CITY OF RICHMOND

To General Purposes - Feb. 19/01 DATE: February 2, 2001

7140-20-CH

REPORT TO COMMITTEE

TO:

General Purposes Committee

FROM:

Anne Stevens

Manager, Customer Services

Richard Toda

City Hall Transition and Special Events Liaison

RE:

Programming Strategy for City Hall

STAFF RECOMMENDATION

That staff proceed with Phase Two of the City Hall Programming Implementation Strategy on a Pilot Project basis and report to General Purposes Committee in six months.

Anne Stevens

Manager, Customer Services

Richard Toda

City Hall Transition and Special Events Liaison

FILE:

Att. 2

| FOR ORIGINATING DIVISION USE ONLY | | | | | |
|-----------------------------------|-------------|--------------------------------|--|--|--|
| ROUTED TO: | Concurrence | CONCURRENCE OF GENERAL MANAGER | | | |
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STAFF REPORT

ORIGIN

In October 2000 Council endorsed an incremental approach to Programming City Hall. Staff were directed to proceed with Phase One of the City Hall Programming Strategy from November 1st, 2000 – January 31st, 2001. Uses of Phase One are illustrated for reference on Attachment 1.

The purpose of this report is to:

- a) report on the outcomes of Phase One and
- b) outline the implications of proceeding to Phase Two for Council consideration

ANALYSIS

Phase One has been in line with the approved programming strategy. Overall both the Meeting House and City Hall Tower as a whole is working well. As projected we have had limited cost recovery. Approximately \$4,000.00 gross has been received from external users.

Use of meeting rooms in Phase One has been primarily by staff for meetings and workshops. Other bookings have occurred including photo shoots, displays, external private and government bookings, in-house programs and small special events. A summary of the number of events during this period of time is as follows:

| Description | Meeting House | Tower | Revenue |
|---|-------------------|------------|------------|
| Staff meetings | 280 | 1,122 | N/C |
| Staff workshops/training | 30 | 24 | N/C |
| Private meetings and bookings | 11 | | \$3,986.00 |
| Affiliated groups | 12 | | N/C |
| Tours and visits | 7 | | N/C |
| Special events | 11 | N/C | |
| Total revenue received during this period | Total Usage: 1,49 | \$3,986.00 | |

A more detailed analysis is shown on Attachment 2.

PROPOSED IMPLEMENTATION OF PHASE TWO

A number of requests such as conferences, small weddings and music recitals have been received which would be Phase Two by definition.

The programming proposal for Phase Two includes:

- 1. All current uses as well as external rentals, workshops and special events up to 100 people.
- 2. Council Chambers for music recitals and performances.
- 3. City events and programs, which will also require the Atrium and Galleria.

IMPLICATIONS WITH PROCEEDING TO PHASE TWO

Phase Two Implications:

- 1. Revenue generation aimed at achieving overall cost recovery increases with the permitted uses.
- 2. Challenge of balancing staff usage with the usage of the community and private agencies.
- 3. Challenge of balancing City useage with the ability to generate sufficient revenue to offset costs.
- 4. The increased facility usage will also increase usage of audio-visual equipment and ultimately affect the maintenance and replacement cost of such.
- 5. The purchase of a piano or an agreement with an outside agency for shared use of a piano.

FINANCIAL IMPACT

There are costs associated with the programming strategy for City Hall whether it be staff use, community use or private use. The revenue generated from facility bookings is intended to offset these costs over the long term. There are no additional staffing costs during this trial period.

CONCLUSION

By progressing to Phase Two of the City Hall Programming Strategy, the City will be closer to realizing Council's vision for a landmark building that is welcoming to both Richmond's citizens, and outside users. This pilot project will allow staff an opportunity to assess the demand for City Hall facilities and City costs associated with this usage.

Anne Stevens

Manager, Customer Services

Richard Toda

City Hall Transition and Special Events Liaison

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*Attachment 1 City Hall Space Phasing & Impact Analysis

| Options | Types of events | Cost recovery | Revenue Gen. poss | Rooms | When | Capital Requirements | Affect on City Hall | Technology Needs |
|----------------------|---|---|-------------------------|------------------------------------|----------------------------|---------------------------------|---|-------------------------------------|
| | Affiliated group mtgs | no | no | all Meeting House rooms | mostly eves | none | minimal | minimal |
| | Service Groups and Support group mtgs | yes | no | all Mtg House rooms | mostly eves | none | minimal | minimal |
| <i>ن</i> ا | Photo Shoots | and south plaza Other Gov't yes yes unlimited days and eyes none some if day | some if during day | no | | | | |
| ○ Phase | | | none | some if days espec. parking | some | | | |
| One Low Impact | In house programs and small Civic displays and programs | no | no | | primarily days and eves | minimal | no | minimal |
| | In house training | no | no | all Mtg House rooms | days | some | no | yes, in house |
| | Business and Strata mtgs | yes | yes | all Mtg House rooms | days and eves | new podium(s) | minimal except parking | some incl p.a.,projectors etc |
| | "Art" displays and exhibitions | no | yes if private | Mtg House rooms and Galleria | one time and periodically | some for hooks, shelving etc | some if public encouraged to view | lighting controls |
| | Tours and field trips | no | no | All when available | days and eves | literature and brochures | some | use of Council projectors |

| Options | Types of events | Cost recovery | Revenue Gen. poss | Rooms | When | Capital Requirements | Affect on City Hall | Technology Needs |
|------------------------|---|------------------|-------------------------|--|--------------------------|--|--|---|
| | Private rentals less than 100 ppl. | yes | yes | most includeude Atrium, Galleria and Plaza. | weekends and eves | tables, chairs, risers,podium, storage mods, | some include setups and parking | microphones, speakers, amplifiers |
| | Special events less than 100 ppl | yes | yes | most include Atrium and Galleria and Plaza | weekends and eves | tables, chairs, risers, podiums, storage mods, tents | some includes lots of setups and parking | microphones, speakers, amplifiers |
| 51 | Small conferences | yes | yes | all Mtg House rooms and 8 th if avail. on short notice | days and eves | same as above as well as wiring to other rooms | yes includes parking, Front of House, cafeteria | yes incl projectors, connections to satellites etc |
| Phase Two Medium | Music Recitals | yes | yes | Chambers, Atrium, Galleria | weekends and eves | Piano, carts, chairs etc | minimal | minimal |
| Impact | Training- Outside groups ie WCB, Cap College, Cont Ed | yes | yes | Mtg House. also 8 th floor if avail or in partnership | days, eves and wknds | 8 th floor mods, AV equipment includes more tv's and projectors | minimal unless during day | AV support person |
| | Affiliated group retreats and workshops | yes | no | Meeting House rooms | weekends and eves | minimal | minimal | AV support and use of projectors etc and poss AV technician |
| | City-Civic events and drop in programs (sponsored by City) | no | no | all spaces | lunchtime, days, eves | tables, chairs, staging | some if during days | tech support person at events |

| Options | Types of events | Cost recovery | Revenue Gen. poss | Rooms | When | Capital Requirements | Affect on City Hall | Technology Needs |
|----------------------------|---|---------------|--|--|--------------------------------|--|---|--|
| | Private rentals 100+ ppl incl. weddings | yes | yes | Atrium, Galleria and plazas | evenings and weekends | same as smaller events plus storage construction | varied but gen. minimal | p.a. system etc |
| ੁਸ ਨੇ Phase Three | Special events 100+ ppl | yes | yes | All spaces | eves, weekends, holidays | same as above but budget wear and tear in maintenance. accts | lots of set-ups, and public enquiries. Previews by entertainers etc | AV support person, av setup help |
| Medium -High Impact | Music and choral performances | yes | judgement depends on purpose of event | Atrium, Galleria and Council Chambers | evenings seasonally | risers/staging\$6, 000-\$12,000 | may involve front of house | AV support staff and use of p.a. systems |
| | Movie shoots | yes | yes- significant | All spaces | all times includes days | minimal | lots if during day | varied |

*Attachment 2 City of Richmond Phase One Bookings November 1, 2000 – January 31, 2001

| Type of Booking | Amount | Revenue |
|---|---------|------------|
| Staff Meetings in Meeting House | 280 | N/C |
| Staff Meetings in Tower | 1,122 | N/C |
| Staff Workshops & Training - ie: Training Leadership Skills Power Correspondence Blue Sky sessions Stacey Halloway – various workshops Building Approvals Computer training Wellness workshops/seminars ie: Matt Church, Wellness Fair, Flue Clinic, Yoga, Weight Watchers, Tai Chi, Osteo-Screen Satellite conferences | 54 | N/C |
| Affiliated Groups ie: Community Centre Associations Youth Crews | 12 | N/C |
| Private Meetings and Bookings - ie: | | |
| Ministry of Municipal Affairs | 2 | \$187.50 |
| Richmond Health Services | 1 | \$50.00 |
| Richmond Museum Society | 1 | \$75.00 |
| Art Exhibition | 1 | \$1,123.50 |
| Wedding (small ceremony only) | 1 | N/C |
| Capilano College – Use of space in exchange for \$2,400 (2 terms in tuition) | 2 terms | \$2,400.00 |
| Photo shoots/filming | 1 | N/C |
| Private seminars | 2 | \$150.00 |
| Tours and Visits | | |
| Various groups (November – January) | 7 | N/C |
| Special Events – ie: | | |
| Remembrance Day National Child Care Day National Aids Day Display United Way Fundraisers (3) Youth Recognition Event GIS Day Chamber of Commerce Breakfast with Council Agricultural Strategy/Farmers Institute Sessions ESS Focus Group Public Forum | 11 | N/C |
| Total Bookings and Revenue 53 | 1,497 | \$3,986.00 |