



CITY OF RICHMOND

REPORT TO COMMITTEE

TO: General Purposes Committee

DATE: March 26, 2001

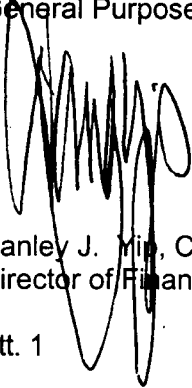
FROM: Danley J. Yip, C.A.
Director of Finance

FILE: 0985-01

RE: Draft 5 Year Financial Plan (2001-2005)

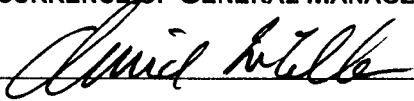
STAFF RECOMMENDATION

The proposed 5 Year Financial Plan (2001-2005) be approved in principle subject to input from the public consultation meeting on Thursday April 5, 2001 and staff to report back to the General Purposes Committee with a draft Bylaw on April 17, 2001.



Danley J. Yip, C.A.
Director of Finance

Att. 1

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ROUTED TO:	CONCURRENCE	CONCURRENCE OF GENERAL MANAGER
Engineering & Public Works	Y <input checked="" type="checkbox"/> N <input type="checkbox"/>	

STAFF REPORT

ORIGIN

Section 327 of the Local Government Act requires municipalities to prepare a 5 Year Financial Plan annually, which includes operating, utility and capital budget items. In 2000, the City adopted its first 5 Year Financial Plan (2000-2004) into Bylaw and has the authority to make expenditures in 2001 until there is an amendment to the Bylaw. This amendment will be made through a revised 2001 Budget with a new draft 5 Year Financial Plan (2001-2005), which must be adopted into Bylaw before May 15, 2001.

ANALYSIS

A thorough review of the 2001 Operating Budget has been undertaken by the Finance staff through departmental Budget reviews, meetings with senior management and Staff Workshops conducted on the 2001 Budget. Also, the same exercise has been undertaken for the Utility and Capital Budgets for inclusion in the City's 5 Year Financial Plan. The projections for 2002-2005 have been compiled using the most current information available to City staff and the Finance Department including key assumptions that support certain budget amounts. Most of the departmental information has provided by the individual departments through consultation with the Finance Department to ensure the most plausible 5 Year Financial Plan for the years 2001-2005. This proposed 5 Year Financial Plan (2001-2005) has been included as part of this report to the General Purposes Committee for review and discussion prior to its presentation to the general public at a public consultation meeting scheduled for April 5, 2001.

FINANCIAL IMPACT

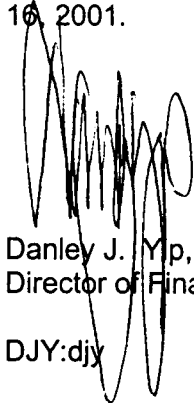
Based on the proposed 5 Year Financial Plan (2001-2005), the proposed property tax increases and the corresponding property tax rate increases are as follows:

2001	\$4,397,700	4.84%
2002	\$6,063,267	6.27%
2003	\$4,457,452	4.23%
2004	\$4,642,779	4.14%
2005	\$3,586,194	3.01%

CONCLUSION

The proposed property tax increases under the proposed 5 Year Financial Plan (2001-2005) reflect increasing costs driven by inflation and uncontrollable costs (e.g. RCMP Contract costs, Utility costs from BC Gas and BC Hydro) that are passed on directly to the City. However, City staff have worked diligently to prepare a 5 Year Financial Plan, which provides a benchmark to work towards reducing the annual cost of property tax increases to Richmond residents.

The presentation of the proposed 5 Year Financial Plan (2001-2005) to the general public through a public consultation meeting will provide Richmond residents an opportunity to discuss and comment about the proposed 5 Year Financial Plan (2001-2005). Any feedback that is received by staff will be brought back as a report to the General Purposes Committee on April 16, 2001.



Danley J. Yip, C.A.
Director of Finance

DJY:djy



CITY OF RICHMOND

**PROPOSED 5
YEAR FINANCIAL PLAN**

2001 - 2005

**RICHMOND**
Island City, by Nature

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CITY OF RICHMOND

EXECUTIVE SUMMARY



CITY OF RICHMOND PROPOSED 5 YEAR FINANCIAL PLAN (2001-2005) EXECUTIVE SUMMARY

INTRODUCTION

The proposed 5 Year Financial Plan (2001-2005) (hereafter "5YFP") summarizes the City's projected operating financial plans for a 5 year period. The 5YFP includes the City's operating, utilities and capital budgets and is based on the best available information to City staff and certain assumptions that are used to make the financial projections. Therefore, the figures that are provided are estimates and the certainty of the estimates decrease as one goes further out beyond 2001.

A 5 Year Financial Plan is prepared in accordance to the Local Government Act and must be adopted annually by bylaw at any time before the date on which the annual property tax bylaw is adopted, but before May 15th. Once a 5 Year Financial Plan becomes a bylaw, it can be amended at any time.

PLANNING PROCESS

The City's planning process for preparation of the 5YFP started in June 2000 with the distribution of the 2001 Budget Preparation Manual to all City departments. The initial focus was to have all City departments submit their 2001 revenues and expenditures budget to the Finance Department by the end of September 2000, so that the process of establishing the 2001 Operating Budget could be undertaken. Comprehensive departmental reviews were conducted by the Finance Department and the City's senior management to ensure that all possible cost savings were achieved and new revenue opportunities were examined.

Once there was a complete review and discussion of the 2001 Operating Budget, it was presented to Council's General Purposes Committee for their review and comments before a 5YFP was to be developed. After the 5YFP was completed, staff presented the 5YFP to the General Purposes Committee before the Finance Department proceeded to the 5YFP public consultation process. Through the public consultation process, the public is given an opportunity to comment and discuss the 5YFP with City staff prior to the 5YFP going to Council for its approval and adoption into bylaw.

OPERATING BUDGET ASSUMPTIONS

General

The projections for 2002-2005 have been compiled using the most current available information to City staff and the Finance Department. Inflation has been factored into the determination of general operating expenditures ranging from 2.0% to 2.2% over these years. However, for more significant revenues and expenditures, projections were provided by various departments based on certain key assumptions.

Salaries & Wages

Salaries & wages include estimated increases to employee salaries & wages along with associated benefits. However, with the current collective agreements with the City's unions expiring December 31, 2002, no budget amount was provided for each of the various departments. Instead, an estimated amount required for possible salary & wage increases along with associated benefits has been included in the Fiscal section of the 2003-2005 portion of the 5YFP.

RCMP

There is no increase for 10 new RCMP members in 2002 as requested by the RCMP, which would have added an estimated annual cost of \$1.0 million to the RCMP Budget.

Programs and Services

The projections include estimated increases in funding for existing, new and expanded programs and services offered by various City departments.

Parks

Maintenance cost increases are projected at 6.0% annually due to City inventory growth.

Information Technology

Increases in maintenance contracts for computer hardware and software are projected at 5.0% per year as part of the department's ongoing efforts to maintain the City's computer operating systems

Emergency & Environmental Programs

The 2002 increase over 2001 is associated with the hiring of a consultant, 2 new staff positions and general operating cost increases to enhance the City's emergency and environmental programs.

City Utilities

Projections for Water, Sewer and Sanitation & Recycling Utilities are driven by long range estimates from the Greater Vancouver Sewer and Drainage District and the Greater Vancouver Water District.

Public Works

Maintenance cost increases are projected at 6.0% annually due to City infrastructure growth.

Casino Gaming Revenue

Casino gaming revenue totalling \$1.7 million was included in the 2001 Operating Budget, but was not included in the Operating Budgets for 2002-2005. The reason is the uncertainty of the continuance of the casino gaming revenue as a source of income from the provincial government to the City.

Parking Meter Revenue

Beginning in 2002, there is an estimate of \$1.0 million in new parking meter revenue. This amount will remain the same from 2003-2005 and is recorded in Fiscal revenues.

Aquatics Revenue

There is no increase in 2002 over 2001 and for the following years the from 2003-2005, the increase is 2.67% year over year.

False Alarm Billing Revenue

There is anticipated revenue of \$102,000 per annum for the years 2002-2005.

Transfer to Reserves

The projected increase in the contribution to reserves represents the repayment of funds borrowed on an annual basis from statutory reserves to finance capital projects such as the construction of major roads, urban trails, and the development of parks, recreation and cultural facilities.

2001-2005 Capital Program

The proposed 5 Year Capital program for 2001-2005 has been incorporated into the 5YFP and there is a projected annual contribution of \$2.0 million to the Capital program from the Operating Budget.

PROPOSED 5 YEAR FINANCIAL PLAN (2001-2005 AND PROPOSED PROPERTY TAX RATE INCREASES

The 5YFP provides projected increases in discretionary and non-discretionary expenditures, which are offset against projected revenue increases. The difference between the revenue and expenditure totals is the required tax levy, which is required to balance the Operating Budget in each of the 5 years.

The 2001 estimates are as accurate as can be at the time that this Budget was prepared for review by Council and the public. Subsequent years from 2002-2005 have estimates that may be increasingly less accurate, however still provide an indication of what revenues and expenditures are projected based on the most current and available information to the City staff.

For the years 2002-2005, staff have made the assumption that "new growth" as a result of new developments, construction and re-zonings will be 1.5% annually, which will increase the City's property tax base.

Based on the proposed 5 Year Financial Plan (2001-2005), the proposed property tax increases and the corresponding property tax rate increases are as follows:

2001	\$4,397,700	4.84%
2002	\$6,063,267	6.27%
2003	\$4,457,452	4.23%
2004	\$4,642,779	4.14%
2005	\$3,586,194	3.01%

2001 OPERATING BUDGET HIGHLIGHTS

The proposed 2001 Operating Budget specifies a 4.84% average property tax increase over 2000, after factoring in new taxes associated with growth from new development and building construction in the City.

The following highlights are some of the key cost drivers that have impacted the 2001 Operating Budget:

- RCMP Contract increase of \$1.8 million, which is due to salary increases and the annualized cost of 10 new RCMP officers that were hired in the latter part of 2000. These contract cost increases are not negotiable and are established by the federal government and are passed on the City through the province.
- Utilities increase of \$1.05 million as a result of substantial BC Gas rate increases impacting on all City facilities, especially the Aquatic Centres, Arenas and Community Centres. These costs are to a large extent uncontrollable because natural gas and fuel costs are driven by the prevailing market rates.
- Fire Rescue cost increase of \$.75 million due to salaries and benefits resulting from a new collective agreement and increased general operating costs.
- 2.0% increase in City staff salaries & wages as a result of new collective agreements and associated benefits. These costs were driven by terms negotiated by Lower Mainland's regional negotiators without the City having much determination of the annual salary increases.

For the first time, casino gaming revenue of \$1.7 million is to be used to offset part of the 2001 property tax increase, but because of the uncertainty of the continuance of this source of funding from the provincial government, staff have not budgeted for this type of revenue beginning 2002.

The City is currently waiting for the B.C. Assessment Authority ("B.C.A.A.") Appeal Board's decision on several property assessment appeals. The decisions are unknown at the time this 5YFP was prepared, however it is anticipated that the authenticated tax roll from B.C.A.A. will

be available sometime in mid-April 2001. In the meantime, the City has provided for \$400,000 in successful appeals as well as for adjustments for new growth associated with new development and construction. This amount has been factored in the 4.84% proposed property tax increase for the year.

5 YEAR CAPITAL PROGRAM (2001-2005) HIGHLIGHTS

The proposed 5 Year Capital Program for 2001-2005 was prepared by City staff on the Land & Capital Team. As in prior years, the Team utilized a ranking system in conjunction with comments, feedback and recommendations from various stakeholders. This enabled the Team to recommend a proposed 5 Year Capital Program, which would provide productive and consistent use of diminishing funds from the City's statutory reserve accounts.

The proposed 2001 Capital Program and estimates are as accurate as reasonably possible at the time the proposed 5 Year Financial Plan (2001-2005) was prepared. The subsequent years' Capital Programs and estimates may be increasingly less accurate and are included as an indication of its priority. The 2002-2005 Capital Programs are to be reviewed and amended accordingly on an annual basis by City Council.

The City's Capital Program is divided into 5 main categories as follows:

- Infrastructure Program
- Building Program
- Land Program
- Parks Program
- Equipment Program

For 2001, capital projects total \$37,956,400 of which only \$1.69 million is a contribution through the 2001 Operating Budget. The balance of the funds required for the 2001 Capital Program come from statutory reserve accounts and other funding sources such as grants from governmental agencies, Crown corporations and developers.

CITY OF RICHMOND

**PROPOSED 5 YEAR FINANCIAL PLAN
(2001-2005)**



CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 - 2005)

	2001 \$	2002 \$	2003 \$	2004 \$	2005 \$
REVENUES					
Property Taxes	95,342,500	102,835,905	109,833,437	116,816,760	122,543,747
Grants in Lieu of Taxes	8,662,600	8,739,300	9,099,971	9,493,190	9,923,637
Fees & Charges	79,712,400	81,810,737	83,851,106	85,529,120	87,665,298
Other Revenues:					
Provincial Revenue Sharing	2,202,500	200,000	200,000	200,000	200,000
Fiscal Revenues	3,893,800	5,158,010	5,182,945	5,208,130	5,241,020
Investment Income	4,285,600	4,307,028	4,328,563	4,350,205	4,371,956
Penalties and Interest on Taxes	850,000	850,000	850,000	850,000	850,000
TOTAL REVENUES	194,949,400	203,900,980	213,346,022	222,447,404	230,795,658

EXPENDITURES					
Municipal Debt					
Debt Interest	3,218,400	4,292,202	4,259,463	5,667,224	5,662,102
Debt Principal	2,240,400	2,958,351	3,124,119	3,946,421	5,033,989
Divisional Expenditures					
Corporate Administration	1,117,200	1,152,366	1,154,867	1,157,147	1,159,384
Parks, Recreation & Cultural Service	30,504,100	31,572,043	32,168,091	32,700,148	33,203,867
Community Safety	45,123,100	47,242,558	50,464,179	51,601,882	52,207,096
Finance & Corporate Services	14,302,500	14,848,931	14,883,885	15,080,102	15,425,024
Engineering & Public Works	62,729,800	65,041,900	67,091,141	68,682,361	70,290,880
Urban Development	6,855,000	7,016,988	7,051,335	7,101,222	7,143,793
Fiscal	18,955,700	19,002,841	21,466,142	23,653,097	24,406,722
Transfers To Funds					
Statutory Reserves	8,003,300	9,172,900	9,282,900	9,357,900	9,512,900
Provisions & Allowances	1,899,900	1,599,900	2,399,900	3,499,900	6,749,900
TOTAL EXPENDITURES	194,949,400	203,900,980	213,346,022	222,447,404	230,795,658

CITY OF RICHMOND

PROPOSED PROPERTY TAX RATE INCREASE



CITY OF RICHMOND
5 YEAR FINANCIAL PLAN (2001 - 2005)
PROPOSED PROPERTY TAX INCREASE

	2001 \$	2002 \$	2003 \$	2004 \$	2005 \$
Prior Year's Revenue (excluding Property Tax)	94,666,100	99,606,900	101,065,075	103,512,585	105,630,644
New Revenues:					
Programs, Services & Fiscal	2,972,700	823,361	1,415,564	1,612,355	1,947,799
Utilities	1,968,100	634,814	1,031,946	505,704	673,468
Total Revenue excluding Property Tax	99,606,900	101,065,075	103,512,585	105,630,644	108,251,911
Prior Year's Tax Levy:	89,538,600	95,342,500	102,835,905	109,833,437	116,816,760
New Levy:					
Taxes From New Growth	1,406,200	1,430,137	2,540,081	2,340,544	2,140,793
Proposed Tax Rate Increase	4,397,700	6,063,267	4,457,452	4,642,779	3,586,194
Total Tax Levy	95,342,500	102,835,905	109,833,437	116,816,760	122,543,747
Total Revenue	194,949,400	203,900,980	213,346,022	222,447,404	230,795,658
Prior Year's Expenditures	184,204,700	194,949,400	203,900,980	213,346,022	222,447,404
Increase in Expenditures:					
Programs, Services & Fiscal	8,776,600	8,316,766	8,413,096	8,595,678	7,674,786
Utilities	1,968,100	634,814	1,031,946	505,704	673,468
Total Expenditures	194,949,400	203,900,980	213,346,022	222,447,404	230,795,658
Proposed Property Tax Rate Increase	4.84%	6.27%	4.23%	4.14%	3.01%

CITY OF RICHMOND

**PROPOSED 5 YEAR FINANCIAL PLAN (2001 – 2005)
BY DIVISION & DEPARTMENTS**



CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 - 2005) BY DIVISION

	2001 \$	2002 \$	2003 \$	2004 \$	2005 \$
Revenue:					
Corporate Administration	0	0	0	0	0
Parks, Recreation & Cultural Services	6,125,800	6,287,899	6,386,984	6,478,397	6,577,197
Community Safety	7,216,900	7,269,155	7,399,368	7,522,572	7,648,289
Finance & Corporate Services	652,400	502,873	361,998	373,263	533,982
Engineering & Public Works	47,688,300	49,188,300	50,779,220	51,864,414	53,168,295
Urban Development	2,584,000	2,674,080	2,730,617	2,786,977	2,917,246
Fiscal & Reserves	35,339,500	35,142,768	35,854,398	36,605,021	37,406,900
Tax Levy	95,342,500	102,835,905	109,833,437	116,816,760	122,543,747
Total Revenue from all sources	194,949,400	203,900,980	213,346,022	222,447,404	230,795,658
Expenditures					
Corporate Administration	1,117,200	1,152,366	1,154,867	1,157,147	1,159,384
Parks, Recreation & Cultural Services	30,504,100	31,572,043	32,168,091	32,700,148	33,203,867
Community Safety	45,123,100	47,242,558	50,464,179	51,601,882	52,207,096
Finance & Corporate Services	14,302,500	14,848,931	14,883,885	15,080,102	15,425,024
Engineering & Public Works	62,729,800	65,041,900	67,091,141	68,682,361	70,290,880
Urban Development	6,855,000	7,016,988	7,051,335	7,101,222	7,143,793
Fiscal	34,317,700	37,026,194	40,532,524	46,124,542	51,365,613
Total Expenditures from all sources	194,949,400	203,900,980	213,346,022	222,447,404	230,795,658

**CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 to 2005)**

DEPARTMENT	2001 Budget \$	2002 Budget \$	2003 Budget \$	2004 Budget \$	2005 Budget \$
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CORPORATE ADMINISTRATION DIVISION

GENERAL GOVERNMENT

Revenue	0	0	0	0	0
Expenses	562,300	578,649	580,008	581,388	582,792
Net	(562,300)	(578,649)	(580,008)	(581,388)	(582,792)

CHIEF ADMINISTRATOR'S OFFICE

Revenue	0	0	0	0	0
Expenses	554,900	573,716	574,859	575,759	576,593
Net	(554,900)	(573,716)	(574,859)	(575,759)	(576,593)

TOTAL	0	0	0	0	0
Revenue	0	0	0	0	0
Expenses	1,117,200	1,152,366	1,154,867	1,157,147	1,159,384
Net	(1,117,200)	(1,152,366)	(1,154,867)	(1,157,147)	(1,159,384)

CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 to 2005)

DEPARTMENT	2001 Budget \$	2002 Budget \$	2003 Budget \$	2004 Budget \$	2005 Budget \$
<u>PARKS, RECREATION & CULTURAL SERVICES DIVISION</u>					
AQUATIC SERVICES					
Revenue	2,874,900	2,932,943	3,011,351	3,091,861	3,174,528
Expenses	6,088,600	6,242,992	6,307,991	6,374,103	6,441,437
Net	(3,213,700)	(3,310,049)	(3,296,640)	(3,282,242)	(3,266,909)
ARENAS & CONCESSIONS					
Revenue	1,869,800	1,870,994	1,872,224	1,873,491	1,874,795
Expenses	3,792,500	3,860,351	3,915,451	3,971,682	4,029,123
Net	(1,922,700)	(1,989,357)	(2,043,227)	(2,098,191)	(2,154,328)
RECREATION & CULTURAL SERVICES ADMINISTRATION					
Revenue	20,000	20,000	20,000	20,000	20,000
Expenses	1,182,600	1,285,170	1,297,139	1,309,246	1,321,542
Net	(1,162,600)	(1,265,170)	(1,277,139)	(1,289,246)	(1,301,542)
RECREATION SERVICES					
Revenue	140,000	140,000	145,000	145,000	150,000
Expenses	4,371,500	4,503,313	4,534,814	4,567,078	4,600,139
Net	(4,231,500)	(4,363,313)	(4,389,814)	(4,422,078)	(4,450,139)
CULTURAL SERVICES					
Revenue	19,000	19,000	19,000	19,000	19,000
Expenses	1,309,100	1,378,853	1,440,974	1,468,022	1,478,144
Net	(1,290,100)	(1,359,853)	(1,421,974)	(1,449,022)	(1,459,144)
PARKS					
Revenue	353,700	373,700	378,700	378,700	378,700
Expenses	6,787,300	7,128,374	7,415,906	7,668,951	7,904,134
Net	(6,433,600)	(6,754,674)	(7,037,206)	(7,290,251)	(7,525,434)
GATEWAY THEATRE					
Revenue	0	0	0	0	0
Expenses	843,400	844,658	845,828	847,020	848,237
Net	(843,400)	(844,658)	(845,828)	(847,020)	(848,237)
LIBRARY					
Revenue	848,400	931,262	940,709	950,345	960,174
Expenses	6,129,100	6,328,331	6,409,990	6,494,046	6,581,111
Net	(5,280,700)	(5,397,069)	(5,469,281)	(5,543,701)	(5,620,936)
TOTAL					
Revenue	6,125,800	6,287,899	6,386,984	6,478,397	6,577,197
Expenses	30,504,100	31,572,043	32,168,091	32,700,148	33,203,867
Net	(24,378,300)	(25,284,144)	(25,781,107)	(26,221,752)	(26,626,669)

**CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 to 2005)**

DEPARTMENT	2001 Budget \$	2002 Budget \$	2003 Budget \$	2004 Budget \$	2005 Budget \$
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COMMUNITY SAFETY DIVISION

RCMP

Revenue	2,968,100	2,975,655	3,035,168	3,095,872	3,157,789
Expenses	23,719,600	24,673,794	27,678,247	28,921,148	29,445,434
Net	(20,751,500)	(21,698,139)	(24,643,079)	(25,825,276)	(26,287,645)

FIRE RESCUE

Revenue	3,857,200	3,944,400	4,015,100	4,077,600	4,141,400
Expenses	20,406,400	21,192,324	21,269,127	21,345,830	21,422,433
Net	(16,549,200)	(17,247,924)	(17,254,027)	(17,268,230)	(17,281,033)

EMERGENCY & ENVIRONMENTAL PROGRAMS

Revenue	0	0	0	0	0
Expenses	184,700	543,724	682,889	499,788	502,813
Net	(184,700)	(543,724)	(682,889)	(499,788)	(502,813)

COMMUNITY BYLAWS

Revenue	391,600	349,100	349,100	349,100	349,100
Expenses	812,400	832,716	833,916	835,116	836,416
Net	(420,800)	(483,616)	(484,816)	(486,016)	(487,316)

TOTAL

Revenue	7,216,900	7,269,155	7,399,368	7,522,572	7,648,289
Expenses	45,123,100	47,242,558	50,464,179	51,601,882	52,207,096
Net	(37,906,200)	(39,973,403)	(43,064,811)	(44,079,310)	(44,558,807)

CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 to 2005)

DEPARTMENT	2001 Budget \$	2002 Budget \$	2003 Budget \$	2004 Budget \$	2005 Budget \$
<u>FINANCE & CORPORATE SERVICES DIVISION</u>					
FINANCE ADMINISTRATION					
Revenue	6,000	6,000	6,000	6,000	6,000
Expenses	628,100	645,603	649,535	653,446	657,381
Net	(622,100)	(639,603)	(643,535)	(647,446)	(651,381)
STRATEGIC PLANNING					
Revenue	0	0	0	0	0
Expenses	169,300	174,113	174,907	175,694	176,484
Net	(169,300)	(174,113)	(174,907)	(175,694)	(176,484)
PAYROLL & BENEFITS					
Revenue	0	0	0	0	0
Expenses	325,800	335,536	335,634	335,734	335,836
Net	(325,800)	(335,536)	(335,634)	(335,734)	(335,836)
TAXATION					
Revenue	182,200	178,165	180,695	183,294	185,963
Expenses	559,000	573,190	573,203	573,216	573,229
Net	(376,800)	(395,025)	(392,508)	(389,922)	(387,266)
HUMAN RESOURCES					
Revenue	0	0	0	0	0
Expenses	1,838,200	1,885,422	1,906,154	1,927,204	1,948,624
Net	(1,838,200)	(1,885,422)	(1,906,154)	(1,927,204)	(1,948,624)
LAW					
Revenue	20,000	20,000	22,000	24,000	25,000
Expenses	601,800	628,710	636,510	650,635	694,835
Net	(581,800)	(608,710)	(614,510)	(626,635)	(669,835)
INFORMATION TECHNOLOGY					
Revenue	300,000	0	0	0	0
Expenses	5,116,900	5,293,534	5,409,528	5,529,734	5,617,605
Net	(4,816,900)	(5,293,534)	(5,409,528)	(5,529,734)	(5,617,605)
ADVANCED RESEARCH & TECHNOLOGY					
Revenue	0	0	0	0	0
Expenses	228,700	235,671	236,321	236,971	237,621
Net	(228,700)	(235,671)	(236,321)	(236,971)	(237,621)
CUSTOMER SERVICES					
Revenue	36,000	36,000	36,000	37,800	39,690
Expenses	433,500	446,415	446,687	446,957	447,227
Net	(397,500)	(410,415)	(410,687)	(409,157)	(407,537)

**CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 to 2005)**

DEPARTMENT	2001 Budget \$	2002 Budget \$	2003 Budget \$	2004 Budget \$	2005 Budget \$
CITY CLERKS					
Revenue	4,500	154,500	4,500	4,500	154,500
Expenses	1,068,000	1,195,306	1,048,888	1,052,331	1,205,729
Net	(1,063,500)	(1,040,806)	(1,044,388)	(1,047,831)	(1,051,229)
BUSINESS LIAISON DEVELOPMENT					
Revenue	0	0	0	0	0
Expenses	450,000	462,003	465,828	469,728	473,707
Net	(450,000)	(462,003)	(465,828)	(469,728)	(473,707)
BUDGETS & ACCOUNTING					
Revenue	17,500	19,250	21,175	23,293	25,622
Expenses	2,610,900	2,678,910	2,705,498	2,732,572	2,760,163
Net	(2,593,400)	(2,659,660)	(2,684,323)	(2,709,279)	(2,734,541)
TREASURY SERVICES					
Revenue	86,200	88,958	91,627	94,376	97,207
Expenses	272,300	294,519	295,193	295,881	296,583
Net	(186,100)	(205,561)	(203,566)	(201,505)	(199,376)
TOTAL					
Revenue	652,400	502,873	361,998	373,263	533,982
Expenses	14,302,500	14,848,931	14,883,885	15,080,102	15,425,024
Net	(13,650,100)	(14,346,058)	(14,521,887)	(14,706,840)	(14,891,042)

**CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 to 2005)**

DEPARTMENT	2001 Budget \$	2002 Budget \$	2003 Budget \$	2004 Budget \$	2005 Budget \$
<u>ENGINEERING & PUBLIC WORKS DIVISION</u>					
PUBLIC WORKS ADMINISTRATION					
Revenue	2,182,000	2,182,000	2,182,000	2,182,000	2,182,000
Expenses	1,356,400	1,395,962	1,401,362	1,406,362	1,411,162
Net	825,600	786,038	780,638	775,638	770,838
ROADS & CONSTRUCTION					
Revenue	809,000	809,000	809,000	809,000	809,000
Expenses	6,850,700	7,344,932	7,434,682	7,526,332	7,619,832
Net	(6,041,700)	(6,535,932)	(6,625,682)	(6,717,332)	(6,810,832)
STORM DRAINAGE					
Revenue	0	0	0	0	0
Expenses	2,141,200	2,202,567	2,258,350	2,316,335	2,375,553
Net	(2,141,200)	(2,202,567)	(2,258,350)	(2,316,335)	(2,375,553)
FACILITY MANAGEMENT					
Revenue	0	0	0	0	0
Expenses	3,391,000	3,476,286	3,739,416	4,042,312	4,136,321
Net	(3,391,000)	(3,476,286)	(3,739,416)	(4,042,312)	(4,136,321)
FLEET OPERATIONS					
Revenue	3,214,800	3,455,535	3,541,798	3,630,218	3,720,849
Expenses	4,015,000	4,283,045	4,407,521	4,538,431	4,676,140
Net	(800,200)	(827,510)	(865,722)	(908,213)	(955,291)
SANITATION & RECYCLING					
Revenue	6,676,600	7,040,798	7,243,100	7,453,200	7,670,388
Expenses	6,676,600	7,040,798	7,243,100	7,453,200	7,670,388
Net	0	0	0	0	0
WATER UTILITY					
Revenue	17,377,800	18,086,095	19,172,142	19,765,285	20,512,290
Expenses	17,377,800	18,086,095	19,172,142	19,765,285	20,512,290
Net	0	0	0	0	0
SANITARY SEWER UTILITY					
Revenue	17,428,100	17,614,872	17,831,180	18,024,711	18,273,769
Expenses	17,428,100	17,614,872	17,831,180	18,024,711	18,273,769
Net	0	0	0	0	0
ENGINEERING					
Revenue	0	0	0	0	0
Expenses	3,390,100	3,490,003	3,495,348	3,500,652	3,505,983
Net	(3,390,100)	(3,490,003)	(3,495,348)	(3,500,652)	(3,505,983)

**CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 to 2005)**

DEPARTMENT	2001 Budget \$	2002 Budget \$	2003 Budget \$	2004 Budget \$	2005 Budget \$
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COMMUNICATIONS

Revenue	0	0	0	0	0
Expenses	102,900	107,341	108,041	108,741	109,441
Net	(102,900)	(107,341)	(108,041)	(108,741)	(109,441)

TOTAL

Revenue	47,688,300	49,188,300	50,779,220	51,864,414	53,168,295
Expenses	62,729,800	65,041,900	67,091,141	68,682,361	70,290,880
Net	(15,041,500)	(15,853,600)	(16,311,921)	(16,817,947)	(17,122,584)

**CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 to 2005)**

DEPARTMENT	2001 Budget \$	2002 Budget \$	2003 Budget \$	2004 Budget \$	2005 Budget \$
<u>URBAN DEVELOPMENT DIVISION</u>					
URBAN ADMINISTRATION					
Revenue	0	0	0	0	0
Expenses	330,000	344,686	346,582	348,826	350,953
Net	(330,000)	(344,686)	(346,582)	(348,826)	(350,953)
DEVELOPMENT APPLICATIONS					
Revenue	294,400	298,000	298,000	309,000	320,550
Expenses	1,229,900	1,268,139	1,273,888	1,277,941	1,281,098
Net	(935,500)	(970,139)	(975,888)	(968,941)	(960,548)
POLICY PLANNING					
Revenue	0	0	0	0	0
Expenses	904,400	930,761	931,343	931,937	932,542
Net	(904,400)	(930,761)	(931,343)	(931,937)	(932,542)
TRANSPORTATION					
Revenue	56,600	56,100	56,100	55,600	55,600
Expenses	1,608,300	1,598,076	1,618,276	1,648,476	1,678,576
Net	(1,551,700)	(1,541,976)	(1,562,176)	(1,592,876)	(1,622,976)
ZONING					
Revenue	58,500	58,500	58,500	58,000	58,500
Expenses	668,100	688,017	688,332	688,662	688,997
Net	(609,600)	(629,517)	(629,832)	(630,662)	(630,497)
BUILDING APPROVALS					
Revenue	2,174,500	2,261,480	2,318,017	2,364,377	2,482,596
Expenses	2,114,300	2,187,309	2,192,914	2,205,380	2,211,627
Net	60,200	74,171	125,103	158,997	270,969
TOTAL					
Revenue	2,584,000	2,674,080	2,730,617	2,786,977	2,917,246
Expenses	6,855,000	7,016,988	7,051,335	7,101,222	7,143,793
Net	(4,271,000)	(4,342,908)	(4,320,718)	(4,314,245)	(4,226,547)

**CITY OF RICHMOND
PROPOSED 5 YEAR FINANCIAL PLAN (2001 to 2005)**

DEPARTMENT	2001 Budget \$	2002 Budget \$	2003 Budget \$	2004 Budget \$	2005 Budget \$
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FISCAL

Fiscal Revenue	126,284,300	131,915,406	141,230,383	148,779,002	156,364,454
Fiscal Expenses	25,014,500	26,553,394	29,149,724	33,866,742	35,702,813
Net	<u>101,269,800</u>	<u>105,362,012</u>	<u>112,080,659</u>	<u>114,912,260</u>	<u>120,661,640</u>

NET TRANSFERS TO RESERVES

Net Transfers to Statutory Reserves	(9,303,200)	(10,472,800)	(11,382,800)	(12,257,800)	(15,662,800)
Provisions & Allowances					
Net	<u>(9,303,200)</u>	<u>(10,472,800)</u>	<u>(11,382,800)</u>	<u>(12,257,800)</u>	<u>(15,662,800)</u>

GRAND TOTAL

Revenue	190,551,700	197,837,713	208,888,571	217,804,625	227,209,464
Expenses	194,949,400	203,900,980	213,346,022	222,447,404	230,795,658
Net	<u>(4,397,700)</u>	<u>(6,063,267)</u>	<u>(4,457,452)</u>	<u>(4,642,779)</u>	<u>(3,586,194)</u>

Proposed Property Tax Rate Increase	4.84%	6.27%	4.23%	4.14%	3.01%
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CITY OF RICHMOND
PROPOSED 2001 OPERATING BUDGET



**CITY OF RICHMOND
PROPOSED 2001 OPERATING BUDGET
REVENUE & EXPENDITURE SUMMARY**

	2001 BUDGET (DRAFT)	2000 BUDGET (BYLAW)	CHANGE (\$)	CHANGE (%)
REVENUES				
Property Taxes	\$ 91,794,800	\$ 90,388,600	\$ 1,406,200	1.6%
GVRD Levies & Charges	5,448,200	5,377,400	70,800	1.3%
Federal Grants-In-Lieu	4,630,000	4,425,000	205,000	4.6%
Provincial Grants-In-Lieu	163,000	160,000	3,000	1.9%
Grants-In-Lieu Other	3,889,600	3,861,200	28,400	0.7%
Unconditional Grants	3,342,200	1,144,800	2,197,400	191.9%
Conditional Grants	2,855,200	2,195,800	659,400	30.0%
Utility Charges	27,882,900	25,889,600	1,993,300	7.7%
Service Charges	10,103,300	9,769,700	333,600	3.4%
Other Sales of Service	621,500	636,200	(14,700)	(2.3%)
Business Licences & Permits	4,351,800	4,319,700	32,100	0.7%
Community Revenue/Program Fees	4,954,300	4,889,500	64,800	1.3%
Fines	610,800	475,800	135,000	28.4%
Miscellaneous Operating Income	630,700	569,600	61,100	10.7%
Investment & Debt Income	5,871,800	5,540,600	331,200	6.0%
Miscellaneous Fiscal Earnings	1,960,300	4,860,200	(2,899,900)	(59.7%)
Internal Dept Recoveries	20,777,300	19,037,000	1,740,300	9.1%
External Revenue Recoveries	664,000	664,000	0	0.0%
TOTAL REVENUES	\$ 190,551,700	\$ 184,204,700	\$ 6,347,000	3.4%

EXPENDITURES				
Salaries	\$ 59,878,300	\$ 55,417,800	\$ 4,460,500	8.0%
<u>Operating Expenditures:</u>				
Supplies	1,902,700	1,929,200	(26,500)	(1.4%)
Contracts	27,123,600	24,563,100	2,560,500	10.4%
Advertising & Marketing	367,700	352,000	15,700	4.5%
Utilities	3,108,700	2,055,700	1,053,000	51.2%
Training & Development	941,800	636,300	305,500	48.0%
Maintenance - General	3,559,000	3,408,000	151,000	4.4%
Professional Fees & Services	190,500	190,500	0	0.0%
Travel	99,700	126,900	(27,200)	(21.4%)
General Operating Expenditures	1,517,600	1,640,300	(122,700)	(7.5%)
Purchases - Equipment & Other	9,610,700	8,892,900	717,800	8.1%
Other Expenditures	13,227,800	12,290,100	937,700	7.6%
Public Works Maintenance	18,990,700	17,428,300	1,562,400	9.0%
Sub-total Operating Expenditures	80,640,500	73,513,300	7,127,200	9.7%
<u>Fiscal Expenditures:</u>				
Fiscal Debt Expenditures	13,870,900	14,007,700	(136,800)	(1.0%)
Fringe Overhead Expenditures	14,744,700	13,100,000	1,644,700	12.6%
Provisions & Allowances	4,565,600	5,865,800	(1,300,200)	(22.2%)
Transfer to Statutory Reserves	12,755,000	14,001,100	(1,246,100)	(8.9%)
Fiscal Expenditures	8,494,400	8,299,000	195,400	2.4%
Subtotal Fiscal Expenditures	54,430,600	55,273,600	(843,000)	(1.5%)
TOTAL EXPENDITURES	\$ 194,949,400	\$ 184,204,700	\$ 10,744,700	5.8%

Proposed Property Tax Increase \$ 4,397,700

Proposed Tax Rate Increase 4.84%

CITY OF RICHMOND

PROPOSED 5 YEAR CAPITAL PROGRAM (2001- 2005)



**CITY OF RICHMOND
PROPOSED 5 YEAR CAPITAL PROGRAM
FOR 2001 TO 2005**

	2001 BUDGET	2002 BUDGET	2003 BUDGET	2004 BUDGET	2005 BUDGET
INFRASTRUCTURE PROGRAM					
Roads	\$7,407,000	\$4,249,150	\$2,444,500	\$3,794,500	\$3,794,500
Drainage	\$3,692,500	\$3,630,350	\$2,057,500	\$1,135,000	\$1,325,250
Water	\$2,590,000	\$2,634,500	\$2,913,000	\$2,555,000	\$3,096,500
Sewer	\$4,191,000	\$1,625,300	\$1,679,100	\$2,800,000	\$3,202,500
Minor Public Works	\$654,500	\$700,000	\$750,000	\$700,000	\$1,200,000
Local & Neighbourhood Improvements	\$990,000	\$750,000	\$750,000	\$750,000	\$750,000
Total Infrastructure Program	\$19,525,000	\$13,589,300	\$10,594,100	\$11,734,500	\$13,368,750
BUILDING PROGRAM					
Minor Buildings	\$1,175,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Major Buildings	\$1,322,700	\$2,570,000	\$8,245,000	\$13,500,000	\$2,620,000
Provincial Court Facility	\$4,750,000	\$0	\$0	\$0	\$0
Total Building Program	\$7,247,700	\$4,070,000	\$9,745,000	\$15,000,000	\$4,120,000
LAND PROGRAM					
Land Acquisition	\$1,134,000	\$634,000	\$634,000	\$634,000	\$500,000
Affordable Housing	\$1,000,000	\$0	\$1,000,000	\$0	\$0
Total Land Program	\$2,134,000	\$634,000	\$1,634,000	\$634,000	\$500,000
PARKS PROGRAM					
Parkland Acquisition	\$2,449,000	\$3,570,000	\$3,570,000	\$3,570,000	\$5,900,000
Major Parks	\$1,850,000	\$730,000	\$950,000	\$1,000,000	\$1,550,000
Minor Parks	\$350,000	\$250,000	\$290,000	\$340,000	\$500,000
Total Parks Program	\$4,649,000	\$4,550,000	\$4,810,000	\$4,910,000	\$7,950,000
EQUIPMENT PROGRAM					
Annual Fleet Replacement	\$2,632,000	\$1,938,700	\$1,427,000	\$2,067,600	\$1,656,300
Fire Department Vehicles	\$683,700	\$650,000	\$84,200	\$149,400	\$650,000
Computer Capital	\$335,000	\$0	\$0	\$0	\$0
Technological Innovations	\$675,000	\$775,000	\$550,000	\$450,000	\$350,000
Communication Equipment	\$75,000	\$50,000	\$85,000	\$115,000	\$135,000
Total Equipment Program	\$4,400,700	\$3,413,700	\$2,146,200	\$2,782,000	\$2,791,300
Total Capital Programs	\$37,956,400	\$26,257,000	\$28,929,300	\$35,060,500	\$28,730,050

This Program is part of the City's 5 Year Financial Plan and is subject to changes on an annual basis prior to adoption into Bylaw by City Council. City Council has not reviewed and approved the proposed 5 Year Capital Program for 2001 - 2005.

**CITY OF RICHMOND
PROPOSED 2001 CAPITAL PROGRAM**

PROGRAM DESCRIPTION	PROJECT NAME	2001 BUDGET
INFRASTRUCTURE PROGRAM		
Roads	Annual Asphalt Paving Program	\$390,000
Roads	Bicycle Lane Program - Gilbert Road	\$290,000
Roads	Bicycle Lane Program - Westminster Hwy	\$450,000
Roads	Garden City Road Extension - Phase I	\$1,755,000
Roads	Infrastructure Advanced Design & Land	\$355,000
Roads	Intersection Improvements (Bridgeport/Sweden)	\$150,000
Roads	Neighbourhood Traffic Safety Program	\$100,000
Roads	New Traffic Signal Installation Program	\$150,000
Roads	No. 2 Road Bridge	\$2,030,000
Roads	No. 3 Road - Undergrounding Power	\$1,350,000
Roads	No. 3 Road Improvements -Phase 2	\$550,000
Roads	Transit Plan Infrastructure Improvements	\$200,000
Drainage	Ageing Storm Sewer Data Collection - Master Plan Dev	\$305,000
Drainage	Broadmoor Blvd Lane Drainage	\$165,000
Drainage	Drainage Pump Station Rehabilitation	\$850,000
Drainage	Drainage System - Granville Avenue	\$442,500
Drainage	Drainage System - No. 6 Road	\$982,000
Drainage	Drainage System - Williams Road	\$260,000
Drainage	Princess Lane/Princess St./London Rd. Storm Sewer	\$200,000
Drainage	Stormwater Flow Monitoring	\$140,000
Water Main Replacement	Deagle Road AC Watermain Replacement	\$225,000
Water Main Replacement	Dyke Road	\$150,000
Water Main Replacement	Minor Capital Waterworks Program	\$330,000
Water Main Replacement	Monds Subdivision	\$425,000
Water Main Replacement	More Subdivision	\$475,000
Water Main Replacement	Second Crossing Mitchell Additional Funding	\$400,000
Water Main Replacement	Seismic Upgrades of Waterwork Network	\$50,000
Water Main Replacement	Westminster Highway	\$520,000
Sanitary Sewer	Aspen, More, Monds, Broadmoor & Shellmont Sani Sewers	\$500,000
Sanitary Sewer	Sanitary Pump Station Rehabilitation	\$500,000
Sanitary Sewer	Sanitary Pump Stations	\$1,000,000
Sanitary Sewer	Sanitary Sewer Infrastructure Rehabilitation	\$539,000
Sanitary Sewer	Shell Road	\$1,300,000
Sanitary Sewer	Sovereign Yachts Inc.	\$200,000
Sanitary Sewer	Woodhead Road	\$152,000
Minor Public Works	Public Works Minor Capital	\$654,500
LIP/NIC	LIP	\$750,000
LIP/NIC	McLennan Ave Storm Sewer/Walkway Improvement	\$240,000
Total Infrastructure Program		\$19,525,000

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**CITY OF RICHMOND
PROPOSED 2001 CAPITAL PROGRAM**

PROGRAM DESCRIPTION	PROJECT NAME	2001 BUDGET
BUILDING PROGRAM		
Minor Building	Building Improvements Minor Capital Program	\$600,000
Minor Building	Physical Plant Sustaining Capital	\$575,000
Major Building	Above ground fuel tank	\$18,000
Major Building	Britannia - Shipyard Building & Japanese Duplex	\$488,700
Major Building	Civic Building Infrastructure Adv Design	\$160,000
Major Building	Hamilton Community Centre Expansion	\$61,000
Major Building	Minoru Park - Public Washroom	\$90,000
Major Building	Portable trailer for Dispersal / Offices / Storage	\$80,000
Major Building	Provincial Court Facility	\$4,750,000
Major Building	RCA Playing Field Convenience Station	\$90,000
Major Building	RCMP renovations to Courts	\$200,000
Major Building	Site Training Area and Storage Upgrade	\$135,000
Total Building Program		\$7,247,700
LAND PROGRAM		
Land Acquisition	Affordable Housing Project	\$1,000,000
Land Acquisition	Infrastructure Program - Land Acquisition	\$1,134,000
Total Land Program		\$2,134,000
PARKS PROGRAM		
Land Acquisition	Parkland acquisition	\$2,449,000
Major Parks/Streetscapes	McDonald Beach Dredging/Launch Retrofit	\$200,000
Major Parks/Streetscapes	McLennan North Community Park Design Detail	\$150,000
Major Parks/Streetscapes	Public Art	\$400,000
Major Parks/Streetscapes	Special Sports Statutory Reserve Fund	\$400,000
Major Parks/Streetscapes	Steveston Park Redevelopment - Phase II	\$400,000
Major Parks/Streetscapes	Terra Nova Park North West Quadrant	\$50,000
Major Parks/Streetscapes	Trails	\$250,000
Minor Parks	General Development	\$150,000
Minor Parks	Playground Upgrade Program	\$75,000
Minor Parks	Sports Field Drainage Program	\$100,000
Minor Parks	Tree Planting Program	\$25,000
Total Parks Program		\$4,649,000
EQUIPMENT PROGRAM		
Vehicle Equipment	Vehicle Reserve Purchases - Fleet	\$2,632,000
Vehicle Equipment	Vehicle Reserve Purchases - Fire	\$683,700
Computer Capital	Fire Hall #1 Server	\$35,000
Computer Capital	Utilities contribution to Computer Capital	\$300,000
Technology	Facility Lifecycle Planning - Model	\$125,000
Technology	Server and Network Lease Commitments	\$550,000
Communication Equipment	Facility Key System Replacement/Upgrade	\$25,000
Communication Equipment	Fibre optic cabling to City Buildings	\$50,000
Total Equipment Program		\$4,400,700
Total 2001 Capital Program		\$37,956,400

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**CITY OF RICHMOND
PROPOSED 2002 CAPITAL PROGRAM**

PROGRAM DESCRIPTION	PROJECT NAME	2002 BUDGET
INFRASTRUCTURE PROGRAM		
Roads	Bicycle Lane Program	\$450,000
Roads	Neighbourhood Traffic Safety Program	\$100,000
Roads	New Traffic Signal Installation Program	\$100,000
Roads	No. 2 Road Bridge	\$2,030,000
Roads	Transit Plan Infrastructure Improvements	\$200,000
Roads	Undergrounding - Hydro & Telus	\$1,350,000
Infra Advanced Design & Land	Infrastructure Advanced Design & Land	\$324,000
Drainage	Broadmoor Blvd Lane Drainage	\$50,000
Drainage	Drainage Pump Station Rehabilitation	\$500,000
Drainage	Drainage System - Shell Road	\$1,792,000
Drainage	Drainage System - Westminster Hwy	\$1,200,000
Water Main Replacement	Gilbert Road	\$280,000
Water Main Replacement	Minor Capital Waterworks Program	\$330,000
Water Main Replacement	Monds Subdivision	\$500,000
Water Main Replacement	More Subdivision	\$500,000
Water Main Replacement	Seismic Upgrades of Waterwork Network	\$50,000
Water Main Replacement	Southdale Sub-Division	\$334,000
Water Main Replacement	Westminster Hwy	\$500,000
Sanitary Sewer	Aspen, More, Monds, Broadmoor & Shellmont Sani Sewers	\$500,000
Sanitary Sewer	Regional GPS Implementation	\$49,300
Sanitary Sewer	Sanitary Pump Station Rehabilitation	\$500,000
Sanitary Sewer	Sanitary Pump Stations	\$500,000
Minor Public Works	Public Works Minor Capital	\$650,000
Minor Public Works	Wheel Chair Ramp Upgrade Program	\$50,000
LIP/NIC	LIP	\$750,000
Total Infrastructure Program		\$13,589,300
BUILDING PROGRAM		
Minor Building	Building Improvements Minor Capital Program	\$500,000
Minor Building	Physical Plant Sustaining Capital	\$1,000,000
Major Building	Branch Library - East Richmond	\$400,000
Major Building	Civic Building Infrastructure Advanced Design	\$370,000
Major Building	Equipment Storage - New	\$75,000
Major Building	Family Place	\$315,000
Major Building	Ice Rinks	\$400,000
Major Building	Minoah Steves Park	\$315,000
Major Building	Minoru Arena	\$180,000
Major Building	Minoru Park New Fieldhouse & Caretaker Suite	\$335,000
Major Building	Public Washroom - No. 3 Rd	\$90,000
Major Building	Public Washroom - Shell Rd Trail	\$90,000
Total Building Program		\$4,070,000

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**CITY OF RICHMOND
PROPOSED 2002 CAPITAL PROGRAM**

PROGRAM DESCRIPTION	PROJECT NAME	2002 BUDGET
LAND PROGRAM		
Land Acquisition	Infrastructure Program - Land Acquisition	\$634,000
Total Land Program		\$634,000
PARKS PROGRAM		
Land Acquisition	Parkland acquisition	\$3,570,000
Major Parks/Streetscapes	McLennan North Community Park -Botanical Garden Ph II	\$250,000
Major Parks/Streetscapes	Natural Areas	\$50,000
Major Parks/Streetscapes	Parks Washroom	\$180,000
Major Parks/Streetscapes	Trails	\$250,000
Minor Parks	General Development	\$150,000
Minor Parks	Playground Upgrade Program	\$100,000
Total Parks Program		\$4,550,000
EQUIPMENT PROGRAM		
Vehicle Equipment	Vehicle Reserve Purchases	\$1,938,700
Vehicle Equipment	Vehicle Reserve Purchases	\$650,000
Technology	Facility Lifecycle Planning Model	\$125,000
Technology	Server and Network Lease Commitments	\$650,000
Technology	Fibre optic cabling to City Buildings	\$50,000
Total Equipment Program		\$3,413,700
Total 2002 Capital Program		\$26,257,000

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**CITY OF RICHMOND
PROPOSED 2003 CAPITAL PROGRAM**

PROGRAM DESCRIPTION	PROJECT NAME	2003 BUDGET
INFRASTRUCTURE PROGRAM		
Roads	Neighbourhood Traffic Safety Program	\$100,000
Roads	New Traffic Signal Installation Program	\$100,000
Roads	No. 2 Road Bridge	\$2,030,000
Roads	Transit Plan Infrastructure Improvements	\$200,000
Infra Advanced Design & Land	Infrastructure Advanced Design & Land	\$317,500
Drainage	Broadmoor Boulevard Lane Drainage	\$50,000
Drainage	Drainage Pump Station Rehabilitation	\$500,000
Drainage	Drainage System - Blundell Road	\$685,000
Drainage	Drainage System - Granville Avenue	\$342,500
Drainage	Drainage System - Granville Avenue	\$270,000
Drainage	Drainage System - Tait School	\$50,000
Drainage	Drainage System - Westminster Highway	\$110,000
Water Main Replacement	Blundell Road	\$300,000
Water Main Replacement	Gilbert Road	\$200,000
Water Main Replacement	Minor Capital Waterworks Program	\$365,000
Water Main Replacement	Minoru pool complex	\$50,000
Water Main Replacement	Monds Subdivision	\$500,000
Water Main Replacement	More Subdivision	\$500,000
Water Main Replacement	Seismic Upgrades of Waterwork Network	\$50,000
Water Main Replacement	Westminster Highway	\$300,000
Water Main Replacement	Westminster Highway	\$520,000
Sanitary Sewer	Aspen, More, Monds, Broadmoor & Shellmont Sani Sewers	\$500,000
Sanitary Sewer	Regional GPS Implementation	\$54,100
Sanitary Sewer	Sanitary Pump Station Rehabilitation	\$500,000
Sanitary Sewer	Sanitary Sewer Pump Stations	\$500,000
Minor Public Works	Public Works Minor Capital	\$700,000
Minor Public Works	Wheel Chair Ramp Upgrade Program	\$50,000
LIP/NIC	LIP	\$750,000
Total Infrastructure Program		\$10,594,100
BUILDING PROGRAM		
Minor Building	Building Improvements Minor Capital Program	\$500,000
Minor Building	Physical Plant Sustaining Capital	\$1,000,000
Major Building	Branch Library - East Richmond	\$3,600,000
Major Building	Britannia Heritage Shipyard	\$155,000
Major Building	Civic Building Infrastructure Advanced Design	\$50,000
Major Building	Equipment Storage - New	\$300,000
Major Building	Fire Rescue Building	\$2,600,000
Major Building	Hamilton Community Policing Station	\$360,000
Major Building	Parks Facility	\$500,000
Major Building	Parks Washrooms - Trails	\$200,000
Major Building	West Richmond Community Policing Station	\$300,000
Major Building	Works Yard	\$180,000
Total Building Program		\$9,745,000

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**CITY OF RICHMOND
PROPOSED 2003 CAPITAL PROGRAM**

PROGRAM DESCRIPTION	PROJECT NAME	2003 BUDGET
LAND PROGRAM		
Land Acquisition	Infrastructure Program - Land Acquisition	\$634,000
Land Acquisition	Affordable Housing Project	\$1,000,000
Total Land Program		\$1,634,000
PARKS PROGRAM		
Land Acquisition	Parkland acquisition	\$3,570,000
Major Parks/Streetscapes	McLennan North Community Park	\$250,000
Major Parks/Streetscapes	Park Design/Planning Fund	\$50,000
Major Parks/Streetscapes	Parks Upgrade Program - Characterization	\$100,000
Major Parks/Streetscapes	Terra Nova Park	\$250,000
Major Parks/Streetscapes	Trails	\$300,000
Minor Parks	General Development	\$200,000
Minor Parks	Sports Field Drainage Program	\$90,000
Total Parks Program		\$4,810,000
EQUIPMENT PROGRAM		
Vehicle Equipment	Vehicle Reserve Purchases	\$1,427,000
Vehicle Equipment	Vehicle Reserve Purchases	\$84,200
Technology	Server and Network Lease Commitments	\$550,000
Technology	Fibre optic cabling to City Buildings	\$85,000
Total Equipment Program		\$2,146,200
Total 2003 Capital Program		\$28,929,300

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**CITY OF RICHMOND
PROPOSED 2004 CAPITAL PROGRAM**

PROGRAM DESCRIPTION	PROJECT NAME	2004 BUDGET
INFRASTRUCTURE PROGRAM		
Roads	Neighbourhood Traffic Safety Program	\$100,000
Roads	New Traffic Signal Installation Program	\$100,000
Roads	No. 2 Road Bridge	\$2,030,000
Roads	Transit Plan Infrastructure Improvements	\$200,000
Roads	Undergrounding - Hydro and Telus	\$1,350,000
Infra Adv Design & Land	Infrastructure Advanced Design & Land	\$352,000
Drainage	Broadmoor Boulevard - Lane Drainage	\$50,000
Drainage	Drainage Pump Station Rehabilitation	\$500,000
Drainage	Drainage System - Granville Avenue	\$342,500
Drainage	Drainage System - No. 6 Road	\$80,000
Drainage	Drainage System - Walter Lee School	\$125,000
Water Main Replacement	AC Watermain Replacement	\$530,000
Water Main Replacement	Grauer Road PRV to Ferguson Road PRV	\$120,000
Water Main Replacement	Minor Capital Waterworks Program	\$365,000
Water Main Replacement	More Subdivision	\$500,000
Water Main Replacement	No. 7 Road	\$215,000
Water Main Replacement	No. 7 Road	\$235,000
Water Main Replacement	No. 7 Road	\$240,000
Water Main Replacement	Seismic Upgrades of Waterwork Network	\$50,000
Water Main Replacement	Westminster Highway	\$300,000
Sanitary Sewer	Aspen, More, Monds, Broadmoor & Shellmont Sani Sewers	\$1,000,000
Sanitary Sewer	Fraserlands Industrial Area	\$1,000,000
Sanitary Sewer	Sanitary Pump Station Rehabilitation	\$500,000
Minor Public Works	Public Works Minor Capital	\$650,000
Minor Public Works	Wheel Chair Ramp Upgrade Program	\$50,000
LIP/NIC	LIP	\$750,000
Total Infrastructure Program		\$11,734,500
BUILDING PROGRAM		
Minor Building	Building Improvements Minor Capital Program	\$500,000
Minor Building	Physical Plant Sustaining Capital	\$1,000,000
Major Building	Branch Library - Steveston	\$4,000,000
Major Building	Britannia Heritage Shipyard	\$100,000
Major Building	City Centre Community Policing Station	\$300,000
Major Building	Civic Building Infrastructure Advanced Design	\$650,000
Major Building	Community Centre	\$2,000,000
Major Building	Gateway Theatre - Studio Expansion	\$5,950,000
Major Building	McLennan South School Gym	\$500,000
Total Building Program		\$15,000,000

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**CITY OF RICHMOND
PROPOSED 2004 CAPITAL PROGRAM**

PROGRAM DESCRIPTION	PROJECT NAME	2004 BUDGET
LAND PROGRAM		
Land Acquisition	Infrastructure Program - Land Acquisition	\$634,000
Total Land Program		\$634,000
PARKS PROGRAM		
Land Acquisition	Parkland acquisition	\$3,570,000
Major Parks/Streetscapes	McLennan North Community Park Development	\$250,000
Major Parks/Streetscapes	Minoru Park Upgrade	\$150,000
Major Parks/Streetscapes	Park Advance Design/Planning Fund	\$50,000
Major Parks/Streetscapes	Parks Upgrade Program-Characterization	\$100,000
Major Parks/Streetscapes	Terra Nova Park	\$250,000
Major Parks/Streetscapes	Trails	\$200,000
Minor Parks	General Development	\$250,000
Minor Parks	Sports Field Drainage Program	\$90,000
Total Parks Program		\$4,910,000
EQUIPMENT PROGRAM		
Vehicle Equipment	Vehicle Reserve Purchases	\$2,067,600
Vehicle Equipment	Vehicle Reserve Purchases	\$149,400
Technology	Server and network Lease Commitments	\$450,000
Technology	Fibre optic cabling to City Buildings	\$115,000
Total Equipment Program		\$2,782,000
Total 2004 Capital Program		\$35,060,500

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**CITY OF RICHMOND
PROPOSED 2005 CAPITAL PROGRAM**

PROGRAM DESCRIPTION	PROJECT NAME	2005 BUDGET
INFRASTRUCTURE PROGRAM		
Roads	Neighbourhood Traffic Safety Program	\$100,000
Roads	New Traffic Signal Installation Program	\$100,000
Roads	T1368/1369 - No. 2 Road Bridge	\$2,030,000
Roads	Transit Plan Infrastructure Improvements	\$200,000
Roads	Undergrounding - Hydro/Tel	\$1,350,000
Infra Advanced Design & Land	Infrastructure Advanced Design & Land	\$352,000
Drainage	Drainage Pump Station Rehabilitation	\$500,000
Drainage	Drainage System - Granville Avenue	\$150,000
Drainage	Drainage System - Woodwards School	\$137,750
Drainage	P39308 - Queens Canal	\$500,000
Water Main Replacement	11000 Blk Granville	\$300,000
Water Main Replacement	AC Watermain Replacement	\$524,000
Water Main Replacement	Bowcock Road	\$300,000
Water Main Replacement	Minor Capital Waterworks Program	\$365,000
Water Main Replacement	Mitchell Island Second Crossing Shell Road Upgrade	\$300,000
Water Main Replacement	Monteith Road	\$250,000
Water Main Replacement	More Subdivision	\$500,000
Water Main Replacement	No. 4 Road	\$260,000
Water Main Replacement	Seismic Upgrades of Waterwork Network	\$50,000
Water Main Replacement	Watermain replacement	\$100,000
Sanitary Sewer	Aspen, More, Monds. Broadmoor & Shellmont Sani Sewers	\$1,000,000
Sanitary Sewer	Hamilton	\$1,000,000
Sanitary Sewer	Lansdowne Forcemain Extension	\$300,000
Sanitary Sewer	Sanitary Pump Station Rehabilitation	\$750,000
Minor Public Works	Public Works Minor Capital	\$635,000
Minor Public Works	Upgrade to City Centre Lighting	\$500,000
Minor Public Works	Walkway Lighting Upgrades	\$15,000
Minor Public Works	Wheel Chair Ramp Upgrade Program	\$50,000
LIP/NIC	LIP	\$750,000
Total Infrastructure Program		\$13,368,750
BUILDING PROGRAM		
Minor Building	Building Improvements Minor Capital Program	\$500,000
Minor Building	Physical Plant Sustaining Capital	\$1,000,000
Major Building	Civic Building Infrastructure Advanced Design	\$310,000
Major Building	Community Centre	\$2,000,000
Major Building	Fire Rescue Building	\$310,000
Total Building Program		\$4,120,000

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**CITY OF RICHMOND
PROPOSED 2005 CAPITAL PROGRAM**

PROGRAM DESCRIPTION	PROJECT NAME	2005 BUDGET
LAND PROGRAM		
Land Acquisition	Infrastructure Program - Land Acquisition	\$500,000
Total Land Program		\$500,000
PARKS PROGRAM		
Land Acquisition	Parkland acquisition	\$5,900,000
Major Parks/Streetscapes	Characterization - Neighbourhood Parks	\$200,000
Major Parks/Streetscapes	McLennan North Community Park	\$250,000
Major Parks/Streetscapes	Natural Areas	\$50,000
Major Parks/Streetscapes	Park Advance Design / Planning Fund	\$50,000
Major Parks/Streetscapes	Special Sports Statutory Reserve Fund	\$250,000
Major Parks/Streetscapes	Steveston Park Redevelopment - Phase III	\$500,000
Major Parks/Streetscapes	Trails	\$250,000
Minor Parks	General Development	\$200,000
Minor Parks	Park Drainage Retrofit Program	\$200,000
Minor Parks	Playground Upgrade Program	\$100,000
Total Parks Program		\$7,950,000
EQUIPMENT PROGRAM		
Vehicle Equipment	Vehicle Reserve Purchases	\$1,656,300
Vehicle Equipment	Vehicle Reserve Purchases	\$650,000
Technology	Server and Network Lease Commitments	\$350,000
Technology	Fibre optic cabling to City Buildings	\$135,000
Total Equipment Program		\$2,791,300
Total 2005 Capital Program		\$28,730,050

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CITY OF RICHMOND

**PROPOSED 2001 CAPITAL BUDGET
WITH FUNDING SOURCES BY PROGRAM**



**CITY OF RICHMOND
2001 CAPITAL BUDGET WITH FUNDING SOURCES
BY PROGRAM**

	2000 PROGRAM	2001 PROGRAM	OPERATING BUDGET 5411/13/15/17	OPERATING SURPLUS 2430	CAP RSV REVOLVE 7110	CAP RSV LAND ACQ	D.C.C. RESERVE 7301 - 7959	PW EQUIP RESERVE 7205	FIRE EQUIP RESERVE 7210	COMPUTER RESERVE 7220	SEWER RESERVE/ UTILITY 7919/7959	WATER RESERVE/ UTILITY 7819	OTHER FUNDING (VARIOUS)
A INFRASTRUCTURE PROGRAM													
1 Roads	\$8,000,000	\$7,407,000	\$0		\$2,024,100		\$4,006,900				\$82,000	\$115,000	\$1,179,000
2 Drainage/Storm Sewer	\$5,355,000	\$3,692,500	\$165,000		\$176,400		\$3,351,100						
3 Water	\$4,044,000	\$2,590,000			\$900		\$14,100					\$2,575,000	
4 Sanitary Sewer	\$3,976,000	\$4,191,000									\$3,791,000		\$400,000
5 Minor Public Works	\$775,000	\$654,500	\$654,500										
6 Local Improvements	\$0	\$750,000											\$750,000
7 Neighbourhood Improvements	\$0	\$240,000											\$240,000
Total Infrastructure Program	\$22,150,000	\$19,525,000											
B BUILDING PROGRAM													
8 Minor Buildings	\$1,000,000	\$1,175,000	\$325,000		\$600,000								\$250,000
9 Major Buildings	\$2,015,000	\$1,322,700			\$1,322,700								
10 City Hall Construction	\$2,500,000	\$0											
11 Provincial Court Facility	\$0	\$4,750,000			\$4,750,000								
Total Building Program	\$5,515,000	\$7,247,700											
70 C LAND PROGRAM													
12 Land Acquisition	\$3,000,000	\$1,134,000				\$1,134,000							
13 Affordable Housing	\$0	\$1,000,000											\$1,000,000
Total Land Program	\$3,000,000	\$2,134,000											
PARKS PROGRAM													
14 Parkland Acquisition	\$0	\$2,449,000				\$48,980	\$2,400,020						
15 Major Parks	\$1,330,000	\$1,850,000	\$200,000		\$17,000		\$833,000						\$800,000
16 Minor Parks	\$490,000	\$350,000	\$350,000										
Total Parks Program	\$1,820,000	\$4,649,000											
D EQUIPMENT PROGRAM													
17 Annual Fleet Replacement	\$2,299,600	\$2,632,000			\$308,000			\$2,324,000					
18 Fire Department Vehicles	\$982,000	\$683,700							\$683,700				
19 Computer Capital	\$1,360,000	\$335,000								\$35,000	\$150,000	\$150,000	
20 Technological Innovations	\$1,360,000	\$675,000	\$0		\$675,000								
21 Communication Equipment	\$410,000	\$75,000			\$50,000					\$25,000			
22 Emergency Response Equipment	\$43,000	\$0											
Total Equipment Program	\$6,454,600	\$4,400,700											
TOTAL REQUIRED	\$38,939,600	\$37,956,400	\$1,694,500	\$0	\$9,924,100	\$1,182,980	\$10,605,120	\$2,324,000	\$683,700	\$60,000	\$4,023,000	\$2,840,000	\$4,619,000