



5 Year Financial Plan (2012-2016) Bylaw 8867  
Amendment Bylaw 8950

The Council of the City of Richmond enacts as follows:

1. Schedule "A", Schedule "B" and Schedule "C" of the 5 Year Financial Plan (2012-2016) Bylaw 8867, are deleted and replaced with Schedule "A". Schedule "B" and Schedule "C" attached to and forming part of this amendment bylaw.
2. This Bylaw is cited as "5 Year Financial Plan (2012 - 2016) Bylaw 8867, Amendment Bylaw 8950".

FIRST READING

OCT 09 2012

SECOND READING

OCT 09 2012

THIRD READING

OCT 09 2012

ADOPTED

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CITY OF RICHMOND
APPROVED for content by originating dept. 
APPROVED for legality by Solicitor 

\_\_\_\_\_  
MAYOR

\_\_\_\_\_  
CORPORATE OFFICER

**CITY OF RICHMOND**  
**5 YEAR FINANCIAL PLAN (2012 – 2016)**  
(in 000's)

	2012	2013	2014	2015	2016
<b>Revenues</b>					
Property Taxes	168,204	175,106	182,909	190,245	197,767
Transfer from Capital Equity	44,387	45,163	46,648	46,613	46,736
Utilities	88,085	93,212	96,080	98,971	101,586
Transfer from Capital Equity	7,051	7,208	7,313	7,406	7,538
Fees and Charges	26,410	26,611	26,900	27,193	27,493
Investment Income	16,184	16,265	16,346	16,428	16,510
Grant-in-lieu	13,199	13,331	13,465	13,599	13,735
Gaming Revenue	11,148	11,168	11,196	11,229	11,263
Grants	4,369	4,174	4,237	4,300	4,365
Penalties and Interest on Taxes	990	1,000	1,010	1,020	1,030
Miscellaneous Fiscal Earnings	31,298	24,367	24,393	24,418	24,442
<b>Capital Plan</b>					
Transfer from DCC Reserve	21,366	15,682	11,872	8,055	9,079
Transfer from Other Funds and Reserves	61,463	63,948	34,478	34,013	36,897
External Contributions	6,135	3,779	114	114	114
Carryforward Prior Years	107,019	54,049	41,238	26,311	20,548
<b>TOTAL REVENUES</b>	<b>\$ 607,308</b>	<b>\$ 555,063</b>	<b>\$ 518,199</b>	<b>\$ 509,915</b>	<b>\$ 519,103</b>
<b>Expenditures</b>					
Utilities	95,136	100,420	103,394	106,377	109,123
Law and Community Safety	85,844	84,359	87,660	90,011	92,439
Engineering and Public Works	66,826	68,230	70,180	71,585	73,119
Community Services	60,359	60,962	62,896	63,969	64,922
Finance and Corporate Services	22,758	22,898	23,073	23,112	23,504
Planning and Development Services	12,746	12,798	13,133	13,465	13,727
Corporate Administration	7,442	7,563	7,687	7,813	7,941
Fiscal	24,980	24,098	25,303	28,704	29,401
Transfer to Funds: Statutory Reserves	31,124	32,807	34,557	36,386	38,289
Municipal Debt	-	-	-	-	-
Debt Interest	2,999	2,359	1,503	-	-
Debt Principal	1,111	1,111	1,111	-	-
Capital Plan	-	-	-	-	-
Current Year Capital Expenditures	88,964	83,409	46,464	42,182	46,090
Carryforward Prior Years	107,019	54,049	41,238	26,311	20,548
<b>TOTAL EXPENDITURES</b>	<b>\$ 607,308</b>	<b>\$ 555,063</b>	<b>\$ 518,199</b>	<b>\$ 509,915</b>	<b>\$ 519,103</b>

**CITY OF RICHMOND**  
**5 YEAR FINANCIAL PLAN FUNDING SOURCES**  
**(2012 - 2016)**  
**(In 000's)**

	2012	2013	2014	2015	2016
<b>Infrastructure Program</b>					
Drainage	7,817	8,829	7,831	1,562	3,711
Infrastructure Advanced Design	950	961	905	902	885
Minor Public Works	250	250	250	250	250
Roads	9,493	11,857	7,464	6,424	6,371
Sanitary Sewer	6,856	4,647	1,400	2,983	5,374
Water Main Replacement	9,007	8,700	8,815	8,755	8,911
<b>Total Infrastructure Program</b>	<b>\$34,373</b>	<b>\$35,244</b>	<b>\$26,665</b>	<b>\$20,876</b>	<b>\$25,502</b>
<b>Building Program</b>					
<b>Total Building Program</b>	<b>\$6,963</b>	<b>\$25,650</b>	<b>\$250</b>	<b>\$250</b>	<b>\$250</b>
<b>Parks Program</b>					
Parkland Acquisition	5,803	4,500	3,500	3,500	3,500
Major Parks/Streetscapes	3,927	2,950	2,250	1,200	950
Minor Parks	612	550	450	550	550
<b>Total Parks Program</b>	<b>\$10,342</b>	<b>\$8,000</b>	<b>\$6,200</b>	<b>\$5,250</b>	<b>\$5,000</b>
<b>Land Program</b>					
<b>Total Land Program</b>	<b>\$17,850</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>
<b>Affordable Housing Program</b>					
<b>Total Affordable Housing Program</b>	<b>\$1,303</b>	<b>\$975</b>	<b>\$975</b>	<b>\$975</b>	<b>\$975</b>
<b>Equipment Program</b>					
Vehicle Equipment	3,544	2,871	2,125	4,746	3,149
Library	1,182	1,160	1,160	1,160	1,160
Fire Dept. Equipment	1,113	920	327	16	1,424
Computer Capital	2,083	1,378	1,058	1,058	1,058
Miscellaneous Equipment	674	329	0	0	0
<b>Total Equipment Program</b>	<b>\$8,596</b>	<b>\$6,658</b>	<b>\$4,670</b>	<b>\$6,980</b>	<b>\$6,791</b>
<b>Child Care Program</b>					
<b>Total Child Care Program</b>	<b>\$1,150</b>	<b>\$275</b>	<b>\$275</b>	<b>\$275</b>	<b>\$275</b>
<b>Internal Transfers/Debt Payment</b>					
<b>Total Internal Transfers/Debt Payment</b>	<b>\$8,387</b>	<b>\$1,607</b>	<b>\$2,429</b>	<b>\$2,576</b>	<b>\$2,297</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$88,964</b>	<b>\$83,409</b>	<b>\$46,464</b>	<b>\$42,182</b>	<b>\$46,090</b>

**City of Richmond  
2012-2016 Financial Plan  
Statement of Policies and Objectives**

**Revenue Proportions By Funding Source**

Property taxes are the largest portion of revenue for any municipality. Taxes provide a stable and consistent source of revenue for many services that are difficult or undesirable to fund on a user-pay basis. These include services such as community safety, general government, libraries and park maintenance.

**Objective:**

- Maintain revenue proportion from property taxes at current level or lower

**Policies:**

- Annually, review and increase user fee levels by consumer price index (CPI).
- Any increase in alternative revenues and economic development beyond all financial strategy targets can be utilized for increased levels of service or to reduce tax rate.

Table 1:

<b>Revenue Source</b>	<b>% of Total Revenue*</b>
Property Taxes	64.1%
User Fees & Charges	10.0%
Investment Income	6.1%
Grants in Lieu of Taxes	5.0%
Gaming Revenue	4.2%
Grants	1.5%
Other Sources	9.1%
<b>Total</b>	<b>100.0%</b>

*\*Total Revenue consists of general revenues*

Table 1 shows the proportion of total general revenue proposed to be raised from each funding source in 2012.

### Distribution of Property Taxes

Table 2 provides the estimated 2012 distribution of property tax revenue among the property classes.

#### **Objective:**

- Maintain the City's business to residential tax ratio in the middle in comparison to other municipalities. This will ensure that the City will remain competitive with other municipalities in attracting and retaining businesses.

#### **Policies:**

- Regularly review and compare the City's tax ratio between residential property owners and business property owners relative to other municipalities in Metro Vancouver.
- Continue economic development initiatives to attract businesses to the City of Richmond.

Table 2: (based on the 2012 Preliminary Roll figures)

<b>Property Class</b>	<b>% of Tax Burden</b>
Residential (1)	52.1%
Business (6)	38.4%
Light Industry (5)	7.8%
Others (2,4,8 & 9)	1.7%
<b>Total</b>	<b>100.0%</b>

### Permissive Tax Exemptions

#### **Objective:**

- Council passes the annual permissive exemption bylaw to exempt certain properties from property tax in accordance with guidelines set out by Council Policy and the Community Charter. There is no legal obligation to grant exemptions.
- Permissive exemptions are evaluated with consideration to minimizing the tax burden to be shifted to the general taxpayer.

#### **Policy:**

- Exemptions are reviewed on an annual basis and are granted to those organizations meeting the requirements as set out under Council Policy 3561 and Sections 220 and 224 of the Community Charter.