

# City of Richmond

## **Report to Committee**

To:

Finance Committee

Date:

March 14, 2008

From:

Jerry Chong

File:

Director, Finance

Re:

2007 4th Quarter Financial Information

#### **Staff Recommendation**

That the report on Financial Information for the 4th quarter ended December 31st, 2007 be received for information.

Jerry Chong Director, Finance

(4064)

FOR ORIGINATING DE	PARTME	NT USE ONLY							
CONCURRENCE OF GENERAL MANAGER									
A31	. <b>^</b>								
REVIEWED BY TAG	YES	NO							
	120								
REVIEWED BY CAO	YES	NO							

#### Staff Report

#### Origin

The following financial updates have been provided for the 4th quarter ending December 31<sup>st</sup>, 2007.

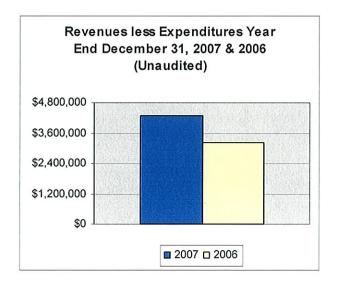
- > Statement of net revenues/(expenditures) (actual vs. budget)
- Revenues and Expenditures (2007 vs. 2006)
- Revenue Updates
- Status of capital program (project summary)
- Contract awards
- Investment portfolio performance
- Key indicators

#### **Analysis**

#### Statement of net revenues/(expenditures)

The fourth quarter ending December 31<sup>st</sup>, 2007, shows a favourable variance in the year-to-date net revenues of \$4.3 million compared to a break even budget. This is largely in the areas of Planning and Development Permits \$1.3 million and RCMP \$1.8 million and Parks, Recreation and Culture \$ 450,000. This is mainly due to lower than budgeted expenditures in RCMP and Parks, Recreation and Culture and higher revenues in Planning and Development Services.

The net revenues at the end of the fourth quarter of 2007 is higher than the corresponding period of 2006 shown in the graph below. This is primarily in the areas of RCMP, Fire & Rescue Services, Planning and Development, Parks, Recreation and Culture and Business and Financial Services.



Following are the explanations of variances at the departmental level.

# City of Richmond Statement of Net Revenues/(Expenditures)

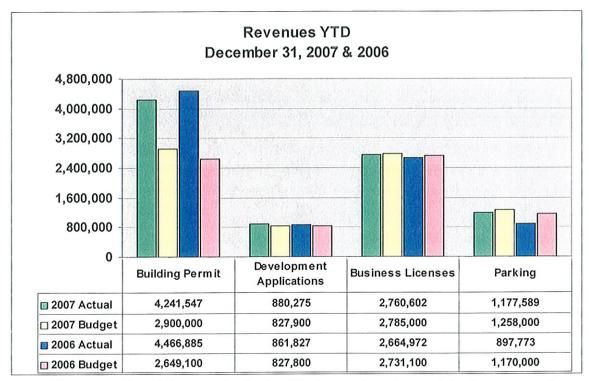
	Actual Year to Date	Budget Year to Date	Actual - Budget Variance
RCMP	(28,130,405)	(29,934,000)	1,803,595
Parks Rec & Culture	(24,702,720)	(25,155,510)	452,790
Fire Rescue Services	(23,914,603)	(24,025,303)	110,700
Engineering & Public Works	(20,549,017)	(20,392,366)	(156,651)
Corporate Services	(11,936,317)	(11,943,700)	7,383
Law & Community Safety	(2,592,191)	(2,118,601)	(473,590)
Corporate Administration	(2,331,626)	(2,282,635)	(48,991)
Planning & Development Services	(2,564,699)	(3,905,900)	1,341,201
Business & Financial Services	(1,602,816)	(1,730,600)	127,784
Library*	145,983	0	145,983
Fiscal	122,482,201	121,488,615	993,586
*			
Total	4,303,790	0	4,303,790

<sup>\*</sup>The City's annual funding for Library Services in 2007 was \$6,638,700. Utilities are a balanced budget, therefore excluded

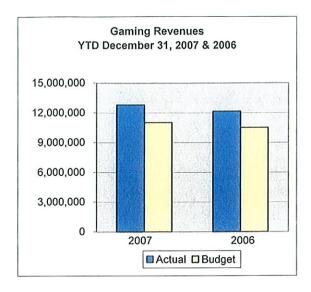
- The favorable variance in RCMP expenditures is due to lower than budgeted expenditures. This is largely because of the vacancies within the RCMP complement. The complement is currently 188.34 versus the budgeted number of positions of 206.
- Parks, Recreation and Culture shows a favorable variance largely due to lower than budgeted program salaries and utilities and maintenance expenditures in Community Centres and Recreation facilities and Aquatics.
- Fire & Rescue Services has a small favourable variance primarily due to slightly lower than budgeted overtime cost.
- Unfavourable variance in Law & Community Safety is primarily due to increased demand for external legal services from other departments, which resulted in higher than budgeted legal costs.
- Planning and Development Services favorable revenue budget is due to Building Permit revenues exceeding year to date budgets (\$1.3 million). Expenditures in the overall operating accounts are slightly under budget.
- > Business and Financial Services favorable variance is due to lower salary costs due to vacancies.
- Library budgets are in a favorable position due to reduced expenditures in salaries and operating expenditures year to date.

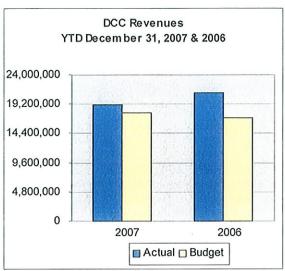
- > Water Utility, Sewer Utility and Sanitation & Recycling are break-even.
- The favorable variance in Fiscal is due to higher than expected investment income revenues exceeding budget expectations in the first three quarters.

#### Revenue Updates (Details see Appendix 1)



- > Building permit activity remains high with the continued growth in the construction and real estate industry.
- Development Applications revenues continue to be higher than the budget.
- Business License fees are on budget.
- Parking meter revenues continue to be under budget. However, with the introduction of the new adjudicating system effective April 1, 2007, parking fines revenues have increased in the 4<sup>th</sup> quarter.





- For Gaming revenues received as of December 31st, 2007 are higher than budgeted.
- > DCC contributions are higher than the budget due to higher than anticipated activity.

#### Capital Program (Details see Appendix 2)

A summary of the City's major capital projects are provided in Appendix 2 which shows the total budgeted cost of the projects, the costs incurred up to December 31<sup>st</sup>, 2007, the percentage of completion at December 31<sup>st</sup>, 2007, estimated date of completion, estimated final project cost, the variance between budget and estimated final cost, and a determination by the respective Project Manager as to whether the project is on schedule.

#### Contract Awards (Details see Appendix 3)

This report is to provide Committee members information with regard to the formal contracts awarded by the City for the 4<sup>th</sup> quarter.

#### **Investment Portfolio (Details see Appendix 4)**

The City's investment portfolio at December 31<sup>st</sup>, 2007 is \$520.9 million. The City's average return on investment for the 4th quarter was 4.62%, a decrease of 0.14% from the previous quarter. The current strategy deployed by the City is to have sufficient cash available to meet funding for operations and major projects within the next 5 years including the Olympic Oval, land purchases and other capital projects.

#### Key Indicator Statistics (Details see Appendix 5)

This report is to provide Committee members information with regard to general statistics for the City for the year to date 2007 as compared to 2006.

#### **Financial Impact**

None.

#### Conclusion

There are no major issues to report in the City's  $2007 - 4^{th}$  quarter financial results.

Hari Suvarna

Manager, Budgets and Accounting

Hari Sulama

(4365)

Appendix 1

City of Richmond Revenues

	YTD December 31, 2007 Actual	YTD December 31, 2007 Budget	Actual - Budget Variance	YTD December 31, 2006 Actual	YTD December 31, 2006 Budget	Actual- Budget Variance
Building Permit Revenue	4,241,547	2,900,000	1,341,547	4,466,885	2,649,100	1,817,785
Development Applications Revenues	880,275	827,900	52,375	861,827	827,800	34,027
Business License Revenues	2,760,602	2,785,000	(24,398)	2,664,972	2,731,100	(66,128)
Parking Revenues	1,177,589	1,258,000	(80,411)	897,773	1,170,000	(272,227)
Gaming Revenues	12,802,448	11,000,000	1,802,448	12,156,385	10,500,000	1,656,385
Roads, Water, Sewer DCC's Parks DCC's	8,047,207 11,020,573	9,735,767 8,024,233	(1,688,560) 2,996,340	8,795,924 12,318,631	7,865,934 9,134,066	929,990 3,184,565
Total DCC Fees Received	19,067,780	17,760,000	1,307,780	21,114,555	17,000,000	4,114,555

City of Richmond Capital Project Summary

Appendix 2

A. Infrastructure   Roads   INorth Loop Rd - Land Acq (05-06)   15,000,000   14,767,569   95%   15,000,000   0   31/12/2008   2RAVICanada Line No. 3 Rd (06-07)   9,095,000   345,687   4%   9,095,000   0   31/12/2009   3River Rd Realignment (05-07)   7,128,946   6,661,981   80%   7,128,946   0   31/10/2008   4/Westmnt Nelson/McMillan(04-05)   6,525,000   4,633,440   85%   5,500,000   1,025,000   31/05/2008   5Canada Line-Brig Bus Mall (2007)   6,000,000   0   0   0   6,000,000   0   01/01/2011   0   0   0   0   0   0   0   0   0			Project	%				
Project Name			-			Ē.		
A. Infrastructure   Roads		1				_	E .	On
A. Infrastructure Roads  1 North Loop Rd - Land Acq (05-06)	Drainat Nama	1 - i			_		1 -	Time
North Loop Rd - Land Acq (05-06)   15,000,000   14,757,569   95%   15,000,000   0   31/12/2008	Project Name	Buaget	2007	2007	Cost	Final Cost	Date	(Y) or (N)
RAV/Canada Line No. 3 Rd (06-07) 9,095,000 345,687 4% 9,095,000 0 31/12/2009 3 River Rd Realignment (05-07) 7,128,946 6,661,981 80% 7,128,946 0 31/10/2008 4 Westmit Nelson/McMillan(04-06) 6,525,000 4,633,440 85% 5,500,000 1,025,000 31/05/2008 5 Canada Line-Brig Bus Mall (2007) 6,000,000 0 0 0% 6,000,000 0 0 0/10/12011 6 Undrgrind Hyd/Telus Westmin (2003) 1,902,000 1,462,257 95% 1,500,000 402,000 31/05/2008 7 Computerized Traf Signal (03-06) 1,455,139 1,016,435 80% 1,259,345 195,794 31/12/2008 8 Undergrounding Hydr/Tel (2004) 1,270,014 18,621 5% 1,270,014 0 31/12/2008 9 Browngate Road Ext (2004) 800,000 452,791 98% 800,000 0 30/06/2008 10 Undergrounding Hydr/Tel (2005) 750,000 0 0 0 % 750,000 0 31/12/2011 11 Bicycle Lane Program (2005) 721,760 764 5% 721,760 0 31/12/2008 12 No. 3 Rd. U/G Preducting (2006)* 689,530 777,686 100% 777,686 -88,156 31/12/2008 13 Land Acquis Infrastruct (2005) 634,000 17,569 5% 634,000 0 30/09/2008 15 Elm/Holly/Gillbert Improvements 453,000 197,967 40% 453,000 0 31/12/2008 10 Bicycle Lane Program (2006) 229,500 51,916 5% 5% 634,000 0 31/12/2008 10 Bicycle Lane Program (2006) 229,500 51,916 5% 292,500 0 31/05/2008 10 Biocycle Lane Program (2006) 229,500 51,916 5% 292,500 0 31/05/2008 11 Biocycle Lane Program (2006) 229,500 51,916 5% 292,500 0 31/05/2008 11 Biocycle Lane Program (2006) 229,500 51,916 5% 292,500 0 31/05/2008 11 Biocycle Lane Program (2006) 229,500 19,795 70% 242,900 0 30/06/2008 11 Biocycle Lane Program (2006) 242,900 190,795 70% 242,900 0 30/06/2008 11 Biocycle Lane Program (2006) 280,000 29,282 99% 229,282 21,282 30/09/2007 0 31/05/2008 11 Biocycle Lane Program (2006) 242,900 190,795 70% 242,900 0 30/06/2008 11 Biocycle Lane Program (2006) 242,900 190,795 70% 242,900 0 30/06/2008 11 Biocycle Lane Program (2006) 242,900 190,795 70% 242,900 0 30/06/2008 11 Biocycle Lane Program (2006) 242,900 190,795 70% 242,900 0 30/06/2008 11 Biocycle Lane Program (2006) 242,900 190,795 70% 242,900 0 30/06/2008 11 Biocycle Lane Program (2006) 242,900 190,795 70% 242,900 0 30/06/2008 11			*					
3   River Rd Realignment (05-07)	1North Loop Rd - Land Acq (05-06)	15,000,000	14,757,569	95%	15,000,000	0	31/12/2008	Υ
A   Westmit Nelson/McMillan(04-06)	2RAV/Canada Line No. 3 Rd (06-07)	9,095,000	345,687	4%	9,095,000	0	31/12/2009	Y
SCanada Line-Brig Bus Mall (2007)   6,000,000   0   0   0   6,000,000   0   01/01/2011	3 River Rd Realignment (05-07)	7,128,946	6,661,981	80%	7,128,946	0	31/10/2008	Y
Gundrgrnd Hyd/Telus Westmin (2003)	4Westmnt Nelson/McMillan(04-06)	6,525,000	4,633,440	85%	5,500,000	1,025,000	31/05/2008	Υ
TComputerized Traf Signal (03-06)	5 Canada Line-Brig Bus Mall (2007)	6,000,000	0	0%	6,000,000	0	01/01/2011	Υ
8Undergrounding Hydr/Tel (2004) 1,270,014 18,621 5% 1,270,014 0 31/12/2008 9Browngate Road Ext (2004) 800,000 452,791 98% 800,000 0 30/06/2008 10 Undergrounding Hydr/Tel (2005) 750,000 0 0% 750,000 0 31/12/2011 11 Bicycle Lane Program (2005) 721,760 764 5% 721,760 0 31/12/2008 12 No. 3 Rd. U/G Preducting (2006) 689,530 777,686 100% 777,686 -88,156 31/12/2009 13 Land Acquis Infrastruct (2005) 634,000 17,569 5% 634,000 0 31/12/2008 14 Parking Lot Rehab (2004) 500,000 251,595 58% 500,000 0 30/09/2008 15 Elm/Holly/Gilbert Improvements 453,000 197,967 40% 453,000 0 31/12/2008 16 Bicycle Lane Program (2006) 292,500 51,916 5% 292,500 0 31/05/2008 17 Traffic Signal Install (2006) 242,900 190,795 70% 242,900 0 30/06/2008 18 No. 4 Rd/Westminster E (2005) 212,000 34,746 20% 325,000 -113,000 31/03/2008 19 Arterial Rd Crosswalk (2006) 208,000 229,282 99% 229,282 -21,282 30/09/2007 (20 Traffic Signal Install (2007) 200,500 3,370 5% 200,500 0 30/06/2008 21 Blundell/Steveston Inter(2003) 200,000 98,627 50% 200,000 0 30/06/2008 22 No 3 Walkway:Stvstn- Dyke (2005) 200,000 140,227 95% 150,000 50,000 31/03/2008 22 No 3 Walkway:Stvstn- Dyke (2005) 164,250 149,783 90% 155,000 9,250 31/03/2008 26 Neighbourhood Traff Safety (2006) 100,000 24,919 20% 100,000 0 31/12/2008 27 Transit Plan Infra Imp (2006) 50,000 31/12/2008 27 Transit Plan Infra Imp (2006) 50,000 31/12/2008 31/12/	6Undrgrnd Hyd/Telus Westmin (2003)	1,902,000	1,462,257	95%	1,500,000	402,000	31/05/2008	Y
8Undergrounding Hydr/Tel (2004) 1,270,014 18,621 5% 1,270,014 0 31/12/2008 9Browngate Road Ext (2004) 800,000 452,791 98% 800,000 0 30/06/2008 10 Undergrounding Hydr/Tel (2005) 750,000 0 0	7 Computerized Traf Signal (03-06)	1,455,139	1,016,435	80%	1,259,345			Y
9Browngate Road Ext (2004) 800,000 452,791 98% 800,000 0 30/06/2008 10 Undergrounding Hydr/Tel (2005) 750,000 0 0 0% 750,000 0 31/12/2011 11 Bicycle Lane Program (2005) 721,760 764 5% 721,760 0 31/12/2008 12 No. 3 Rd. U/G Preducting (2006) 689,530 777,686 100% 777,686 -88,156 31/12/2009 13 Land Acquis Infrastruct (2005) 634,000 17,569 5% 634,000 0 31/12/2008 14 Parking Lot Rehab (2004) 500,000 251,595 58% 500,000 0 30/09/2008 15 Elm/Holly/Gilbert Improvements 453,000 197,967 40% 453,000 0 31/12/2008 16 Bicycle Lane Program (2006) 292,500 51,916 5% 292,500 0 31/05/2008 17 Traffic Signal Install (2006) 242,900 190,795 70% 242,900 0 30/06/2008 18 No. 4 Rd/Westminster E (2005) 212,000 34,746 20% 325,000 -113,000 31/03/2008 19 Arterial Rd Crosswalk (2006) 208,000 229,282 99% 229,282 -21,282 30/09/2007 (20 Traffic Signal Install (2007) 200,500 3,370 5% 200,500 0 30/06/2008 21 Blundell/Steveston Inter(2003) 200,000 98,627 50% 200,000 0 30/06/2008 22 No 3 Walkway:Stvstn- Dyke (2005) 176,629 169,240 90% 176,629 0 31/03/2008 24 Gard City Bike:Capstan-Camb (2005) 164,250 149,783 90% 155,000 9,250 31/07/2007 (25 Misc Intersection Improve (2006) 138,000 41,49 10% 138,000 0 31/12/2008 26 Neighbourhood Traff Safety (2006) 50,000 26,470 95% 50,000 0 31/12/2008 171 Infra Imp (2006) 50,000 26,470 95% 50,000 0 31/12/2008 27 Transit Plan Infra Imp (2006) 50,000 16,934 30% 50,000 0 31/12/2008	8Undergrounding Hydr/Tel (2004)	1,270,014	18,621	5%	1,270,014	0		N
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15 Elm/Holly/Gilbert Improvements 453,000 197,967 40% 453,000 0 31/12/2008 16 Bicycle Lane Program (2006) 292,500 51,916 5% 292,500 0 31/05/2008 17 Traffic Signal Install (2006) 242,900 190,795 70% 242,900 0 30/06/2008 18 No. 4 Rd/Westminster E (2005) 212,000 34,746 20% 325,000 -113,000 31/03/2008 19 Arterial Rd Crosswalk (2006) 208,000 229,282 99% 229,282 -21,282 30/09/2007 (20 Traffic Signal Install (2007) 200,500 3,370 5% 200,500 0 30/09/2008 21 Blundell/Steveston Inter(2003) 200,000 98,627 50% 200,000 0 30/06/2008 22 No 3 Walkway:Stvstn- Dyke (2005) 200,000 140,227 95% 150,000 50,000 31/03/2008 23 Traffic Signal Install (2005) 176,629 169,240 90% 176,629 0 31/03/2008 24 Gard City Bike:Capstan-Camb (2005) 164,250 149,783 90% 155,000 9,250 31/07/2007 (25 Misc Intersection Improve (2006) 138,000 4,149 10% 138,000 0 31/12/2008 26 Neighbourhood Traff Safety (2006) 100,000 24,919 20% 100,000 0 30/06/2008 27 Transit Plan Infra Imp (2006) 50,000 16,934 30% 50,000 0 31/12/2008 (28 Transit Plan Infra Imp (2007) 50,000 16,934 30% 50,000 0 31/12/2008	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					0		N
16 Bicycle Lane Program (2006)         292,500         51,916         5%         292,500         0         31/05/2008           17 Traffic Signal Install (2006)         242,900         190,795         70%         242,900         0         30/06/2008           18 No. 4 Rd/Westminster E (2005)         212,000         34,746         20%         325,000         -113,000         31/03/2008           19 Arterial Rd Crosswalk (2006)         208,000         229,282         99%         229,282         -21,282         30/09/2007         0           20 Traffic Signal Install (2007)         200,500         3,370         5%         200,500         0         30/06/2008           21 Blundell/Steveston Inter(2003)         200,000         98,627         50%         200,000         0         30/06/2008           22 No 3 Walkway:Stvstn- Dyke (2005)         200,000         140,227         95%         150,000         50,000         31/03/2008           23 Traffic Signal Install (2005)         176,629         169,240         90%         176,629         0         31/03/2008           24 Gard City Bike:Capstan-Camb (2005)         164,250         149,783         90%         155,000         9,250         31/07/2007         0           25 Misc Intersection Improve (2006)         138						0	•	Y
17 Traffic Signal Install (2006)       242,900       190,795       70%       242,900       0 30/06/2008         18 No. 4 Rd/Westminster E (2005)       212,000       34,746       20%       325,000       -113,000       31/03/2008         19 Arterial Rd Crosswalk (2006)       208,000       229,282       99%       229,282       -21,282       30/09/2007       0         20 Traffic Signal Install (2007)       200,500       3,370       5%       200,500       0 30/06/2008         21 Blundell/Steveston Inter(2003)       200,000       98,627       50%       200,000       0 30/06/2008         22 No 3 Walkway:Stvstn- Dyke (2005)       200,000       140,227       95%       150,000       50,000       31/03/2008         23 Traffic Signal Install (2005)       176,629       169,240       90%       176,629       0 31/03/2008         24 Gard City Bike:Capstan-Camb (2005)       164,250       149,783       90%       155,000       9,250       31/07/2007       0         25 Misc Intersection Improve (2006)       138,000       4,149       10%       138,000       0 31/12/2008         26 Neighbourhood Traff Safety (2006)       100,000       24,919       20%       100,000       0 30/06/2008         27 Transit Plan Infra Imp (2006)       50,000				i		0		N
18 No. 4 Rd/Westminster E (2005)       212,000       34,746       20%       325,000       -113,000       31/03/2008         19 Arterial Rd Crosswalk (2006)       208,000       229,282       99%       229,282       -21,282       30/09/2007       0         20 Traffic Signal Install (2007)       200,500       3,370       5%       200,500       0       30/09/2008         21 Blundell/Steveston Inter(2003)       200,000       98,627       50%       200,000       0       30/06/2008         22 No 3 Walkway:Stvstn- Dyke (2005)       200,000       140,227       95%       150,000       50,000       31/03/2008         23 Traffic Signal Install (2005)       176,629       169,240       90%       176,629       0       31/03/2008         24 Gard City Bike:Capstan-Camb (2005)       164,250       149,783       90%       155,000       9,250       31/07/2007       0         25 Misc Intersection Improve (2006)       138,000       4,149       10%       138,000       0       31/12/2008         26 Neighbourhood Traff Safety (2006)       100,000       24,919       20%       100,000       0       31/12/2007       0         28 Transit Plan Infra Imp (2007)       50,000       16,934       30%       50,000       0       31/		· · ·					-	Y
19 Arterial Rd Crosswalk (2006) 208,000 229,282 99% 229,282 -21,282 30/09/2007 0 20 Traffic Signal Install (2007) 200,500 3,370 5% 200,500 0 30/09/2008 21 Blundell/Steveston Inter(2003) 200,000 98,627 50% 200,000 0 30/06/2008 22 No 3 Walkway:Stvstn- Dyke (2005) 200,000 140,227 95% 150,000 50,000 31/03/2008 23 Traffic Signal Install (2005) 176,629 169,240 90% 176,629 0 31/03/2008 24 Gard City Bike:Capstan-Camb (2005) 164,250 149,783 90% 155,000 9,250 31/07/2007 0 25 Misc Intersection Improve (2006) 138,000 4,149 10% 138,000 0 31/12/2008 26 Neighbourhood Traff Safety (2006) 100,000 24,919 20% 100,000 0 30/06/2008 27 Transit Plan Infra Imp (2006) 50,000 26,470 95% 50,000 0 31/12/2007 0 28 Transit Plan Infra Imp (2007) 50,000 16,934 30% 50,000 0 31/12/2008								N
20 Traffic Signal Install (2007)       200,500       3,370       5%       200,500       0       30/09/2008         21 Blundell/Steveston Inter(2003)       200,000       98,627       50%       200,000       0       30/06/2008         22 No 3 Walkway:Stvstn- Dyke (2005)       200,000       140,227       95%       150,000       50,000       31/03/2008         23 Traffic Signal Install (2005)       176,629       169,240       90%       176,629       0       31/03/2008         24 Gard City Bike:Capstan-Camb (2005)       164,250       149,783       90%       155,000       9,250       31/07/2007       0         25 Misc Intersection Improve (2006)       138,000       4,149       10%       138,000       0       31/12/2008         26 Neighbourhood Traff Safety (2006)       100,000       24,919       20%       100,000       0       30/06/2008         27 Transit Plan Infra Imp (2006)       50,000       26,470       95%       50,000       0       31/12/2007       0         28 Transit Plan Infra Imp (2007)       50,000       16,934       30%       50,000       0       31/12/2008								Grant
21 Blundell/Steveston Inter(2003)       200,000       98,627       50%       200,000       0 30/06/2008         22 No 3 Walkway:Stvstn- Dyke (2005)       200,000       140,227       95%       150,000       50,000       31/03/2008         23 Traffic Signal Install (2005)       176,629       169,240       90%       176,629       0 31/03/2008         24 Gard City Bike:Capstan-Camb (2005)       164,250       149,783       90%       155,000       9,250       31/07/2007       0         25 Misc Intersection Improve (2006)       138,000       4,149       10%       138,000       0 31/12/2008         26 Neighbourhood Traff Safety (2006)       100,000       24,919       20%       100,000       0 30/06/2008         27 Transit Plan Infra Imp (2006)       50,000       26,470       95%       50,000       0 31/12/2007         28 Transit Plan Infra Imp (2007)       50,000       16,934       30%       50,000       0 31/12/2008						0		Y
22 No 3 Walkway: Stvstn- Dyke (2005)       200,000       140,227       95%       150,000       31/03/2008         23 Traffic Signal Install (2005)       176,629       169,240       90%       176,629       0 31/03/2008         24 Gard City Bike: Capstan-Camb (2005)       164,250       149,783       90%       155,000       9,250       31/07/2007       0         25 Misc Intersection Improve (2006)       138,000       4,149       10%       138,000       0 31/12/2008         26 Neighbourhood Traff Safety (2006)       100,000       24,919       20%       100,000       0 30/06/2008         27 Transit Plan Infra Imp (2006)       50,000       26,470       95%       50,000       0 31/12/2007       0         28 Transit Plan Infra Imp (2007)       50,000       16,934       30%       50,000       0 31/12/2008					•	0		N
23 Traffic Signal Install (2005)       176,629       169,240       90%       176,629       0       31/03/2008         24 Gard City Bike: Capstan-Camb (2005)       164,250       149,783       90%       155,000       9,250       31/07/2007       0         25 Misc Intersection Improve (2006)       138,000       4,149       10%       138,000       0       31/12/2008         26 Neighbourhood Traff Safety (2006)       100,000       24,919       20%       100,000       0       30/06/2008         27 Transit Plan Infra Imp (2006)       50,000       26,470       95%       50,000       0       31/12/2007       0         28 Transit Plan Infra Imp (2007)       50,000       16,934       30%       50,000       0       31/12/2008						50,000		Y
24 Gard City Bike: Capstan-Camb (2005)       164,250       149,783       90%       155,000       9,250       31/07/2007       0         25 Misc Intersection Improve (2006)       138,000       4,149       10%       138,000       0       31/12/2008         26 Neighbourhood Traff Safety (2006)       100,000       24,919       20%       100,000       0       30/06/2008         27 Transit Plan Infra Imp (2006)       50,000       26,470       95%       50,000       0       31/12/2007       0         28 Transit Plan Infra Imp (2007)       50,000       16,934       30%       50,000       0       31/12/2008				- 1			-	Y
25 Misc Intersection Improve (2006)       138,000       4,149       10%       138,000       0       31/12/2008         26 Neighbourhood Traff Safety (2006)       100,000       24,919       20%       100,000       0       30/06/2008         27 Transit Plan Infra Imp (2006)       50,000       26,470       95%       50,000       0       31/12/2007       0         28 Transit Plan Infra Imp (2007)       50,000       16,934       30%       50,000       0       31/12/2008	- · · · ·							Grant
26 Neighbourhood Traff Safety (2006)       100,000       24,919       20%       100,000       0       30/06/2008         27 Transit Plan Infra Imp (2006)       50,000       26,470       95%       50,000       0       31/12/2007       0         28 Transit Plan Infra Imp (2007)       50,000       16,934       30%       50,000       0       31/12/2008	1							Y
27 Transit Plan Infra Imp (2006)     50,000     26,470     95%     50,000     0     31/12/2007     0       28 Transit Plan Infra Imp (2007)     50,000     16,934     30%     50,000     0     31/12/2008						_		Y
28 Transit Plan Infra Imp (2007) 50,000 16,934 30% 50,000 0 31/12/2008		1	T T					Grant
		· ·						Y
29 Neighbourhood Traff Safety (2007)   38,000  3,711  5%  38,000  0  31/12/2008	Neighbourhood Traff Safety (2007)	38,000	3,711	5%	38,000		31/12/2008	Y
					50,000			· · · · · ·
Drainage	inage					* <u>-</u>		
1Hrseshoe Slough Drain Up (04-06) 3,357,000 3,240,380 97% 3,357,000 0 31/07/2008	Hrseshoe Slough Drain Up (04-06)	3,357,000	3,240,380	97%	3,357,000	0	31/07/2008	Υ
2Gilbert N Drainage Area (2007) 2,489,637 22,745 5% 2,489,637 0 31/12/2008	Gilbert N Drainage Area (2007)					0		Υ
3 Drain P/S Rehab Francis (03/07) 1,656,000 1,414,778 90% 1,500,000 156,000 31/10/2008	Drain P/S Rehab Francis (03/07)							Υ
4Aztec Drainage Upgrade (2006) 1,400,000 762,115 50% 1,400,000 0 31/05/2008	Aztec Drainage Upgrade (2006)							N
	Dyke Erosion Prot: #7-#8Rd (2007)							Grant
6 No. 7 Rd S Drainage Area (2007) 1,000,000 1,757 30% 1,000,000 0 31/07/2008						0	-	Υ
7 Lucas Rd Drainage Upgrade (2006) 600,000 520,867 85% 600,000 0 31/05/2008						0		Y
8Dyke Upgrades (2007) 250,000 0 0% 250,000 0 31/07/2008			i	1		0		N

Project Name	Total Project Budget	Project Exp as at Dec 31, 2007	% Compl at Dec 31, 2007	Est'd Final Project Cost	Variance Budget & Est'd Final Cost	Est'd Compl'n Date	On Time (Y) or (N)
9Shell Rd Canal Benching (2005)	200,000	0	5%	200,000	0	31/05/2008	N
10 Drainage Pmp Stat Upgrades (2006)	180,000	134,915	75%	180,000	0	31/03/2008	Υ
11 Drainage Assessment Prog (2006)	162,250	0	0%	162,250	0	31/12/2008	N
12 Steveston Drainage Area (2007)	150,000	0	0%	150,000	0	31/12/2008	Υ
13 Peace Arch Drainage Area (2007)	125,440	85,199	60%	125,440	_ 0	31/12/2008	Υ
14 Drainage PStn Gen Instal (2005)	75,000	20,573	61%	75,000	0	31/12/2008	Υ

Watermain Replacement							
1Lulu West Waterworks (2007)	4,178,745,	981,204	25%	4,178,745	0	31/10/2008	Y
2Wtrmn Westmnstr-Cooney/3Rd (2005)	3,456,500	1,985,282	95%	-	1,356,500	31/03/2008	Y
3AC Replacement Maddock (05-06)	1,535,061	839,634	55%	1,535,061	0	31/07/2008	Y
4 Lulu North Waterworks (2007)	1,056,000	56,737	10%	1,056,000	0	31/07/2008	Y
5Comstock AC Replacement (2006)	911,500	869,956	98%	900,000	11,500	31/03/2008	Υ
6Sea Island Waterworks (2007)	785,580	0	0%	785,580	0	31/07/2009	N
7Minor Cap Waterworks (2005)	753,722	574,390	70%	753,722	0	31/12/2008	N
8 More Subdivision Wtrmn (2005)	708,050	669,623	95%	708,050	0	31/03/2008	Y
9No.3 Rd-Granville/Westmns (2005)	698,700	0	0%	698,700	0	31/12/2010	N
10 Broadmoor AC Replacement (2006)	662,000	640,406	98%	662,000	0	31/03/2008	Y
11Bridgeport/Viking Phs 2 (2004)	626,418	587,024	95%	626,418	0	31/05/2008	N
12More Subdivision Wtrmn (2004)	583,781	535,050	95%	583,781	0	31/03/2008	Υ
13Wtrmn Westmnstr-GCity/4Rd (2005)	560,000	0	0%	560,000	0	Not Avail	On Hold
14 River Rd Wtrm Realignment (2006)	516,100	512,434	98%	516,100	0	31/03/2008	Y
15 Lulu East Waterworks (2007)	452,950	0	5%	452,950	0	31/08/2008	Y
16 No. 2 Rd:Steveston-Monteith (2006)	420,000	410,168	97%	420,000	0	31/03/2008	Y
17Minor Capital Waterworks (2007)	400,000	103,798	31%	400,000	0,	31/12/2010	Υ
18 Sea Island PRV (2006)	250,000	0	0%	250,000	0	31/07/2009	On Hold
19 Minor Capital Waterworks (2006)	100,000	32,617	50%	100,000	0	30/06/2008	Υ
20 Seismic Upgrades Wtrwrk (2005)	50,000	35,986	65%	50,000	0	30/06/2008	Υ

Sanitary Sewer							-
1Ackroyd Pump Stn Replcmt (2006)	1,451,516	386,718	35%	1,451,516	0	31/10/2008	Y
2Broadmoor SanitarySewer (2007)	1,136,000		15%	1,136,000	0,	31/12/2008	Y
3Broadmoor SanitarySewer (2005)	1,000,000	530,614	55%	1,000,000	0	31/12/2008	N
4Sani Pump Stn - Cook/Buswell (2005)	930,000	912,251	95%	930,000	0	31/03/2008	Y
5 Pump Stn Rehab Bennett (2007)	700,000	O	0%	700,000	0	31/12/2008	Y
6Elmbridge Sani Stn (2006)	600,000	0	0%	600,000	o	31/12/2009	N
7 City Centre/Fraser Swr (2006)	551,000	318,041	70%	551,000	0	31/07/2008	Υ
8 Bridgeport Study Sani Swr (2006)	549,000	189,722	40%	549,000	0	31/07/2008	Y
9 Steveston SSA Rehab (2007)	400,000	O	5%	400,000	0	31/12/2008	Υ
10 City Centre Sani Land Acq (2007)	300,000	475	40%	300,000	0	31/12/2008	Y
11 Arcadia Pump Stn Rehab (2005)	250,000	177,135	75%	250,000	0	31/03/2008	Y
12 Steveston/Shellmont/TNova (2007)	180,000	60,288	80%	180,000	0	30/06/2008	Υ
13 City Ctr/Fraser Sani Swr (2004)	131,000	70,757	70%	131,000	0	31/07/2008	Υ
14 Pump Station Assessment (2007)	100,000	64,532	10%	100,000	0	31/12/2008	Y

Project Name	Total Project	Project Exp as at Dec 31, 2007	% Compl at Dec 31, 2007	Est'd Final Project Cost	Variance Budget & Est'd Final Cost	Est'd Compl'n Date	On Time (Y) or (N)
Project Name Minor Public Works	Budget	2007	2007	Cost	Filiai Cost	Date	(T) OI (IV)
1 Public Works Minor Cap (2007)	400,000	108,687	30%	400,000	0	31/07/2008	Υ
2PW Minor Cap Traffic (2006) *	365,000	557,694					Grant
3PW Minor Cap Traffic (2007)	250,000	30,362	1	250,000		31/12/2008	Y
4Wheel Chair Ramp Upgrade(2005)	50,000	-	· · · · · · · · · · · · · · · · · · ·		1 -		Υ
LASP/NIC							
1NIC No. 1 Rd Lane Const (05-06)	1,200,000	1,079,231	95%	1,200,000	0	31/05/2008	Υ
2LASP (2007)	750,000	0		750,000		31/12/2008	Y
3LASP Regent & 2nd Ave (2007)	245,300			245,300		31/03/2008	Y
4Regent St LASP (2006)	106,000	49,618		106,000		31/03/2008	Y
Infrastructure Advanced Design							-
1 Infra Advanced Design (2007)	840,504	551,555	50%	840,504	0	31/12/2008	Υ
2Infra Advanced Design (2006)	505,181	352,331	80%	505,181		31/05/2008	Υ
3Advance Design Major Proj (2006)	500,000	322,770		500,000		31/12/2008	Y
B. Building Program  Minor Buildings  1Building Impr Minor Cap (2007)	1,167,000	1,328,092	90%	1 167 000	0	24/02/2009	
2Energy Mngmt Upgrades (2007)	866,300	748,926	- 1	1,167,000 866,300		31/03/2008 01/01/2011	Y
3 Power Smart Projects (2004)	673,000	448,920	59%	673,000		31/12/2008	Grant
Major Buildings							
1 Oval Construction (05-07)	179 000 000	107 570 054	5000	470,000,000		20/44/0000	
	178,000,000	107,572,954 3,145,935	58% 10%	178,000,000		30/11/2008	Y
2CSB Replacmnt Bridgeport (05-07) 3Britannia (1990 - 2007) (phase 2)	7,400,000 6,529,240	4,774,780	1	7,400,000		31/12/2009	Y
4FireHall #6 SeismicUpgrd (06-07)	4,000,601	157,636	20%	6,529,240 4,000,601	0	31/12/2008 31/12/2008	Y
5CSB Replacement Hamilton (05-06)	3,871,422	3,871,422	100%	3,871,422	0	30/11/2006	Grant
6Brighouse Library Renov (2004)	3,054,926	2,898,805	95%	3,050,000	4,926	31/03/2008	Grant
7Watermania Energy Upgr (2007)	701,380	631,145	90%	701,380		30/06/2008	Y
8 Garden City Park Bldg (2006)	550,000	493,293	95%	550,000	0	31/03/2008	Y
9,Civic Bldg Infr Adv Dsign (2007)	310,000	283,041	90%	310,000	<del></del>	31/03/2008	Y
10 Fire Rescue Upgrades (2007)	150,000	137,021	100%	150,000	0	31/03/2008	Y
11 Rmd Tennis Club Relocate (2004)	100,000	0	10%	100,000	0	31/12/2008	N
12 Oval Paddling Centre (2007)	100,000	100,000	100%	100,000	0	30/11/2008	Υ
C. Land & Parks Program Affordable Housing						-	
1Affordable Housing Stat (2004)	1,500,000	60,088	2%	1,500,000	0	31/12/2008	Υ
2Affordable Housing Proj (2005)	1,500,000	1,597	0%	1,500,000	0	31/12/2008	Υ
3Affordable Housing (2007)	1,300,000	0	0%	1,300,000	0	31/12/2008	Y
4Affordable Housing (2006)	1,000,000	0	0%	1,000,000	0	31/12/2008	Υ

		: U/				1
	Project Exp	% Compl	Est'd	Variance		
Total	as at	at	Final	Budget	Est'd	On
Project	Dec 31,	Dec 31,	Project	& Est'd	Compl'n	Time
Project Name Budget	2007	2007	Cost	Final Cost	Date	(Y) or (N
Strategic Land Acquisition				•		., , ,
1DFO/GardenCity Land Acq (2005) 5,000,000	40,699	10%	5,000,000	0	31/12/2009	Υ
2 Strategic Land Acq (2007) 3,600,000	0	0%	3,600,000	O <sub>i</sub>	31/12/2008	Υ
3 Strategic Land Acq (2005) 3,501,651	1,543,264	44%	3,501,651	O.	31/12/2008	Υ
4Land Acquisition:Strat (2003) 3,164,127	2,679,604		3,164,127	0	31/12/2008	Y
5,Strategic Land Acq (2006) 1,000,000	81,696		1,000,000	0	31/12/2008	Y
Minor Parks Capital						
1 Parks General Dev (2007) 900,000	135,912	75%	900,000	0	31/05/2008	Y
2 Unsafe Playgrnd Eqp Rep (2007) 200,000	0	20%	200,000	0	30/06/2008	Υ
3Tree Planting Program (2005) 142,600	27,286	25%	142,600	0	31/12/2008	Υ
4Unsafe Playgrnd Eqp Rep (2006) 100,000	89,966		100,000	0	30/06/2008	Y
	·		· · · · · ·			<del></del>
Child Care Program			-			
2Child Care Projects (2007) 45,000	0	0%	45,000	0	31/12/2008	Υ
		,		1		-
Major Parks				<del></del>		
1McLennan N Comm Pk Dev (04-07) 3,327,216	2,237,691	66%	3,327,216	0	31/05/2008	Y
2City Centre Middle Arm Park (2007) 2,850,000	105,202	5%	2,850,000	0	31/12/2009	Y
3Terra Nova NWQ Park (04-06) 2,000,000	1,222,014		2,000,000	0	30/09/2008	Y
4 Terra Nova Grant (2005) 2,000,000	594,488		2,000,000	0	31/12/2008	Υ
5McLennan (South) (1998-2007) 922,500	627,992	70%	922,500	0	31/10/2008	Y
6Steveston Park WaterPlay (06-07) 838,730	740,210	90%	838,730	0	31/08/2008	Y
7/Waterfront Improve Proj (2004) 312,303	244,126	77%	312,303	0	31/12/2008	Y
8 Neighbourhood Parks (2007) 292,430	214,166	51%	292,430	0	31/12/2008	Y
9Trails (2005) 250,000	150,470	78%	250,000	0	30/07/2008	Y
10Auto Lighting/Irrigation (2006) 250,000	0	5%	250,000	0	30/06/2008	N
11 Park Advance Design (2007) 250,000	138,014	50%	250,000	0	31/12/2008	Y
12 Trails (2007) 250,000	0	5%	250,000	0	31/12/2008	Y
13McLennan S City Wide Park (2005) 235,200	0	25%	235,200	0	31/12/2008	Y
14Natural Areas (2007) 200,000	17,994	50%	200,000	0	31/12/2008	Y
15 Reloc of Stev Tram #1220 (2006) 127,500	19,491	2%	127,500	0	30/06/2007	On Hold
16Parks Upgrade Program (2003) 100,000	67,968	70%	100,000	0	31/05/2008	N
17 Minoru Lake DrainUpgrade (2005) 100,000	63,792	64%	100,000	0	31/05/2008	Y
18 Park Advance Design (2005) 100,000	63,011	65%	100,000	0	31/12/2008	Y
19 Middle Arm Trail #2-Oval (2007) 50,000	00,011	25%	50,000	0	31/12/2008	Y
20 Skate Spot City Centre (2004) 25,000	0	5%	25,000	0	31/12/2008	N
	<u>o</u> i		20,000	<u> </u>	3 11 12 12 000	. '*
Parkland Acquisition						
1 Parkland Acquisition (2005) 7,800,000	7,525,998	69%	7,800,000	0	30/06/2008	Υ
2 Parkland Acquisition (2007) 6,000,000	0	0%	6,000,000	0	31/12/2008	Y
3 Parkland Acquisition (2006) 2,650,000	468	0%	2,650,000	0	30/06/2008	Y
		2 79	_,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		20,00,2000	'
Public Art Program						
1 Richmond Oval Public Art (05-07) 1,856,250	400,434	30%	1,856,250	0	31/12/2008	Υ

Project Name	Total Project Budget	Project Exp as at Dec 31, 2007	% Compl at Dec 31, 2007	Est'd Final Project Cost	Variance Budget & Est'd Final Cost	Est'd Compl'n Date	On Time (Y) or (N)
2Public Art (2007)	412,500	0	0%	412,500	0	31/12/2009	Y
3Public Art (2006)	194,934	0	0%	194,934	0	31/12/2009	Y
4Onni Group Elmbridge PublicArt	180,273	83,445	60%	180,273	0	30/06/2008	Υ
5Toyu Lansdowne Public Art Proj	109,500	66,415	70%	109,500	0	30/06/2008	Υ
6Ocean Walk Art Project (2005)	62,500	34,460	60%	62,500	0	30/06/2008	N
7Rize Alliance Public Art (2006)	62,182	0	0%	62,182	0	To be Determ	Υ
8Sea Island Public Art (2003)	43,500	33,858	85%	43,500	0	31/03/2008	N
9Paulik Gardens Public Art (2005)	30,000	15,000	65%	30,000	0	31/03/2008	Υ

D. Equipment Program Computer/Software/Tech							
1 Reg/POS/Internet Pay (06-07)	1,050,000	60,024	5%	1,050,000	0	31/12/2009	Υ
2:PeopleSoft Fin Upgrade (2007)	500,000	58,209	10%	500,000	0	31/12/2009	Y
3Fibre Optic Cable Inst (2005)	400,000	128,348	40%	400,000	0	30/06/2008	Υ
4Fire Rescue Mngmnt System (2004)	361,671	1,700	10%	361,671	0	31/12/2008	Y
5 Emerg Public Notification (2006)	300,000	0	0%	300,000	o	31/07/2008	N
6Fibre Optic Cabling (2006)	255,000	0	0%	255,000	0	31/12/2008	Y
7Fuelling Station (2007)	225,000	47,198	10%	225,000	0	31/03/2008	Y
8 IVR Replacement (2006)	150,000	0	10%	150,000	0	31/12/2008	Υ
9Wireless Network (2007)	150,000	O	0%	150,000	0	31/12/2009	Υ
10 Equipmnt Upgrades(40938)(2007)	150,000	104,902	5%	150,000	O	31/12/2008	Υ

PW Vehicle Replacement	,						
1PW Vehicle Rsrv Pur (2004)	1,779,820	727,594	72%	1,779,820	0	31/03/2008	N
2PW Vehicle Rsrv Purch (2007)	1,670,000	259,550	70%	1,670,000	0	30/06/2008	Υ
3PW Vehicle Rsrv Pur (2006)	1,466,000	442,730	57%	1,466,000	0	31/03/2008	N
4PW Vehicle Rsrv Purch (2005)	1,127,298	801,050	75%	1,127,298	0	31/03/2008	N

Fire Equipment Replacement			<del></del>			<del> </del>
1 Fire Vehicle Rsrv Purch (2007)	1,097,700	41,354	4%	1,097,700	 30/06/2008	Υ

<sup>\*</sup> Deficit to be offset by grant

## Appendix 3

## City of Richmond Contract Awards October 1, 2007 – December 31, 2007

	Contract Name	Award	Amount	Department
1	3138Q Hired Equipment Rentals and Pruning Services	Various Suppliers	\$ 150,000.00	PW - Parks
2	3130Q Supply and Deliver Twelve (12) Four-door Gas/Electric Hybrid Sedans	Richmond Honda	\$ 322,008.00	Fleet Operations
3	3127Q Supply and Installation – Street Banners	ADG Projects	\$ 40,002.60	PW – Parks
4	3116P Tape Library Storage	Seven Group	\$ 90,046.23	Information Tech
5	3109Q Supply and Delivery of Bulk Road Salt 2007/2008	Mainland Contracting	\$ 101,064.00	PW – Roads and Construction
6	3105P Roofing Inspection – Richmond Speed Skating Oval	IRC Group Inc	\$ 12,800.00	Major Projects
7	3102P Construction Management Services – No. 6 Fire Hall	Parkwood Construction Ltd.	\$ 180,000.00	PW - Facilities
8	T.3100 2007 Drainage Upgrade Program – East Richmond Agricultural Land Drainage and Irrigation Upgrade Phase I	Con West Contracting	\$ 826,537.89	PW – Engineering
9	T.3095 AC Watermain Replacement – Shellmont Area	Directional Mining & Drilling	\$ 1,223,700.00	PW – Engineering
10	3094P Sanitary Sewer Pump Station Condition Assessment, Phase II	Omni Engineering	\$ 38,885.00	PW - Engineering
11	3093Q Supply and Delivery of Portable Radios	Go Wireless	\$ 21,578.00	PW – Engineering
12	T.3089 Britannia Heritage Zone Redevelopment Phase II: Seismic Upgrade Roof Replacement	Pro-Can Construction Group Corp.	\$ 129,900.00	PW – Facilities
13	T.3087 Supply and Delivery Landscaping Plantings  - Richmond Speed Skating Oval	TSC Nursery Sales	\$ 85,688.18	Major Projects
14	3044Q Supply and Installation of Computers	Island Key Computers	\$ 46,936.72	Information Tech
15	3020P Emergency Evacuation Plan	Global Medical Services	\$ 64,950.00	PW Engineering

## Appendix 4

## City of Richmond Investments

Provincial Governments and Provincial Crown Corporations           Prov of Ontario         78,694,347         15.119           Prov of Nova Scotia         37,583,845         7.229           Prov of Quebec         35,065,002         6.739           Prov of Newfoundland         25,319,741         4.869           Alta Treasury         23,173,686         4.459           Prov of BC         19,662,798         3.779           Prov of Manitoba         12,182,127         2.349           Prov of New Brunswick         9,276,374         1.789           BC MFA         7,000,000         1.349           Hydro Quebec         5,833,700         1.129           Ontario Hydro         5,247,000         1.019           Total         259,038,619         49.739           Federal Government and Federal Crown Corporations           CMHC         87,421,040         16.789           Government of Canada         42,714,811         8.209	<u>o</u>
Prov of Nova Scotia       37,583,845       7.229         Prov of Quebec       35,065,002       6.739         Prov of Newfoundland       25,319,741       4.869         Alta Treasury       23,173,686       4.459         Prov of BC       19,662,798       3.779         Prov of Manitoba       12,182,127       2.349         Prov of New Brunswick       9,276,374       1.789         BC MFA       7,000,000       1.349         Hydro Quebec       5,833,700       1.129         Ontario Hydro       5,247,000       1.019         Total       259,038,619       49.739         Federal Government and Federal Crown Corporations         CMHC       87,421,040       16.789         Government of Canada       42,714,811       8.209	
Prov of Quebec       35,065,002       6.73%         Prov of Newfoundland       25,319,741       4.86%         Alta Treasury       23,173,686       4.45%         Prov of BC       19,662,798       3.77%         Prov of Manitoba       12,182,127       2.34%         Prov of New Brunswick       9,276,374       1.78%         BC MFA       7,000,000       1.34%         Hydro Quebec       5,833,700       1.12%         Ontario Hydro       5,247,000       1.01%         Total       259,038,619       49.73%         Federal Government and Federal Crown Corporations         CMHC       87,421,040       16.78%         Government of Canada       42,714,811       8.20%	%
Prov of Newfoundland       25,319,741       4.869         Alta Treasury       23,173,686       4.459         Prov of BC       19,662,798       3.779         Prov of Manitoba       12,182,127       2.349         Prov of New Brunswick       9,276,374       1.789         BC MFA       7,000,000       1.349         Hydro Quebec       5,833,700       1.129         Ontario Hydro       5,247,000       1.019         Total       259,038,619       49.739         Federal Government and Federal Crown Corporations         CMHC       87,421,040       16.789         Government of Canada       42,714,811       8.209	%
Alta Treasury Prov of BC Prov of BC 19,662,798 3.779 Prov of Manitoba 12,182,127 2.349 Prov of New Brunswick 9,276,374 1.789 BC MFA 7,000,000 1.349 Hydro Quebec 5,833,700 1.129 Ontario Hydro Total 5,247,000 1.019 Total 5,247,000 5,247,000 1.019 Total 87,421,040 16.789 Government of Canada 42,714,811 8.209	%
Prov of BC       19,662,798       3.779         Prov of Manitoba       12,182,127       2.349         Prov of New Brunswick       9,276,374       1.789         BC MFA       7,000,000       1.349         Hydro Quebec       5,833,700       1.129         Ontario Hydro       5,247,000       1.019         Total       259,038,619       49.739         Federal Government and Federal Crown Corporations         CMHC       87,421,040       16.789         Government of Canada       42,714,811       8.209	%
Prov of Manitoba       12,182,127       2.349         Prov of New Brunswick       9,276,374       1.789         BC MFA       7,000,000       1.349         Hydro Quebec       5,833,700       1.129         Ontario Hydro       5,247,000       1.019         Total       259,038,619       49.739         Federal Government and Federal Crown Corporations         CMHC       87,421,040       16.789         Government of Canada       42,714,811       8.209	%
Prov of New Brunswick       9,276,374       1.78%         BC MFA       7,000,000       1.34%         Hydro Quebec       5,833,700       1.12%         Ontario Hydro       5,247,000       1.01%         Total       259,038,619       49.73%         Federal Government and Federal Crown Corporations         CMHC       87,421,040       16.78%         Government of Canada       42,714,811       8.20%	%
BC MFA       7,000,000       1.34%         Hydro Quebec       5,833,700       1.12%         Ontario Hydro       5,247,000       1.01%         Total       259,038,619       49.73%         Federal Government and Federal Crown Corporations         CMHC       87,421,040       16.78%         Government of Canada       42,714,811       8.20%	%
Hydro Quebec       5,833,700       1.129         Ontario Hydro       5,247,000       1.019         Total       259,038,619       49.739         Federal Government and Federal Crown Corporations         CMHC       87,421,040       16.789         Government of Canada       42,714,811       8.209	%
Ontario Hydro         5,247,000         1.01%           Total         259,038,619         49.73%           Federal Government and Federal Crown Corporations         87,421,040         16.78%           Government of Canada         42,714,811         8.20%	%
Total         259,038,619         49.73%           Federal Government and Federal Crown Corporations           CMHC         87,421,040         16.78%           Government of Canada         42,714,811         8.20%	%
Federal Government and Federal Crown Corporations  CMHC 87,421,040 16.78%  Government of Canada 42,714,811 8.20%	%
CMHC       87,421,040       16.78%         Government of Canada       42,714,811       8.20%	%
CMHC       87,421,040       16.78%         Government of Canada       42,714,811       8.20%	
Government of Canada 42,714,811 8.20%	)/.
Duainaga Davalanmant Dank 1970	
Business Development Bank 9,481,868 1.82% Farm Credit Corporation 2,000,000 0.38%	
Total 2,000,000 0.367	
10tai 141,017,719 21.197	'o
Schedule I Banks	
BMO Financial 22,947,270 4.41%	6
CIBC 19,851,991 3.81%	6
Royal Bank of Canada 17,898,360 3.44%	6
TD Bank 13,093,238 2.51%	6
Scotia Bank 12,096,640 2.32%	6
National Bank of Canada 11,481,451 2.20%	6
First Bank 2,859,425 0.55%	6
Total 100,228,374 19.24%	6
Credit Unions	
G&F Financial 10,000,000 1.92%	6
Coast Capital Savings 10,000,000 1.92%	
Total 20,000,000 3.84%	
520,884,712 100.00%	6

## Appendix 4 (continued)

**Terms to Maturity** 

Time	Value	Percentage
0 to 6 months	322,615,740	61.94%
6 months to 1 year	49,988,074	9.60%
1 to 2 years	45,546,424	8.74%
2 to 3 years	28,012,005	5.38%
3 to 4 years	19,324,769	3.71%
4 to 5 years	22,052,700	4.23%
5 to 6 years	13,000,000	2.50%
6 to 7 years	11,360,000	2.18%
7 to 8 years	7,535,000	1.45%
8 to 9 years	O	0.00%
9 to 10 years	1,450,000	0.28%
10 to 15 years	O	0.00%
15 to 20 years	O	0.00%
20 to 25 years	O	0.00%
25 to 30 years	O	0.00%
Total	520,884,712	100.00%

### Appendix 5 Key Indicators



# City of Richmond **Key Indicators - December 31, 2007**

Population	Dec-06	Dec-05
Richmond Population Estimate Year End*	185,000	182,000

\*Note: These population estimates include an estimate of the Census undercount. Amounts rounded to the nearest thousand.

	Q4 2007	Q4 2006	% Change	Year to Date Jan - Dec 2007	Fiscal 2006
Development Applications Development Applications Received	56	65	-13.85%	340	300
Development Applications Revenue	\$165,320	\$144,908	14.09%	\$880,274	\$861,827
  Building Permits					
Number of Building Permits Issued	432	356	21.35%	1,854	1,875
Value of Building Construction for Permits Issued	\$91,680,590	\$224,978,803	-59.25%	\$575,731,495	\$662,616,115
Building Permit Revenue	\$807,699	\$1,179,757	-31.54%	\$4,241,547	\$4,466,885
Business Licences					
Number of New Business Licences Issued	376	278	35.25%	1,913	1,427
Number of Employees Reported - New Licences	1,904	943	101.91%	7,679	4,832
Total Valid Licences to Date	12,795	12,127	5.51%	12,795	11,987
Revenue Received for Current Year Licences	\$333,081	\$367,654	-9.40%	\$2,760,602	\$2,664,972
Revenue Received for Next Year (Deferred)	\$1,020,576	\$983,976	3.72%	\$1,364,052	\$1,267,044
Total Licence Revenue	\$1,353,657	\$1,351,630	0.15%	\$4,124,654	\$3,932,016
Year to date valid licences and revenue include current					
year licences issued in the prior year.					
Housing Starts					]
Number of Housing Starts (number of units)	433	343	26.24%	2,141	2,379
Number of Demolitions	77	74	4.05%	332	261
Net Housing Units Added	356	269	32.34%	1,809	2,118
Unemployment Rate - Greater Vancouver					
Regional Unemployment Rate (3-month moving avg.)	4.3%	5.0%	-14.09%	4.3%	4.4%
Source: Statistics Canada & BC Stats (Data not available for Richmond)					
,	0.400	0.404	00.400/	0.407	0.747
Fire Rescue Responses	2,486	3,124	-20.42%	9,487	9,717
Fire stats represent all calls, including public service calls					
RCMP - Calls for Service Handled	19,754	17,205	14.82%	79,388	77,842
Median Residential Selling Prices - Richmond					
Single Family Detached	\$684,667	\$624,333	9.66%	\$656,217	\$595,300
Townhouse	\$446,167	\$392,500	13.67%	\$424,372	\$379,900
Apartment	\$296,500	\$251,333	17.97%	\$282,072	\$270,000
Number of Sales (all housing types)	1,067	819	30.28%	3,871	5,019
Source: Real Estate Board of Greater Vancouver					
Retail Sales - Greater Vancouver Region	_			_	
Regional Quarterly Retail Sales (in \$ millions)	\$6,718	\$6,418	4.66%	\$25,481	\$24,393
Source: Statistics Canada (Data not available for Richmond)					

Sources: All data is from City of Richmond records except as noted

## Appendix 5 (continued)

Financial Indicators	Q4 2007	Q4 2006	% Change	Year to Date Jan - Dec 2007	Fiscal 2006
Investments					
Total Investments	\$520,884,712	\$394,229,535	32.13%	\$520,884,712	\$394,229,535
Interest Earned on Investments					
Average City Rate of Return on Investments	4.62%	4.72%	-2.12%	4.68%	4.34%
Reserves					
DCC Reserves*	\$28,566,492	\$27,143,409	5.24%	\$28,566,492	\$27,143,409
Capital Funding Reserves*	\$130,242,798	\$38,754,601	236.07%		\$38,754,601
Other Reserves*	\$81,643,877	\$79,052,870	3.28%	\$81,643,877	\$79,052,870
Taxes					
Taxes Collected	\$7,011,671	\$6,681,543	4.94%	· · · · · · · ·	\$274,444,480
Unpaid Taxes - Delinquent & Arrears	\$1,771,301	\$942,175	88.00%	\$1,771,301	\$942,175
No. of Participants on Installment Plan	5,158	5,112	0.90%	5,158	5,112
Installment Plan Monthly Payments	\$1,593,983	\$1,522,409	4.70%	\$15,600,110	\$14,531,434
Interest Rate Paid to IP Participants	4.25%	4.00%	6.25%	4.25%	3.63%
Development Cost Charges Income					
Total DCC Fees Received	\$19,067,780	\$21,114,555	-9.69%	\$19,067,780	\$21,114,555
Roads, Water, Sewer DCC's Received	\$8,047,207	\$8,795,924	-8.51%	\$8,047,207	\$8,795,924
Parks DCC's Received	\$11,020,573	\$12,318,631	-10.54%	\$11,020,573	\$12,318,631
Other Revenues					
Parking Revenue	\$316,638	\$216,801	46.05%	\$1,177,589	\$897,773
Casino Revenue	\$3,246,252	\$3,037,300	6.88%	\$12,802,448	\$12,156,385
Traffic Fine Revenue				\$2,180,432	\$2,126,588
Payroll					
Gross City Payroll (City and Library)	\$13,243,011	\$12,160,675	8.90%	\$82,934,524	\$76,744,397
Number of City Employees (City and Library)	1,846	1,787	3.30%	1,846	1,789
Regular Full Time	1,133	1,072	5.69%	1,133	1,072
Temporary Full Time	112	75	49.33%	112	89
Regular Part Time	45	62	-27.42%	45	61
Auxiliary	556	578	-3.81%	556	567

Sources: All data is from City of Richmond records except as noted