868       3.09%       \$43,527,         Number of City Employees (City and Library)       1,781       1,781       0.00%       1,         Regular Full Time       1,056       1,030       2.52%       1,		\$3,798,604	19.52%	\$2,336,468	\$2,792,573	Roads, Water, Sewer DCC's Received
Parking Revenue         \$326,772         \$217,873         \$49.98%         \$532,           Casino Revenue         \$2,801,057         \$2,719,324         3.01%         \$6,470,           Payroll           Gross City Payroll (City and Library)         \$18,610,838         \$18,053,868         3.09%         \$43,527,           Number of City Employees (City and Library)         1,781         1,781         0.00%         1,           Regular Full Time         1,056         1,030         2.52%         1,	81 \$12,318,631	\$3,369,481	-52.09%	\$4,702,761	\$2,252,976	Parks DCC's Received
Casino Revenue       \$2,801,057       \$2,719,324       3.01%       \$6,470,         Payroll         Gross City Payroll (City and Library)       \$18,610,838       \$18,053,868       3.09%       \$43,527,         Number of City Employees (City and Library)       1,781       1,781       0.00%       1,         Regular Full Time       1,056       1,030       2.52%       1,						Other Revenues
Casino Revenue       \$2,801,057       \$2,719,324       3.01%       \$6,470,         Payroll         Gross City Payroll (City and Library)       \$18,610,838       \$18,053,868       3.09%       \$43,527,         Number of City Employees (City and Library)       1,781       1,781       0.00%       1,         Regular Full Time       1,056       1,030       2.52%       1,	28 \$897,773	\$532,328	49.98%	\$217.873	\$326,772	Parking Revenue
Gross City Payroll (City and Library)         \$18,610,838         \$18,053,868         3.09%         \$43,527,           Number of City Employees (City and Library)         1,781         1,781         0.00%         1,           Regular Full Time         1,056         1,030         2.52%         1,		\$6,470,556				
Gross City Payroll (City and Library)         \$18,610,838         \$18,053,868         3.09%         \$43,527,           Number of City Employees (City and Library)         1,781         1,781         0.00%         1,           Regular Full Time         1,056         1,030         2.52%         1,						Pavroll
Number of City Employees (City and Library) 1,781 1,781 0.00% 1, Regular Full Time 1,056 1,030 2.52% 1,	23 \$76,744,397	\$43,527,723	3 09%	\$18,053,868	\$18,610,838	-
Regular Full Time 1,056 1,030 2.52% 1,		1,789				
		1,090				
		92	-6.36%	173	162	Temporary Full Time
Regular Part Time 47 56 -16.07%	58 61	58		56	47	
Auxiliary 516 522 -1.15%	49 567	549	-1.15%	522	516	Auxiliary

Sources: All data is from City of Richmond records except as noted