

Report to Committee

To:	Finance Committee
From:	Jerry Chong, CA Director, Finance
Re:	2014 Capital Budget

Date: November 29, 2013 File:

Staff Recommendation

That:

- 1. The 2014 Capital Budget be approved and staff authorized to commence the 2014 Capital Projects effective January 1, 2014; and
- 2. The Five-Year Financial Plan (2014-2018) be prepared for presentation to Council incorporating the 2014 Capital Budget.

Jerry Chong, CA Director, Finance (604-276-4064)

Att. 6

REPORT CONCUR	RENCE
	ANAGER
REVIEWED BY SMT	INITIALS:
APPROVED BY CAO	

Staff Report

Origin

Subsection 165(1) of the Community Charter requires the City to adopt a Five-Year Financial Plan (5YFP) Bylaw on or before May 15th of each year. The 5YFP Bylaw includes operating, utility and capital budgets for the current year (2014) and provides estimates for the remaining years of the five-year program. The 5YFP (2014-2018) Bylaw provides the City with the authority to proceed with spending as outlined in the Bylaw.

The Capital Budget (the "budget") is one of the main components in preparing the 5YFP. The budget includes all expenditures that improve, replace and extend the useful life of the City's asset inventory, which has a net book value greater than \$1.8 billion. The Capital budget allows the City to sustain existing civic infrastructure, while also adding new facilities and services to serve the growing community. Over the past decade, for example, Council has used the capital budget to fund construction of three new fire halls, acquisition and retrofitting of the new Community Safety building, purchase of the Garden City Lands, purchase of environmentally sensitive lands at Grauer Road and Northeast Bog Forest, completion of a major expansion of Hamilton Community Centre, Highway 91/Nelson Road Interchange, 20 pump stations, and building the Richmond Olympic Oval.

This budget acts as a tool where capital projects (e.g. parks, trails, facilities, roads, etc.) are prioritized and capital resources evaluated over a 5-year time horizon. The Long Term Financial Management Strategy (LTFMS) is a set of principles created by Council to guide the financial planning process. It is Council policy and a key component of the LTFMS to ensure that sufficient long term capital funding for infrastructure replacement and renewal is in place in order to maintain community viability and generate economic development.

The budget also authorizes the use of certain funding sources such as Development Cost Charges (DCCs) and Statutory Reserves for internal transfers, transfers to the operating budget for non-tangible capital assets and debt re-payments.

Analysis

This report presents the proposed 2014 Capital Budget and seeks Council review and approval on 2014 recommended projects and related expenditures. The proposed Capital Budget for 2014 is \$185.9 million.

2014 Capital Overview

Capital funds will be directed towards the most critical infrastructure and asset management programs and the highest priority projects to meet Council direction and the needs of the citizens of Richmond. The priorities are aligned with Council Term Goals such as "Continued implementation and significant progress towards achieving the City's Sustainability Framework and associated targets."

The City's capital budget ensures appropriate planning for required projects and their related funding to demonstrate the complete impact of major multi-year projects. Capital requirements are driven by many factors including growth, maintenance of current aging infrastructure and ensuring that the City is consistently meeting industry standards as well as legislated and regulatory requirements.

The proposed Capital Budget for 2014 is \$185.9 million. \$120.1 million or sixty-five percent of the proposed Capital Budget is related to the Corporate Facilities Implementation Plan – Phase 1 (CFIP - Phase 1) endorsed by Council on November 12, 2013 to build a co-located Older Adults Centre and Minoru Aquatic Centre at Minoru 2 Field in Minoru Park, build a new Fire Hall No. 1 and new City Centre Community Centre. The total amount approved by Council for Phase 1 is \$123.7 million. These projects are funded by a combination of internal City funding sources and \$50 million debt financing from Municipal Finance Authority.

The difference between the approved amount and the amount included in the 2014 budget is \$3.6 million and is explained by two factors:

\$4 million was included in the 2013-2017 Five-Year Financial Plan Amendment for advanced design (\$3.5 million) and advanced construction of the tenant improvements for City Centre Community Centre (\$0.5 million) and is therefore not included as part of the 2014 Capital Budget. The project total should therefore be \$119.7 million.

At the time that Council approved this project, there was uncertainty whether the HVAC would be provided by the developer. Typically a developer would not provide the HVAC but as this item was still under negotiation at the time, staff did not want to relieve the developer of this responsibility prematurely. It has now been confirmed that the City is responsible for this cost, which was not included in the project scope for the aforementioned reason. This system is required to meet LEED standards. In addition, in response to feedback from the Disability Resource Committee an elevator instead of a lift was requested and will be more functional. Therefore, an additional \$400,000 is added to the City Centre Community Centre project. The final project total included in the 2014 budget is \$120.1 million.

The following is an overview of the major program areas funded through the capital budget with selected highlights of proposed 2014 initiatives being recommended to Council. A more detailed breakdown of each project is included in the appendices to this report:

Buildings – \$122.1M



The building program funds major building construction and renovation projects as well as minor facility upgrades.

For 2014 the building program includes the Corporate Facilities Implementation Plan – Phase 1 for major facilities including Older Adults Centre, Minoru Aquatic Centre, and Fire Hall No. 1.

Infrastructure – \$32.1M:



The City's Infrastructure Program funds assets that include: road, drainage and sanitary pump stations, drainage, water, and sanitary mains. For 2014 it encompasses investing \$32 million on improving the City's civic infrastructure.

The 2014 program includes No.2 Road North Pump Station upgrade, watermain replacements, residential water metering, and pavement upgrades.

Equipment – \$8.1M:

Parks - \$6.6M:



The 2014 equipment program includes a computer software upgrade for public works, library material purchases and fire vehicle replacement purchases.

Richmond is renowned for its high quality parks and recreation facilities, with over 90 parks totaling approximately 1,400 acres. In addition to the City's parks, Richmond also has a 200-acre recreational trail system.

The 2014 program includes work on Cambie Mueller Park, Terra Nova Park and Minoru's artificial turf field.

Land - \$5.0M:



The 2014 land acquisition program relates to the acquisition of real property for the City, as approved by Council.

Affordable Housing – \$0.9M:



Affordable Housing is responsible for coordinating the implementation of the Richmond Affordable Housing Strategy adopted in 2007.

The 2014 program includes a City-owned site designated for affordable housing to support the development of affordable housing.

Child Care – \$50K:



To address child care needs, the City's 2014 Child Care program will provide ongoing capital maintenance costs for facilities such as the Cressey Child Care Facility and Bridgeport Child Care Facility.

2014 Project Highlights

Some of the 2014 highlights and their benefits are summarized below. These projects have been prioritized based on Council Term Goals as follows:

Community Safety:

• Continued drainage improvements including an upgrade of the No.2 Road North pump station to provide greater pumping capacity

Community Social Services:

• Funding for affordable housing projects and initiatives to ensure affordable rents to Richmond residents

Facility Development:

 New co-located Older Adults Centre and Minoru Aquatic Centre for the enjoyment of City residents

Financial Management:

• Funding has been put in place to ensure the City can adhere to the land acquisition strategy to meet the long term needs

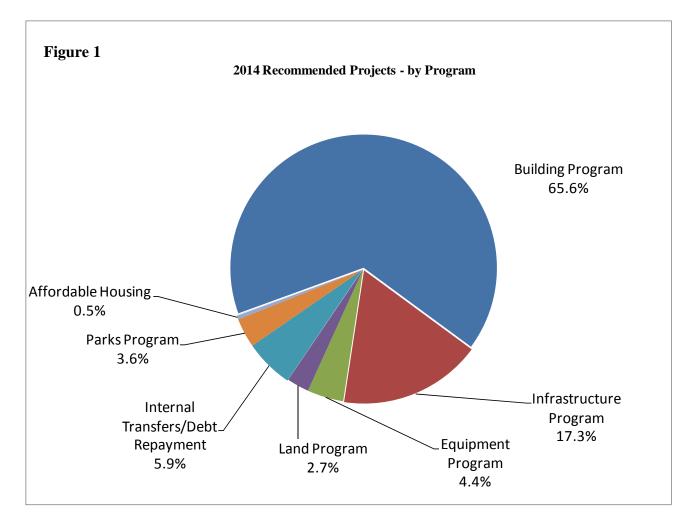
Managing Growth and Development:

• Addition of the Cambie Mueller Park

Arts and Culture:

• Restoration and rehabilitation of the Minoru Chapel to ensure the longevity of this iconic Heritage building for the continued use of City residents

The 2014 recommended capital projects by program are summarized in Figure 1.



For a complete listing of 2014 projects see Appendix 1.

2014 Capital Process

As part of the budget process, the Corporate Directors' Leadership Group (the "CDLG") which is comprised of Directors from all departments considered strategic and master plans, policies such as the LTFMS and Council priorities. The CDLG completed a ranking process for each capital submission proposed to be funded from the Revolving Fund and Gaming Fund based on the established criteria. Individual departments with reserve funds established by Council rank their own projects which are proposed to be funded from the specific reserves which allow the department to set priorities specific to their area of expertise.

Figure 2 outlines the process behind the 2014-2018 Capital Budget.







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The CDLG and Departments utilized a ranking system that is contained within the Capital Planning Model (the "model"). This model has proven to be an effective mechanism for prioritizing capital funding requests to ensure that infrastructure needs are managed. The team ranked every capital submission out of a score of 100 based on the established evaluation criteria outlined in figure 3.

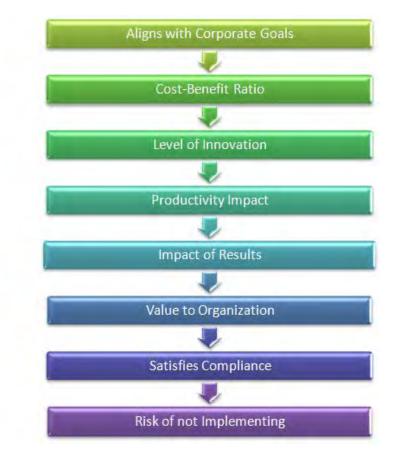
Figure 3



The ranked projects are consolidated and the projects are recommended based on the funding availability.

Starting with the 2014 budget year process, Information Technology projects were ranked by a separate team using a separate set of criteria. Each IT capital submission was scored out of 70 based on the evaluation criteria outlined in Figure 4.





The ranked IT projects are summarized and recommended based on funding availability. All recommended projects are consolidated to form the basis for the 2014-2018 Capital Budget. The budget is then brought forward and reviewed by the Senior Management Team (SMT) and then presented to Council for review and approval.

2014 Capital Budget Overview

Capital budgets include:

- Land acquisition, construction and infrastructure (i.e. Roads, recreation centres, etc.)
- Procurement of items used for one-time costs with a life expectancy of more than one year
- Projects funded through government grants, debts and reserves

Table 1 is a breakdown of the 2014 recommended projects by program and the associated Operating Budget Impact (OBI):

	(in millions)		
Program	Amount	OBI	
Infrastructure	\$32.1	\$0.15	
Parks	\$6.6	\$0.12	
Land	\$5.0	\$0.00	
Internal Transfers/Debt Repayment	\$11.0	\$0.00	
Equipment	\$8.1	\$0.11	
Buildings	\$122.1	\$3.57	
Affordable Housing	\$0.9	\$0.00	
Child Care	<u>\$0.1</u>	<u>\$0.00</u>	
Total 2014 Funding & OBI	\$185.9	\$3.95	
*The detail of each recommended project is attached in Appendix 3.			

Table 1: Total 2014 Funding by Program

2014 Operating Budget Impact

Upon completion of capital projects or upon receipt of developer contributions, new assets are added to the City's inventory. There are costs associated with maintaining these new assets, for example a new car added to the City's fleet will require insurance and maintenance costs while a new building will require janitorial, gas and hydro utility costs. This ongoing maintenance cost is the OBI associated with the new asset which is added to the operating budget.

The total OBI relating to the 2014 recommended projects is \$3.95 million. \$3.56 million of this relates to the estimated OBI for the Corporate Facilities Implementation Plan – Phase 1. The OBI for all other recommended projects is \$387k. \$20K of the OBI is associated with water and sewer utility projects and will be addressed through the 2014 utility budget process.

The net impact on the operating budget of \$3.93 million in OBI would result in a property tax impact of 2.25% if this entire amount had to be included in the 2014 Budget. However, the completion of construction of these new facilities will be in 2015 and 2017; therefore, the OBI requirements are staggered over that period of time. An OBI phase-in plan which corresponds with the timing of funding requirements and meets Council policies will be implemented to maintain a modest tax increase. For 2014, an OBI of \$600,000 is proposed to be included in the budget, or a tax impact of 0.34%.

As mentioned above, \$3.56 million of the OBI relates to the CFIP Phase 1. These amounts are preliminary estimates and will be subject to further review and analysis before they are presented to Council for approval. The details of the programming and service levels for these facilities will be the subject of a future Council report to be submitted by Community Services staff. The CAO has requested that this significant OBI request and all future OBI requests be scrutinized by an Operational Review Committee to verify the appropriateness of the service levels and amounts

requested. The CAO also requested that the Operational Review Committee enlist an independent external technical resource should such assistance prove necessary.

\$1.61 million of the estimated \$3.56 million OBI for Phase 1 relates to the new City Centre Community Centre which is scheduled to be completed in 2015. \$1.74 million OBI is for the integrated Older Adults Centre and Minoru Aquatic Centre which is scheduled to be completed by the end of 2017.

Staff recommend commencing the phase-in plan in 2014 based on these estimates and will adjust the plan accordingly once the programming and service level decisions are made. Staff prepared three options for Council's review which are shown in Appendix 6 and summarized in Table 2. Under all options presented, the proposed 2014 OBI increment exceeds the funding requirement as a significant portion of the funding requirements begin in 2015. This surplus will be carried forward and applied towards the 2015 funding requirements.

	Option 1	Option 2 (Recommended)	Option 3
OBI Increment	\$500,000	\$600,000	\$700,000
Year Phase-in			
Completed	2021	2020	2019
Annual Tax Impact	0.29%	0.34%	0.40%

Table 2: OBI Phase-In Option

OBI Phase-in Option 1:

Option 1 has an incremental OBI impact of \$500,000 each year until the 2014 OBI of \$3.93 million is complete in 2021. This results in an annual tax impact of 0.29%.

Surplus funding from 2014 will be carried forward to fund the 2015 requirement. For years 2015 through 2020 the funding requirement exceeds the amount of OBI phased-in for each year, this difference is proposed to be funded from appropriated surplus to minimize the tax impact until the full OBI amount is phased-in.

Option 1 has the lowest tax impact for each year; however the annual increment does not keep up with the timing of the funding requirement as services are provided. A significant contribution from appropriated surplus would be required to meet Council's policy of keeping the tax increase at Vancouver's CPI rate. Option 1 is not recommended.

OBI Phase-in Option 2 (Recommended):

Option 2 has an incremental OBI impact of \$600,000 each year until the 2014 OBI of \$3.93 million is complete in 2020. This results in an annual tax impact of 0.34%.

Surplus funding from 2014 will be carried forward to fund the 2015 requirement. For years 2015 through 2019 the funding requirement exceeds the amount of OBI phased-in, this difference is proposed to be funded from appropriated surplus to minimize the tax impact until the full OBI amount is phased-in.

Option 2 utilizes appropriated surplus to minimize the tax impact, but the amount is less than Option 1 and more than Option 3. This option commits a 0.34% tax impact each year until 2019. This option is recommended as the tax impact is modest and supports Council's policy of keeping the tax increase to Vancouver's CPI rate.

OBI Phase-in Option 3:

Option 3 has an incremental OBI impact of \$700,000 each year until the 2014 OBI of \$3.93 million is complete in 2019. This results in an annual tax impact of 0.40%.

Surplus funding from 2014 and 2015 will be carried forward to fund the 2015 and 2016 requirements, respectively. For 2016 through 2018, the funding requirement exceeds the amount of OBI phased-in; this difference is proposed to be funded from appropriated surplus.

Option 3 utilizes appropriated surplus to minimize the tax impact, but the amount is less than Option 2. This option commits a 0.40% tax impact each year until 2018 and a 0.24% tax impact in 2019. This commitment could result in budget challenges for future years making it difficult to meet Council's policy of keeping tax increases at Vancouver's CPI rate. This option is not recommended as Option 2 has a lower annual tax impact with similar timing to phase-in the OBI.

2014 New Versus Replacement Capital Construction Costs

The new Capital Construction costs totals \$23.20 million including highlights such as \$6.70 million for City Centre Community Centre, \$4.23 million for Major Parks, \$3.71 million for Sanitary Sewer, \$2.33 million for Roads, and \$1.92 million for Water. The Replacement Construction costs totals \$151.68 million of which \$113.40 million is due to the Corporate Facilities Implementation Plan for the Older Adults Centre, Minoru Aquatics Centre, and Fire Hall No.1. Other Replacement Construction costs include Water Main replacement for \$7.73 million and Drainage replacement for \$8.54 million.

2014 Capital Budget Funding Sources

The 2014 capital budget uses a variety of funding sources which include:

- Development Cost Charges (DCCs) These contributions are made through development and are used for growth related projects.
- External Sources These include debt borrowings, grants awarded from Provincial and Federal Governments, developer cash contributions (other than DCCs) and other non-City related sources.
- Utilities These are funds collected through utility bills and are specified for waterworks, sanitary sewer and drainage.
- City Sources This includes all other sources of City funding such as statutory reserves, appropriated surplus (provisions) and accumulated surplus.

The funding of the recommended projects has been allocated while maintaining the long-term strategy of building reserve balances to fund future infrastructure replacement and improvements. Generally, projects are funded up to the annual amount transferred into each available reserve.

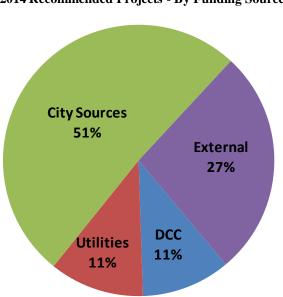
Council endorsed the funding strategy for the Major Capital Facilities Program Phase 1 to use a mix of internal funding and \$50 million external financing from Municipal Finance Authority (MFA). As outlined in the report to Council on June 24, 2013 there is no tax impact as a result of this debt borrowing.

The funding sources of the 2014 recommended projects are summarized in Table 3 and Figure 5.

	(in millions)
Funding Sources	Amount
City Sources	\$93.2
DCC	\$19.7
Utilities	\$22.9
External Sources	<u>\$50.1</u>
Total 2014 Funding	\$185.9

Table 3: 2014 Funding Sources

Figure 5



2014 Recommended Projects - By Funding Source

Recommended 2014 Versus Historical (2010 to 2014) Capital Budget Analysis

Figures 6 and 7 provide analysis of the funding sources and the program types of the capital budget for the past four years compared to the 2014 recommended capital plan.

As is evident by these charts, capital expenditures have decreased to normal levels around \$70 million annually after adjusting for the RCMP building, Garden City Lands acquisition and Oval legacy programs in 2010 and 2011. If the major facilities are adjusted from the 2014 capital plan, the capital expenditures are in line with normal levels.

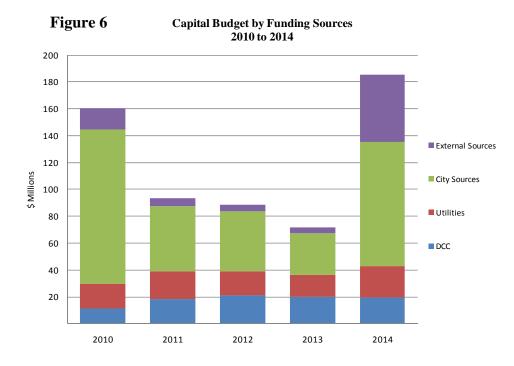


Figure 7

Capital Budget by Program 2010 to 2014

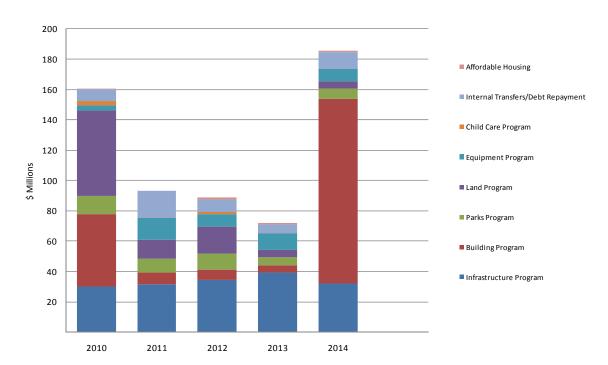
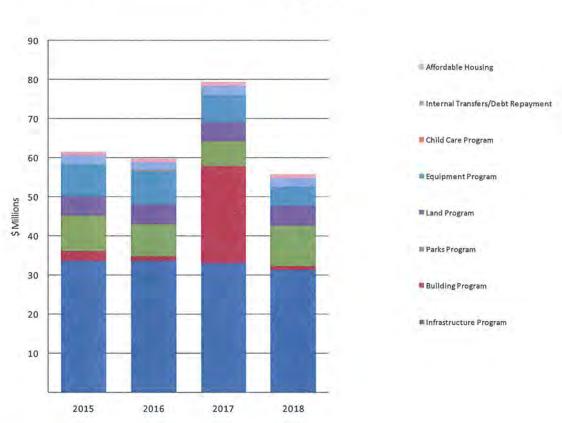


Figure 8 shows the 5 Year Capital Plan will continue to invest an average of over \$60M each year in the City's assets.





Capital Budget by Program 2015 to 2018

Financial Impact

The 2014 Capital Budget with a total value of \$185.9 million will enable the City to maintain and advance the asset inventory and provide necessities and benefits to the community. The OBI associated with these projects is \$3.95 million and once approved will be incorporated into the 2014-2018 5YFP.

Conclusion

The Corporate Director's Leadership Group worked closely with the Finance Division, the CAO and SMT to represent the interests of all stakeholders to ensure that the capital program addresses Council Term Goals and meets the needs of the community while effectively utilizing available funding.

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Melissa Shiau, CA Acting Manager, Financial Planning and Analysis (604-276-4231) MS:ms

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Project Name	Total Investment	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Roads			
Active Transportation Improvement Program	\$325,000	\$11,160	24
Annual Asphalt Re-Paving Program - MRN	831,000	-	25
Annual Asphalt Re-Paving Program - Non-MRN	2,105,460	-	26
Crosswalk Improvement Program	250,000	13,100	27
Functional and Preliminary Design (Transportation)	25,000	-	28
Neighbourhood Traffic Safety Program	550,000	35,662	29
New Traffic Signal Installation at Cambie Road /	175,000	5,500	
Stolberg Street	,	,	30
Pedestrian and Roadway Program	400,000	12,896	31
Roads Minor Capital	250,000	-	32
Traffic Signal Program	600,000	18,200	33
Total Roads	\$5,511,460	\$96,518	
Drainage			
ALR Drainage System Upgrades - South Sidaway Area	300,000	2,000	35
Phase 1 of 3			
Canal Stabilization - No. 3 Road and No. 8 Road Phase	300,000	(1,000)	
3 of 5			36
Development Coordinated Works in Capital	400,000	-	37
Dike Upgrades	1,000,000	-	38
Drainage Pump Station Generator Upgrade - No 8 Road	120,000	3,000	
North			39
Drainage Pump Station Upgrade - No 2 Road North	4,400,000	13,000	40
Laneway Drainage and Asphalt Upgrade - 11000 Blk	270,000	-	
Williams Rd			41
Laneway Drainage and Asphalt Upgrade - Dennis	550,000	-	
Crescent (East)	,		42
Williams Rd Storm Sewer Upgrades	1,200,000	-	43
Total Drainage	\$8,540,000	\$17,000	
	. , ,	. ,	
Waterworks			
Bulk Water Meter Installations - Boundary Road Area	400,000	-	45
Development Coordinated Works in Capital	500,000	-	46
Lockhart Road Watermain, Drainage and	1,950,000	8,000	
Neighbourhood Improvement			47
Minor Capital Waterworks Program	300,000	-	48
Residential Water Metering	1,920,000	-	49
Watermain Replacement - Colbeck Road Area	2,810,000	-	50
Watermain Replacement - Ledway Area	960,000	-	51
Watermain Replacement - Ryan Road Area	810,000	-	52
Total Waterworks	\$9,650,000	\$8,000	
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Appendix 1

Project Name	Total Investment	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Sanitary Sewer			
Buswell St. Gravity Sewer Installation	2,190,000	-	54
Development Coordinated Works in Capital	100,000	-	55
Eckersley B Pump Station Replacement	1,350,000	3,000	56
Hamilton Sanitary Sewer Phase 2	1,520,000	17,000	57
Leslie Pump Station Forcemain Replacement	560,000	-	58
Public Works Minor Capital - Sanitary	300,000	-	59
Sanitary Sewer Assessment	410,000	-	60
Total Sanitary Sewer	\$6,430,000	\$20,000	
Minor Public Works			
PW Minor Capital - Traffic	225,000	6,100	62
Total Minor Public Works	\$225,000	\$6,100	
Infrastructure Advanced Design			
City Centre District Energy Utility	300,000	-	64
PW Infrastructure Advanced Design	1,442,000	-	65
Total Infrastructure Advanced Design	\$1,742,000	\$0	
TOTAL INFRASTRUCTURE PROGRAM	\$32,098,460	\$147,618	
B. BUILDING PROGRAM			
Minor Building	105,500	3,720	67
Total Minor Building	\$105,500	\$3,720	
Major Building			
City Centre Community Centre	6,700,000	1,608,184	68
Fire Hall No. 1	21,500,000	209,366	69
Japanese FBS Building Exhibit Development	171,000	-	70
Major Facilities Phase I Multi Project Contingency and	15,000,000	_	70
Construction Escalation Contingency	10,000,000		/1
Middle Arm Gathering Place Design	150,000	-	72
Minoru Aquatic Centre/Older Adults Centre	76,900,000	1,743,665	73
Minoru Chapel Restoration and Rehabilitation	625,000	-	74
Richmond Ice Centre - Chiller Replacements	550,000	_	75
Richmond Ice Centre - HVAC/Refrigeration Equipment	440,000	-	76
Total Major Building	\$122,036,000	\$3,561,215	
TOTAL BUILDING PROGRAM	\$122,141,500	\$3,564,935	

Project Name	Total Investment	Total OBI	Ref
C. PARKS PROGRAM		10001021	
Minor Parks			
Parks Ageing Infrastructure Retrofit Program	75,000	-	78
Parks General Development	250,000	3,000	79
Playground Improvement Program	300,000	4,300	80
Total Minor Parks	\$625,000	\$7,300	
Major Parks/Streetscapes			
Cambie Mueller Park	1,500,000	9,660	81

Playground Improvement Program	300,000	4,300	80
Total Minor Parks	\$625,000	\$7,300	<u> </u>
Major Parks/Streetscapes			
Cambie Mueller Park	1,500,000	9,660	81
City Tree Planting Program	150,000	15,080	82
Minoru Artificial Turf Retrofit - Minoru 2 field	600,000	-	83
Minoru Park - Track Resurfacing	450,000	-	84
ORA Development - Park OBI	1	10,240	85
Parks Advance Planning & Design	350,000	-	86
Railway Greenway Phase 2	330,000	32,358	87
Railway Greenway Washrooms at Branscombe House -	1	19,870	
OBI			88
Terra Nova Play Environment Washroom &	650,000	15,000	
Landscaping			89
The Gardens Agricultural Park	850,000	-	90
Trails	250,000	3,074	91
Tree Planting/Urban Forest Advance Design Program	150,000	-	92
Total Major Parks/Streetscapes	\$5,280,002	\$105,282	

Public Art Dublia A

Public Art Program	690,324	10,000	93
Total Public Art	\$690,324	\$10,000	
TOTAL PARKS PROGRAM	\$6,595,326	\$122,582	

D. LAND PROGRAM			
Land Acquisition			
Strategic Land Acquisition	5,000,000	-	95
TOTAL LAND PROGRAM	\$5,000,000	\$0	

E. AFFORDABLE HOUSING PROGRAM			
Affordable Housing			
Affordable Housing Projects - City Wide	857,000	-	97
TOTAL AFFORDABLE HOUSING PROGRAM	\$857,000	\$0	

Project Name	Total Investment	Total OBI	Ref
F. EQUIPMENT PROGRAM			
Vehicle Equipment			
Vehicles for RCMP Detachment Leadership Team	105,000	33,920	100
Total Annual Fleet Replacement	\$105,000	\$33,920	
Technology			
2014 Server Replacements	232,000	-	101
Amanda Mobile 6.0 Upgrade Implementation	97,555	12,400	102
Energy Management - 2014 Projects	645,000	-	103
Existing Operational Desktop Computer Hardware	330,000	-	
Funding			104
Fibre Optic Cabling to City Facilities - Phase 8b	120,000	-	105
Fibre Optic Cabling to City Facilities - Phase 9/10	130,000	-	106
Mobile Middleware Framework	200,000	-	107
PeopleSoft 9.2 Enhancements and Business Intelligence	450,000	-	
Tools			108
Richmond Fire Mobile In Apparatus Computers	150,000	-	
(Evergreen)			109
WorkSafeBC Claims/Incident Management System	151,200	22,800	110
Total Technology	\$2,505,755	\$35,200	
Annual Floot Donlagoment			
Annual Fleet Replacement Vehicle and Equipment Reserve Purchases (PW and	1 020 000		111
Corporate Fleet) (Submission #1 of #2)	1,980,000	-	111
Total Annual Fleet Replacement	\$1,980,000	\$0	
Total Annual Freet Replacement	<i>\$1,980,000</i>	φU	
Fire Dept. Vehicles			
Fire Equipment Replacement	318,182	-	112
Fire Vehicle Replacement Reserve Purchases	886,641	-	113
Total Fire Dept. Vehicles	\$1,204,823	\$0	
Computer Capital/Software			
Hansen Upgrade	1,175,500	44,100	114
Total Computer Capital/Software	\$1,175,500	\$44,100	
Miscellaneous Equipment	1 162 000		115
Library Material Purchases	1,162,900		115
Total Miscellaneous Equipment	\$1,162,900 \$2,122,072	•	
TOTAL EQUIPMENT PROGRAM	\$8,133,978	\$113,220	

Appendix 1

Project Name	Total Investment	Total OBI	Ref
G. CHILD CARE PROGRAM			
Child Care			
Child Care Projects- City Wide	50,000	-	117
TOTAL CHILD CARE PROGRAM	\$50,000	\$0	
H. INTERNAL TRANSFERS/DEBT REPAYMENT			
Internal Transfers/Debt Repayment			
Nelson Road Interchange Repayment	385,098	-	119
Parkland Acquisition City Wide	8,000,000	-	120
Parkland Acquisition West Cambie	1,200,000	-	121
River Rd/North Loop (2005) Repayment	1,317,000	-	122
Shovel - Ready Grant (2009) Repayment Lansdowne	77,263	-	
Rd Extension			123
TOTAL INTERNAL TRANSFERS/DEBT REPAY	\$10,979,361	\$0	
Total 2014 Capital Program	\$185,855,625	\$3,948,355	

2014 Summary of Unfunded Projects

Appendix 2

Project Name	Total Investment	Total OBI	Ref
Project Development Advanced Design	200,000	-	124
Inter-agency Emergency Command Vehicle	992,000	60,828	125
Total 2014 Capital Program	\$ 1,192,000 \$	60,828	

Note: Certain Unfunded Capital Projects were moved to the One-Time Expenditures Requests List.

Appendix 3

2014 Summary of Projects Funded by the Revolving Fund

Project Name	Total Investment	Total OBI	Ref
Roads			
Roads Minor Capital	\$250,000	\$0	32
Total Roads	\$250,000	\$ 0	
Major Building			
City Centre Community Centre	400,000	1,608,184	68
Minoru Chapel Restoration and Rehabilitation	625,000	-	74
Richmond Ice Centre - HVAC/Refrigeration	440,000	-	76
Equipment			
Richmond Ice Centre - Chiller Replacements	550,000	-	75
Middle Arm Gathering Place Design	150,000	-	72
Total Major Building	\$2,165,000	\$1,608,184	
Major Parks/Streetscapes			
Minoru Park - Track Resurfacing	450,000	-	84
Total Major Building	\$450,000	\$0	
Total 2014 Funded by the Revolving Fund	\$2,865,000	\$1,608,184	

Note: The amount shown for City Centre Community Centre represents only the portion funded by the Revolving Fund.

Infrastructure Program 2014-2018

The City's Infrastructure Program assets include: road, drainage and sanitary pump stations, drainage, water, and sanitary mains.

2014 Recommended Infrastructure Road Program

Project Name	Total Investment	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Roads			
Active Transportation Improvement Program	\$325,000	\$11,160	24
Annual Asphalt Re-Paving Program - MRN	831,000	-	25
Annual Asphalt Re-Paving Program - Non-MRN	2,105,460	-	26
Crosswalk Improvement Program	250,000	13,100	27
Functional and Preliminary Design (Transportation)	25,000	-	28
Neighbourhood Traffic Safety Program	550,000	35,662	29
New Traffic Signal Installation at Cambie Road /	175,000	5,500	
Stolberg Street			30
Pedestrian and Roadway Program	400,000	12,896	31
Roads Minor Capital	250,000	-	32
Traffic Signal Program	600,000	18,200	33
Total Roads	\$5,511,460	\$96,518	

2014 Details of Recommended Projects by Program

Program:	Infrastructure Program	Sub-program:	Roads
Project Name:	Active Transportation Improvement Program	Submission ID:	3884
Location:	Various Locations		
Cost:	\$325,000	OBI:	\$11,160
Funding Sources:	Roads DCC:\$305,500Roads City Assist:\$19,500Grant:N/A		
Scope:	The general scope of this program involves implem included as part of the Council-approved Cycling N various on-street cycling routes and off-street multi- initiatives and on-going enhancements to existing c	etwork Plan by suppo- use pathways; and 2	orting: 1) the expansion of 2) cycling and rolling
	Typical elements of the program include the constru- street multi-use pathways primarily for transportation signage, pavement markings, associated minor roa supplementary cycling and rolling amenity improver movement of cyclists and users of personal mobility motorized scooters.	n purposes, installati d geometric improve ments required to fac	ion of bike racks, new ments, and other silitate the safe and efficien
	The following list of improvements are currently bei the completion of the detailed design, confirmation		
	Parkside Neighbourhood Bikeway (Ash Street) - upgrade of special crosswalk to a pedestria - intersection improvements at Ash St-Williar		
	Cross town Neighbourhood Bikeway (new east-wes connecting Railway to Parkside Bikeway (Ash Stree - upgrade of off-street pathway (connects D - upgrade of connecting sidewalks at off-set	et)): orval Rd & Lucas Rd)
	This program is proposed to be funded by the DCC funding from external agencies such as the provinc		

Program:	Infrastructure Program	Sub-program:	Roads
Project Name:	Annual Asphalt Re-Paving Program – MRN	Submission ID:	4645
Location:	City Wide		
Cost:	\$831,000	OBI:	\$ O
Funding Sources:	Roads – Asphalt Capping: \$831,000		
Scope:	To re-pave MRN roads. Project list to be determine include the cost of essential ancillary work typically gutter repairs, road base repair and manhole and version of the second	completed by City ci	rews such as curb and
	The project runs during the summer of every year.		
	The project can relate to a number of water, sanitar by the Engineering Planning and Engineering Cons		ades that are co-ordinated

Program:	Infrastructure Program	Sub-program:	Roads
Project Name:	Annual Asphalt Re-Paving Program - Non-MRN	Submission ID:	4851
Location:	City Wide		
Cost:	\$2,105,460	OBI:	\$ O
Funding Sources:	Roads – Asphalt Capping: \$2,105,460		
Scope:	To re-pave City owned Non-MRN roads (major & mi City's Ageing Infrastructure Strategy. Project list to b does not include the cost of essential ancillary work and gutter repairs, road base repair and manhole ar	be determined by the typically completed	e end of 2013. The project by City crews such as curb
	The project runs during the summer of every year.		
	<image/>		

Program:	Infrastructure Program		Sub-program:	Roads
Project Name:	Crosswalk Improvement	Program	Submission ID:	3886
Location:	City Wide			
Cost:	\$250,000		OBI:	\$ 13,100
Funding Sources:	Roads DCC: Roads City Assist:	\$235,000 \$15,000		
Scope:		cial crosswalks" with c buttons. Where appro- ber flashers at a signi- ases, junction boxes, ces, related wiring, pa ns, etc. The following Road (south of Blunde Road (Navy League si	overhead illuminated sig opriate (e.g., two-lane a ficantly lower cost. The underground/ communi vement markings, illumi locations are planned f ell Road)	ns, amber flashers and rterials), the upgrade upgrade would include cation conduits, controller, nated crosswalk signs,
	 2) Enhanced Accessible To The general scope of work intersections, special cross potential locations includes City Centre along roads su The exact scope of improv of external funding from se part of development frontage additional locations based of 	includes the installati swalks and pedestrian existing signalized in ch as Minoru Bouleva ements may be refine nior government and/ ge improvements, etc	a signals. For 2014/201 Intersections along Railward, No. 3 Road and Gill and due to factors such a for opportunity to pursue	5, the preliminary list of yay Avenue and within the pert Road. s priority review, availability e these improvements as
	The program is proposed t external funding contributio enhanced crosswalks and \$75,000, respectively.	o be funded by the Do ons from ICBC. Propo	osed preliminary funding	g breakdown between

2014 Details of Recommended Projects by Program

Program:	Infrastructure Program		Sub-program:	Roads		
	Functional and Prelimin (Transportation)	Functional and Preliminary Design Submissi (Transportation)				
ocation:	Various locations					
Cost:	\$25,000		OBI:	\$ O		
Funding Sources:	Roads DCC: Roads City Assist:	\$23,500 \$1,500				
Scope:	Project scope includes pro transportation capital proj this project, the necessar impacts, etc. would be de The project would be fund project is design consulta require functional designs	jects identified within th y functional road eleme etermined to carry out functional to carry out function ded solely by the DCC punctions. Note: The cost	e Five-Year Capital Pro nts in horizontal alignm irther detailed engineeri program funding. A maj	gram. Specifically, with ent, cross-section, proper ng design. or cost component of the		
	wers obview		A BELLEN			
		A A A A A A A A A A A A A A A A A A A		WESTMIN -		
		A CT	MINORU BLVD	HWY WESTMINSTER		

Program:	Infrastructure Program		Sub-program:	Roads	
Project Name:	Neighbourhood Traffic Safety	/ Program	Submission ID:	3900	
Location: Cost:	Citywide \$550,000		OBI:	\$35,662	
Funding Sources:	Roads DCC: Roads City Assist:	\$517,000 \$33,000			
Scope:	 Traffic Calming Measures: The general scope involves retr traffic safety concerns and main program is the installation of tra extensions, centre medians, ins In addition, projects contained in improvements (i.e., planting of environment and overall street a on requests that may be received Neighbourhood Walkways/Si The general scope includes the neighbourhood walkways/sidew connecting locations with high p centres, bus stops, recreational roads, particularly roads with hig construction/upgrade of new/ex boulevard modifications, and ot The program is proposed to be external funding contributions fr 	atain neighbourhood affic calming related stallation of delineat in this program may trees and other land appearance. The e ed by members of p idewalks: construction of new valks in the city. Pri bedestrian activities services centres, s gh traffic volumes. isting sidewalks, pa her supplementary funded by the DCC	d livability. The major improvements include ed walkways, extrude also include supplen dscaping) to enhance xact scope of work w oublic and Council. v and/or enhancement ority would be given to , such as schools, ne hopping/retail centres The major cost comp thways, wheelchair r improvements.	r cost component of the ling the construction of curb ed curbs, traffic circles, etc. nentary streetscape to the local pedestrian rould be refined depending to walkways/sidewalks highbourhood service s, etc., that are along key ponent of the program is the amps, minor curb cuts,	
	approximately as follows: 1) Traffic Calming Measures: \$100,000 (various locations) 2) Walkways: \$450,000 (Belair Drive: Gilbert Rd-Broadmoor Blvd)				

2014 Details of Recommended Projects by Program

Infrastructure -	Dooda
mmasu ucture -	- Nuaus

Infrastructure – Program:	Infrastructure Program	Sub-program:	Roads
Project Name:	New Traffic Signal Installation at Cambie Road / Stolberg Street		5204
Location:	Cambie Road / Stolberg Street		
Cost:	\$175,000	OBI:	\$5,500
Funding Sources:	Roads DCC (West Cambie): \$164,500 Roads City Assist: \$10,500		
Scope:	The general scope of this project involves the installat traffic controllers/cabinets, poles, bases, junction box loops, enhanced accessible devices, related wiring a conduit and cable.	xes, underground co	onduits, controller, detector
	The project is proposed to be funded by the West Ca eligible for external funding contributions from ICBC.		DCC funding and may be
	<image/>		

Program:	Infrastructure Program		Sub-program:	Roads	
Project	Pedestrian and Roadway	Program	Submission ID:	3898	
Name:					
Location:	Various				
Cost:	\$400,000		OBI:	\$12,896	
Funding Sources:	Roads DCC: Roads City Assist: Grant:	\$329,000 \$21,000 \$50,000			
Scope:	 Sidewalks/Walkways alo The general scope includes walkways/sidewalks along connecting locations with h volumes. For 2014, a new Gate to Blundell Road, has Miscellaneous Intersecti The general scope includes - construction of a turn lang - improved channelization; - traffic signage; and/or - installation of safety enha For 2014, a new southbour identified as a potential pro Transit-Related Infrastru The general scope includes the introduction of various to include the installation o Intersection corner improve existing bus stops to access improvements required to f 	s the construction of r arterial roads in the C igh pedestrian activiti sidewalk/walkway alc been identified as the on Improvements (\$1 s: e; ncements at intersect nd-to-eastbound left-to ject. actures (\$100,000): s municipal road and a transit service improve f new bus stop pads, ements), minor sidewa	ew and/or enhancemer ity. Priority would be gi es that are along arteria ong the east side of Rail e potential location. (50,000): (50,000): traffic improvements that ements. The major cost minor road geometric in alk construction, wheelc shelters, and other supp	ven to walkways/sidewalks Il roads with high traffic way Avene, from Linfield Rd/Odlin Rd has been at are required to support components are expected provements (e.g. hair ramps, upgrade of olementary pedestrian	
	Nine bus stops on the west side of Railway Ave have been identified as potential locations for bus landing pad improvements starting in 2014. These improvements would be implemented over time.				
	The program is proposed to be funded by the DCC program funding and may be eligible for external funding contributions from TransLink and ICBC. The exact scope of 2014 improvements may be refined subject to factors such as priority review, availability of external funding and/or opportunity to pursue these improvements as part of development frontage improvements.				

Appendix 4

Program:	Infrastructure Program	Sub-program:	Roads
Project Name:	Roads Minor Capital	Submission ID:	4893
Location:	Citywide		
Cost:	\$250,000	OBI:	\$0
Funding Sources:	Capital Reserve - Revolving: \$250,000		
Scope:	These are road related minor infrastructure upgrad infrastructure that include, but are not limited to, th replacement of uneven sidewalks, curbs and smal tree root ingress or settlement), street light repair, that require site specific repairs.	ne installation of whee I road sections (e.g. th	chair ramps, the nat are damaged through
	<image/>		

2014 Details of Recommended Projects by Program

Infrastructure – Roads

Program:	Infrastructure Program		Sub-program:	Roads
Project Name:	Traffic Signal Program		Submission ID:	3901
Location:	Various Locations			
Cost:	\$600,000		OBI:	\$18,200
Funding	Roads DCC:	\$564,000		
Sources:	Roads City Assist:	\$36,000		
Scope:	The major cost component of bases, junction boxes, under devices, related wiring and per (fibre optic cable network and acquisitions. In addition, pro- and boulevard modifications. based on public requests, de efficiency, and capacity require For 2014, a new traffic signal existing traffic signals, includ potential projects. The exact the completion of detailed de Approximately one to two con- utilizing four detection camer and communications cable of been identified for improvement intersections along Granville Highway (Gilbert Road to Co- subject to factors such as the external funding.	rground conduits, con avement markings, tr d wireless communica- jects contained in this The locations for ne- evelopment patterns, irements. I at Park Road / Busw- ing the provision of le- t scope of improveme- esign, priority review a mplete video detection ras, software, mountin r wireless systems ar ents starting in 2014 Avenue (Minoru Bou ppersmith PI). The e	atroller, detector loops, raffic signal communica ations upgrades), mind s program may also index we traffic signal installa traffic safety, opportun well Street as well as va- eft-turn arrows, have be ents may be refined sul and availability of exter on systems would also ing hardware and wiring and continue into the f ilevard to St. Albans Re exact scope of improve	enhanced accessible ations infrastructure or corner property clude minor curb cuts tions are determined ities for improved arious upgrades of een identified as bject to factors such as nal funding. be installed, each g to controller cabinet, Several corridors have uture, including select oad), and Steveston ments may be refined
	The program is proposed to the external funding contributions traffic signals and traffic dete \$125,000, respectively.	s from ICBC. Propos	ed preliminary funding	breakdowns between

2014 Details of Recommended Projects by Program

Infrastructure – Drainage

2014 Recommended Infrastructure Drainage Program

Project Name	Total Investment	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Drainage			
ALR Drainage System Upgrades - South Sidaway Area	300,000	2,000	35
Phase 1 of 3			
Canal Stabilization - No. 3 Road and No. 8 Road Phase	300,000	(1,000)	
3 of 5			36
Development Coordinated Works in Capital	400,000	-	37
Dike Upgrades	1,000,000	-	38
Drainage Pump Station Generator Upgrade - No 8 Road	120,000	3,000	
North			39
Drainage Pump Station Upgrade - No 2 Road North	4,400,000	13,000	40
Laneway Drainage and Asphalt Upgrade - 11000 Blk	270,000	-	
Williams Rd			41
Laneway Drainage and Asphalt Upgrade - Dennis	550,000	-	
Crescent (East)			42
Williams Rd Storm Sewer Upgrades	1,200,000	-	43
Total Drainage	\$8,540,000	\$17,000	

Program:	Infrastructure Program		Sub-program:	Drainage
Project Name:	ALR Drainage System I Sidaway Area Phase 1 o		Submission ID:	5136
Location:	Sidaway Road and Steve	eston Highway		
Cost:	\$300,000		OBI:	\$2,000
Funding Sources:	Drainage Utility:	\$300,000		
Scope:	Lower culvert watercours between Sidaway Road a and the Francis Road Rig Steveston Highway and F drainage funding prioritie	and Palmberg Road and ght-of-Way. Install two a Palmberg Road. The wo	d on Sidaway Road betw automated irrigation con	ween Steveston Highway

Program:	- Drainage Infrastructure Program	Sub-program:	Drainage
Project Name:	Canal Stabilization - No. 3 Road and No. 8 Roa Phase 3 of 5	ad Submission ID:	4785
Location:	No. 3 Road and No. 8 Road Canals		
Cost:	\$300,000	OBI:	(\$1,000)
Funding Sources:	Drainage Utility: \$300,000		
Scope:	Implement one or more canal bank stabilization s Highway. This will include partial re-profiling of th similar stabilisation structure.		
	<text></text>	with canal and ditch wa	all stabilisation issues in

Program:	n: Infrastructure Program Development Coordinated Works in Capital		Infrastructure Program Sub-program:	Sub-program:	Drainage
Project Name:			Submission ID:	5304	
ocation:	Citywide				
Cost:	\$400,000		OBI:	\$0	
Funding Sources:	Drainage Utility: \$	400,000			
Scope:	This project will enable the City to design and construct drainage infr program but will benefit the City.				
	These are upgrades and replacem economic and engineering efficien the development takes place.				

Infrastructure – Drainage Program: Infrastructure Program Sub-program: Drainage Submission ID: 4977 **Project Name: Dike Upgrades** Location: Fraser River North and South Arms \$1,000,000 \$0 Cost: **OBI: Funding Sources:** Drainage Utility: \$1,000,000 Scope: Implement dike improvements along the Fraser River's North and South Arm. Projects will address current infrastructure deficiencies and meet medium to long-term needs. Projects will accommodate local areas needs such as the provision of basic recreational trails.

Infrastructure –	Drainage		
Program:	Infrastructure Program	Sub-program:	Drainage
Project Name:	Drainage Pump Station Generator Upgrade - No 8 Road North	Submission ID:	4803
Location:	North end of No 8 Road		
Cost:	\$120,000	OBI:	\$3,000
Funding Sources:	Drainage Utility: \$120,000		
Scope:	Construct a concrete pad with fenced surround. Pure connect via a new transfer switch.	chase and install a 2	200 KW generator and
	The project is estimated to take 1 month and be com	pleted before 2014	year end.
	Cost breakdown:		
	Civil \$15,000 Equipment \$85,000 Installation \$20,000		

Infrastructure – Drainage Program: Infrastructure Program Sub-program: Drainage **Drainage Pump Station Upgrade - No 2 Road** Submission ID: Project 4827 Name: North Location: No 2 Road North Cost: \$4,400,000 **OBI:** \$13,000 Funding Drainage Utility: \$4,238,417 Sources: Drainage DCC: \$161,583 Scope: Demolish the existing pump station and rebuild it to a modern standard. Increase pumping capacity by 151% and lower the low water pumping elevation. Make local dike upgrades. Landscape the construction area. The project is estimated to take 6 months. Construction will be scheduled for spring/summer 2014. This is a single year project that is part of a larger strategy to increase the City's drainage capacity, increase pump station reliability and reduce flooding. Major Cost Components: Civil (65%) - \$2,860,000 Mechanical (19%) - \$840,000 Electrical (16%) - \$700,000 RICHMOND DRAINAG NO. 2 ROAD NORTH DISCHARGE STRUCTU

Program:	Infrastructure Program		Sub-program:	Drainage
Project Name:	Laneway Drainage and Asphalt Blk Williams Rd	Upgrade - 11000	Submission ID:	4794
Location:	11020 Williams Road to Seacote F	Road		
Cost:	\$270,000		OBI:	\$0
Funding Sources:	Drainage Utility:	\$150,000		
	Roads – Asphalt Capping: NIC:	\$103,140 \$16,860		
Scope:	Install drainage and upgrade 202m lighting, curbs or gutters.	n of pavement. Doe	es not include the a	ddition of street
	The project is estimated to take 2-3 months and be complete by October 2014.			
	Funding is requested from the Drainage Utility. Paving will be completed through a combination of NIC funding and the City Paving Program.			
	Costs will be recovered through Ci	ty Bylaw 8752 as o	development occurs	S.
	- Al			

Appendix 4

Infrastructure – Drainage	

Program:	Infrastructure Program	Sub-program:	Drainage
Project Name:	Laneway Drainage and Asphalt Upgrade - Dennis Crescent (East)	Submission ID:	4792
Location:	Dennis Crescent (East) between Maddocks Road and Williams Road		
Cost:	\$550,000	OBI:	\$ O
Funding Sources:	Drainage Utility: \$300,000 Roads – Asphalt Capping: \$250,000		
Scope:	Install drainage and upgrade 417m of pavement. D lighting, curbs or gutters.	oes not include the ac	ddition of street
	The project is estimated to take 2-3 months and be	complete by October	2014.
	Funding is requested from the Drainage Utility. Pav Paving Program.	ing will be completed	through the City
	Costs will be recovered through City Bylaw 8752 as	s development occurs	

Infrastructure	– Drainage			
Program:	Infrastructure Program		Sub-program:	Drainage
Project Name:	Williams Rd Storm Sewe	r Upgrades	Submission ID:	4983
Location:	Gilbert Rd South from 639 between Gilbert Road and			
Cost:	\$1,200,000		OBI:	\$ O
Funding Sources:	Drainage Utility:	\$1,200,000		
Scope:	This project will upgrade 4 Rd and Parsons Rd and at			th side) between Sheridan

Infrastructure – Water

2014 Recommended Infrastructure Water Main Replacement Program

Project Name	Total Investment	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Waterworks			
Bulk Water Meter Installations - Boundary Road Area	400,000	-	45
Development Coordinated Works in Capital	500,000	-	46
Lockhart Road Watermain, Drainage and	1,950,000	8,000	
Neighbourhood Improvement			47
Minor Capital Waterworks Program	300,000	-	48
Residential Water Metering	1,920,000	-	49
Watermain Replacement - Colbeck Road Area	2,810,000	-	50
Watermain Replacement - Ledway Area	960,000	-	51
Watermain Replacement - Ryan Road Area	810,000	-	52
Total Waterworks	\$9,650,000	\$8,000	

– Water		·
Infrastructure Program	Sub-program:	Watermain Replacement
Bulk Water Meter Installations – Boundary Road Area	Submission ID:	5188
City Wide		
\$400,000	OBI:	\$ O
Water Utility: \$400,000		
The proposed flow meters installed at Boundary Roa Vancouver's Annacis main No. 4	d will measure water	supplied by Metro
This project consists of two flow meter installations of - at Thompson Gate and	n Boundary Road:	
The Dike Road.		
A REAL PROPERTY AND A REAL	and the second se	
	Infrastructure Program Bulk Water Meter Installations – Boundary Road Area City Wide \$400,000 Water Utility: \$400,000 The proposed flow meters installed at Boundary Roa Vancouver's Annacis main No. 4 This project consists of two flow meter installations o - at Thompson Gate and The Dike Road.	Infrastructure Program Sub-program: Bulk Water Meter Installations – Boundary Road Submission ID: Area Submission ID: City Wide 0BI: \$400,000 OBI: Water Utility: \$400,000 The proposed flow meters installed at Boundary Road will measure water Vancouver's Annacis main No. 4 This project consists of two flow meter installations on Boundary Road: - at Thompson Gate and

Program:	Infrastructure Program		Sub-program:	Watermain Replacement
Project Name:	Development Coordinated W	orks in Capital	Submission ID:	5154
Location:	City Wide			
Cost:	\$500,000		OBI:	\$ 0
Funding Sources:	Water Utility:	\$500,000		
Scope:	This project will enable the City design and construct water infr program but will benefit the City	astructure works that		
	These are upgrades and replace economic and engineering effice the development takes place.			

Program:	Infrastructure Program		Sub-program:	Watermain Replacement	
Project Name:	Lockhart Road Watermain, Drainage and Neighbourhood Improvement		Submission ID:	5156	
Location:	Lockhart Road				
Cost:	\$1,950,000		OBI:	\$8,000	
Funding Sources:	Water Utility: Drainage Utility: NIC: Roads DCC: Roads City Assist:	\$940,000 \$510,000 \$250,000 \$235,000 \$15,000			
Scope:	The scope generally consists of watermain replacement, drainage upgrades and widening of Lockhart Road. This includes: - replacement of approx 525m of existing AC watermain - surface drainage improvements including new catch basins, drainage pipe work, curb & gutter, and adjustment of existing lawn basins and IC's - widening Lockhart Road in accordance with the NIC charges collected for this roadway				

Program:	Infrastructure Program	Sub-program:	Watermain Replacement
Project Name:	Minor Capital Waterworks Program	Submission ID:	4818
Location:	See Scope		
Cost:	\$300,000	OBI:	\$0
Funding Sources:	Water Utility: \$300,000		
Scope:	These are upgrades to our water infrastructure that They include but are not limited to minor watermain efficiencies, changes to safety requirements, minor response to resident complaints that require small	replacements, impr repairs, testing of ne	oved operational
	<image/>		

Program:	Infrastructure Program		Sub-program:	Watermain Replacement
Project Name:	Residential Water Metering	1	Submission ID:	4812
Location:	Citywide			
Cost:	\$1,920,000		OBI:	\$0
Funding Sources:	Water Utiility: Water Meter Stabilization:	\$600,000 \$1,320,000		
Scope:	This project consists of a five volunteer metering program			e-family dwellings, and a
	and the second second			



Project Name:	Watermain Replacement	- Colbeck Road Area	Submission ID:	4793				
Location:	See scope.			A -2				
Cost:	\$2,810,000		OBI:	\$0				
Funding Sources:	Water Utility: Water DCC:	\$2,413,739 \$396,261						
Scope:	This project includes instal lineal meters of 300mm dia							
	The Waterworks Capital P proposed road-paving pro		ermain age, material,	break history and the				
	Please refer to document #3154073 for specific locations, cost estimates and further details on the scope of work.							
	Contraction of the second seco							

termain Replacement - Ledway Area e scope 50,000 ter Utility: \$862,989 ter DCC: \$97,011 s project includes installation of 1040 lineal n sting ageing infrastructure. e Waterworks Capital Program is based on v posed road-paving program.		
50,000 ter Utility: \$862,989 ter DCC: \$97,011 s project includes installation of 1040 lineal n sting ageing infrastructure. e Waterworks Capital Program is based on v	neters of 200mm diamet	er watermain to replace the
ter Utility: \$862,989 ter DCC: \$97,011 s project includes installation of 1040 lineal n sting ageing infrastructure.	neters of 200mm diamet	er watermain to replace the
ter DCC: \$97,011 s project includes installation of 1040 lineal n sting ageing infrastructure. e Waterworks Capital Program is based on v		
sting ageing infrastructure. e Waterworks Capital Program is based on v		
	vatermain age, material,	break history and the

Program:	Infrastructure Program		Sub-program:	Watermain Replacement		
Project Name:	Watermain Replacement - Rya	an Road Area	Submission ID:	5146		
Location:	See scope					
Cost:	\$810,000		OBI:	\$0		
Funding Sources:	Water Utilities: Water DCC:	\$725,698 \$84,302				
Scope:	This project includes installatior existing ageing infrastructure.	n of 880 lineal meters	s of 200mm diamete	er watermain to replace the		
	The Waterworks Capital Progra proposed road-paving program.		rmain age, material	, break history and the		
	Please refer to document #3154073 for specific locations, cost estimates and further details on the scope of work.					

2014 Recommended Infrastructure Sanitary Sewer Program

Project Name	Total Investment	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Sanitary Sewer			
Buswell St. Gravity Sewer Installation	2,190,000	-	54
Development Coordinated Works in Capital	100,000	-	55
Eckersley B Pump Station Replacement	1,350,000	3,000	56
Hamilton Sanitary Sewer Phase 2	1,520,000	17,000	57
Leslie Pump Station Forcemain Replacement	560,000	-	58
Public Works Minor Capital - Sanitary	300,000	-	59
Sanitary Sewer Assessment	410,000	-	60
Total Sanitary Sewer	\$6,430,000	\$20,000	

Program:	Infrastructure Program	Sub-program:	Sanitary Sewer		
Project Name:	Buswell St. Gravity Sewer Installation	Submission ID:	5024		
Location:	Buswell Street from Granville Avenue to Buswell PS				
Cost:	\$2,190,000	OBI:	\$ O		
Funding Sources:	Sanitary Utility: \$2,190,000				
Scope:	This project includes construction of 480m of 300mm diameter gravity pipe on Buswell Street from Granville Avenue to the Buswell pump station.				
		RECT ENVERNEST			

Program:	Infrastructure Program		Sub-program:	Sanitary Sewer
Project Name:	Development Coordinated Wo	orks in Capital	Submission ID:	5314
Location:	Citywide			
Cost:	\$100,000		OBI:	\$0
Funding Sources:	Sanitary Utility:	\$100,000		
Scope:	This project will enable the City design and construct sanitary in program but will benefit the City These are upgrades and replac economic and engineering effici the development takes place.	nfrastructure works th ement of infrastructu	nat are currently not ire that the City wou	identified in the Capital

Program:	Infrastructure Program		Sub-program:	Sanitary Sewer
Project Name:	Eckersley B Pump Station Repla	acement	Submission ID:	5183
Location:	8600-Cook Road			
Cost:	\$1,350,000		OBI:	\$ 3,000
Funding Sources:		695,802 654,198		
Scope:	<text></text>			

Program:	Infrastructure Program	Sub-program:	Sanitary Sewer
Project Name:	Hamilton Sanitary Sewer Phase 2	Submission ID:	5015
Location:	Area between Westminster Hwy and Hwy 91A to the north of Gilley Rd.		
Cost:	\$1,520,000	OBI:	\$ 17,000
Funding Sources:	Sanitary Utility:\$95,000Sanitary DCC:\$1,425,000		
Scope:	This project includes construction of a new pump s kiosk, 25 meters of 300mm diameter gravity pipe a project does not require land acquisition, as it will b	nd 150 meters of 200	Omm forcemain. This

Infrastructure –		Sub program	Senitory Sower
Program:	Infrastructure Program	Sub-program:	Sanitary Sewer
Project Name:	Leslie Pump Station Forcemain Replacement	Submission ID:	5182
Location:	Leslie Road from No.3 Road to CPR corridor		
Cost:	\$560,000	OBI:	\$ O
Funding Sources:	Sanitary Utility: \$189,127 Sanitary DCC: \$370,873		
Scope:	This project includes:		
	-Construction of 270 meters of 350mm diameter fo -Decommissioning of the 42 year old AC forcemain		of breaks;

Program: Project Name:		Infrastructure Program Public Works Minor Ca		Sub-program: Submission ID:	Sanitary Sewer 4824
Location: Cost:		Various \$300,000		OBI:	\$0
			¢200.000	UBI.	ΦΟ
	These minor requir	upgrades to pump station ements, minor repairs to ncies, minor forcemain re	\$300,000 he City's sewerage infrastrut hs, changes to improve oper manholes and valve boxes, pairs and response to resid	rational efficiencies of testing of new techn	or meet safety ologies to improve

Program:	Infrastructu	re Program		Sub-program:	Sanitary Sewer
Project Name:	Sanitary Se	wer Assessment		Submission ID:	5184
Location:		berta, Heather, Aspir side East, Fraser, Mi			
Cost:	\$410,000			OBI:	\$0
Funding Sourc	es: Sanitary Util	ity:	\$410,000		
Scope:	An assessment will Ferndale, Alberta, I	be done for 26.5km leather, Aspin, Dolph	of sanitary sewer sy nin, Temple North, F	rstem in the followin Riverside East, Fras	g catchment areas: er, Mitchell Island.

Infrastructure – Minor Capital Traffic

2014 Recommended Infrastructure Minor Capital - Traffic Program

Project Name	Total Investment	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Minor Public Works			
PW Minor Capital - Traffic	225,000	6,100	62
Total Minor Public Works	\$225,000	\$6,100	

2014 Details of Recommended Projects by Program Infrastructure – Minor Capital Traffic

Program:	Infrastructure Program		Sub-program:	Minor Public Works
Project	PW Minor Capital - Traffic		Submission ID:	4257
Name:				
Location:	Various			
Cost:	\$225,000		OBI:	\$6,100
Funding Sources:	Gaming:	\$225,000		
Scope:	The general scope of this progra The program includes the follow			ffic systems as required.
	A. Traffic Improvements: includi and signage/safety improvemer		, bus stop improven	nents, wheelchair ramps
	B. Traffic Signal/Communicatior ongoing infrastructure developm			
	This program is an annual recur as general revenue. Funding as these projects may be available	ssistance from ICBC	and TransLink's MF	RN sources for some of

2014 Recommended Infrastructure Advanced Design

Project Name	Total Investment	Total OBI	Ref
A. INFRASTRUCTURE PROGRAM			
Infrastructure Advanced Design			
City Centre District Energy Utility	300,000	-	64
PW Infrastructure Advanced Design	1,442,000	-	65
Total Infrastructure Advanced Design	\$1,742,000	\$0	
TOTAL INFRASTRUCTURE PROGRAM	\$32,098,460	\$147,618	

2014 Details of Recommended Projects by Program Infrastructure – Advanced Design

infrastructure	– Advanced Design			
Program:	Infrastructure Progra	m	Sub-program:	Infrastructure Advanced Design & Land
Project Name:	City Centre District E	nergy Utility	Submission ID:	5292
Location:	City Centre Area			
Cost:	\$300,000		OBI:	\$ 0
Funding Sources:	Water Utility:	\$300,000		
Scope:	neighbourhoods outsic design with the incomin registration of DE-read services outside of the	e district energy ready (DI le of the Phase 1 River Gi ng new developments. Le ly covenants. Design of th Phase 1 River Green DE ementation of City Centre	een DEU, including DE gal fees for negotiation, e strategy to provide int U area. Coordinating ne	U corridors. Coordinating development and

2014 Details of Recommended Projects by Program Infrastructure – Advanced Design

Program:	Infrastructure Program	Sub-program:	Infrastructure Advanced Design & Land
Project Name:	PW Infrastructure Advanced Design	Submission ID:	5039
Location:	Citywide		
Cost:	\$1,442,000	OBI:	\$ 0
Funding Sources:	Drainage Utility: \$680,000 Water Utility: \$430,000 Sanitary Utility: \$270,000 Roads DCC: \$58,280 Roads City Assist: \$3,720		
Scope:	The scope of work includes hiring consultants and c plan and deliver reports that define long-term infrast		nd design the 2015 capital
	Sanitary Project Design and Planning\$220,000Sanitary System Modelling\$50,000Water Project Design and Planning\$380,000Water System Modelling\$50,000Drainage Project Design and Planning\$430,000Drainage System Modelling\$50,000Dike Master Plan Phase 2\$200,000Roads\$62,000Total\$1,442,000		

Building Program 2014-2018

The building program includes major building construction and renovation projects as well as minor facility upgrades and repairs. The City's building assets include: arenas, pools, community centres, libraries, heritage buildings, police stations, fire halls and other government facilities.

2014 Recommended Building Program

Project Name	Total Investment	Total OBI	Ref
B. BUILDING PROGRAM			
Minor Building	105,500	3,720	67
Total Minor Building	\$105,500	\$3,720	
Major Building			
City Centre Community Centre	6,700,000	1,608,184	68
Fire Hall No. 1	21,500,000	209,366	69
Japanese FBS Building Exhibit Development	171,000	-	70
Major Facilities Phase I Multi Project Contingency and	15,000,000	-	71
Construction Escalation Contingency			
Middle Arm Gathering Place Design	150,000	-	72
Minoru Aquatic Centre/Older Adults Centre	76,900,000	1,743,665	73
Minoru Chapel Restoration and Rehabilitation	625,000	-	74
Richmond Ice Centre - Chiller Replacements	550,000	-	75
Richmond Ice Centre - HVAC/Refrigeration Equipment	440,000	-	76
Total Major Building	\$122,036,000	\$3,561,215	
TOTAL BUILDING PROGRAM	\$122,141,500	\$3,564,935	

Program:	Building Program		Sub-program:	Major Building
Project Name:	Branscombe Hous	e Phase 2	Submission ID:	5222
Location:	4900 Steveston Hwy	у		
Cost:	\$105,500		OBI:	\$3,720
Funding Sources:	Arts, Culture, & Heri	itage Capital Rsrv: \$105,500		
Scope:	In July 2012, Council authorized the execution of an agreement with a local busine consortium for the stabilization and restoration of Branscombe House. The exterior floor restoration has been completed. At the October 15, 2013 Council meeting, in to a report titled, "Branscombe House – Future Uses", Council passed a resolution consider the feasibility of an artist in residence upon completion of the Branscombe and obtain Expressions of Interest for other possible uses. Resolution R13/17-4 Pt convert the second floor of the rehabilitated house to a 2-bedroom dwelling unit an the catering kitchen (roughed in) on the publicly accessible ground floor.			The exterior and lower neeting, in response resolution that staff: Branscombe House; 13/17-4 Phase 2 will ling unit and complete
	General Contractor Architect Carpentry Doors Finishes Appliances Kitchen finishes Plumbing Electrical Telus hook-up Security 15% Contingency	\$30,000 3,000 8,000 4,000 5,565 2,400 21,700 6,000 9,000 500 1,500 13,775		
	TOTAL			

Program: Project Name:	Building Program City Centre Community Centre	Sub-program: Submission ID:	Major Building 5324
Location: Cost: Funding Sources:	Minoru at Elmbridge \$ 6,700,000 Other Funding: \$6,300,000 Capital Reserve - Revolving: \$400,000	OBI:	\$1,608,184
Scope:	Scope of work is to complete tenant improvements Community Centre shell building. The developer's work is anticipated to be complete building will be turned-over to the City to complete t interior design concept was previously adopted by C commenced.	by August 2014 at w he interior tenant im	which time the shell provements. The
	<image/>		ALARA BARADA

Program:	Building Program	Sub-program:	Major Building
Project Name:	Fire Hall No.1	Submission ID:	5327
Location:	Minoru at Gilbert		
Cost:	\$21,500,000	OBI:	\$209,366
Funding Sources:	Other Funding: \$21,500,000		
Scope:			

Building

Program:	Building Program	Sub-program:	Major Building
Project Name:	Japanese FBS Building Exhibit Development	Submission ID:	5228
Location:	Steveston Museum Site		
Cost:	\$171,000	OBI:	\$0
Funding Sources:	Leisure Facilities Reserve: \$171,000		
Scope:			
	<image/>		

Program: Project Name:	Building Program Major Facilities Phase I Multi Project Contingency and Construction Escalation Contingency	Sub-program: Submission ID:	Major Building 5328
Location:	Various		
Cost:	\$15,000,000	OBI:	\$0
Funding Sources:	Other Funding: \$15,000,000		
Scope:	The Major Facilities Multi-Project and Constructio cover potential cost escalation during the 3-year of the second		

Program:	Building Program	Sub-program:	Major Building
Project Name:	Middle Arm Gathering Place Design	Submission ID:	5227
Location:	Oval Precinct		
Cost:	\$150,000	OBI:	\$0
Funding Sources:	Capital Reserve - Revolving: \$150,000		
Scope:	The Middle Arm Plazas were envisioned to be uniplaces. To create welcoming, vibrant and animate design and programming elements is necessary.		
	Preliminary concepts were developed in 2012. The detailed planning and design, refine the costine infrastructure development phasing options		
	<section-header></section-header>		

Program:	Building Program	Sub-program:	Major Building
Project Name:	Minoru Aquatic Centre/Older Adults Centre	Submission ID:	5325
Location:	Minoru Park, Minoru 2 Soccer Pitch		
Cost:	\$ 76,900,000	OBI:	\$1,743,665
Funding Sources:	Debt Funding: \$50,000,000 Other Funding:\$26,900,000		
Scope:	On November 12, 2013 Council approved site sel centre/Older Adults Centre (MAC/OAC). Scope of a ±68,000 ft ² aquatic facility and a ±33,000 ft ² C	f work will include des	
	As the site of this new facility is on Minoru 2 socca include relocation of the soccer pitch, LaTrace Ba which are currently located in the green space. M ±50-year old Minoru Pavillion which will be replace	seball Diamond, and t IAC/OAC siting also in	he throwing area npacts the existing

Program:	Building Program	Sub-program:	Major Building
Project Name:	Minoru Chapel Restoration and Rehabilitation	Submission ID:	5266
Location:	6540 Gilbert Road		
Cost:	\$625,000	OBI:	\$0
Funding Sources:	Capital Reserve - Revolving: \$625,000		
Scope:	Renewal and replacement of the following compone multiple deficiencies resulting from deferred mainte		nt renewal will corre
	Superstructure -Upgrade accessible ramp -Repair/replace perimeter drainage system that is c	racked and obstruct	ed
	Structure - Structural upgrade of Roof, Steeple and Wall/Four requirements - Renewal of railings and handrails	ndation Assembly to	meet seismic
	Building Envelope - Repair/replace existing cedar roofing - Replace and/or repaint damaged trim - Replace failing gutters and downspouts - Repair/replace damaged siding and skirting		
	Interior - Review functional planning to meet program of us - Repair/replace failing floor boards to meet occupa unsafe as the old tongue and groove connections h the floor. - Replace wainscoting below the windows that is in - Update existing fixtures in the universal toilet room	nt load requirements ave dried out and sp poor condition	
	Electrical - Replace existing fire alarm and security alarm dev strobe lights, emergency lighting and exit signs.	rices for assembly sp	baces. Provide visua

Program:	Building Program	Sub-program:	Major Building
Project Name:	Richmond Ice Centre - Chiller Replacements	Submission ID:	5264
Location:	14140 Triangle Road		
Cost:	\$550,000	OBI:	\$0
Funding Sources:	Capital Reserve - Revolving: \$550,000		
Scope:	Replacement of two chillers. For each of the above listed action items, achievi examined through higher efficiency upgrades, inc in conjunction with the City's Energy Managemen	luding researching ext	

Program:	Building Program	Sub-program:	Major Building
Project Name:	Richmond Ice Centre - HVAC/Refrigeration Equipment	Submission ID:	5293
Location:	Richmond Ice Centre		
Cost:	\$440,000	OBI:	\$0
Funding Sources:	Capital Reserve - Revolving: \$440,000		
Scope:	Work to include Replace Humidifier Units; Upgrade of Roof-top Air Conditioning Units. For each of the above listed action items, achieving examined through higher efficiency upgrades, includ in conjunction with the City's Energy Management P	further energy efficient ing researching extern	ency gains will be

Parks Program 2014-2018

Richmond is renowned for its high quality parks and recreation facilities. The City's park system has over 90 parks that total approximately 1,400 acres. Parks are unique places designed and developed for the enjoyment of all city residents as well as visitors to Richmond. These sites usually contain a wide variety of recreational and sports facilities, play equipment and other specialized facilities. In addition to parks, Richmond has a 200-acre recreational trail system.

2014 Recommended Parks Program

Project Name	Total Investment	Total OBI	Ref
C. PARKS PROGRAM			
Minor Parks			
Parks Ageing Infrastructure Retrofit Program	75,000	-	78
Parks General Development	250,000	3,000	79
Playground Improvement Program	300,000	4,300	80
Total Minor Parks	\$625,000	\$7,300	
Major Parks/Streetscapes			
Cambie Mueller Park	1,500,000	9,660	81
City Tree Planting Program	150,000	15,080	82
Minoru Artificial Turf Retrofit - Minoru 2 field	600,000	-	83
Minoru Park - Track Resurfacing	450,000	-	84
ORA Development - Park OBI	1	10,240	85
Parks Advance Planning & Design	350,000	-	86
Railway Greenway Phase 2	330,000	32,358	87
Railway Greenway Washrooms at Branscombe House -	1	19,870	
OBI			88
Terra Nova Play Environment Washroom &	650,000	15,000	
Landscaping			89
The Gardens Agricultural Park	850,000	-	90
Trails	250,000	3,074	91
Tree Planting/Urban Forest Advance Design Program	150,000	-	92
Total Major Parks/Streetscapes	\$5,280,002	\$105,282	
Public Art			
Public Art Program	690,324	10,000	93
Total Public Art	\$690,324	\$10,000	
TOTAL PARKS PROGRAM	\$6,595,326	\$122,582	

Program:	Parks Program		Sub-program:	Minor Parks
Project Name:	Parks Ageing Infras	tructure Retrofit Program	Submission ID:	4698
Location:	Various			
Cost:	\$75,000		OBI:	\$ O
Funding Sources:	Gaming:	\$75,000		
Scope:	infrastructure. The re courts; baseball bac	phased program to replace face placement program includes: kstops; sports lighting fixture because of the DCC Bylaw R	outdoor tennis, baske es; and other amenit	etball, lacrosse, and hockey ties that cannot be funded
		onal Budget Impact associang assets for which there are a		

Program:	Parks Program	Sub-program:	Minor Parks	
Project Name:	Parks General Development	Submission ID:	3839	
Location:	Various			
Cost:	\$250,000	OBI:	\$3,000	
Funding Sources:	Parks Development DCC: \$235,125 Parks Development City Assist: \$14,875			
Scope:				

Program:	Parks Program		Sub-program:	Minor Parks
Project Name:	Playground Improve	ement Program	Submission ID:	349
Location:	Various locations			
Cost:	\$300,000		OBI:	\$4,300
Funding Sources:	Gaming:	\$300,000		
Scope:	replacing outdated ec	fixing or replacing individe uipment; and/or upgrading	the surfaces under play	
	Staff is working with t in capital funding to a project's funding total		ssociation which has rai e all Association funds	sed approximately \$27,00 have been determined th
	King George Commu playground.	unity Park Playground (nea	ar McNeely School): R	eplacement of the existir
	Steveston Community	y Park Playground: Access	ibility improvements to i	mprove wheelchair acces

Ap	pendix	4
r		-

Parks				
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes	
Project Name:	Cambie Mueller Park	Submission ID:	5086	
Location:	Cambie Road & Hazelbridge			
Cost:	\$1,500,000	OBI:	\$9,660	
Funding Sources:	Parks Development DCC: \$1,410,750 Parks Development City Assist: \$89,250			
Scope:	The creation of a new neighbourhood park in the City Centre's Capstan Village area is the res residential development to the north of the park by Polygon Homes. The Cambie Mueller Park was approved by Council in October 2013. The total cost of the park construction is estimate \$4.2 million. As a condition of rezoning, the developer is responsible for constructing a portion the first phase of the project, valued at \$1.2 million. The City will fund the remainder at \$1.5 million Phase 1 is proposed to include: a plaza; landforming; lighting; tree planting and other landsca and infrastructure and related features to ensure that the park will be immediately attractive to usable by local residents, workers, and visitors. Park development will begin in 2014 completion anticipated in late 2015/early 2016.			
	The Operating Budget Impact submission for 2014 the park is under construction (e.g., litter pick-up, v			
			5	

Parks			
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	City Tree Planting Program	Submission ID:	5233
Location:	Various Locations		
Cost:	\$150,000	OBI:	\$15,080
Funding Sources:	Tree Compensation: \$150,000		
Scope:	This program will allow for the planting of trees inventory for the City Nursery. Approximately annually on streets and within public open space developers, according to their development per of the tree is required for all new trees (not inclu-	700 to 800 trees are pure ces throughout the City b mits. Funding for ongoin	chased and planted y the Parks Dept and/or by g maintenance for the life
	The OBI cost per tree for annual maintenance i watering, pruning, and assessment. The cost p of the existing urban forest. The annual cost is than 60,000 trees, at a per tree cost of \$21.60. 700 to 800 trees, that are planted on an annual	er tree is derived from th in excess of \$1.3 million The OBI is for the labou	e total cost of maintenance for maintenance of more
	The capital progam includes: planting of trees a City; and purchasing of tree "whips" (young unk nursery. The result is significant cost savings o commercial suppliers.	pranched trees) and grow	ving them in the City's
	<image/>		

Parks				
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes	
Project Name:	Minoru Artificial Turf Retrofit - Minoru 2 field	Submission ID:	5044	
Location:	Minoru Park - Granville Ave			
Cost:	\$600,000	OBI:	\$0	
Funding Sources:	Special Sports Reserve: \$600,000			
Scope:	Replacement of the existing artificial turf carpet ar originally constructed in 2002, and was the first art The life span of these fields are generally betwee and maintenance of the facility.	ificial turf multi-use sp	ports field in Richmond.	
	The total estimated cost of construction for 2014 is	\$600,000 including:		
	 Removal and disposal of the artificial turf carpet, rubber infill and synthetic sand. (50K) Material Testing: sand base, drainage and aggregate (20K) Prepare, level, and laser grade the aggregate surfacing (80K) Replacement and installation of a new synthetic turf layer and infill (400K) Upgrade fencing sections that require replacement of chainlink mesh (50K) 			
	Proposed funding source: \$500,000 - from Sports Reserve (User Fees) for removal, disposal, and replacement of artificial turf. (These funds were collected from sports user groups that, since 2002, have paid to use the field in anticipation of the turf replacement).			
	\$100,000 - from Parks DCCs for the preparation of fencing.	f the sub-base and in	stallation of drainage and	

Parks Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	Minoru Park - Track Resurfacing	Submission ID:	4205
Location:	Minoru Park		
Cost:	\$450,000	OBI:	\$0
Funding Sources:	Capital Reserve - Revolving: \$450,000		
Scope:	Scope of work includes:		
	 Removal and disposal of existing rubber track la Apply and install a new track surface 	yers	
	The estimate of \$450,000 was provided by a local costs in 2010 in other lower mainland cities.	track re-surfacer and	is based on installation
	Minoru Track is home to annual elementary school and field competitions. Minoru Track enjoys heavy,		

Appendix 4	Appen	dix	4
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Parks Program:	Parks Program	Sub-program:	Major Parks/Streetscapes	
Project Name:	ORA Development - Park OBI	Submission ID:	5029	
Location:	Middle Arm Area			
Cost:	\$1	OBI:	\$10,240	
Funding Sources:	Other Funding:	\$1		
Scope:	Council approved the Servicing Agreen a new park within the Hollybridge Way innovative City Centre park features su water from nearby rooftop run-off.	ROW, adjacent to the ORA deve	elopment. This unique and	
	This submission is for the Operating Budeveloper in 2014. The park was devel assets and constructed according to the	oped based on unit pricing costs		
	After the park is constructed and transferred to the City's Park Operations, ongoing maintenance will be required for various items, such as the rain garden; hard surfaces; irrigation system; grass cutting and weed control; and litter and waste management.			
	And a series of the series of child Care			

	·				
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes		
Project Name:	Parks Advance Planning & Design	Submission ID:	833		
Location:	Various				
Cost:	\$350,000	OBI:	\$0		
Funding Sources:	Parks Development DCC: \$329,175 Parks Development City Assist: \$20,825				
Scope:	 Advanced planning and design informs city plannin and plans and future capital projects. The planning Research, eg: alternative hard surfaces 				
	Feasibility Studies, eg: Steveston Harbour Long-term vision				
	 Public Consultation (e.g., public open houses, on-line communications, public meetings with stakeholder groups) 				
	 Development of strategic plans, preliminary design concepts and park resource management plans, eg: Parks and Open Space Strategy 				
	2014 Projects include:				
	 Conceptual Park & Open Space Planning for various sites: The Gardens; Cambie Mueller Neighbourhood Park 				
	- Topographical Surveys (engineering site survey pick-up)				
	- Waterfront & Trails Strategy Implementation project				
	- Park Characterization projects, eg: 2015 Playground Improvements				
	4 WHAT WE	LEARNED			
	Word play revealed that play occurs in common themes	around which we framework	created a design		
		Forwardin Jonnia namoral internetials framework that interpreting time Equippedia access constant pairpoint and poly (that	na manyadahan ani amerikini parki ka manina		
	tonoriv experience	Inclusion a ficale construct programme for memorizing Uniquitie cells table construct the fill considering. Facts, an	revind an wind samoorlane .		
	aliference	Ald surrened also hereby self-based and an analysis and the gentulary along statistical and interface of a Magnetization of the section data for surchased at while theread.	Ny singungan karitanian, ao aon'n an different giney (antikanian) ny hearanny in gang and Mantey an pontaining tessais (if discussively fins)		
	solitary source and thrill	which we used to in order to locate th park to take advan cultural features	audit the site for play value he play area within the tage of existing natural and		
	Sustain Challes	1			
	en literage sta				
	TERRA NOVA PLAY	ENVIRONMENT			

Program:	Parks Program		Sub-program:	Major Parks/Streetscapes
Project Name:	Railway Greenway Phase 3	2	Submission ID:	5193
Location:	Railway Ave. From Garry St	. To Westminster Hw	ry.	
Cost:	\$ 330,000		OBI:	\$32,358
Funding Sources:	Tree Compensation:	\$330,000		
Scope:	Scope of work will include th Greenway trail. The corrido species. Phase 2 is intended diversifying the tree species species die-back caused by be implemented to enhance improve the ecological healt The scope of the Operation (in 2013) section of the Raily surfaces; pedestrian bridges tree planting (these are not in	r currently has a frag d to satisfy the project (Note: diversity in the disease or insect info tree health, provide h of the corridor. Budget Impact subm way Greenway, and i s; site furnishings; for	mented tree canopy ar et principles by filling in e urban forest provides estation). Tree planting a buffer between the tr ission is for maintenan ncludes: maintenance mal mowing and veget	id one dominant tree the gaps in the canopy and insurance against periodic g and vegetation control wi ails and Railway Ave, and ce of the newly constructed of paved and gravel ation management; and

Parks Program:	Parks Program		Sub-program:	Major Parks/Streetscapes
Project Name:	Branscombe House - OBI		Submission ID:	5208
Location:	Railway Avenue - Steveston			
Cost:	\$ 1		OBI:	\$19,870
Funding Sources:	Capital Reserve - Revolving:	\$1		
Scope:	The recently restored Branscombe outside of the building so that it will			that is accessible from the
	This submission is for the Operatin and also for maintenance of the new			
	The OBI breakdown is as follows:			
	Washroom Maintenance: Landscaping Maintenace:		\$15,000 \$ 4,870	
	Note: If the proposal to install a care costs for the washroom would be re		use proceeds in the f	uture, then maintenance

Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	Terra Nova Play Environment Washroom & Landscaping	Submission ID:	5206
Location:	Terra Nova Rural Park		
Cost:	\$650,000	OBI:	\$15,000
Funding Sources:	Parks DCC: \$611,325 Parks Development City Assist: \$38,675		
Scope:	In 2012, Council approved the concept for the Ter Construction of the playground began in 2013.	ra Nova Rural Park P	ay Environment.
	Scope of Work in 2014 includes:		
	1) Design and construction of a universally access Paddock and Homestead play areas. Estimate Co		hroom adjacent to the
	 Redevelopment of the landscape around the Economy outdoor gathering areas, landscaped areas, a driv 		
	OBI estimate of \$15,000 is for the maintenance of The Edwardian Cottage landscape OBI has alread Operational Resouce Management Plan.		
	HISTORY AND HERITAGE NATURAL ELEMENTS IMAGINATION THRILL AND MOVEMENT IEIGHT AND PROSPECT SUPPORTING FEATURES Bolinsing Grove Rockery Big Swings Titke Route Homestead Tree House Eishing Net Gymerazium Washroom Ud Shed Site Polar Room	hore Dýke Perking	Ditch Dough Spinnery Sitting Dick Navigators Rope Fery Large Group Pienie Sand Factory Little Swings Miniature Farm PostForest Little Hill Slough

Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	The Gardens Agricultural Park	Submission ID:	4706
Location:	No. 5 Road & Steveston Hwy		
Cost:	\$850,000	OBI:	\$0 (Year 2015 OBI)
Funding Sources:	Parks DCC: \$799,425 Parks Development City Assist: \$50,575		
Scope:	In 2011, the Gardens Park Plan was endorsed. The is approx. \$5 to \$7 million.	e total estimate cost t	for development of the plan
	Phase 3 of the park plan will be developed includin	ig:	
	 Restoration of the existing botanical garder walkways and garden structures; supplement electrical supply; and new site furnishings. 	entary planting; new	•
	 Development of the community garden, inc pedestrian access; new drainage, irrigation garbage facilities; site furnishing; and surro 	n and electrical supply	y; soil; composting and
	There is no additional Operational Budget Impact s construction occurring in 2013 is developer constru year warranty period before being turned over to th	ucted works that will b	
	PARK ENTRANCE PARK ENTRANCE PARK ENTRANCE	RUMD STARCASE ENTRANCE TARACESE ENTRANCE TARACESE ENTRANCE TARACESE TARACESE ENTRANCE	HEDDE REMOVED TO DEPEN VIEW TO FILES AGRICULTURAL OCTOBES
	ILLUSTRATED SITE PLAN	November	12TH, 2010 P+A No A Maline Listense

Parks			
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	Trails	Submission ID:	332
Location:	Various		
Cost:	\$250,000	OBI:	\$3,074
Funding Sources:	Parks DCC: \$235,125 Parks Development City Assist: \$14,875		
Scope:	The design and construction of various trails projects and hard landscapes (concrete, asphalt, etc.), and la		(gravel, limestone, etc,)
	For 2014, projects will include trail improvement and Landing to Britannia Heritage Shipyards trail, and ar West Dyke trail systems.	wayfinding signage intepretation plan a	e connecting the Imperial and signage for the South &
	<image/>		

Parks			
Program:	Parks Program	Sub-program:	Major Parks/Streetscapes
Project Name:	Tree Planting/Urban Forest Advance Design Program	Submission ID:	5202
Location:	Various Park Sites		
Cost:	\$150,000	OBI:	\$0
Funding	Tree Compensation: \$150,000		

Funding Sources:

Scope: In 2001, City Council adopted the Urban Forestry Strategy. As per the Parks and Open Space Strategy approved in September 2013, the Urban Forest Strategy will be updated and expanded to address the changes that occurred since 2001 (e.g., the introduction of the Tree Protection Bylaw and rapid expansion of the urban forest due to urban development).

This project will be funded from the Tree Development Fund. It will involve planning and design for the planting of trees at various parks, open space, and streets within the City.



Parks				
Program:	Parks Program	Sub-program:	Public Art	
Project	Public Art Program	Submission ID:	3899	
Name:				
Location:	Various City of Richmond Installations			
Cost:	\$690,324	OBI:	\$10,000	
Funding Sources:	Public Art Program Reserve: \$690,324			
Scope:	The scope of work consists of a variety of pub (with estimated costs) which may change durin Program's consideration of public art opportun	ng the project's duration b	ased on the Public Art	
	For Community Public Art Projects, with funds developers deposited to the Public Art Reserv			
 City streets, parks and buildings: \$10,000 (additional funding for public works and art included with Capital Submissions for these works) Community public art artist-in-residence project: \$50,000 Community education and promotion of the public art program: \$10,000 Collaboration on educational opportunities with the Richmond Art Gallery, Media L Centre and Richmond Museum: \$20,000 Pursuing community public art partnerships as they arrive: \$10,000 				
	For the Private Development Program, from Developer Contributions received and dep Public Art Reserve for implementation of projects integrated with new development, on private lands or City controlled land, with the expectation that the majority will be on City sites (parks, streets, greenways) with a majority located in the City Centre (Canada Line Project, Lansdowne Greenway Art Walk, Alexandra Park Art Program), cost to be deter based on contributions received in 2012-2013, as follows (budgets reflect actual develo contribution less 15% of funds deposited to Public Art Provision for Program Administra			
	Pinnacle Phase 1, 3391 Sexsmith Road: \$90, Polygon Kiwanis, 6251 Minour Blvd.: \$241,24 Townline, 8288 Granville Avenue: \$67,937 Mandarin, for Canada Line Terminus: \$45,000 Am-Pri, 7028 Ash Street: \$13,610 Amacon, 7680 Alderbridge Way: \$131,796	8		
	Total Private Development Contributions: \$59	0,324		

Land Program 2014-2018

The land acquisition program relates to the acquisition and disposition of real property for the City, as approved by Council.

2014 Recommended Land Program

Project Name	Total Investment	Total OBI	Ref
D. LAND PROGRAM			
Land Acquisition			
Strategic Land Acquisition	5,000,000	-	95
TOTAL LAND PROGRAM	\$5,000,000	\$0	

Land

Land Program		Sub-program:	Land Acquisition
Strategic Land Acquisition		Submission ID:	4920
Various			
\$5,000,000		OBI:	\$ 0
Industrial Use:	\$5,000,000		
projects, are set aside in the C submission is to use land acqu	apital Reserve under the transition monies from this	he Industrial Use Fu s fund well as additi	und. This capital budget
	Strategic Land Acquisition Various \$5,000,000 Industrial Use: Funds for land acquisition to m projects, are set aside in the C submission is to use land acqu	Strategic Land Acquisition Various \$5,000,000 Industrial Use: \$5,000,000 Funds for land acquisition to meet City needs, other t projects, are set aside in the Capital Reserve under t submission is to use land acquisition monies from this	Strategic Land Acquisition Submission ID: Various \$5,000,000 OBI:

Affordable Housing

Affordable Housing Program 2014-2018

Affordable Housing is responsible for coordinating the implementation of the Richmond Affordable Housing Strategy – a Strategy that was adopted in 2007 which contains recommendations, policies, directions, priorities, definitions and annual targets for affordable housing in the city. The City is working with other levels of government, the non-profit sector, the private sector, local groups and the community in pursuit of the Strategy's goals.

2014 Recommended Affordable Housing Program

Project Name	Total Investment	Total OBI	Ref
E. AFFORDABLE HOUSING PROGRAM			
Affordable Housing			
Affordable Housing Projects - City Wide	857,000	-	97
TOTAL AFFORDABLE HOUSING PROGRAM	\$857,000	\$0	

Affordable Housing

Program:	Affordable Housing Project	Sub-program:	Affordable Housing Project
Project Name:	Affordable Housing Projects- City Wide	Submission ID:	5313
Location:	Various		
Cost:	\$857,000	OBI:	\$ O
Funding Sources:	Affordable Housing Reserve (City Wide): \$857,000		
Scope:	This is to fund the City's commitment for interim fund the City of Richmond as approved by Council in May contributions will assist the project to achieve financi- the affordable housing strategy rates.	2013. The provisio	n of these City
	a mare the second second		-
	<image/>		

Equipment

Equipment Program 2014-2018

The equipment program includes machinery and vehicles for Public Works and Fire Rescue Services, computer hardware, software, library collections, and other miscellaneous equipment.

2014 Recommended Equipment Program

Project Name	Total Investment	Total OBI	Ref
F. EQUIPMENT PROGRAM			
Vehicle Equipment			
Vehicles for RCMP Detachment Leadership Team	105,000	33,920	100
Total Annual Fleet Replacement	\$105,000	\$33,920	
Technology			
2014 Server Replacements	232,000	-	101
Amanda Mobile 6.0 Upgrade Implementation	97,555	12,400	102
Energy Management - 2014 Projects	645,000	-	103
Existing Operational Desktop Computer Hardware	330,000	-	
Funding			104
Fibre Optic Cabling to City Facilities - Phase 8b	120,000	-	105
Fibre Optic Cabling to City Facilities - Phase 9/10	130,000	-	106
Mobile Middleware Framework	200,000	-	107
PeopleSoft 9.2 Enhancements and Business Intelligence	450,000	-	
Tools			108
Richmond Fire Mobile In Apparatus Computers	150,000	-	
(Evergreen)			109
WorkSafeBC Claims/Incident Management System	151,200	22,800	110
Total Technology	\$2,505,755	\$35,200	
Annual Fleet Replacement			
Vehicle and Equipment Reserve Purchases (PW and	1,980,000	_	111
Corporate Fleet) (Submission #1 of #2)	1,900,000	_	111
Total Annual Fleet Replacement	\$1,980,000	\$0	
	<i>φ</i> 1,700,000	φυ	
Fire Dept. Vehicles			
Fire Equipment Replacement	318,182	-	112
Fire Vehicle Replacement Reserve Purchases	886,641	-	113
Total Fire Dept. Vehicles	\$1,204,823	\$0	

Project Name	Total Investment	Total OBI	Ref
F. EQUIPMENT PROGRAM			
Computer Capital/Software			
Hansen Upgrade	1,175,500	44,100	114
Total Computer Capital/Software	\$1,175,500	\$44,100	
Miscellaneous Equipment			
Library Material Purchases	1,162,900	-	115
Total Miscellaneous Equipment	\$1,162,900	\$0	
TOTAL EQUIPMENT PROGRAM	\$8,133,978	\$113,220	

Program: Project Name:	Equipment Program Vehicles for RCMP Detach Team	ment Leadership	Sub-program: Submission ID:	Vehicle Equipment 5326
Location: Cost: Funding Sources:	No. 5 Rd Richmond Detachr \$105,000 Other Funding:	ment \$105,000	OBI:	\$33,920
Scope:	RCMP police vehicles is a incidents, Officers would transportation rather than	MP Contract Policin erated by the Richm y an ongoing reduc MP police vehicles Crime Unit. etachment Leadersh to a change in RCM no longer permitted need to travel to an going directly to the chment Leadership community service ings throughout the	ig Account. The c nond RCMP Depa tion in the RCMF for the Leadersh ip Team is on-cal MP vehicle use po . In order to resp d from the Richm e incident. Feam are also req groups, charity e Lower Mainland	cars will be owned by the artment Leadership Team. P contract Policing ip Team will be 1 24/7 to respond to blicy, overnight custody of ond to after-hour nond Detachment to obtain uired after regular hours to vents, cadet functions and

Equipment Program: Equipment Program Sub-program: Technology Project **2014 Server Replacements** Submission 5139 Name: ID: Location: City Hall \$232,000 **OBI:** \$ 0 Cost: Funding Lease Provision: \$232,000 Sources: The servers supporting the GIS system have experienced a number of failures over Scope: the past year. They have reached their end of life and as per the data centre evergreening plan, are scheduled for replacement in 2014. ATLAS GIS database replacement server (RC) \$10,000 METIS GIS database replacement server (RC) \$21,000 DATA4 SQL server & licenses (RC) \$45,000 SAN Storage Additional Capacity \$36,000 un

Program: Project Name: Location: Cost: Funding Sources:	Equipment Program Amanda Mobile 6.0 Upg Building Approvals Divisio \$97,555		Sub-program: Submission ID:	Technology 5289	
Cost: Funding	\$97,555	on			
Funding					
			OBI:	\$12,400	
	Rate stabilization:	\$97,555			
Scope:	We are proposing implem software upgrade, individ mobile hardware to the A anticipate that analysis of pilot period will become to System for the overall Ins	lual licenses, staff trainin manda system to equip f the operational improve he basis of a wider imple	ng, maintenance an Building Inspectio ements to perform ementation of the I	nd associated ns staff. We ance during the	

Equipment Program		Sub-program:	Technology
	Projects	Submission ID:	5290
Various Locations			
\$645,000		OBI:	\$0
Enterprise Provision:	\$645,000		
 Install dual technology occu Estimated Capital: \$50,000 Anticipated Cost Avoidance: 2.Minoru tennis court lighting - Replace inefficient lighting a Estimated Capital: \$45,000 Anticipated Cost Avoidance: 3.Steveston pool and comple - Optimize the existing heatin Centre. Estimated Capital: \$125,000 Anticipated Cost Avoidance: 4.Direct digital control upgrade - Upgrade the direct digital con Works Yard, Thompson Com Community Centre). 	 apancy sensors in s \$12,000 apgrade at the Minoru Park p \$5,000 ex heating system und system at the Steen stress \$3,000-\$10,000 des. controls systems at formunity Centre, Libert 	public tennis courts. public tennis courts. pgrade and optimiz eveston Pool and C	ation. ommunity is (City Hall,
Anticipated Cost Avoidance: 5.Lighting retrofits - Conduct 3-5 lighting retrofit Estimated Capital: \$150,000 Anticipated Cost Avoidance:	\$45,000 and upgrade project \$20,000	cts at existing facilit	ies.
	Energy Management - 2014 Various Locations \$645,000 Enterprise Provision: 1.City Hall occupancy sensor - Install dual technology occu Estimated Capital: \$50,000 Anticipated Cost Avoidance: 2.Minoru tennis court lighting - Replace inefficient lighting - Replace inefficient lighting - Replace inefficient lighting - Steveston pool and comple - Optimize the existing heatin Centre. Estimated Capital: \$125,000 Anticipated Cost Avoidance: 4.Direct digital control upgrad - Upgrade the direct digital co Works Yard, Thompson Com Community Centre). Estimated Capital: \$275,000 Anticipated Cost Avoidance: 5.Lighting retrofits - Conduct 3-5 lighting retrofit Estimated Capital: \$150,000 Anticipated Cost Avoidance:	Energy Management - 2014 Projects Various Locations \$645,000 Enterprise Provision: \$645,000 1. City Hall occupancy sensor and temperature of a stall dual technology occupancy sensors in a sestimated Capital: \$50,000 Anticipated Cost Avoidance: \$12,000 Anticipated Cost Avoidance: \$12,000 Anticipated Cost Avoidance: \$5,000 3.Steveston pool and complex heating system of coptimize the existing heating system of the control. Optimize the existing heating system of coptimize the existing heating system of the control. Optimize the direct digital control upgrades. • Upgrade the direct digital controls systems at ff Works Yard, Thompson Community Centre, Lib Community Centre). Estimated Capital: \$275,000 Anticipated Cost Avoidance: \$45,000 S.Lighting retrofits Conduct 3-5 lighting retrofit and upgrade projetestimated Capital: \$275,000 Anticipated Cost Avoidance: \$45,000 Anticipated Cost Avoidance: \$20,000 S.Lighting retrofit Conduct 3-5 lighting retrofit and upgrade projetestimated Capital: \$150,000 Anticipated Cost Avoidance: \$20,000 Suigle-State dost	Energy Management - 2014 Projects Submission Various Locations \$645,000 OBI: Statistical Statistext Statistext Statistical Statistical Statistical Sta

Program: Project Name:	Equipment Program Existing Operational Desktop Computer Hardware Funding	Sub-program: Submission ID:	Technology 4898
Location: Cost: Funding Sources:	City Hall \$330,000 Hardware Upgrade Provision: \$330,000	OBI:	\$ 0
Sources: Scope:	<text></text>	rations. Replacement e levels: 00 00	

Equipment Program: **Equipment Program** Sub-Technology program: Fibre Optic Cabling to City Facilities -Project **Submission** 5140 Phase 8b Name: ID: Location: Various Locations Cost: \$120,000 **OBI:** \$ 0 Enterprise Provision: \$120,000 Funding Sources: Scope: Replace the Telus Munilink services that currently run to Nature Park and Cambie. Total project cost: \$320,000 Funded to-date: \$200,000 This portion of project Start date: 2014 end date 2015 Design, remediation of existing conduit, laying of new conduit, pulling of fibre cables, termination, and requisite electronic components. Nature Park: \$110,000 (not yet funded) Cambie: \$85,000 (partially funded)- project submission 5045 Britannia: \$125,000 (already funded)- project submission 5045

Program:	Equipment Program	Sub-program:	Technology
Project Name:	Fibre Optic Cabling to City Facilities - Phase 9/10	Submission ID:	5142
Location:	Richmond Ice Centre, Watermania, Fire Hall # 7		
Cost:	\$130,000	OBI:	\$ 0
Funding Sources:	Enterprise Provision: \$130,000		
Scope:	Replace the Shaw Internet services currently pro Replace the Telus Munilink services that currently Upgrade telecommunications equipment. Design, remediation of existing conduit, laying of termination, and requisite electronic components Current & anticipated operating expenditures (if u Refer to document #3905197 for additional detail	y run to Richmonc new conduit, pulli ınfunded):	I Ice Centre and Watermania.

Equipment	or Recommended Projects by Program		Ah
Program:	Equipment Program	Sub- program:	Technology
Project Name:	Mobile Middleware Framework	Submission ID:	5238
Location:	City Hall		
Cost:	\$200,000	OBI:	\$ O
Funding Sources:	Software Provision: \$200,000		
Scope:	To develop an ongoing mobile middleware fr application demand/requirement using the fo	•	ot one business unit mobile
	Strategy 1. Identify mobile application demand/require 2. Inventory types of mobiles solutions requir 3. Determine anticipated ROI of each mobile 4. Identify which mobile solutions can be pur development	red to meet demand solution	

- 5. Identify technology required and costs associated
- 6. Determine estimated implementation efforts/costs including development and deployment
- 7. Determine funding requirements (current/future) and indentify funding sources
- 8. Prioritize mobile application projects and support departments
- 9. Develop and test new technology
- 10. Develop support procedures
- 11. Implement new technology



Program:	Equipment Program		Sub- program:	Technology
Project Name:	PeopleSoft 9.2 Enhance Business Intelligence T		Submission ID:	3631
Location:	City Hall			
Cost:	\$450,000		OBI:	\$ 0
Funding Sources:	Software Provision:	6450,000		
Scope:	There are two (2) compoi Intelligence (BI) tool asse		t: PeopleSoft enhand	cements and Business
	upgrade include: reconfig	uration of the gene	ral ledger and conve	. Enhancements during the ersion of data, business nancial reporting and technica
	a consistent and compara reports. A BI tool will facil	able format reducin itate reporting in ar ne the corporate rep	g the requirement for accessible, unders	f a BI tool by providing data in or manual preparation of tandable and dynamic format at and delivery preferences as

Program:	Equipment Program	Sub- program:	Technology
Project Name:	Richmond Fire Mobile In Apparatus Computers (Evergreen)	s Submission ID:	5020
Location:	Richmond Firehalls		
Cost:	\$150,000	OBI:	\$ O
Funding Sources:	Rate stabilization: \$150),000	
Scope:	Replacement of all the mobile con 15 units (13 front line and 2 reserv \$150,000.		
	Richmond Fire Rescue has equipp with mobile computer equipment. and are coming to the end of their equipment would need to be replace to provide critical information to c computer, keyboard, monitor, mod GPS) and cabling.	These units were place life cycle in Quarter 4, ced in 2014. This equip rews in the field. The in	ed into service in Nov 2008 2013. The current computer pment is used to dispatch and installation consists of a
	The computer upgrades is used to facilitate the integration of enhance with neighbouring Fire Department would also be able to provide real-video feed for site commanders and would also be able to utilize the full communication, resulting in faster signals). In all, new software and enhanced incident management and property damage.	ed mutual communicati its, BC Ambulance, and time information that n d responding units. Th ll capacity of the public and more reliable trans technology currently av	ion of emergency services I the RCMP. The upgrade nay include live audio and e upgraded computer system e sector broadband smission (less dropped vailable would provide

Program:	Equipment Program	Sub-program:	Technology
Project Name:	WorkSafeBC Claims/Incident Management System	Submission ID:	5273
Location:	Human Resources		
Cost:	\$151,200	OBI:	\$ 22,800
Funding Sources:	Rate stabilization: \$151,200		
Scope:	To source, purchase and implement a method to centralized on-line system with configurable secu ensure incidents are quickly responded to investi Initiation of a Request for Information to located a	rity for individual users gated and closed.	or groups of users to
	Request for Proposal, review, select and award: Implementation: 3 to 6 months from purchase date	1st quarter of 2014	
	Shared project: Departments included: IT, HR, wind Public Works, and Community Services	ith internal stakeholder	of Richmond Fire-Rescue,

Program:	Equipment Program	Sub- program:	Annual Fleet Replacement Program
Project Name:	Vehicle and Equipment Reserve Purchases (PW and Corporate Fleet)	Submission ID:	605
Location:	Works Yard and Various City Departments		
Cost:	\$1,980,000	OBI:	\$0
Funding Sources:	Vehicles–PW Equipment Replacement: \$1,675,000 Utility Levy: \$305,000		
Scope:	The work involves meeting with user groups to establish vehicle/equipment replacements. Bid documentation is purchases combined, where possible, to achieve best v input, and awards are made accordingly. Scope also in commences upon receiving council approval, with timin timeframes/availability of product from successful vendo	then issued to the value. Submission of the subm	he marketplace, with ons are evaluated with user utfitting. The work
	This project includes the following items:		
	Fleet Reserve: - 879, 880 1995 U-Built Trailer - 932: 1997 Ingersoll Rand Compressor - 1046: 2003 Chevrolet Cavalier - 1055: 2001 Ford E-250 Cargo Van - 1056, 1057: 2001 Ford F-250 Pick Up Truck - 1058, 1059, 1060, 1061: 2001 F-250 Supercab Pick U - 1062, 1063: 2001 F-250 Pick Up Truck - 1065, 1066, 1067: 2001 F-250 Regular Cab Pick Up T - 1068: 2001 Ford Regular Cab Pick Up Truck - 1069, 1070, 1071, 1072, 1073: 2001 Ford F-250 Superces - 1078: 2000 U-Built Flat Deck Trailer - 1088: 2001 GMC Safari Van - 1093: 2001 Ford F-450 Crew Cab - 1112, 1116, 1152, 1154: 2001 Grumman Workhorse V - 1121 - 2001 GMC Safari Cargo Van - 1144: 2001 GMC Safari Cargo Van - 1144: 2001 GMC Safari Cargo Van - 1144: 2001 GMC Safari Cargo Van - 1166: 2001 Ford F-150 Super Cab - 1161: 2002 F-550 Regular Cab Dump Crane - 1166: 2001 Ford Standard Cab Dump - 1170: 2002 Ford F-250 Super Cab - 1235: 2003 Chevrolet Cavalier - 1235: 2003 Chevrolet Cavalier - 1236: 2003 John Deere Mower - 1632 Bobcat - 1414/6004/875 Aerial Tree Trimmer - Brine Mixer - Unallocated Water Utility Reserve: - 941: 1997 Chevrolet 2 WD Pick-Up Truck - 1064: 2001 Ford F250 Pick-Up Truck - 119: 2003 Ford Cargo Van Raised Roof	ruck er Cab	

Program:	Equipment Program	Sub-program:	Technology
Project	Fire Equipment Replacement	Submission ID:	4667
Name:			
Location:	Fire-Rescue		
Cost:	\$318,182	OBI:	\$ 0
Funding Sources:	Fire Equipment - Replacement Reserve: \$318,182		
Scope:	 The following equipment to due for evergreen replace 1. 55 units of Self-Contained Breathing Appara 2. 30 units of fire fighting hose at \$300-\$500 pt \$15,682 	atus at 5,500 each -	
	Firefighters rely upon their protective equipment to or death. The Self-Contained Breathing Apparatus breathing pak.		
	The change in the industry standard requires the rep SCBA units were replaced; In 2013, 55 SCBA units replaced in 2014 is 55 SCBA units.		
	Fire hose is to be replaced based on the age, usage readiness. Based on the assessment conducted, R evergreening of 30 units of fire fighting hose.		

Equipment

Equipment			
Program:	Equipment Program	Sub-program:	Technology
Project Name:	Fire Vehicle Replacement Reserve Purchases	Submission ID:	852
Location:	Fire-Rescue		
Cost:	\$886,641	OBI:	\$ O
Funding Sources:	Fire Equipment - Replacement Reserve: \$886,641		
Scope:	For 2014 a Fire Pumper is scheduled for replaceme Pumper will take approximately 10 months from dat replacement cost of the front-line apparatus is \$812	e of order to deployr	
	In addition, three support vehicles that support Fire replacement due to age and mileage (vehicles are on The cost of each vehicle is estimated to be approximed to be approxime	over 13 years old and	d more than 95,000 km).
	In 2011 a report was prepared for Council on the sta and put forward a replacement schedule for all fire v replacements requested are aligned with this life cy	vehicles and specific	equipment. The
	The regular replacement of front line fire apparatus based on the industry standards. A condition insperence mechanical status of the vehicle to determine replace	ction is conducted a	

2014 Details of Recommended Projects by Program Equipment

Program:	Equipment Program	Sub-program:	Computer Capital/Software
Project Name:	Hansen Upgrade	Submission ID:	5258
Location:	Works Yard and various City Departments		
Cost:	\$1,175,500	OBI:	\$44,100
Funding Sources:	Computer Equipment Replacement: \$1,175,500		
Scope:	The project involves a 3 phase approach:		
	Phase 1 - a comprehensive review to establish base determine "as-is" processes. The project roadmap from in-depth analysis and reporting during the curre include the vision, strategies, tactics and actionable situation and the target state.	will realize and lever ent state assessmer	age knowledge gained ts. Recommendations to
	Phase 2 - system implementation, configuration and The hardware and software components will be inst requirements in phase 1. This phase also encompa between Hansen and the other software systems, s	alled and configured	l as per the business I build of the integrations
	Phase 3 - system refinements. The core system ar units upon "go-live". Encompasses the continuous and refinement of work processes post go-live.		
	It is anticipated that this three phase approach will ta March 2014 and concluding October 2016.	ake approximately 3	0 months, commencing
	OBI of \$44,100 has been included to support the an Hansen modules for Electronic Call Centre and Mot		f new licences for new
	There is no other capital projects that this upgrade i	s associated with.	
	Business units/departments and stakeholders includ - Public Works Administration	de:	
	 Water Services Sanitation, Sewer and Storm 		
	- Roads and Construction		
	- Fleet Operations - Engineering Planning		
	- Engineering Design and Construction		
	 Facilities Management Project Development 		
	- Parks and Recreation		
	- Finance/Payroll		
	- IT - Bylaws		
	The largest components of this project would be pha process reviews and phase 2 will be the system imp engineering of Hansen work processes.		

Appendix 4

Equipment

Program:	Equipment Program	Sub-program:	Miscellaneous Equipment
Project Name:	Library Material Purchases	Submission ID:	4926
Location:	Library		
Cost:	\$1,162,900	OBI:	\$ O
Funding Sources:	Library Provision: \$1,162,900		
Scope:	This project includes the purchasing, catalogui CDs. It covers the cost of acquiring the materia check-out. Conversion of these budgets from o continue annually. Components of this project freight costs; and the cost of cataloging, proces necessary.	Is and getting them perating to capital s include: purchase	a prepared for customer started in 2012 and of the material, including

Child Care Program 2014-2018

To address child care needs, the City plans the development of and partners with organizations to support a range of quality and affordable child care facilities.

2014 Recommended Child Care Program

Project Name	Total Investment	Total OBI	Ref
G. CHILD CARE PROGRAM			
Child Care			
Child Care Projects- City Wide	50,000	-	117
TOTAL CHILD CARE PROGRAM	\$50,000	\$0	

2014 Details of Recommended Projects by Program Child Care

Appendix 4

Program:	Child Care Program	Sub-program:	Child Care Program
Project Name:	Child Care Projects- City Wide	Submission ID:	4886
Location:	Various		
Cost:	\$ 50,000	OBI:	\$0
Funding Sources:	Child Care Development (City Wide): \$50,000		
Scope:	Funding for the City's 2014 City's Child Care gra	ant program.	

Internal Transfers / Debt Repayment

Internal Transfers/Debt Program 2014-2018

The internal transfers/debt program relates to the use of capital funding for items that do not result in tangible capital assets. This includes: the repayment of capital funds borrowed from other internal sources of funding, external debt repayment and transfers to the operating budget for items that do not meet the asset capitalization criteria.

2014 Recommended Internal Transfer/Debt Program

Project Name	Total Investment	Total OBI	Ref
H. INTERNAL TRANSFERS/DEBT REPAYMENT			
Internal Transfers/Debt Repayment			
Nelson Road Interchange Repayment	385,098	-	119
Parkland Acquisition City Wide	8,000,000	-	120
Parkland Acquisition West Cambie	1,200,000	-	121
River Rd/North Loop (2005) Repayment	1,317,000	-	122
Shovel - Ready Grant (2009) Repayment Lansdowne	77,263	-	
Rd Extension			123
TOTAL INTERNAL TRANSFERS/DEBT REPAY	\$10,979,361	\$0	
Total 2014 Capital Program	\$185,855,625	\$3,948,355	

Program:	Internal 1	Fransfer	rs/Debt Repay	rment	Sub-program:	Internal Transfers/Debt Repayments
Project Name:	Nelson R	oad Int	erchange Rep	ayment	Submission ID:	5296
Location:	Finance					
Cost:	\$385,098				OBI:	\$0
Funding Sources:	Roads DC	CC:		\$385,098		
Scope:	A total of	\$2.54M	is to be repaid	from Roads D	CC to Surplus over	8 years.
	The loan	amortiza	ation schedule	is:		
	Payment 1 2 3 4 5 6 7 8 *Picture is	2014 2015 2016 2017 2018 2019 2020 2021	Balance \$2,540,065 \$2,269,270 \$1,986,289 \$1,690,574 \$1,381,552 \$1,058,624 \$721,164 \$368,518	Payment \$(385,098) \$(385,098) \$(385,098) \$(385,098) \$(385,098) \$(385,098) \$(385,098) \$(385,098)	Interest 114,303 102,117 89,383 76,076 62,170 47,638 32,452 16,583	Principal 270,795 282,981 295,715 309,022 322,928 337,460 352,646 368,515

Appendix 4

Appendix 4

Program:	Internal Transfers/Debt Repayment	Sub-program:	Internal Transfers/Debt Repayments
Project Name:	Parkland Acquisition City Wide	Submission ID:	5331
Location:	Finance		
Cost:	\$8,000,000	OBI:	\$0
Funding Sources:	Park DCC: \$7,524,000 Parks Development City Assist: \$476,000		
Scope:	To repay the Industrial Use Reserve for parkland that used general funding because the West Ca acquisition.		

Program:	Internal Transfers/Debt Repayment	Sub-program:	Internal Transfers/Debt Repayments
Project Name:	Parkland Acquisition West Cambie	Submission ID:	5330
Location:	Finance		
Cost:	\$1,200,000	OBI:	\$0
Funding Sources:	Park DCC: \$1,128,601 Parks Development City Assist: \$71,399		
Scope:	To repay the Industrial Use Reserve for parkland pro that used general funding because the West Cambin acquisition.		

2014 Details o Internal Transf

of Recommended Projects by Program		
sfers / Debt Repayment		
Internal Transfers/Debt Payment	Sub-program:	Internal

Appendix 4

Program:	Internal Transfe	rs/Debt F	Payment	S	Sub-program:	Internal Transfers/Debt Payment
Project Name:	River Rd/North	Loop (20	05) Repayment	S	Submission ID:	2303
Location:	Finance					
Cost:	\$1,317,000			C	OBI:	\$ 0
Funding Sources:	Roads DCC:		\$1,317,000)		
Scope:	A total of \$18M is The loan amortiz			DCCs to Su	rplus over 18 yea	ars.
	Payments 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Year 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023	Balance 17,100,000 15,928,924 16,236,436 14,937,712 13,593,532 13,601,095 13,777,133 14,059,333 12,612,208 11,736,635 10,462,361 9,143,488 7,778,454 6,365,644 4,903,386 3,488,258 2,023,601 507,681	Paymen (1,769,576 (1,200,000 (1,867,000 (1,867,000 (200,000 (1,939,202 (1,317,000 (1,685,056 (1,685,056 (1,685,056 (1,685,056 (1,586,746 (1,586,746 (1,586,746) 598,500) 557,512) 568,275) 522,820) 475,774) 476,038) 482,200) 492,077) 441,427) 410,782) 366,183) 320,022) 272,246) 222,798) 171,618) 122,089) 70,826	Principal 1,171,076 642,488 1,298,725 1,344,180 (7,564) (176,038) (282,200) 1,477,125 875,573 1,274,274 1,318,873 1,365,034 1,412,810 1,462,258 1,415,128 1,464,657 1,515,920 507,681

Append	ix 4
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2014 Details of Unf	unded Projects		Appendix 5
Program:	Building Program	Sub-program:	Major Building
Project Name:	Project Development Advanced Design	Submission ID:	5254
Location:	Citywide		
Cost:	\$200,000	OBI:	\$0
Funding Sources:	Capital Reserve - Revolving: \$200,000		
Scope:	Engage services for a variety of proposed facility pro project. Services to include the development of conc cost estimates and schedule for each proposed proje	eptual and detailed	he feasibility of each design plans and
	Unfunded 2014		

2014 Details of Unfunded Projects Appendix								
Program:	Equipment Program	Sub-program:	Vehicle Equipment					
Project Name:	Inter-agency Emergency Command Vehicle	Submission ID:	5192					
Location:	Various locations							
Cost:	\$992,000	OBI:	\$60,828					
Funding Sources:	Capital Reserve - Revolving: \$992,000							
Scope:	This emergency command vehicle is intended as an Incident Command Post for emergency response by Richmond Fire Rescue, RCMP, BC Ambulance Service, Public Works, Coast Guard and Emergency Programs for the inter-agency coordination of command and control of tactical operations and centralized decision- making at an emergency. The present 1995 command unit is now beyond the end of its current life cycle,							
	causing maintenance and repair costs to increas its communication equipment fails. To date the maintenance of the current vehicle, \$19,100 of t	e significantly as th City has spent \$31	ne aging vehicle and ,800 on					
	Replacement of this vehicle will enhance the City's response capabilities by ensur- emergency responders have access to a reliable vehicle and operational equipment with up to date technology, and an effective workspace in which to establish a command centre at an emergency. It may also be used at a large scale community event. Total unit cost is estimated at \$992,000							
	Vehicle replacement reserves - \$9,000 Vehicle purchase - \$655,000 Completion - \$328,000							
	Acquisition of this vehicle will be over a two-ye the first year and \$328,000 required in the secon This unit can be utilized by Richmond Fire Rese Public Works, Coast Guard and Emergency Pro- scale public events.	nd year. cue, RCMP, BC A	mbulance Service,					
	Unfunded 2014							

2014 Recommended Projects OBI Phase-in Plan Options

2015 2014 2016 2017 2018 2019 2020 2021 Total OBI-Other \$183 \$367 \$367 \$367 \$367 \$367 \$367 \$367 City Centre Community Centre 1,278 1,608 1,608 1,608 1,608 1,608 1,608 86 Older Adults Centre 290 725 725 725 725 725 --Minoru Aquatic 1,018 Centre 480 1,018 1,018 1,018 1,018 _ _ 209 209 Fire Hall 1 209 209 209 209 _ **OBI** funding 270 2,955 3,928 3,928 3,928 requirement 1,645 3,928 3,928 \$500 \$1,000 \$1,500 \$2,000 \$2,500 \$3,000 \$3,500 \$3,928 **Incremental OBI** Base Budget OBI (surplus) deficit (230)645 1,455 1,928 1,428 928 428 -Carryforward prior year surplus (230)------Funding from Provision (1, 455)(1,928)(5,225)(414)(1, 428)(928) (428) _ _ Surplus to carryforward (230)_ 0.29% Annual Tax impact 0.29% 0.29% 0.29% 0.29% 0.29% 0.29% 0.24% 2.25%

OBI Phase-in Option 1 (in \$000s)

2014 Recommended Projects OBI Phase-in Plan Options

OBI Phase-in Option 2 (in \$000s) - Recommended

	2014	2015	2016	2017	2018	2019	2020	Total
OBI-Other	\$183	\$367	\$367	\$367	\$367	\$367	\$367	
City Centre Community		1.0-0	1	1	1 40.0	1 - 60 0	1 100	
Centre	86	1,278	1,608	1,608	1,608	1,608	1,608	
Older Adults Centre	-	-	290	725	725	725	725	
Minoru Aquatic Centre	-		480	1,018	1,018	1,018	1,018	
Fire Hall 1	-	-	209	209	209	209	209	
OBI funding requirement	270	1,645	2,955	3,928	3,928	3,928	3,928	
Incremental OBI	\$600	\$1,200	\$1,800	\$2,400	\$3,000	\$3,600	\$3,928	
Base Budget OBI (surplus) deficit	(330)	445	1,155	1,528	928	328	-	
Carryforward prior year surplus		(330)	-	-	-	-	-	
Funding from Provision	-	(114)	(1,155)	(1,528)	(928)	(328)	-	(3,725)
Surplus to carryforward	(330)	-	-	-	-	-	-	
Annual Tax impact	0.34%	0.34%	0.34%	0.34%	0.34%	0.34%	0.19%	2.25%

2014 Recommended Projects OBI Phase-in Plan Options

OBI Phase-in Option 3 (in \$000s)								
	2014	2015	2016	2017	2018	2019	Total	
OBI-Other	\$183	\$367	\$367	\$367	\$367	\$367		
	0.6	1 070	1 (00	1 (00	1 (00	1 (00		
City Centre Community Centre	86	1,278	1,608	1,608	1,608	1,608		
Older Adults Centre			290	725	725	725		
Older Adults Centre			270	125	125	125		
Minoru Aquatic Centre	-	-	480	1,018	1,018	1,018		
I				,	,	,		
Fire Hall 1	-	-	209	209	209	209		
	270	1,645	2,955	3,928	3,928	3,928		
Incremental OBI	\$700	\$1,400	\$2,100	\$2,800	\$3,500	\$3,928		
Base Budget OBI (surplus)								
deficit	(430)	245	855	1,128	428	-		
Carryforward prior year surplus		(430)	(186)	-	-	-		
			((1.1.0.0)				
Funding from Provision	-	-	(669)	(1,128)	(428)	-	(2,225)	
Surplus to carryforward	(430)	(186)	_	_	_	_		
Annual Tax impact	0.40%	0.40%	0.40%	0.40%	0.40%	0.24%	2.25%	
Annual Lax Impact	0.40/0	0.40/0	0.40/0	0.40/0	0.40/0	0.24/0	2.2570	

OBI Phase-in Option 3 (in \$000s)