



Community Safety Committee

- Date: Wednesday, October 13th, 2004
- Place: Anderson Room
Richmond City Hall
- Present: Councillor Linda Barnes, Chair
Councillor Derek Dang, Vice-Chair
Councillor Bill McNulty
Mayor Malcolm D. Brodie
- Absent: Councillor Evelina Halsey-Brandt
Councillor Sue Halsey-Brandt
- Call to Order: The Chair called the meeting to order at 4:00 p.m., at which time it was agreed that the matter of a "Traffic Light on No. 5 Road" would be added to the agenda as an additional item.
- The request was made to also add "Traffic Signal at Moncton Street and No. 1 Road", however, the Chair noted that this issue had previously been referred to staff for review.

MINUTES

1. It was moved and seconded
That the minutes of the meeting of the Community Safety Committee held on Tuesday, September 14th, 2004, be adopted as circulated.

CARRIED

NEXT COMMITTEE MEETING DATE

2. The next meeting of the Committee is scheduled to be held on *Tuesday, November 9th, 2004* at 4:00 p.m. in the Anderson Room.

Community Safety Committee

Wednesday, October 13th, 2004

DELEGATION

3. ***Ms. Carol Reichert, Richmond Homeless Cats, regarding the City's plan to renew the SPCA's shelter contract.***

(Letter: Sept. 15.04; File No.: 1000-05-021) (REDMS No. 1335403)

Ms. Carol Reichert, accompanied by Leslie Landa, asked the City not to enter into a contract with the SPCA for the operation of the Richmond Shelter, but instead, to consider her organization as an alternative. (A copy of the material circulated previously by Ms. Reichert on this matter is on file in the City Clerk's Office.)

Ms. Reichert spoke about the difficulties which the Richmond Homeless Cats Society had had with the Richmond SPCA shelter, and expressed concern that the SPCA was not responding to the needs of the community. She stated that the SPCA had been invited to work with the Society to ensure that animals, rather than being euthanized, were turned over to the Society for medical treatment and adoption, but had declined.

Ms. Reichert also spoke about the number of animals being brought to the Richmond Shelter from other municipalities, and stated that the SPCA statistics did not appear to reflect these outside animals. She further noted that the SPCA did not have the funds available for veterinary care and as a result, animals were being euthanized because of their medical conditions.

Ms. Reichert asked that the Richmond Homeless Cats Society be considered as an alternate organization to operate the Richmond Shelter, noting that funds would always be available for veterinary care. She advised that the Society had over 100 volunteers working at their No. 6 Road cat shelter; that the Society would improve conditions at the SPCA shelter to make it more animal friendly; that animals would no longer be euthanized; and that the current 'spay and neuter' program would be increased. In concluding her presentation, Ms. Reichert stated that the Society was of the view that it was now time for a change in the operation of the SPCA shelter and expressed the hope that the Committee was of the same belief.

Reference was made to the status of the current contract between the City and the SPCA, and information was provided that the contract was currently being reviewed by the SPCA; and that under the new contract, the City had assumed responsibility for animal control, with the SPCA retaining control of the shelter.

Discussion then ensued among Committee members and the delegation on the matter, during which comments were made about the need to verify the statistical information provided by Ms. Reichert in comparison to those provided previously by the SPCA. Questions were also raised about whether the SPCA was providing service to a larger area than was required in the current contract. Concern was also expressed about the SPCA bringing in animals from other areas and the lack of veterinary care.

Community Safety Committee

Wednesday, October 13th, 2004

Reference was made to the SPCA Shelter located on City-owned property on No. 5 Road, and advice was given that the Homeless Cat Society wished to take over the current facility, with the hope of expanding the hours of operation, and intended to expand its operation to include the care of dogs. A brief discussion also ensued on whether the Society received a discount on veterinary costs.

June Humphries, a volunteer with several animal rescue groups, referred to the statistics provided by Carol Reichert with respect to the number of animals surrendered to the Richmond SPCA Shelter for adoption, and advised that these figures included animals brought in from other municipalities. She indicated that 150 animals had been surrendered for adoption in Richmond, with 200 cats coming from other areas. Ms. Humphries also spoke about the difficulties in obtaining statistical information from the SPCA.

It was moved and seconded

- (1) *That the proposal of the Richmond Homeless Cats Society to assume responsibility for the operation of the Richmond Animal Shelter (currently operated by the SPCA), be referred to staff for evaluation and consideration, including within that evaluation, any future direct cost implications to the City; and*
- (2) *That execution of any contract between the City and the SPCA be suspended until after completion of the review of the proposal put forward by the Richmond Homeless Cats Society*

CARRIED

Questions were raised about the timing of the report to Committee on the results of the review, and advice was given that the report would most likely be submitted to the November meeting of the Committee.

Reference was also made to the fact that Council had authorized the execution of the contract and that the SPCA only had to execute the contract, and the suggestion was made that staff should be directed to immediately advise the SPCA of the review now being undertaken. The suggestion was also made that City staff should contact the Law Department on the legality of suspending the execution of the contract.

It was also noted that the contract had been entered into for a two year period, commencing January 1st, 2004. Questions were raised about whether a formal request for proposal call (RFP) had been issued, and advice was given that while an RFP had not been issued, a number of proposals were received through word of mouth. The suggestion was also made that if the Richmond Homeless Cats Society's proposal warranted consideration, then Council may wish to consider other alternatives when the contract expired at the end of 2005.

Community Safety Committee

Wednesday, October 13th, 2004

In concluding the discussion, the Chair asked staff to check with the City Law Department as quickly as possible about the legality of withholding execution of the contract. Cllr. Barnes then thanked the delegation for their presentation, and indicated that staff would be in touch with them.

COMMUNITY SAFETY DIVISION

4. **POLICE CHIEF BRIEFING** (Oral Report) (30 Minutes in duration)

Items for discussion:

(1) 5 Year Policing Plan Priorities

Supt. Ward Clapham, OIC Richmond Detachment, RCMP, accompanied by Insp. Tony Mahon, Operations Support Officer, briefly reviewed a newspaper article which reported on a documentary being filmed with members of the Richmond Detachment, which would form part of training seminars for the corporate training company, Franklin Covey.

Material was then circulated to Committee members on “Richmond – West Fraser Area Strategic Framework” and the “2004/2005 Strategic Action Plan”, a copy of which is attached as Schedule A and forms part of these minutes. Discussion ensued among Committee members and the RCMP delegation on:

- the extension of hours of operation of nightclubs within the City, and what could be done to deal with the impact of these extended hours on the police force (the suggestion was made that a closed meeting was needed to deal with these concerns in greater detail)
- the ‘positive tickets’ program
- the integration of UBC with the Richmond Detachment
- the recently enacted “Safe Street” legislation
- whether speed had been a factor in the recent accident fatality which had occurred on No. 5 Road (the Chair requested that the Detachment increase enforcement in the area, and in response, advice was given that targeted traffic enforcement had already been increased and that volunteers on patrol were also being utilized; Supt. Clapham indicated that he would provide an oral report at the next meeting on the steps being taken by the Detachment to deal with the situation; the Chair also requested that the patrols be extended further south along No. 5 Road to encompass the many religious facilities located along that route; a comment was made that utilizing “Team IZZAT” in this area might also be beneficial).

Community Safety Committee

Wednesday, October 13th, 2004

It was moved and seconded

That the oral report (from Supt. Ward Clapham, OIC Richmond Detachment) regarding the Detachment's Five Year Policy Plan Priorities, be received for information.

CARRIED

(2) *Introduction of Cpl. Dennis Wilson (Youth Section)*

Supt. Clapham advised that Cpl. Wilson was unavailable and indicated that he would be introduced at the Committee's next meeting.

5. **AMENDMENTS TO THE TRAFFIC REGULATION BYLAW AND THE PARKING (OFF-STREET) REGULATION BYLAW – PROPOSED PARKING EXEMPTION**

(Report: Sept. 27/04, File No.: 12-8060-7828/7829) (REDMS No. 1324421, 1339000, 1339057)

It was moved and seconded

That the following bylaws that exempt vehicles displaying British Columbia veteran's licence plates from paying for parking during the week of November 6th to 13th, 2004 inclusive, be given first, second and third readings:

- (1) *Traffic Regulation Bylaw No. 5870 Amendment Bylaw No. 7828; and*
- (2) *Parking (Off-Street) Regulation Bylaw 7403 Amendment Bylaw No. 7829.*

CARRIED

6. **TRAFFIC SIGNAL ON NO. 5 ROAD**

It was moved and seconded

That staff investigate the traffic situation on No. 5 Road, including the intersection of No. 5 Road and King Road and other areas, and report to the Committee with recommendations on options which could be implemented in terms of pedestrian signals or other measures to ensure community safety, and whether funding would be available through the City, or if it would be feasible to seek community partners as a source of funding.

CARRIED

The Chair referred to the speed limits on several of Richmond's major arterial roads, and asked that staff provide information on (i) when speed limits within the City had last been reviewed; (ii) whether a review of these limits should be undertaken, (iii) who had jurisdiction over City's roads, and (iv) who was responsible for setting speed limits within the City.

Staff were also asked to include in the report, information from the RCMP on 'hot spots'.

Community Safety Committee

Wednesday, October 13th, 2004

The Chair circulated to the Committee, copies of the agenda for the October 15th, 2004 meeting of the Richmond Local Governance Liaison Group. A copy of the agenda is on file in the City Clerk's Office.

7. MANAGER'S REPORT

There was nothing on which to report.

ADJOURNMENT

It was moved and seconded

That the meeting adjourn (5:04 p.m.).

CARRIED

Certified a true and correct copy of the Minutes of the meeting of the Community Safety Committee of the Council of the City of Richmond held on Wednesday, October 13th, 2004.

Councillor Linda Barnes
Chair

Fran J. Ashton
Executive Assistant, City Clerk's Office

RICHMOND – WEST FRASER AREA STRATEGIC FRAMEWORK

THE HOMIES SAFE COMMUNITIES



PROTECTION

INTELLIGENCE

INVESTIGATION

ENFORCEMENT

PREVENTION & EDUCATION

STRATEGIC OBJECTIVES

VIOLENCE
AGAINST PEOPLE

DRUGS

YOUTH

TRAFFIC SAFETY

PROPERTY
CRIME

RICHMOND DETACHMENT
STRATEGIC IMPERATIVES

2003-2008

FIVE YEAR POLICING PLAN

SCHEDULE A TO THE MINUTES OF
THE COMMUNITY SAFETY
COMMITTEE MEETING HELD ON
WEDNESDAY, OCTOBER 13TH, 2004

2004/2005 Strategic Action Plan

RICHMOND DETACHMENT OF THE ROYAL CANADIAN MOUNTED POLICE

*Prepared by
Cpl. Keith Bramhill/Cst. Sandi Scott*

2003/2004 STRATEGIC PLAN
TABLE OF CONTENTS

| | |
|---|-----------|
| MESSAGE FROM THE RICHMOND OFFICER IN CHARGE | <u>03</u> |
| Mission Statement | <u>05</u> |
| Core Values | 05 |
| 2003/2004 Strategic Plan for | |
| Community Priorities | 06 |
| Leadership Strategies/Key Performance Areas | 07 |
| Priority and Strategic Initiatives | <u>09</u> |
| Strategy Implementation | 9-13 |

MESSAGE FROM OFFICER IN CHARGE RICHMOND R.C.M.P.

Dear Community Member,

The RCMP is committed and accountable to working in the community within our strategic framework - providing **"Safe Homes & Safe Communities"**, meaning lowering the barometer of crime in Richmond. All geographical areas within the City of Richmond including Vancouver International Airport and the newly integrated area of UBC share this same goal. The consultative process with the community has been foundational to the success of our community-based policing and decentralized service delivery model.

Today, our fast paced world we live in and changing global trends bring new opportunities and threats to our community, that your police officers serve and the neighbourhoods we live in. Open, honest dialogue with all our internal and external clients, throughout the year is the key to finding mutual solutions to problems within our neighbourhoods.

In the fall of 2002 leaders of Richmond RCMP embarked on a consultative process with all stakeholders and developed a comprehensive five (5) year policing plan for Richmond. In January, 2003 the Richmond Policing Services Plan 2003-2008 was completed and presented to Richmond Council for adoption. Ten strategic priorities emerged from our consultations with all stakeholders within the community. These were identified as: Traffic Services, Drugs, Neighbourhood Services offices, Technology, Property Crime, Airport Policing, Violent Crimes against persons, Gangs, Youth, and Restorative Justice. Over the past year all of the priorities were addressed by many sections within the Richmond detachment utilizing individual unit action plans.

In January, 2004 a annual audio and visual report was completed highlighting the success criteria and performance measures that were achieved for the past year. The report was presented by the Officer in Charge (OIC) to Richmond City Council members, whom were extremely pleased with the **"Focus & Execution"** of the first year of our Policing Plan priorities.

Immediately after the annual report was presented Richmond leaders with the assistance of a trained facilitator met with internal stakeholders to review the past year challenges and opportunities. External clients were listened too at various community functions including two town hall forums that addressed public safety concerns involving many public safety partners. An internal Continuous Improvement team (CIT) was spearheaded by the OIC to maintain the momentum, remain focused, and execute upon the deliverables in year two (2) of Richmond's Policing Services Plan.

As we enter 2004/05 fiscal year as a result of our review with the CIT police leaders determined there were too many strategic priorities and that having ten (10) was unmanageable and unfocused. The concern expressed was that there was so many priorities that many people in the organization at times were losing sight of the real "Strategic Imperatives". Therefore, it was decided that this year all detachment personnel would focus on the fewest number of strategies that would optimize the overall impact.

Five (5) Strategic Imperatives were decided upon as being the primary focus of our policing direction for this year.

- Violent Crimes against people
- Drugs
- Youth
- Traffic Services and Road Safety
- Property Crime

In order to serve the City of Richmond well and be effective and efficient, we must remain adaptive and flexible to the changing needs of our community and continually scan our environment for shifts in trends and respond quickly to public safety demands. An essential part of this challenge is the continued absence for consistent communication and accountability for our efforts. My commitment to each and every resident of our community is that members of Richmond RCMP Detachment will do the best job possible while addressing the strategic priorities we have collectively expressed with our 5 year policing plan. We will continue to report on our accomplishments and address any areas where we may have fallen short. As your Police Chief, I promise to meet the challenges that lay ahead for this wonderful City and encourage everyone to work with us to achieve our goal of **"Safe Homes and Safe Communities"**.

Sincerely:

Supt. Ward Clapham
Officer in Charge
Richmond RCMP

Mission Statement:

The RCMP Members that perform the policing activities in the City of Richmond focus on the Mission Statement of the Royal Canadian Mounted Police:

"The Royal Canadian Mounted Police is Canada's national police service. Proud of our traditions and confident in meeting future challenges, we commit to preserve the peace, uphold the law and provide quality service in partnership with our communities."

To this extent, we will use every opportunity to reinforce our 'Mission Statement' and our core values with all of our employees and the community.

Core Values:

The Core Values of the RCMP recognize the dedication of all our employees and are used to guide our day-to-day behaviors. With these as our beliefs and philosophies we will create and maintain an environment of individual safety, well-being and development. We are guided by:

- INTEGRITY • HONESTY • PROFESSIONALISM
- COMPASSION • RESPECT • ACCOUNTABILITY

Community Priorities:

This strategic plan table has been prepared to outline each of the Upper Fraser Valley Area Communities' top three priorities, RCMP National and Divisional Priorities.

| COMMUNITY STRATEGIC PRIORITIES | |
|--|--|
| 1. Violent Crimes Against Persons | |
| 2. Drugs | |
| 3. Youth | |
| 4. Traffic Services and Road Safety | |
| 5. Property Crime | |
| RCMP PRIORITIES | |
| NATIONAL | |
| Organized Crime - to reduce the threat and reach of groups adversely affecting our society and economy | |
| Youth - to educate and prevent their involvement in crime as victims and perpetrators and to work with community partners in implementing the Youth Criminal Justice Act | |
| Terrorism - to support a multi government response and commitment to border integrity, and continental security | |
| International Policing - to contribute to global security, through our capacity to share intelligence and co-operate with organizations fighting crime. | |

Leadership Strategies/Key Performance Areas:

The proposed Leadership Strategies and Key Performance Areas will result in the development of individual unit goals, which in turn will create action plans that focus our initiatives to ensure each community priority is addressed to provide an effective delivery of policing services.

| Policing Priority | Strategies/Initiatives | Key Performance Areas |
|---------------------------------------|--|--|
| Violent Crime - Against Person | Development of strategies to target major crime groups, including organized crime. Enhanced education and communication with community groups and residents to break down cultural barriers. Swift and immediate response when investigating violence against women and families. Build integrated networks addressing child abuse, the protection of children, and other at-risk groups. Utilize our newly hired urban Crime Analyst to identify crime trends and high risk areas, implementing multifaceted enforcement and crime prevention strategies. | Enforcement Education Prevention Intelligence Protection |
| Youth | Educate our Youth on the effects of crime. Increase positive Youth/Police contacts through various programs (Nightshift, On-side, Youth week, Adopt-a-school, positive ticket initiatives) Continue to "develop" Asset building locally, Provincially and Nationally. Implementing the DARE program into the Richmond elementary schools. | Education Prevention |
| Drugs | Development of strategies to target major crime groups and organizations. This would include the integration of the resources of both patrol and investigations and include a prevention component. | Education Prevention Enforcement |
| Property Crime | Develop strategies aimed at reducing property crime activities by: increasing awareness relating to proper security measures through public education, educating and increased involvement of citizens in crime prevention initiatives; networking with businesses involved in receiving stolen items (pawn shops). | Education Prevention Enforcement |
| Traffic | To reduce the number of deaths, injuries and property damage caused by traffic incidents, road rage, and street racing through enhanced enforcement, enhanced education in schools, combined enforcement with other traffic related services (bylaw, motor vehicle branch, commercial vehicle), and networking with City of Richmond Traffic Safety Committee to problem solve traffic related issues. | Enforcement Education Prevention Intelligence |



Richmond Detachment Strategic Plan

Unit: Violence Against Persons

GOAL: Develop strategies to target major crime groups/ increase education and communication with residence/integrated networking addressing child abuse/implementation of the crime analyst.

STRATEGIC IMPERATIVE: Violence Against Persons

| Action Plan: | Assigned Member | Completion Date: |
|---|-----------------|------------------|
| target enforcement aimed at known offenders through contact with various partners(other police agencies, gov't agencies, victim partners) | | |
| liaise with investigative partners to set up integrated service teams | | |
| implementation of the crime analyst to determine crime trends | | |
| | | |

Success Criteria:

increased prosecution rate

Prepared by:

Date Prepared:



Richmond Detachment Strategic Plan

Unit: Youth

GOAL: Education of youth on effects of crime/ increase positive youth-police contacts.

STRATEGIC IMPERATIVE: Youth

| Action Plan: | Assigned Member | Completion Date: |
|--|-----------------|------------------|
| increased interaction with youth focusing on the effects of crime | | |
| Implement programs to increase positive youth-police interaction- Youth week; adopt a school; positive ticket program; Asset building seminars; Dare | | |
| | | |
| | | |

Success Criteria:

calculate the number of positive youth-police contacts or programs

Prepared by:

Date Prepared:



Richmond Detachment Strategic Plan

Unit: Drugs

GOAL: target major crime groups/organizations/recruit human source handlers.

STRATEGIC IMPERATIVE: Drugs, Organized Crime

| Action Plan: | Assigned Member | Completion Date: |
|---|-----------------|------------------|
| increased intelligence gathering and action on organized crime. | | |
| reduction of street level traffickers | | |
| recruit human sources to increase intelligence on the drug trade within Richmond | | |
| initiate prevention measures to reduce the effects of methamphetamine use in the community. | | |

Success Criteria:

reduction of street level drug traffickers. Compare stats on the number of traffickers arrested year to year; Increased intell on Org. Crime (calculate the numbers of new targets identified that were previously unknown)

compare debriefings of sources form year to year

compare stats with RADAT to determine number of meth addicts enroll in their program; compare stats on the number of property related offences by known meth users

Prepared by:

Date Prepared:



Richmond Detachment Strategic Plan

Unit: Property Crimes

GOAL: Develop strategies at reducing property crime activities.

STRATEGIC IMPERATIVE: Property Crime

| Action Plan: | Assigned Member | Completion Date: |
|--|-----------------|------------------|
| reduce auto theft and property crime with the aid of bait cars | | |
| reduction of early morning commercial break and enters | | |
| identify and prosecute suspects involved in methamphetamine use/sales and property crime | | |

| |
|--|
| Success Criteria: |
| tabulate the number of charged persons utilizing bait cars |
| comparison in the reduction of the number of break and enters between a given period before and after implementation of ops plan |
| compile the number fo methamphetamine associated targets charged in relation to property crime; compare the number of identified suspects involved with property crime with the number actually targeted |
| |
| Prepared by: |
| Date Prepared: |



Richmond Detachment Strategic Plan

Unit: Traffic Services

GOAL: To reduce the number of deaths, injuries and property damage.

STRATEGIC IMPERATIVE: Traffic Services Youth

| Action Plan: | Assigned Member | Completion Date: |
|--|-----------------|------------------|
| enhanced enforcement (corridor, street racing, impaired driving enhanced enforcement | | |
| Provide information sessions with the youth - school talks | | |
| increase education by networking with partners - school talks, motor vehicle branch info both weekly | | |
| targeted enforcement by networking with partners- bylaws, commercial vehicle branch, | | |
| | | |

| |
|--|
| Success Criteria: |
| calculate the number of enforcement activities being conducted and the results |
| calculate the number of information sessions conducted |
| |
| |
| Prepared by: |
| Date Prepared: |

